VICTORIA MUTUAL INVESTMENTS LIMITED FINANCIAL STATEMENTS DECEMBER 31, 2021



KPMG Chartered Accountants P.O. Box 436 6 Duke Street Kingston Jamaica, W.I. +1 (876) 922 6640 firmmail@kpmg.com.jm

INDEPENDENT AUDITORS' REPORT

To the Members of VICTORIA MUTUAL INVESTMENTS LIMITED

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Victoria Mutual Investments Limited ("the company") comprising the separate financial statements of the company and the consolidated financial statements of the company and its subsidiary ("the group"), set out on pages 10 to 97 which comprise the group's and company's statements of financial position as at December 31, 2021, the group's and company's income statements, statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information. In our opinion, the accompanying financial statements give a true and fair view of the financial position of the group and the company as at December 31, 2021, and of the group's and company's financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and the Jamaican Companies Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants International Code of Ethics for Professional Accountants including International Independence Standards (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of VICTORIA MUTUAL INVESTMENTS LIMITED

Report on the Audit of the Financial Statements (Continued)

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

1. Fair value of investments

The key audit matter	How the matter was addressed in our audit
The valuation of the group's investment securities requires significant estimation, which is impacted by uncertainty of market factors. The COVID-19 pandemic has resulted in volatility of prices in various markets, the uncertainty of which has increased estimation risk for prices used in determining fair values. This could result in estimated fair values that are materially different from actual transaction values. [see notes 6 and 28 to the financial statements]	 Our procedures in this area included the following: Assessing and testing the design and operating effectiveness of the group's controls over the determination and computation of fair values. Challenging the reasonableness of yields or prices by comparing to independent pricing sources. Assessing the reasonableness of significant assumptions used by management. Involving our own valuation specialists to determine or obtain yields or prices of specific securities and comparing them to those used by management. Evaluating the adequacy of the disclosures, including disclosure of the degree of estimation uncertainty involved in determining fair values.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of VICTORIA MUTUAL INVESTMENTS LIMITED

Report on the Audit of the Financial Statements (Continued)

Key Audit Matters (continued)

2. Expected credit loss on financial assets

expected credit loss on financial ass	ets					
The key audit matter	How the matter was addressed in our audit					
The group and company are required to recognize expected credit losses ('ECL') on financial assets, the determination of which involves high estimation uncertainty and requires management to make significant judgement and estimates about the elements considered in calculating the ECL. The key areas requiring greater management judgement include the identification of significant increase in credit risk ('SICR'), the determination of probabilities	 Our procedures in this area included the following: Assessing and testing the design and implementation of the group's and company's control over the determination of expected credit losses. Updating our understanding of the models used by the group and company for the calculation of expected credit losses, including governance over the determination of key judgements. 					
the determination of probabilities of default, loss given default, exposures at default and the application of forward-looking information.	Testing the completeness and accuracy of the data used in the models to the underlying accounting records on a sample basis.					

These estimates involve increased judgment as a result of the economic impact of Covid-19 on the group's and company's financial assets. Management considered the following:

- qualitative factors that create COVID-19 related changes to SICR.
- increased uncertainty about potential future economic scenarios and their impact on credit losses.

Involving our financial risk
management specialists to evaluate
the appropriateness of the group's
and company's impairment
methodologies, including the SICR
criteria used and independently
assessing the assumptions for
probability of default, loss given
default and exposure at default.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of VICTORIA MUTUAL INVESTMENTS LIMITED

Report on the Audit of the Financial Statements (Continued)

Key Audit Matters (continued)

2. Expected credit loss on financial assets (continued)

The key audit matter (continued)	How the matter was addressed in our audit (continued)
Significant management judgement is used in	Our procedures in this area included the following (continued):
determining the appropriate variables and assumptions used in the ECL calculations, which increases the risk of a material misstatement.	 Involving our financial risk management specialists to evaluate the appropriateness of the group's and company's methodology for determining the economic scenarios
We therefore determined that the impairment of financial assets has a high degree of	used and the probability weightings applied to them in determining the forward looking indicators.
estimation uncertainty. [see note 27 (b) of the financial statements]	 Evaluating the adequacy of the financial statement disclosures, including disclosures of the key assumptions and judgements, for compliance with IFRS 9.

3. Impairment of investment in associate

The key audit matter	How the matter was addressed in our audit
The carrying value of the group's investment in associate may not be recoverable due to changes in the business and economic environment in which the associate operates.	Evaluating whether there were indicators of impairment of the investments, considering market prices, the economic environment and business performance of the associate.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of VICTORIA MUTUAL INVESTMENTS LIMITED

Report on the Audit of the Financial Statements (Continued)

Key Audit Matters (continued)

3. Impairment of investment in associate (continued)

The key audit matter (continued)	How the matter was addressed in our audit (continued)					
Additionally, the effects of Covid- 19 on overall economic activity and the deteriorating trading conditions increased the risk of impairment of the associate. These factors create increased uncertainty in forecasting and requires significant judgement in estimating and discounting future cash flows that support the assessment of recoverability. [see note 7 of the financial statements]	 Our procedures in this area included the following: Use of our own enterprise valuation specialists to evaluate the assumptions and methodologies used by management. Assessing the reasonableness of the group's expected future cashflows. Comparing the group's assumptions to externally derived data as well as our own assessments of key inputs into the discount rates, as well as performing sensitivity analysis on the assumptions. 					
	 Use of our own enterprise valuation specialists to test the mathematical accuracy of the calculations. Assessing the adequacy of the group's disclosures about the key assumptions and the sensitivity of the impairment assessments to changes in key assumptions. 					



