ISP FINANCE SERVICES LIMITED

FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2021

CONTENTS

	Page (s)
Independent Auditor's Report	1 - 6
Statement of Financial Position	7
Statement of Comprehensive Income	8
Statement of Changes in Equity	9
Statement of Cash Flows	10
Notes to the Financial Statements	11-38



Chartered Accountants Certified Public Accountants

Page 1

INDEPENDENT AUDITOR'S REPORT

To the members of ISP FINANCE SERVICES LIMITED

Report on the Audit of Financial Statements

Opinion

We have audited the accompanying financial statements of ISP Finance Services Limited (the "Company"), which comprises the statement of financial position as at December 31, 2021, the statement of comprehensive income, the statement of changes in equity, and the statement of cash flows for the year then ended and a summary of significant accounting policies and other explanatory notes.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Company as at December 31, 2021, and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRS") and the requirements of the Jamaican Companies Act (the "Act"").

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements section of our report*. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants including International Independence Standards (IESBA Code). We have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Cont. /2

To the members of ISP FINANCE SERVICES LIMITED

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matters

The adequacy of the credit losses on the Company's loans receivable involves a high degree of estimation and judgement as the loans tend to be unsecured and the industry carries a high risk of delinquency. Accordingly, the Company applies the general approach in calculating expected credit losses (ECLs); by developing a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Our audit procedures to address the key matter relating to the provision for credit losses included, amongst others:

- We evaluated the techniques and methodologies used to estimate the ECLs, and assessed their compliance with the requirements of IFRS 9 'Financial Instruments'.
- We assessed the reasonableness of the methodologies and assumptions applied, by validating the completeness of the inputs used to derive the loss rates used in determining the ECLs for loan receivables.
- Examining a sample of loans that had been identified by management as doubtful accounts by checking their payment history in order to form our own judgement as to whether it was appropriate.
- We evaluated the performance of the loan portfolio subsequent to the end of the reporting period to identify significant adjusting subsequent events such non-payments and any other adverse events which may have occurred subsequent to the year end.

Provision for credit losses on loans receivable

Revenue recognition

The process of revenue recognition, including the appropriate recognition of interest income relating to early settlement of loans, unearned income and proper cut off procedures involve significant risk.

Our audit procedures to address the key matter relating to the appropriate recognition of ineterest income included, amongst others:

- Reviewing the appropriateness of the revenue recognition policy and documenting any changes in applying those policies from previous periods.
- Develop an analysis for interest income based on the loan categories and average interest rate and following up on variances from our analysis.
- Testing the existence and accuracy of interest income recognition by selecting a sample of loans and reperforming calculations of interest income. This included loans which have been settled early during the year.

To the members of ISP FINANCE SERVICES LIMITED

Other information

Management is responsible for the other information. The other information comprises information included in the annual report but does not include the financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate with the Board of Directors.

Responsibilities of management and those charged with governance for the Financial Statements

Management is responsible for the preparation of the financial statements that give a true and fair view in accordance with IFRS and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company, or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Company's financial reporting process.

To the members of ISP FINANCE SERVICES LIMITED

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is included in Appendix of this auditor's report. This description, which is located at pages 5-6, forms part of our auditor's report.

Report on additional matters as required by the Act

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit. In our opinion, proper accounting records have been maintained, so far as appears from our examination of those records, and the financial statements, which are in agreement therewith, give the information required by the Act, in the manner required.

The engagement partner on the audit resulting in this independent auditor's report is Rohan Crichton.

CrichtonMullings & Xssociates

Chartered Accountants

Kingston Jamaica April 21, 2022

To the members of ISP FINANCE SERVICES LIMITED

Appendix to the independent auditor's report

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

To the members of ISP FINANCE SERVICES LIMITED

Appendix to the independent auditor's report (cont'd)

We also provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Board of Directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matters or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

ISP FINANCE SERVICES LIMITED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2021

	Note	2021 \$	2020 <u>\$</u>
ASSETS		-	
Cash and cash equivalents	4	19,562,544	32,407,946
Loans, net of provisions for credit losses	5	713,813,883	675,125,906
Other receivables	6	5,436,483	11,431,636
Investments	7	10,000,000	-
Deposit		1,047,949	1,047,949
Property, plant and equipment	8	22,408,706	28,417,384
TOTAL ASSETS		772,269,565	748,430,821
LIABILITIES AND EQUITY			
LIABILITIES:			
Accounts and other payables	9	30,961,646	23,758,121
Secured bonds and promissory note	10	230,239,697	267,901,746
Notes payable	11	47,285,511	46,246,793
Deferred tax liabilities	12	646,096	1,796,720
Total liabilities		309,132,950	339,703,380
EQUITY:			<u> </u>
Share capital	13 (a)	195,903,128	195,903,128
Revaluation surplus	14	11,052,413	11,052,413
Accumulated surplus		256,181,074	201,771,900
Total equity		463,136,615	408,727,441
TOTAL EQUITY AND LIABILITIES		772,269,565	748,430,821

APPROVED, on behalf of the Board on

Clifton Cameron Chairman Dennis Smith Chief Executive Officer

The accompanying notes form an integral part of the financial statements

ISP FINANCE SERVICES LIMITED STATEMENT OF COMPREHENSIVE INCOME YEAR ENDED DECEMBER 31, 2021

	Note	2021 <u>\$</u>	2020 <u>\$</u>
OPERATING INCOME:			
Interest income from loans	3 (c)	434,052,735	369,108,249
Interest income from financial institutions			
and other receivables	-	53,872	3,568,298
Total interest income		434,106,607	372,676,547
Interest expense	-	29,892,179	29,582,355
Net interest income		404,214,428	343,094,192
Commission expenses on loans	_	(10,088,641)	(6,292,140)
		394,125,787	336,802,052
Other operating income:			
Foreign exchange loss		(571,112)	(71,347)
Other income	-	-	984,000
		(571,112)	912,653
	-	393,554,675	337,714,705
OPERATING EXPENSES:			
Staff costs	15	97,838,232	99,327,804
Allowance for credit losses		115,916,604	66,226,626
Depreciation expense	8	7,714,175	5,313,556
Other operating expenses	16	112,141,585	100,732,761
	-	333,610,596	271,600,747
Profit before taxation	17	59,944,079	66,113,958
Taxation charge	18	5,534,905	720,871
Profit, being total comprehensive income for the year	=	54,409,174	65,393,087
Earnings per share (\$)	13(b)	0.52	0.62

