



September 16, 2022

Dr. Marlene Street Forrest
Managing Director
Jamaica Stock Exchange
40 Harbour Street
Kingston

Dear Dr. Street Forrest,

Re: Board Audit Committee Resignation

Please be advised that Board Audit Committee member, Ms. Dania Heredia has formally resigned from the Board Audit Committee of Caribbean Cement Company Limited with immediate effect. The resignation is not related to any disagreement in respect of accounting principles or practices, financial statement disclosure or any other material issue impacting on the Audit Committee or the member's ability to properly carry out the functions delegated by the Board.

Yours sincerely,

A handwritten signature in black ink, appearing to be "CRAIG NEIL", is written over a horizontal dotted line.

CRAIG NEIL
COMPANY SECRETARY