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of VICTORIA MUTUAL INVESTMENTS LIMITED

Report on the Audit of the Financial Statements (Continued)

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with IFRS and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the group and the company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for evergening the company's

Those charged with governance are responsible for overseeing the company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of VICTORIA MUTUAL INVESTMENTS LIMITED

Report on the Audit of the Financial Statements (Continued)

Auditors' Responsibilities for the Audit of the Financial Statements (continued)

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is included in the Appendix to this auditors' report. This description, which is located at pages 8-9, forms part of our auditors' report.

Report on additional matters as required by the Jamaican Companies Act

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been maintained, so far as appears from our examination of those records, and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

The engagement partner on the audit resulting in this independent auditors' report is Cynthia Lawrence.

Chartered Accountants Kingston, Jamaica

March 1, 2022



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of VICTORIA MUTUAL INVESTMENTS LIMITED

Appendix to the Independent Auditors' report

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's or group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of VICTORIA MUTUAL INVESTMENTS LIMITED

Appendix to the Independent Auditors' report (Continued)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Statements of Financial Position December 31, 2021

		Gr	oup	Company		
	Notes	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	
ASSETS		5 000	Φ 000	\$ 000	\$ 000	
Cash and cash equivalents	4	684,077	1,571,567	114,443	80,343	
Resale agreements	5	4,051,332	7,380,680	692,631	79,997	
Investment securities	6	20,665,880	16,526,043	2,382,399	1,060,327	
Interest in subsidiary		_	-	109,500	109,500	
Interest in associate	7	21,399	56,949	21,399	56,949	
Net investments in finance lease	17(b)	155,836	110,832	155,836	110,832	
Loans receivable	8	3,482,266	1,789,651	3,482,266	1,789,651	
Accounts receivable:		50				
Customers		227,080	716,005	-	-	
Brokers		-	5,217	-	-	
Other	9	460,942	1,061,981	65,181	782,042	
Income tax recoverable		69,704	44,548	69,706	44,548	
Deferred tax asset	10	333,359	44,083	12 - SALES A	13,345	
Property, plant and equipment	11	908,198	189,187	745,701	-	
Intangible asset - computer software	12	183,079	226,932		-	
TOTAL ASSETS		31,243,152	29,723,675	7,839,062	4,127,534	
LIABIL <mark>ITIE</mark> S AND EQUITY Liabilities:						
Due to ultimate parent society	29(c)	216,040	197,988	122,137	130,579	
Due to subsidiary company	29(c)	0.00	-	415,592	13,551	
Borrowings	16	5,521,964	3,042,641	5,469,255	3,035,836	
Accounts payable:						
Customers		719,915	1,149,953	-	-	
Brokers		20,414	-	-	-	
Others	13	899,967	470,154	540,853	82,515	
Lease liabilities	17(a)	76,650	85,978	2	_	
Repurchase agreements	14	19,649,270	20,312,831	197,758	_	
Income tax payable		55,029	43,459	42,573	38,487	
Deferred tax liability	10(a)	-		19,318	-	
Employee benefit obligation	15(b)(i)	32,700	39,200			
TOTAL LIABILITIES		27,191,949	25,342,204	6,807,486	3,300,968	
Equity:						
Share capital	18	707,887	707,887	707,887	707,887	
Share premium		24,000	24,000	24,000	24,000	
Investment revaluation reserve	19(a)	488,333	1,157,234	_ ^		
Other reserve	19(b)	11,267	4,267	-	-	
Retained earnings		2,769,716	2,438,083	299,689	94,679	
Equity attributable to owners of the						
company		4,001,203	4,331,471	1,031,576	826,566	
Non-controlling interest	20	50,000	50,000	-	-	
TOTAL EQUITY	(T) E()	4,051,203	4,381,471	1,031,576	826,566	
TOTAL EQUITY AND LIABILITIES		31,243,152	29,723,675	7,839,062	4,127,534	
			27,720,070	1,007,002	1,121,054	

The financial statements on pages 10 to 97 were approved for issue by the Board of Directors on February 28, 2022 and signed on its behalf by:

le hou Chairman

Michael McMorris

Rezworth Burchenson

Chief Executive Officer

The accompanying notes form an integral part of the financial statements.