ISP FINANCE SERVICES LIMITED STATEMENT OF CHANGES IN EQUITY YEAR ENDED DECEMBER 31, 2021

	Share Capital <u>\$</u>	Revaluation Surplus \$\frac{\$}{2}\$	Accumulated Surplus $\underline{\$}$	Total <u>\$</u>
Balance at December 31, 2019	195,903,128	11,052,413	136,378,813	343,334,354
Net profit, being total comprehensive income for the year Balance at December 31, 2020	195,903,128	11,052,413	65,393,087 201,771,900	65,393,087 408,727,441
Net profit, being total comprehensive income for the year	- _		54,409,174	54,409,174
Balance at December 31, 2021	195,903,128	11,052,413	256,181,074	463,136,615

ISP FINANCE SERVICES LIMITED STATEMENT OF CASH FLOWS YEAR ENDED DECEMBER 31, 2021

TEAR ENDED DECEMBER 51, 2021		
Note	2021	2020
	<u>\$</u>	<u>\$</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Profit before interest and taxation 19	90,986,882	94,975,442
Adjustments for items not affecting cash resources:		
Depreciation on property, plant and equipment	7,714,175	5,313,556
Loss on disposal of property, plant and equipment	138,000	-
Amortization on bond	2,337,951	2,337,951
Unrealized foreign exchange loss	460,289	71,347
Taxation	(7,836,153)	720,871
	93,801,144	103,419,167
(Increase) / decrease in operating assets:		
Loans and other receivables	(32,692,824)	(56,403,350)
Due from related parties	-	5,011,159
Deposits	-	(551,349)
Increase / (decrease) in operating liabilities:		
Accounts and other payables	7,203,525	(12,613,118)
Cash provided by operating activities	68,311,845	38,862,509
Interest paid	(29,892,179)	(29,582,355)
Taxation paid		
Net cash provided by operating activities	38,419,666	9,280,154
CASH FLOWS FROM INVESTING ACTIVITIES		
Acquisition of property, plant and equipment	(2,643,497)	(9,007,505)
Proceeds from sale of property, plant and equipment	800,000	-
Purchase of unsecured bond	(10,000,000)	
Net cash used in investing activities	(11,843,497)	(9,007,505)
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of bond	(40,000,000)	-
Proceeds from notes payable	1,038,718	20,000,000
Repayment of notes payable		(10,606,427)
Net cash (used in) / provided by financing activities	(38,961,282)	9,393,573
NET (DECREASE) / INCREASE IN		
CASH AND CASH EQUIVALENTS	(12,385,113)	9,666,222
CASH AND CASH EQUIVALENTS - Beginning of the year	32,407,946	22,813,071
Exchange on foreign cash balance	(460,289)	(71,347)
CASH AND CASH EQUIVALENTS - End of the year	19,562,544	32,407,946
REPRESENTED BY:		
Cash and cash equivalents	19,562,544	32,407,946

1. IDENTIFICATION

ISP Finance Services Limited (the "Company") is incorporated in Jamaica under the Jamaican Companies Act (the "Act").

On March 30, 2016, ISP Finance Services Limited became a public listed entity on the Jamaica Stock Exchange Junior Market. Consequently, the Company is entitled to full remission of income taxes for the first five (5) years and fifty percent (50%) remission for the following 5 years providing it complies with the requirements of the Jamaica Stock Exchange Junior Market.

The Company is domiciled in Jamaica, with its registered office at 17 Phoenix Avenue, Kingston 10.

The principal activity of the Company is the granting of commercial loans and personal short-term loans.

2. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

(a) Statement of Compliance

The Company's financial statements have been prepared in accordance and comply with International Financial Reporting Standards (IFRS) and their interpretations issued by the International Accounting Standards Board and the relevant requirements of the Act.

The financial statements have been prepared under the historical cost basis and are expressed in Jamaican dollars, unless otherwise indicated.

The preparation of financial statements in conformity with IFRS and the Act requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses for the year then ended. Actual results could differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised, if the revision affects only that period, or in the period of revision and future periods, if the revision affects both current and future periods.

2. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION (CONT'D)

(b) Changes in accounting standards and interpretations

Certain new standards, interpretations and amendments to existing standards have been published that became effective during the current financial year. The Company has assessed the relevance of all such new standards, interpretations and amendments and has concluded that the following interpretations and amendments are relevant to its operations:

- IFRS 16 'Covid-19-Related Rent Concessions Amendment', issued May 2020 Effective for periods commencing on or after 1 June 2020
- IFRS 9, IAS 39, IFRS 7 & IFRS 16 'Interest Rate Benchmark Reform Phase 2 -
- Amendment', issued August 2020
 Effective for periods commencing on or after 1 January 2021

The following new standards, amendments and interpretations, which are not yet effective and have not been adopted early in these financial statements, will or may have an effect on the Company's future financial statements:

- IAS 1 'Presentation of Financial Statements Amendment', issued July 2020 Effective for periods commencing on or after 1 January 2023
 - IAS 8 'Changes in Accounting Estimates and
- Errors Amendment', issued February 2021
 Effective for periods commencing on or after 1 January 2023
- IAS 12 'Income Taxes Amendment', issued May 2021
 Effective for periods commencing on or after 1 January 2023
- IAS 16 'Property, Plant and Equipment Amendment', issued May 2020 Effective for periods commencing on or after 1 January 2022
- IAS 37 'Provisions, Contingent Liabilities and Contingent Assets Amendment', issued
 May 2020
 - Effective for periods commencing on or after 1 January 2022
- IFRS 9 'Financial Instruments Amendment', issued May 2020 Effective for periods commencing on or after 1 January 2022
- IFRS 16 'Covid-19-Related Rent Concessions Amendment', issued March 31, 2021 Effective for periods commencing on or after 1 April 2021

The Board of directors anticipate that the adoption of the standards, amendments and interpretations, which are relevant to the Company in future periods is unlikely to have any material impact on the financial statements.

2. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION (CONT'D)

(c) Use of estimates and judgements

The preparation of the financial statements requires management to make judgements, as well as estimates, based on assumptions, that affect the application of accounting policies, and the reported amounts of, and disclosures relating to, assets, liabilities, contingent assets and contingent liabilities at the reporting date and the income and expenses for the year then ended. Actual amounts may differ from these estimates.

