CARIBBEAN CEMENT COMPANY LIMITED

NOTICE

CHANGE TO BOARD OF DIRECTORS

Caribbean Cement Company Limited ("CCC" or "the Company") hereby advises that Ms. Alejandra Hernandez will replace Ms. Dania Heredia as a Director effective December 4, 2023.

Ms. Hernandez is an Internal Control expert with over 20 years background in the second largest building materials company worldwide. Ms. Hernandez has been employed with Cemex, S.A.B. de C.V. and its subsidiaries (the "Cemex Group") since 2004.

Ms. Heredia has been a Director at Caribbean Cement Company Limited since October 13, 2017.

The Company welcomes Ms. Hernandez and thanks Ms. Heredia for her contribution during her tenure.