Income Statements
Year ended December 31, 2021

		Gro	oup	Company		
	Notes	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	
Interest income calculated using the effective interest method Other interest income:	21	1,148,813	939,259	331,617	293,329	
Interest income for finance leases	21	9,050	3,356	9,050	3,356	
Interest expense	21	(<u>767,405</u>)	(_652,993)	(<u>198,117</u>)	(<u>163,524</u>)	
Net interest income		390,458	289,622	142,550	133,161	
Gains/(losses) from investment activities	22	776,154	593,988	194,619	(3,917)	
Gains from sale of margin loans	8	_	45,226	-	45,226	
Dividend income		20,874	2,424	257,962	46,852	
Net fees and commissions	23	832,092	925,323	67,931	16,539	
Other income		3,947	19,006	15,615	17,007	
Other operating revenue		1,633,067	1,585,967	536,127	121,707	
Net interest income and other operating revenue		<u>2,023,525</u>	1,875,589	<u>678,677</u>	<u>254,868</u>	
Operating expenses						
Staff costs	24	(648,619)	(587,487)	-	-	
Impairment losses on financial assets	27(b)	(4,866)	(119,319)	(1,487)	(66,892)	
Other operating costs	25	(544,443)	(_533,906)	<u>(134,592)</u>	(<u>105,966</u>)	
, 0		(1,197,928)	(1,240,712)	(<u>136,079</u>)	(172,858)	
Share of loss in associate	7	(33,239)	(<u>36,004</u>)	(33,239)	(36,004)	
Profit before income tax		792,358	598,873	509,359	46,006	
Income tax charge	26	(_228,221)	(_165,283)	(<u>71,845</u>)	(<u>22,187</u>)	
Profit for the year attributable to shareholders of the company		_564,137	433,590	437,514	23,819	
Earnings per share						
(expressed as ¢ per share)	32	38¢	29¢			

Statements of Comprehensive Income Year ended December 31, 2021

		G	roup	Company	
	Notes	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Profit for the year Other comprehensive income (OCI): Items that will never be classified to profit or loss:		564,137	433,590	437,514	23,819
Net losses on investment in equity instruments designated at fair value through OCI		(<u>163,200</u>)	(385,050)		
Remeasurement of employee benefit obligation Deferred tax on remeasurement	15(b)(i)	10,500	(2,200)	-	-
of employee benefit obligation	10	(_3,500)	<u>733</u>		
		7,000	(_1,467)		
		(<u>156,200</u>)	(<u>386,517</u>)		
Item that may be reclassified to profit or loss: Change in fair value of debt securities at fair value through OCI, net of					
expected credit losses Deferred tax on change in fair value of investment securities measured at fair		(758,551)	78,857	-	-
value through OCI	10	<u>252,850</u>	(_26,286)		
		(<u>505,701</u>)	52,571		
Total other comprehensive loss net of tax		(<u>661,901</u>)	(<u>333,946</u>)		
Total comprehensive (loss)/income for the year attributable to shareholders of the company		(<u>97,764</u>)	99,644	437,514	<u>23,819</u>

Group Statement of Changes in Equity Year ended December 31, 2021

	Share <u>capital</u> [Note (18)] <u>\$'000</u>	Share premium \$'000	Investment revaluation <u>reserve</u> [Note 19(a)] \$'000	Other <u>reserve</u> [Note 19(b)] \$'000	Retained earnings \$'000	<u>Total</u> \$'000	Non- controlling <u>interest</u> (Note 20) \$'000	Total equity \$'000
Balances at December 31, 2019	<u>707,887</u>	24,000	1,489,713	5,734	2,049,494	4,276,828	<u>50,000</u>	4,326,828
Transactions with shareholders: Dividends (note 30) Comprehensive income:		_ -	<u> </u>		(45,001)	(_45,001)		(45,001)
Profit for the year					433,590	433,590		433,590
Other comprehensive income:								
Change in fair value of investment securities, net of deferred tax	-	-	52,571	-	-	52,571	-	52,571
Change in fair value of equities at FVOCI	-	-	(385,050)	-	-	(385,050)	-	(385,050)
Remeasurement of employee benefit obligation, net of deferred tax				(<u>1,467</u>)		(1,467)		(1,467)
Total other comprehensive loss for the year			(<u>332,479</u>)	(_1,467)		(333,946)		(_333,946)
Total comprehensive income for the year			(<u>332,479</u>)	(<u>1,467</u>)	433,590	99,644		99,644
Balances at December 31, 2020 Transactions with shareholders:	<u>707,887</u>	<u>24,000</u>	1,157,234	4,267	2,438,083	4,331,471	<u>50,000</u>	4,381,471
Dividends (note 30) Comprehensive income:					(_232,504)	(_232,504)		(_232,504)
Profit for the year Other comprehensive income:					564,137	564,137		564,137
Change in fair value of investment								
securities, net of deferred tax Change in fair value of equities at FVOCI	-	-	(505,701) (163,200)	-	-	(505,701) (163,200)	-	(505,701)
Remeasurement of employee benefit	-	-	(103,200)	-	-	(103,200)	-	(163,200)
obligation, net of deferred tax			- ((0,001)	7,000		7,000		7,000
Total other comprehensive loss			(<u>668,901</u>)	<u>7,000</u>		(<u>661,901</u>)		(<u>661,901</u>)
Total comprehensive loss for the year			(<u>668,901</u>)	<u>7,000</u>	<u>564,137</u>	(<u>97,764</u>)		(<u>97,764</u>)
Balances at December 31, 2021	<u>707,887</u>	<u>24,000</u>	488,333	<u>11,267</u>	<u>2,769,716</u>	<u>4,001,203</u>	<u>50,000</u>	<u>4,051,203</u>