The estimates, and the assumptions underlying them, are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods

Judgements made by management in the application of IFRS that have a significant effect on the financial statements and estimates with material uncertainty that have a significant effect on amounts in the financial statements or that have a significant risk of material adjustment in the next financial year are set out below:

(i) Critical accounting judgements in applying the Company's accounting policies

For the purpose of these financial statements, prepared in accordance with IFRS, judgement refers to the informed identification and analysis of reasonable alternatives, considering all relevant facts and circumstances, and the well-reasoned, objective and unbiased choice of the alternative that is most consistent with the principles set out in IFRS.

(a) Classification of financial assets:

The assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial asset are solely payments of principal and interest (SPPI) on the principal amount outstanding requires management to make certain judgements on its business operations.

(b) Impairment of financial assets:

Establishing the criteria for determining whether credit risk on the financial asset has increased significantly since initial recognition, determining the methodology for incorporating forward-looking information into the measurement of expected credit loss (ECL) and selection and approval of models used to measure ECL requires significant judgement.

(c) Depreciable assets

Estimates of the useful life and the residual value of property, plant and equipment are required in order to apply an adequate rate of transferring the economic benefits embodied in these assets in the relevant periods. The Company applies a variety of methods in an effort to arrive at these estimates from which actual results may vary. Actual variations in estimated useful lives and residual values are reflected in profit or loss through impairment or adjusted depreciation provisions.

2. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION (CONT'D)

(c) Use of estimates and judgements (cont'd)

(ii) Key assumptions and other sources of estimation uncertainty

The following are the key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year.

(a) Fair value estimation

The Company's motor cars are measured at fair value in the financial statements.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Market price is used to determine fair value where an active market (such as a recognized stock exchange) exist as it is the best evidence of the fair value of a financial instrument.

The fair value measurement of the Company's financial and non-financial assets and liabilities utilizes market observable inputs and data as far as possible. Inputs used in determining fair value measurements are categorized into different levels based on how observable the inputs used in the valuation technique are utilized.

IFRS requires disclosure of fair value measurements by level using the following fair value measurement hierarchy:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3 Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

The classification of an item into the above level is based on the lowest level of the inputs used that has a significant effect on the fair value measurement of the item.

Transfer of items between levels are recognized in the period they occur.

The Company measures financial instruments (note 21) at fair value.

2. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION (CONT'D)

- (c) Use of estimates and judgements (cont'd)
 - (ii) Key sources of estimation uncertainty (cont'd)
 - (a) Fair value estimation (cont'd)

The fair values of financial instruments that are not traded in an active market are deemed to be determined as follows:

- The face value, less any estimated credit adjustments, for financial assets and liabilities with a maturity of less than one year are estimated to approximate their fair values. These financial assets and liabilities include cash and bank balances, loans and advances and payables.
- The carrying values of long term liabilities approximate their fair values, as these loans are carried at amortised cost reflecting their contractual obligations and the interest rates are reflective of current market rates for similar transactions.
- (b) Allowance for impairment losses on loan receivables

The measurement of the expected credit loss allowance for financial assets measured at amortised cost is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour (e.g. the likelihood of customers defaulting and the resulting losses).

In determining amounts recorded for impairment of financial assets in the financial statements, management makes assumptions in determining the inputs to be used in the ECL measurement model, including incorporation of forward-looking information. Management also estimate the likely amount of cash flows recoverable on the financial assets in determining loss given default. The use of assumptions makes uncertainly inherent in such estimates.

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for the measurement of ECL;
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and the associated ECL; and
- Establishing groups of similar financial assets for the purposes of measuring ECL.

3. SIGNIFICANT ACCOUNTING POLICIES

(a) Property, plant and equipment

All property, plant and equipment held for use in the production or supply of goods or services, or for administrative purposes, except for motor cars which are carried at fair value, are recorded at historical or deemed cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Valuations are performed frequently enough to ensure that the fair value of a revalued motor cars does not significantly differ from its carrying amount. The increase of the carrying amount of a motor car as a result of revaluation is credited directly to equity (under the heading "revaluation surplus"). A revaluation decrease should be charged directly against any related revaluation surplus, with any excess being recognized as an expense int the statement of comprehensive income.

Cost includes expenditure that are directly attributable to the acquisition of the asset. The cost of replacing part of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied in the part will flow to the Company and its cost can be reliably measured.

The cost of day-to-day servicing of property, plant and equipment is recognized in the statement of comprehensive income as incurred.

Property, plant and equipment are depreciated on the straight-line basis over the estimated useful lives of such assets.

The rates of depreciation in use are:

Leasehold Improvements	20%
Furniture and Equipment	10%
Computer Software & Equipment	20%
Motor Cars	20%
Motor Bikes	20%

(b) Loans and other receivables

Loans

Loans are carried at original contract amounts less expected credit loss provisions.

Other receivables

Other receivables are carried at amortized cost less provisions for doubtful amounts and impairment losses.

(c) Interest income

Interest income is recognized based on the consideration specified in loan agreements with customers.

Interest income is recognized on the accrual basis, by reference to the principal outstanding and the interest rate applicable. Interest income is calculated on the simple interest basis. Nature and timing of satisfaction of performance obligations of loans offered to the general public are on disbursement of loans to customers.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(d) Accounts and other payables

Accounts and other payables are stated at amortized cost.

(e) Taxation

Income tax expense represents the sum of tax currently payable and deferred tax.

(i) Current income tax

Current income tax is the expected tax payable on the taxable income for the year, using tax rates enacted at the reporting date, and any adjustments to income tax payable in respect of previous years.

(ii) Deferred income tax

Deferred income tax is provided using the statement of financial position liability method, providing or temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax liabilities are generally recognized for all taxable temporary differences and deferred tax assets are recognized to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

(f) Foreign currencies

The financial statements are presented in the currency of the primary economic environment in which the Company operates (its functional currency).

In preparing the financial statements of the Company, transactions in currencies other than the Company's functional currency, the Jamaican dollar, are recorded at the rates of exchange prevailing on the dates of the transactions. At each reporting date, monetary items denominated in foreign currencies are retranslated at the rates prevailing on the statement of financial position date. Non-monetary items that are measured in terms of historical cost in a foreign currenct are not retranslated.

Exchange differences arising on the settlement of monetary items and on the retranslation of monetary items, are included in profit or loss for the period.

(g) Cash and cash equivalents

Cash comprises cash in hand and demand and call deposits with banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash, are subject to an insignificant risk of changes in value, and are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(h) Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Company applies the short-term lease recognition exemption to its short-term leases (that is, those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). Lease payments on short-term leases are recognised as expense on a straight-line basis over the lease term.