Company Statement of Changes in Equity Year ended December 31, 2021

	Share <u>capital</u> [<u>Note (18)]</u> \$'000	Share premium \$'000	Retained earnings \$'000	<u>Total</u> \$'000
Balances at December 31, 2019 Transaction with shareholders:	<u>707,887</u>	24,000	<u>115,861</u>	847,748
Dividends (note 30)	_	-	(45,001)	(45,001)
Comprehensive Income:			, ,	, ,
Profit for the year, being total comprehensive income			23,819	23,819
Balances at December 31, 2020	<u>707,887</u>	24,000	94,679	826,566
Transactions with shareholders: Dividends (note 30) Comprehensive income:	-	-	(232,504)	(232,504)
Profit for the year, being total comprehensive income for the year	- _		437,514	437,514
Balances at December 31, 2021	<u>707,887</u>	<u>24,000</u>	<u>299,689</u>	<u>1,031,576</u>

Statements of Cash Flows Year ended December 31, 2021

		Group		Со	Company	
	Notes	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	
Cash flows from operating activities:						
Profit for the year		564,137	433,590	437,514	23,819	
Adjustments for:						
Depreciation	11	28,707	22,393	-	-	
Amortisation of intangible asset	12	50,312	50,211	-	-	
Share of loss in associate	7	33,239	36,004	33,239	36,004	
Impairment losses on financial assets	27(b)	4,866	119,319	1,487	66,892	
Change in employee benefit obligation	15(b)(ii)	4,200	2,800	-	-	
Amortisation of transaction costs Unrealised exchange losses/(gains) on foreign currency balances		6,679 5,703	(21,526)	21,291 2,311	(6,958)	
(Gains)/ losses from investment activities		(776,154)		(194,619)	3,917	
			(593,988) (45,226)	(194,019)		
Gains from sale of margin loans Interest income	21	(1 157 962)			(45,226)	
	21	(1,157,863)	(942,615)	(340,667)	(296,685)	
Dividend income	21	(20,874)	(2,424)	(257,962)	(46,852)	
Interest expense	21	759,227	644,777	198,117	163,524	
Interest expense on lease liabilities	17(a)	8,178	8,216	-	-	
Income tax charge	26	228,221	165,283	71,845	_22,187	
Changes in a section and the History		(261,422)	(123,186)	(27,444)	(79,378)	
Changes in operating assets and liabilities:		19.052	21 240	(8,442)	100,704	
Due to ultimate parent society Due from subsidiary		18,052	81,249	402,041	(81,042)	
Loans receivable		(1,674,754)	(678,326)	(1,674,754)	(678,326)	
Resale agreements		3,042,646	(3,367,843)	(612,640)	(80,000)	
Accounts receivable		1,191,466	(618,852)	760,097	7,081	
Accounts payable		(39,518)	225,999	419,700	30,995	
Repurchase agreements		(679,538)	3,061,956	197,758	-	
Income tax recoverable		<u> </u>	(201,552)		(20,774)	
		1,596,932	(1,620,555)	(543,684)	(800,740)	
Interest received		1,330,763	1,099,844	290,789	292,083	
Interest paid		(723,327)	(626,933)	(159,481)	(157,651)	
Income tax paid		(_281,736)		(60,254)		
Net cash provided by/(used in) operating activities		1,922,632	(1,147,644)	(472,630)	(666,308)	
Cash flows from investing activities:						
Acquisition of property, plant and equipment	11	(747,718)	(98,574)	(745,701)	-	
Acquisition of intangible asset	12	(6,459)	(3,957)	-	-	
Net investment in finance leases		(45,946)	(82,351)	(45,946)	(82,351)	
Investment in cumulative preference share		(117,633)	(95,653)	(117,633)	(95,653)	
Investment securities (purchased)/sold, net		(4,158,133)	486,974	(1,021,576)	170,878	
Dividends received		20,874	2,424	257,962	46,852	
Net cash (used in)/ provided by investing activities		(<u>5,055,015</u>)	208,863	(1,672,894)	39,726	
Cash flow from financing activities: Proceeds from loan		2 472 642	625 211	2 412 129	625 211	
Payment of lease liabilities	17(a)	2,472,643 (9,328)	625,211 (7,918)	2,412,128	625,211	
Dividends paid	30	(<u>232,504</u>)	(<u>45,001</u>)	(_232,504)	(<u>45,001</u>)	
Net cash provided by financing activities	•	2,230,811	572,292	2,179,624	580,210	
Net cash (used in)/ provided by operating, investing		_,,	<u> </u>	=,- / 2, V = 1	500,210	
and financing activities carried forward		(_901,572)	(_366,489)	34,100	(46,372)	

Statement of Cash Flows (Continued) Year ended December 31, 2021

		Gre	oup	Company	
	Notes	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Net cash (used in)/ provided by operating, investing and financing activities brought forward		(_901,572)	(366,489)	34,100	(46,372)
Net (decrease)/increase in cash and cash equivalents		(901,572)	(366,489)	34,100	(46,372)
Cash and cash equivalents at beginning of year		1,571,567	1,917,241	80,343	126,715
Effect of exchange rate fluctuations on cash and cash equivalents		14,082	20,815	_	
Cash and cash equivalents at end of year	4	684,077	1,571,567	114,443	80,343

Notes to the Financial Statements December 31, 2021

1. Identification

Victoria Mutual Investments Limited ("the company") is incorporated and domiciled in Jamaica. The company is an 80% subsidiary of The Victoria Mutual Building Society ("ultimate parent society" or "VMBS"). The ultimate parent society is incorporated in Jamaica under the Building Societies Act. The company's registered office is located at 8-10 Duke Street, Kingston, Jamaica.

The company issued 20% of its ordinary shares to the public and is listed on the Jamaica Stock Exchange.

The company has a wholly-owned subsidiary, Victoria Mutual Wealth Management Limited ("the subsidiary company"), which is incorporated and domiciled in Jamaica. The principal activities of the subsidiary company are stock and investment brokering, the provision of financial and investment advisory services and money market dealing.

The company's activities are administered by its subsidiary company. The company's income during the year was mainly interest, gains from investment activities, fees and commission and dividend income.

The company and its subsidiary are collectively referred to as "the group".

The company holds a 30% interest in Carilend Caribbean Holdings Limited (Carilend), a company incorporated in Barbados that facilitates peer-to-peer lending. This investment is accounted for under the equity method as an associated company in the consolidated financial statements. No goodwill was identified as part of the transaction.

2. <u>Basis of preparation</u>

(a) Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") and comply with the relevant provisions of the Jamaican Companies Act.

New and amended standards and interpretations that became effective during the year:

Certain new and amended standards came into effect during the current financial year, none of which had any significant impact on amounts recognised or disclosed in the financial statements.

New and amended standards and interpretations issued but not yet effective

At the date of authorisation of these financial statements, certain new and amended standards and interpretations have been issued which were not effective for the current year and which the group has not early-adopted. The group has assessed them with respect to its operations and has determined that the following are relevant:

• Amendments to IAS 37 *Provision*, Contingent Liabilities and Contingent Assets is effective for annual periods beginning on or after January 1, 2022 and clarifies those costs that comprise the costs of fulfilling the contract.

Notes to the Financial Statements (Continued) December 31, 2021

2. Basis of preparation (continued)

(a) Statement of compliance (continued)

New and amended standards and interpretations issued but not yet effective

• Amendments to IAS 37 Provision, Contingent Liabilities and Contingent Assets

The amendments clarify that the 'costs of fulfilling a contract' comprise both the incremental costs – e.g. direct labour and materials; and an allocation of other direct costs – e.g. an allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract.

This clarification will require entities that apply the 'incremental cost' approach to recognise bigger and potentially more provisions. At the date of initial application, the cumulative effect of applying the amendments is recognised as an opening balance adjustment to retained earnings or other component of equity, as appropriate. The comparatives are not restated.

The group does not expect the amendments to have a significant impact on its financial statements.

- Annual Improvements to IFRS Standards 2018-2020 cycle contain amendments to certain standards and are effective for annual periods beginning on or after January 1, 2022. Those that affect the group's operation are IFRS 9 Financial Instruments and IFRS 16 Leases.
 - (i) IFRS 9 *Financial Instruments* amendment clarifies that for the purpose of performing the ''10 per cent test' for derecognition of financial liabilities in determining those fees paid net of fees received, a borrower includes only fees paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf.
 - (ii) IFRS 16 *Leases* amendment removes the illustration of payments from the lessor relating to leasehold improvements.

The group does not expect the amendments to have a significant impact on its financial statements.

• Amendments to IAS 1 *Presentation of Financial Statements*, will apply retrospectively for annual reporting periods beginning on or after 1 January 2023. The amendments promote consistency in application and clarify the requirements on determining if a liability is current or non-current.

Under existing IAS 1 requirements, companies classify a liability as current when they do not have an unconditional right to defer settlement of the liability for at least twelve months after the end of the reporting period. As part of its amendments, the requirement for a right to be unconditional has been removed and instead, now requires that a right to defer settlement must have substance and exist at the end of the reporting period.

Notes to the Financial Statements (Continued) December 31, 2021

2. Basis of preparation (continued)

(a) Statement of compliance (continued)

New and amended standards and interpretations issued but not yet effective (continued)

• Amendments to IAS 1 Presentation of Financial Statements (continued),

A company classifies a liability as non-current if it has a right to defer settlement for at least twelve months after the reporting period. It has now been clarified that a right to defer exists only if the company complies with conditions specified in the loan agreement at the end of the reporting period, even if the lender does not test compliance until a later date. With the amendments, convertible instruments may become current. In light of this, the amendments clarify how a company classifies a liability that includes a counterparty conversion option, which could be recognised as either equity or a liability separately from the liability component under IAS 32. Generally, if a liability has any conversion options that involve a transfer of the company's own equity instruments, these would affect its classification as current or non-current.

It has now been clarified that a company can ignore only those conversion options that are recognised as equity when classifying liabilities as current or non-current.

The group does not expect the amendment to have a significant impact on its financial statements.