The Company has elected not to recognise right-of-use assets and lease liabilities for lease that are considered short-term leases.

(i) Financial instruments

Financial instruments include transactions that give rise to both financial assets and financial liabilities.

Financial assets and liabilities are recognised on the Company's statement of financial position when the Company becomes a party to the contractual provisions of the instrument. Financial assets and financial liabilities are initially measured at fair value. Transactions costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities are added to or deducted from the fair value of the financial assets or financial liabilities (except for financial assets and financial liabilities at fair value through profit or loss where such costs are recognised immediately in profit or loss), as appropriate, on initial recognition.

In these financial statements, financial assets comprise cash and cash equivalents, loan receivables, other receivables, deposits and related party receivables. Financial liabilities comprise accounts payable, bonds and notes payable.

Financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Company's business model for managing them. The Company initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(i) Financial instruments (cont'd)

Financial assets (cont'd)

Initial recognition and measurement (cont'd)

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Company's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. That is, whether the Company's objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cashflows arising from the sale of assets. If neither of these is applicable (e.g. financial assets are held for trading purposes), then the financial assets are classified as part of other' business model and measured at FVTPL.

Subsequent measurement

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Company's financial assets at amortised cost includes loan and other receivables, due from related parties and cash and bank balances.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a Company of similar financial assets) is primarily derecognised (i.e., removed from the Company's statement of financial position) when:

- The rights to receive cash flows from the asset have expired or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the company has transferred substantially all the risks and rewards of the asset, or (b) the company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(i) Financial instruments (cont'd)

Financial assets (cont'd)

Impairment

The Company recognises an allowance for expected credit losses (ECLs) on the financial instruments measured at amortised cost. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12- month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For loan receivables, the ECL is determined by projecting the PD, LGD and EAD for each future month and for each individual exposure. These three components are multiplied together and adjusted for the likelihood of survival (i.e., the exposure has not prepaid or defaulted in an earlier month). This effectively calculates an ECL for each future month, which is then discounted back to the reporting date and summed. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

For other financial assets, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Company considers a financial asset in default when contractual payments are 360 days past due. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Financial liabilities

Initial recognition and measurement

The Company's financial liabilities, comprising loans and accounts payable, are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost using the effective interest method.

Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit or loss.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(j) Provisions

Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation. Provisions are measured at the directors' best estimate of the expenditure required to settle the obligation at the reporting date and are discounted to present value where the effect is material.

(k) Related party identification

A party is related to the Company if:

- (i) directly or indirectly the party:
 - controls, is controlled by, or is under common control with the Company;
 - has an interest in the Company that gives it significant influence over the Company; or
 - has joint control over the Company.
- (ii) the party is an associate of the Company
- (iii) the party is a joint venture in which the Company is a venturer;
- (iv) the party is a member of the key management personnel of the Company
- (v) the party is a close member of the family of an individual referred to in (i) or (iv) above
- (vi) the party is an entity that is controlled, jointly controlled or significantly influenced by, or for which significant costing power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v) above.
- (vii) the party is a post-employment benefit plan for the benefit of employees of the Company, or of any company that is a related party of the Company.

A related party transaction is a transfer of resources, services or obligations between related parties, parties, regardless of whether a price is charged.

(l) Impairment of non-financial assets

The carrying amounts of the Company's assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, an asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset, or Company of operating assets, exceeds its recoverable amount. Impairment losses are recognised in profit or loss.

(m) Segment reporting

An operating segment is a component of the Company that engages in business activities from which it may earn and incur expenses whose operating results are regularly reviewed by the Company's Chief Operating Decision Maker ("CODM") who decides about the resources to be allocated to the segment and assess its performance; and for which discrete financial information is available.

Based on the information presented to and reviewed by the CODM, the operations of the Company are considered as one operating segment.

_	CASTAND CASTANDA TANDE		
4.	CASH AND CASH EQUIVALENTS	-0-4	
		2021	2020
		<u>\$</u>	<u>\$</u>
	Cash at bank and cash in hand	19,562,544	32,407,946
5.	LOANS, NET OF PROVISIONS FOR CREDIT LO	OSSES	
		2021	2020
		<u>\$</u>	<u>\$</u>
	Loans receivables	713,813,883	675,125,906
	(a) Loans consist of unsecured notes due from the Cor The loans bear stated interest rate ranging from December 31, 2021 and 2020.		he years ended
		2021	2020
		<u>\$</u>	<u>\$</u>
	Loans	936,138,447	847,887,139
	Less:		
	Provision for credit losses	(222,324,564)	(172,761,233)
		713,813,883	675,125,906
	(b) Analysis of loans are as follows:		
	(c) I mary site of towns are as former	2021	2020
		<u>\$</u>	<u>\$</u>
	Personal loans	855,891,789	753,612,715
	Business loans:		
	Agriculture	8,083,821	7,765,304
	Services	53,930,338	75,239,011
	Trading	18,034,719	11,085,359
	Manufacturing	197,780	184,750
	Manatactaring	80,246,658	94,274,424
		936,138,447	847,887,139
	Loans are comprised of, and mature as follows: Remaining term of maturity		
	Remaining term of maturity	2021	2020
		<u>\$</u>	<u>\$</u>
	Due in 1 month	381,514,512	267,850,409
	1 - 3 months	60,722,764	110,946,302
	3 - 12 months	235,517,201	397,470,748
	over 12 months	258,383,970	71,619,680
		936,138,447	847,887,139
	Less: Provision for credit losses	(222,324,564)	(172,761,233)
	_	713,813,883	675,125,906

5. LOANS, NET OF PROVISIONS FOR CREDIT LOSSES (CONT'D)

Impairment losses on loans

The ageing of loans and the related impairment allowances at the reporting date were as follows:

		2	021
		Gross	Impairment
		<u>\$</u>	<u>\$</u>
	Current	381,514,512	574,023
	1 to 3 months past due	60,722,764	346,378
	3 to 12 months past due	235,517,201	32,805,710
	over 12 months past due	258,383,970	188,598,453
		936,138,447	222,324,564
		2	020
		Gross	Impairment
		<u>\$</u>	<u>\$</u>
	Current	498,808,262	845,020
	1 to 3 months past due	47,965,113	1,378,880
	3 to 12 months past due	111,168,562	38,264,844
	over 12 months past due	189,945,202	132,272,489
		847,887,139	172,761,233
6.	OTHER RECEIVABLES		
		2021	2020
		<u>\$</u>	<u>\$</u>
	Other accounts receivables	766,493	7,959,553
	Prepaid expenses	2,709,967	2,347,885
	Staff advances	62,500	503,566
	Withholding tax	454,482	454,482
	Other	1,443,041	166,150
		5,436,483	11,431,636
7.	INVESTMENTS		
		2021	2020
		<u>\$</u>	<u>\$</u>
	Victoria Mutual Investments Limited Unsecured Bond	10,000,000	

This represents a 5.5% unsecured fixed rate corporate bond, maturing in 2023.