• Amendments to IAS 12 *Income Taxes* are effective for annual reporting periods beginning on or after January 1, 2023, with early adoption permitted. The amendments clarify how companies should account for deferred tax on certain transactions – e.g. leases and decommissioning provisions.

The amendments narrow the scope of the initial recognition exemption (IRE) so that it does not apply to transactions that give rise to equal and offsetting temporary differences. As a result, companies will need to recognise a deferred tax asset and a deferred tax liability for temporary differences arising on initial recognition of a lease and a decommissioning provision.

For leases and decommissioning liabilities, the associated deferred tax asset and liabilities will need to be recognised from the beginning of the earliest comparative period presented, with any cumulative effect recognised as an adjustment to retained earnings or other components of equity at that date. If a company previously accounted for deferred tax on leases and decommissioning liabilities under the net approach, then the impact on transition is likely to be limited to the separate presentation of the deferred tax asset and the deferred tax liability.

For all other transactions, the amendments apply to transactions that occur after the beginning of the earliest period presented.

The group is assessing the impact that the amendment will have on its financial statements.

Notes to the Financial Statements (Continued) December 31, 2021

2. Basis of preparation (continued)

(a) Statement of compliance (continued)

New and amended standards and interpretations issued but not yet effective (continued)

• Amendments to IAS 1 *Presentation of Financial Statements* are effective for annual periods beginning on or after January 1, 2023 and may be applied earlier. The amendments help companies provide useful accounting policy disclosures.

The key amendments to IAS 1 include:

- requiring companies to disclose their *material* accounting policies rather than their significant accounting policies;
- clarifying that accounting policies related to immaterial transactions, other events or conditions are themselves immaterial and as such need not be disclosed; and
- clarifying that not all accounting policies that relate to material transactions, other events or conditions are themselves material to a company's financial statements.

The amendments are consistent with the refined definition of material:

"Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements".

The group is assessing the impact that the amendment will have on its financial statements.

• Amendments to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors are effective for periods beginning on or after January 1, 2023, with early adoption permitted. The amendments introduce a new definition for accounting estimates: clarifying that they are monetary amounts in the financial statements that are subject to measurement uncertainty.

The amendments also clarify the relationship between accounting policies and accounting estimates by specifying that a company develops an accounting estimate to achieve the objective set out by an accounting policy.

Developing an accounting estimate includes both:

- selecting a measurement technique (estimation or valuation technique) e.g. an estimation technique used to measure a loss allowance for expected credit losses when applying IFRS 9 *Financial Instruments*; and
- choosing the inputs to be used when applying the chosen measurement technique e.g. the expected cash outflows for determining a provision for warranty obligations when applying IAS 37 *Provisions, Contingent Liabilities and Contingent Assets*.

The effects of changes in such inputs or measurement techniques are changes in accounting estimates.

The group is assessing the impact that the amendment will have on its financial statements.

Notes to the Financial Statements (Continued) December 31, 2021

2. Basis of preparation (continued)

(b) Basis of measurement

The financial statements are prepared on the historical cost basis, except for the following:

- (i) Debt instruments at fair value through other comprehensive income (FVOCI), measured at fair value.
- (ii) Equity securities at fair value through profit or loss (FVTPL), measured at fair value.
- (iii) Certain equity securities designated as at FVOCI, measured at fair value.
- (iv) Post-employment medical benefit obligation measured at the present value of the obligation as set out in note 3(f)(iii).

(c) Functional and presentation currency

The financial statements are presented in thousands of Jamaica dollars, which is the functional currency of the company.

(d) Use of estimates and judgements

The preparation of the financial statements requires management to make judgements, as well as estimates, based on assumptions, that affect the application of accounting policies, and the reported amounts of, and disclosures relating to, assets, liabilities, contingent assets and contingent liabilities at the reporting date and the income and expenses for the year then ended. Actual amounts may differ from these estimates.

The estimates, and the assumptions underlying them, are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of IFRS that have a significant effect on the financial statements and estimates with material uncertainty that have a significant effect on amounts in the financial statements or that have a significant risk of material adjustment in the next financial year are set out below:

(i) Critical accounting judgements in applying the group's accounting policies

For the purpose of these financial statements, prepared in accordance with IFRS, judgement refers to the informed identification and analysis of reasonable alternatives, considering all relevant facts and circumstances, and the well-reasoned, objective and unbiased choice of the alternative that is most consistent with the principles set out in IFRS.

Notes to the Financial Statements (Continued) December 31, 2021

2. Basis of preparation (continued)

- (d) Use of estimates and judgements (continued)
 - (i) Critical accounting judgements in applying the group's accounting policies (continued)
 - (1) Classification of financial assets:

The assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial asset are solely payments of principal and interest (SPPI) on the principal amount outstanding requires management to make certain judgements on its business operations.

(2) Impairment of financial assets:

Establishing the criteria for determining whether credit risk on the financial asset has increased significantly since initial recognition, determining the methodology for incorporating forward-looking information into the measurement of expected credit loss (ECL) and selection and approval of models used to measure ECL requires significant judgement.

- (ii) Key assumptions and other sources of estimation uncertainty
 - (1) Employee benefit obligation

The amounts recognised in the statement of financial position, income statement and statement of profit or loss and other comprehensive income for employee benefits are determined actuarially using several assumptions. The primary assumption used in determining the amounts recognised is the discount rate used to determine the present value of post-employment medical benefits obligation.

The discount rate is determined based on the estimated yield on long-term government securities that have maturity dates approximating the terms of the group's obligation; in the absence of such instruments in Jamaica, it has been necessary to estimate the rate of discount by extrapolating from the longest-tenure security on the market. The estimate of expected rate of increase in medical costs is determined based on inflationary factors.

Any changes in these assumptions will impact the amounts recorded in the financial statements for these obligations.

(2) Allowance for impairment losses on financial assets

The measurement of the expected credit loss allowance for financial assets measured at amortised cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour (e.g. the likelihood of customers defaulting and the resulting losses).

Notes to the Financial Statements (Continued) December 31, 2021

2. Basis of preparation (continued)

- (d) Use of estimates and judgements (continued)
 - (ii) Key assumptions and other sources of estimation uncertainty (continued)
 - (2) Allowance for impairment losses on financial assets (continued)

Explanation of the inputs, assumptions and estimation techniques used in measuring ECL is further detailed in note 3(a) and 27(b), which also sets out key sensitivities of the ECL to changes in these elements.

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for the measurement of ECL;
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and the associated ECL; and
- Establishing groups of similar financial assets for the purposes of measuring ECL.

Detailed information about the judgements and estimates made by the group in the above areas is set out in notes 3(a) and 27(b).

(3) Fair value of financial instruments

There are no quoted market prices for a significant portion of the company's financial assets and liabilities. Accordingly, fair values of several financial assets are estimated using prices obtained from a yield curve. That yield curve is, in turn, obtained from a pricing source which estimates the yield curve on the basis of indicative prices submitted to it by licensed banks and other financial institutions in Jamaica. There is significant uncertainty inherent in this approach which is categorised as a Level 2 fair value. Some other fair values are estimated based on quotes published by a broker/dealer, and these are also classified as Level 2. The estimates of fair value arrived at from these sources may be different from the actual price of the instrument in an actual arm's length transaction as set out in notes 6 and 28(b).

(4) Impairment of the carrying value of interest in associate

Impairment of interest in associate is dependent upon management's internal assessment of future cash flows from the associate. That internal assessment determines the amount recoverable value of the associate. The estimate of the amount recoverable from future operations of the associate is sensitive to the discount rates used (note 7).

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies

The group has consistently applied the accounting policies as set out below to all periods presented in these financial statements.

(a) Financial instruments – Classification, recognition, derecognition and measurement

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. In these financial statements:

• Financial assets comprise cash and cash equivalents, resale agreements, investment securities, loans receivable, net investment in finance leases and accounts receivable.

Financial liabilities comprise accounts payable, borrowings, amounts due to related parties, lease liabilities and repurchase agreements.

Financial instruments are classified, recognised and measured in accordance with the substance of the terms of the contracts as set out herein.

(i) Recognition and initial measurement

The group recognises a financial instrument when it becomes a party to the contractual terms of the instrument. The group initially recognises accounts receivable on the date when they are originated. All other financial assets and financial liabilities are initially recognised on the trade date.

At initial recognition, the group measures a financial asset or financial liability at its fair value, plus or minus; the case of a financial asset or financial liability not at fair value through profit or loss transaction costs that are incremental and directly attributable to the acquisition or issue of the financial asset or financial liability, such as fees and commissions. Transaction costs of financial assets and financial liabilities carried at fair value through profit or loss are expensed in profit or loss.

Immediately after initial recognition, an expected credit loss allowance (ECL) is recognised for financial assets measured at amortised cost and investments in debt instruments measured at FVOCI, which results in an accounting loss being recognised in profit or loss when an asset is newly originated.

When the fair value is evidenced by a quoted price in an active market for an identical asset or liability (i.e. a level 1 input) or based on a valuation technique that uses only data from observable markets, the difference is recognised as a gain or loss.

In all other cases, the difference is deferred and the timing of recognition of deferred day one profit or loss is determined individually. It is either amortised over the life of the instrument, deferred until the instrument's fair value can be determined using market observable inputs, or realised through settlement.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

- (a) Financial instruments Classification, recognition, derecognition and measurement (continued)
 - (ii) Classification and subsequent remeasurement

The group has applied IFRS 9 and classified its financial assets in the following measurement categories:

- Fair value through profit or loss (FVTPL);
- Fair value through other comprehensive income (FVOCI); or
- Amortised cost.

Financial assets

The classification requirements for debt and equity instruments are described below:

(a) Debt instruments

Debt instruments are those instruments that meet the definition of a financial liability from the issuer's perspective, such as loans, government and corporate bonds and trade receivables purchased from clients in factoring arrangements without recourse.

(a) Debt instruments

Classification and subsequent measurement of debt instruments depend on:

- the group's business model for managing the asset; and
- the cash flow characteristics of the asset.