8. PROPERTY, PLANT AND EQUIPMENT

	Leasehold	Furniture and	Motor	Computer Software &	Fixed Assets	
	Leasenoid	anu	MIOLOI	Software &	work in	
	Improvements	Equipment	<u>Cars</u>	Equipment	progress	Total
At Cost/Valuation:						
Balance at December 31, 2019	18,718,498	13,534,849	14,609,295	32,682,455	8,674,205	88,219,302
Additions		1,796,013	280,000	1,888,294	5,043,198	9,007,505
Balance at December 31, 2020	18,718,498	15,330,862	14,889,295	34,570,749	13,717,403	97,226,807
Additions	-	701,966	-	1,941,531	-	2,643,497
Disposals	-	-	(3,440,000)	-	-	(3,440,000)
Reclassification	13,717,403	_		-	(13,717,403)	
Balance at December 31, 2021	32,435,901	16,032,828	11,449,295	36,512,280	-	96,430,304
Accumulated						
Depreciation:						
Balance at December 31, 2019	18,469,782	8,604,792	7,546,701	28,874,592	-	63,495,867
Charge for year	96,139	1,191,130	2,506,737	1,519,550	-	5,313,556
Balance at December 31, 2020	18,565,921	9,795,922	10,053,438	30,394,142	-	68,809,423
Charge for year	2,839,620	1,272,973	1,997,404	1,604,178		7,714,175
Disposals		-	(2,502,000)	-	-	(2,502,000)
Balance at December 31, 2021	21,405,541	11,068,895	9,548,842	31,998,320	-	74,021,598
Net Book Value						
Balance at December 31, 2019	248,716	4,930,057	7,062,594	3,807,863	8,674,205	24,723,435
Balance at December 31, 2020	152,577	5,534,940	4,835,857	4,176,607	13,717,403	28,417,384
Balance at December 31, 2021	11,030,360	4,963,933	1,900,453	4,513,960		22,408,706

9.	ACCOUNTS AND OTHER PAYABLES		
		2021	2020
		<u>\$</u>	<u>\$</u>
	Interest accrued	2,733,520	422,299
	Statutory liabilities	2,964,921	1,280,850
	Accounts payable	6,322,929	4,430,431
	Other payables	14,634,424	11,531,469
	Other accruals	4,263,683	6,050,903
	GCT payable	42,169	42,169
		30,961,646	23,758,121
10.	SECURED BOND AND PROMISSORY NOTE		
		2021	2020
		<u>\$</u>	<u>\$</u>
	9.5% Secured promissory note (i)	232,000,000	232,000,000
	9.5% Secured promissory note (ii)	-	40,000,000
	Less: Deferred bond issue costs	(1,760,303)	(4,098,254)
		230,239,697	267,901,746

- (i) This represented a medium term note from Victoria Mutual Wealth Management Limited with interest rates of 9.5% per annum. The note is secured by all fixed and floating assets of the Company. The note matures September 30, 2022.
- (ii) This represented a short term note from Victoria Mutual Wealth Investment Limited with interest rates of 9.5% per annum. The note is secured by all fixed and floating assets of the Company. The note matures December 19, 2020.

Interest expense charged on these loans during the current year totaled \$22,040,000 (2020 - \$23,881,660).

11. NOTES PAYABLE

	2021	2020
	<u>\$</u>	<u>\$</u>
Unsecured loans	47,285,511	46,246,793

The unsecured notes bear interest ranging from 11% - 13% for the years ended December 31, 2021 and 2020. The Company exercised the option to extend the maturity date of the notes to June 2023 and the notes continue to have a renewable option.

11. NOTES PAYABLE (CONT'D)

NOTESTATABLE (CONT D)		
	2021	2020
	<u>\$</u>	<u>\$</u>
Balances at the beginning of year	46,246,793	46,846,381
Additional loans received	1,038,718	
	47,285,511	46,846,381
Repayments	<u> </u>	(599,588)
Balances at the end	47,285,511	46,246,793

Interest expense charged on these loans during the current year totaled \$5,761,342 (2020 - \$5,700,696). At year end, interest expense accrued totaled \$2,733,519 (2020 - \$422,300).

12. DEFERRED TAX LIABILITIES

Certain deferred tax liabilities and assets have been offset in accordance with the Company's accounting policy. The following is the analysis of the deferred tax balances (after offset) for the purposes of this statement of financial position:

	2021 <u>\$</u>	2020 <u>\$</u>
		<u> </u>
Deferred tax liabilities	(646,096)	(1,796,720)
Deferred tax liabilities and assets are attributable to the	ne following:	
	2021	2020
	<u>\$</u>	<u>\$</u>
Depreciation and capital allowances	(761,168)	(1,814,557)
Foreign exchange gain	115,072	17,837
	(646,096)	(1,796,720)

12. DEFERRED TAX LIABILITIES (CONT'D)

The movement during the year in the Company's deferred tax position was as follows:

		2021 <u>\$</u>	2020 <u>\$</u>
	Balance at the beginning of the year	(1,796,720)	(1,075,849)
	Movement during the year	1,150,624	(720,871)
	Balance at the end of the year	(646,096)	(1,796,720)
13.	SHARE CAPITAL		
10.		2021	2020
		<u>\$</u>	<u>\$</u>
		<u>Number</u> ('000)	<u>Number</u> ('000)
	Authorized share capital:		
	Ordinary shares [a (i)]	105,000	105,000
	Issued and fully paid:		
	5,000,000 Ordinary shares at \$1 per share	5,000,000	5,000,000
	51,017,500 Ordinary shares at \$2 per share [a (i)]	102,035,000	102,035,000
	48,982,500 Ordinary shares at \$2 per share [a (ii)]	97,965,000	97,965,000
	Less: Share issue costs	(9,096,872)	(9,096,872)
		195,903,128	195,903,128
	Ordinary shares [a (i)] Issued and fully paid: 5,000,000 Ordinary shares at \$1 per share 51,017,500 Ordinary shares at \$2 per share [a (i)] 48,982,500 Ordinary shares at \$2 per share [a (ii)]	Number ('000) 105,000 5,000,000 102,035,000 97,965,000 (9,096,872)	Number ('000) 105,00 5,000,00 102,035,00 97,965,00 (9,096,872

- (a) (i) On February 11, 2016, by an ordinary resolution, the authorized share capital of the Company was increased from 5,000,000 to 105,000,000 ordinary shares to rank pari passu in all respects with the existing shares of the Company.
 - On February 11, 2016 51,017,500 ordinary shares at \$2 per share were issued to the chief executive officer which was to satisfy the \$102,035,000 debt owed to him by a related entity of the Company.
 - (ii) On March 22, 2016, the Company raised additional capital of \$97,965,000 from its initial public offering of 48,982,500 shares for its enlistment on the Jamaica Stock Exchange Junior Market. Transaction costs of \$9,096,872 were incurred for the initial public offering. All ordinary shares carry the same voting rights.

13. SHARE CAPITAL (CONT'D)

(b) Earnings per share

Earnings per share is computed as the net profit for the year divided by the weighted average number of ordinary shares in issue for the year as at the reporting date.

	are ruge number of ordinary shares in issue for the year as at the reporting date.				
		2021	2020		
	Net profit for the year	54,409,174	65,393,087		
	Weighted average number of shares	105,000,000	105,000,000		
	Earnings per share (\$)	0.52	0.62		
14.	REVALUATION SURPLUS				
		2021	2020		
		<u>\$</u>	<u>\$</u>		
		<u>Ψ</u>	<u>Ψ</u>		
	Revaluation surplus on motor cars	11,052,413	11,052,413		

This represents surplus on motor cars acquired that were revalued in previous years.

15. STAFF COSTS

The number of employees at the end of the year was as follows:

	2021	2020
Permanent	44	33
The aggregate payroll costs for these persons we	re as follows:	
	2021	2020
	<u>\$</u>	<u>\$</u>
Salaries and profit related pay	87,589,111	88,762,647
Statutory payroll contributions	7,069,084	7,139,528
Other staff benefits	3,180,037	3,425,629
	97,838,232	99,327,804

16. OTHER OPERA	ATING EXPENSES	2021 <u>\$</u>	2020 <u>\$</u>
Directors' fees		1,200,000	1,600,000
Bank charges		5,119,242	5,715,682
Amortization of b	ond issue costs	2,337,951	2,337,951
Consulting fees		8,742,000	10,372,667
Building rental		11,322,894	12,599,098
Telephone		9,742,201	7,628,142
Electricity		1,999,876	2,241,722
Water		181,228	197,804
Computer expens	ses	8,980,870	10,074,974
Audit fees		2,500,000	2,000,000
Printing, stationer	ry and postage	2,384,300	1,027,363
Repairs and main		2,290,475	2,699,284
Professional fees		5,295,638	3,607,910
Legal fees		96,072	1,410,500
Trustee fees		827,052	552,586
Travelling and tra	ansportation	1,470,548	1,727,914
Motor vehicle ex	-	5,118,799	4,044,513
Donation	•	-	900,000
Office expenses		11,713,826	10,212,742
Security		6,332,421	3,038,506
Cleaning and san	itation	1,291,359	883,900
Subscriptions and		605,000	394,064
Advertising and p	promotion	13,786,325	5,512,921
Insurance		639,529	678,324
Entertainment		7,053,772	8,329,256
JSE listing fees		950,906	917,438
Loss on disposal	of property, property and equipment	138,000	_
Annual returns		21,300	27,500
15 DDOELE DEEO		112,141,585	100,732,761
17. PROFIT BEFO	KE TAXATIUN		
Stated after charg	ging the following:	2021	2020
		<u>\$</u>	<u>\$</u>
		59,944,079	66,113,958
Auditor's remune	ration	2,500,000	2,000,000

18. TAXATION CHARGE

(a) Income tax is computed at 25% (2020: 25%) of the pre-tax profit for the year, as adjusted for taxation purposes. Deferred taxation is computed at 25% for the financial year (2020: 25%) based on the applicable income tax rate for unregulated companies with effective date from January 1, 2013. The taxation charge is made up as follows:

	2021		2020	
	\$		\$	
Current:				
Provision for charge on current profit	6,685,529		-	
Deferred:				
	(1,150,624)	<u>.</u>	720,871	-
Origination and reversal of temporary differences	5,534,905	:	720,871	i
(b) Reconciliation of effective tax rate and charge:				
	2021		2020	
	\$	%	\$	%
Profit before taxation	59,944,079		66,113,958	:
Computed tax charge	14,986,020	25%	16,528,490	25%
Taxation differences between profit for				
financial statements and tax reporting purposes on:				
Depreciation and capital allowances	(165,736)	0%	1,260,800	2%
Remission of income taxes	(10,812,490)	- 18%	(33,732,893)	51%
Other adjustments	1,527,111	3%	16,664,474	25%
A ctual charge rate	5 524 OOF	10%	720 971	10/
Actual charge rate	5,534,905	10 70	720,871	1%

Remission of income tax:

On March 30, 2016, the Company's shares were listed on the Jamaica Stock Exchange Junior Market. Consequently, the Company is entitled to full remission of income tax for the first five (5) years and fifty percent (50%) remission for the following 5 years, providing that the Company remains listed on the Jamaica Stock Exchange Junior Market during this period in order to benefit from the tax exemptions.

The financial statements have been prepared on the basis that the Company will have the full benefit of the tax remissions. Subject to agreement with the Ministry of Finance and Planning, the income tax payable for which remission will be sought is \$10,812,490 (2020: \$33,732,893).

19. PROFIT BEFORE INTEREST AND TAXATION		
	2021	2020
	<u>\$</u>	<u>\$</u>
Net profit for the year	54,409,174	65,393,087
Current year taxation charge [see note 18(a)]	6,685,529	
Profit before interest	61,094,703	65,393,087
Interest expense	29,892,179	29,582,355
Profit before interest and taxation	90,986,882	94,975,442

20. RELATED PARTY TRANSACTIONS

The Company's statement of comprehensive income includes the following transactions, undertaken with related parties in the ordinary course of business:

•	2021 <u>\$</u>	2020 <u>\$</u>
Transactions with key management personnel:		
- Directors' remuneration	13,012,700	17,311,147
- Directors' fees	1,200,000	1,600,000
- Consultancy fees	8,742,000	5,506,000
- Rental building	3,040,000	3,926,667

21. FINANCIAL INSTRUMENTS

(a) Financial risk management:

The Company has exposure to the following risks from its use of financial instruments:

- (i) Credit risk
- (ii) Liquidity risk
- (iii) Market risk

The Board of Directors, together with senior management, has overall responsibility for the establishment and oversight of the Company's risk management framework. The Company's risk management policies are established to identify and analyze the risks faced by the Company to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and Company's activities.

Impact of Covid 19

The World Health Organization declared the novel Coronavirus (COVID-19) outbreak a pandemic on March 11, 2020 and the Government of Jamaica declared the island a disaster area on March 13, 2020. The pandemic and the measures to control its human impact have resulted in disruptions to economic activity, business operations and asset prices. In response to the pandemic, Management has adopted several measures specifically around financial risk management. These measures include:

- (a) Implemented a liquidity recovery plan, the key aspects of the plan include:
 - Assessing the daily inflow and outflow of funds (liquidity forecasting);
 - Identifying and assessing the adequacy of financial resources for contingent needs;
 - Implementing measures geared at strengthening the entity's working capital; and
 - Defining escalation and decision-making procedures to ensure that the plan can be executed timely.
- (b) Implemented measures to assist external clients during this crisis, such as:
 - Payment moratoria on loans. It is not expected that there will be reclassification of loans from Stage 1 to Stage 2 as these payment holidays should not trigger a significant increase in the credit risk (SICR) unless other criteria indicating SICR are identified; and
 - Special arrangements with clients, such as increasing their loan to value ratio, based on approval by the appropriate committee.
- (c) On-going monitoring of working capital which included sensitivity analyses to determine:
 - The impact of a downward adjustment in asset values on our regulatory ratios
 - The impact of a downward adjustment in asset values on the projected profitability; and
 - The level of capital shortfall, if any, and how additional capital could be raised to address any projected shortfall.

21. FINANCIAL INSTRUMENTS

(a) Financial risk management (cont'd):

(i) Credit risk:

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss.

The Company monitors its credit risk by evaluating applicants for credit before disbursement and reviewing its loan portfolio with a view to controlling its credit risks. Collateral is obtained for certain loans and most personal loans are collected through salary deductions by employers of the borrowers. Cash and cash equivalents are held with substantial financial institutions, which are considered to present minimal risk of default.

The carrying amount of financial assets represents the maximum credit exposure. The Company has some degree of credit risk concentration associated with loans receivable, as the Company loan portfolio includes mainly personal loans. There are no significant balances with any single entity or group of entities. There was no individual loan balance that exceeded 5% of the total loans owing to the Company at reporting date.

The Company applies the 'three stage' model under IFRS 9 in measuring the expected credit losses on loans receivable and makes estimation about likelihood of defaults occurring, associated loss ratios, changes in market conditions and the expected future cash flows. This is measured using the probability of default (PD), Exposure at Default (EAD) and the loss given default (LAD) for a portfolio of likelihood assets.

- Probability of Default (PD) –this represents the likelihood of a borrower defaulting on its obligation either over the next 12 months (12 months PD), or over the remaining lifetime (Lifetime PD) of the obligation.
- Exposure at Default (EAD) This represents the expected balance at default, taking into account the repayment of principal and interest from the statement of financial position date to the default event together with any expected drawdowns of committed facilities.
- Loss Given Default (LGD)- The LGD represents expected losses on the EAD given the event of default, taking into account the mitigating effect of collateral value at the time it is expected to be realised and the time value of money.

21. FINANCIAL INSTRUMENTS (CONT'D)

(a) Financial risk management (cont'd):

(i) Credit risk (cont'd):

The 'three stage' model is used to categorise financial assets according to credit quality as follows:

- Stage 1 financial assets that are not credit impaired on initial recognition or are deemed to have low credit risk. These assets generally abide by the contractual credit terms. The ECL is measured using the 12-month PD, which represents the probability that the financial asset will default within the next 12 months.
- Stage 2 financial assets with a significant increase in credit (SICR) since initial recognition, but are not credit impaired. ECL is measured using a lifetime PD.
- Stage 3- credit impaired financial assets. ECL is measured using a lifetime PD.

Significant increase in Credit Risk (SICR)

The Company considers a financial asset to have experienced a significant increase in credit risk when one or more of the following qualitative or backstop criteria have been met:

Qualitative Criteria

- Borrower enters into a scheme of arrangement
- Actual or expected restructuring
- Expected significant adverse change in earnings of the borrower
- Early signs of cash flow/liquidity problems
- Significant adverse changes in the business, financial and or economic conditions in which the borrower operates.

The assessment of SICR is performed for individual loans, taking into consideration the grouping of the individual exposures and incorporates forward –looking information. The assessment is performed on a quarterly basis.

Irrespective of the above qualitative assessment, the Company presumes that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due.

Measuring the ECL – Inputs, Assumptions and Estimation Techniques

The ECL is determined by projecting the PD, LGD and EAD, which are multiplied together and discounted back to the reporting date. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

The 12-month PD is calculated by observing the rate of historical default within the first year of a portfolio of loans, and adjusted for the expected impact of forward looking economic information. The life time PD is calculated by observing the rate of historical default over the life of the portfolio of loans receivable and adjusted for the impact of forward looking economic information.

The EAD for amortising and bullet repayment loans on the contractual repayments over a 12 month or lifetime basis the 12 month and lifetime LGDs are determined based on the factors which impact the recoveries made post default. For secured products, this is primarily based on the collateral type and projected collateral values, historical discounts to market/book values due to forced sales, time to repossession and recovery costs observed. Forward looking economic information is also included in determining the 12-month and lifetime EAD and LGD.

21. FINANCIAL INSTRUMENTS (CONT'D)

(a) Financial risk management (cont'd):

(i) Credit risk (cont'd):

Forward Looking Information

The assessment of SICR and the calculation of ECL both incorporate forward looking information that is available without undue cost effort. The Company uses external information including economic data and the forecast published by governmental bodies and the central bank. The information published however does not cover the company's credit risk exposure period and judgement was applied when incorporating these forecasts into our model. These economic variables and their associated impact on the PD, EAD and LGD vary by financial asset. Forecasts of these economic variables are reviewed on a quarterly.

Portfolio Segmentation

Expected credit loss provisions are modelled on a collective basis, by grouping exposures on the basis of shared risk characteristics, such that risk exposures within the group are homogeneous. Exposures are grouped by loan types and payment method. The appropriateness of the groupings is monitored and reviewed on periodic basis.

Stage 3 loans are assessed on an individual basis for impairment.

Maximum Exposure to Credit Risk

The Company measures ECL considering the risk of default over the maximum contractual period (including extension) over which it is exposed to credit risk and not a longer period, even if contract extension or renewal is common business practice.

The gross carrying amount of financial assets below also represents the Company's maximum exposure of credit rick on these assets.

The following table contains an analysis of the credit risk exposure of financial instruments for which an ECL allowance is recognised. The gross carrying amount of financial assets below also represents the Company's maximum exposure to credit on these assets.

	2021	2021	2021	
	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime		
	ECL	ECL	Lifetime ECL	Total
	\$	\$	\$	\$
Standard risk	442,237,276	195,391,010	-	637,628,286
Past due	-	23,812,511	-	23,812,511
Credit impaired		16,313,680	258,383,970	274,697,650
Gross carrying		· ·		
amount	442,237,276	235,517,201	258,383,970	936,138,447
Loss allowance	(920,401)	(32,805,710)	(188,598,453)	(222,324,564)
Carrying amount	441,316,875	202,711,491	69,785,517	713,813,883

21. FINANCIAL INSTRUMENTS (CONT'D)

(a) Financial risk management (cont'd):

(i) Credit risk (cont'd):

Collateral and other credit enhancement

The Company employs a range of policies and practices to mitigate credit risk. The most common of these is accepting collateral for funds. The principal collateral types for loans receivables are:

- Mortgages over residential and/or commercial properties
- Charges over business assets
- Liens over motor vehicles
- Personal guarantees

The policies regarding obtaining collateral have not changed during the reporting period and there has been no significant change in the overall quality of the collateral held by the Company since prior period.

Loss Allowance

The following table explain the changes in loss allowance between the beginning and the end of the annual period:

	2021	2021	2021	
	Stage 1	Stage 2	Stage 3	
		Lifetime		
	12-month ECL	ECL	Lifetime ECL	Total
	\$	\$	\$	\$
As at 31 December 2020	(845,020)	(812,139)	(171, 104, 074)	(172,761,233)
Changes in PDs/LGDs/EADs	28,664,267	(31,993,571)	(17,494,379)	(20,823,683)
New financial assets				
originated	(28,739,648)	_	-	(28,739,648)
<u> </u>	<u> </u>			
	(75,381)	(31,993,571)	(17,494,379)	(49,563,331)
As at 31 December 2021	(920,401)	(32,805,710)	(188,598,453)	(222,324,564)

(ii) Liquidity risk:

Liquidity risk, also referred to as funding risk, is the risk that the Company will encounter difficulty in raising funds to meet commitments associated with financial instruments. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liability when due under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company reputation. Prudent liquidity risk management implies maintaining sufficient cash resources and the availability of funding through an adequate amount of committed facilities.

21. FINANCIAL INSTRUMENTS (CONT'D)

(a) Financial risk management (cont'd):

(ii) Liquidity risk (cont'd):

The following are the contractual maturities of financial liabilities, including interest payments:

			2021		
	Within 3 Months	3 to 12 Months	1 to 2 Years	2 to 5 Years	Total
	\$	\$	\$	\$	\$
Secured bond and					
promissory note	5,510,000	246,602,468			252,112,468
Notes payable	2,250,000	2,250,000	48,459,772	-	52,959,772
	7,760,000	248,852,468	48,459,772	-	305,072,240
			2020		
	Within 3	3 to 12		2 to 5	
	Months	Months	1 to 2 Years	Years	Total
	\$	\$	\$	\$	\$
Secured bond and					
promissory note	5,510,000	16,530,000	271,312,412	-	293,352,412
Notes payable	2,250,000	2,250,000	47,296,408	-	51,796,408
	7,760,000	18,780,000	318,608,820	-	345,148,820

(iii) Market risk:

Market risk is the risk that changes in market prices, such as foreign exchange rates, and interest rates will affect the Company's income or the value of its holding of financial instruments. Market risk arises from fluctuations in the value of liabilities and on certain of its financial assets. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return.

Interest rate risk:

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. Interest rate risk is affected where there is a mismatch between interest earning assets and interest bearing liabilities, which are subject to interest rate adjustment within a specified period. The Company manages this risk by maintaining a portfolio of interest earning assets that exceeds interest-bearing liabilities. Loans are advanced for relatively short period. At the reporting date the interest profile of the Company's interest bearing financial instruments was:

	2021	2020
	<u>\$</u>	<u>\$</u>
Financial assets	749,860,859	720,013,437
Financial liabilities	(308,486,854)	(337,906,660)
	441,374,005	382,106,777

21. FINANCIAL INSTRUMENTS (cont'd)

(a) Financial risk management (cont'd):

(iii) Market risk (cont'd):

Fair value sensitivity analysis for fixed rate instruments

The Company does not account for any fixed rate financial assets and liabilities at fair value and all its financial instruments are carried at amortized cost. Therefore, a change in interest rates at the reporting date would not affect profit for the year or equity.

Cash flow sensitivity of variable rate financial instruments

The Company does not hold any variable rate instruments that are subject to material changes in interest rate. Therefore, a change in market interest rates at the reporting date would not affect profit or equity.

Foreign currency risk:

Foreign currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The Company is exposed to significant foreign currency risk, primarily on notes payable that are denominated in a currency other than the Jamaica dollar. Such exposures comprise the monetary assets and liabilities of the Company that are denominated in that currency.

The main foreign currency risks of the Company are denominated in United States dollars (US\$), which is the principal intervening currency for the Company. The Company jointly manages foreign exchange exposure by maintaining adequate liquid resources in appropriate currencies and by managing the timing of payments on foreign currency liabilities.

(b) Capital management

The Company's objectives when managing capital are to comply with capital requirements, safeguard the Company's ability to continue as a going concern and to maintain strong capital base to support the development of its business. The Company achieves this by retaining earnings from past profits and by managing the returns on borrowed funds to protect against losses on its core business.

22. MICRO CREDIT ACT, 2021

The Microcredit Act ('the Act') was passed in January 2021, with the aim of licensing and regulating microcredit institutions (MCIs) that provide financing to individuals as well as, micro, small and medium sized enterprises. The Act became effective on July 30, 2022, and makes provision for certain sanctions to be applied in the event of breaches or noncompliance. In accordance with section 64 of the Act, a person who, at the commencement date (*July 30, 2021*) is operating a business which falls within the criteria set out in the Act for a microcredit institution or for the offering of a microcredit service, shall, within twelve months from the commencement date.