Based on these factors, the group classifies its debt instruments into one of the following three measurement categories:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest ('SPPI'), and that are not designated at FVTPL, are measured at amortised cost. The carrying amount of these assets is adjusted by any expected credit loss allowance recognised and measured as described at [note 3(a)(vi)]. Interest income from these financial assets is included in 'Interest income' calculated using the effective interest method.
- Fair value through other comprehensive income (FVOCI): Financial assets that are held for collection of contractual cash flows and for selling the assets, where the assets' cash flows represent solely payments of principal and interest, and that are not designated at FVTPL are measured at fair value through other comprehensive income (FVOCI).

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

- (a) Financial instruments Classification, recognition, derecognition and measurement (continued)
 - (ii) Classification and subsequent remeasurement (continued)

Financial assets (continued)

The classification requirements for debt and equity instruments are described below (continued):

- (a) Debt instruments (continued)
 - Fair value through profit or loss: Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt investment that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss and presented in the profit or loss statement within the period in which it arises. Interest income from these financial assets is included in 'Interest income 'calculated using the effective interest method.

Business model: the business model reflects how the group manages the assets in order to generate cash flows. That is, whether the group's objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from the sale of assets. If neither of these is applicable (e.g. financial assets are held for trading purposes), then the financial assets are classified as part of 'other' business model and measured at FVTPL.

Factors considered by the group in determining the business model for a group of assets include:

- 1. Past experience on how the cash flows for these assets were collected;
- 2. How the asset's performance is evaluated and reported to key management personnel;
- 3. How risks are assessed and managed; and
- 4. How managers are compensated.

For example, securities held for trading are held principally for the purpose of selling in the near term or are part of a portfolio of financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking. These securities are classified in the 'other' business model and measured at FVTPL.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

- (a) Financial instruments Classification, recognition, derecognition and measurement (continued)
 - (ii) Classification and subsequent remeasurement (continued)

Financial assets (continued)

(a) Debt instruments (continued)

Solely payments of principal and interest (SPPI): Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the company assesses whether the financial instruments' cash flows represent solely payments of principal and interest (the 'SPPI test'). In making this assessment, the group considers whether the contractual cash flows are consistent with a basic lending arrangement i.e. interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss. Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

The group reclassifies debt investments when and only when its business model for managing those assets changes. The reclassification takes place from the start of the first reporting period following the change. Such changes are expected to be very infrequent, and none occurred during the period.

(b) Equity instruments

Equity instruments are instruments that meet the definition of equity from the issuer's perspective; that is, instruments that do not contain a contractual obligation to pay and that evidence a residual interest in the issuer's net assets.

The group subsequently measures all equity investments at fair value through profit or loss, except where the group's management has elected, at initial recognition, to irrevocably designate an equity investment at fair value through other comprehensive income.

Gains and losses on equity investments at FVTPL are included in the 'Gains from investment activities' caption in the statement of profit or loss.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

- (a) Financial instruments Classification, recognition, derecognition and measurement (continued)
 - (ii) Classification and subsequent re-measurement (continued)

Financial liabilities

Financial liabilities are classified as and subsequently measured at amortised cost, except for:

- Financial liabilities at fair value through profit or loss: this classification is applied to derivatives, financial liabilities held for trading (e.g. short positions in the trading book) and other financial liabilities designated as such at initial recognition.
- Gains or losses on financial liabilities designated at fair value through profit or loss are presented partially in other comprehensive income (the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability, which is determined as the amount that is not attributable to changes in market conditions that give rise to market risk) and partially profit or loss (the remaining amount of change in the fair value of the liability). This is unless such a presentation would create, or enlarge, an accounting mismatch, in which case the gains and losses attributable to changes in the credit risk of the liability are also presented in profit or loss.
- Financial liabilities arising from the transfer of financial assets which did not qualify for derecognition, whereby a financial liability is recognised for the consideration received for the transfer. In subsequent periods, the group recognises any expense incurred on the financial liability.

(iii) Derecognition

The group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

On derecognition of a financial asset, the difference between the carrying amount of the asset (or the carrying amount allocated to the portion of the asset derecognised) and the sum of (i) the consideration received (including any new asset obtained less any new liability assumed) and (ii) any cumulative gain or loss that had been recognised in other comprehensive income (OCI) is recognised in profit or loss.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

(a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

(iii) Derecognition (continued)

Any cumulative gains or losses recognised in OCI in respect of equity investment securities designated as at FVOCI is not recognised in profit or loss on derecognition of such securities. Any interest in transferred financial assets that qualify for derecognition that is created or retained by the group is recognised as a separate asset or liability.

The group enters into transactions whereby it transfers assets recognised on its statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred assets or a portion of them. In such cases, the transferred assets are not derecognised. Examples of such transactions are securities lending and sale-and-repurchase transactions.

In transactions in which the group neither retains nor transfers substantially all of the risks and rewards of ownership of a financial asset and it retains control over the asset, the group continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

The group derecognises a financial liability when its contractual obligations are discharged, cancelled or expired.

The exchange between the group and its original lenders of debt instruments with substantially different terms, as well as substantial modifications of the terms of existing financial liabilities, are accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. The terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate, is at least 10% different from the discounted present value of the remaining cash flows of the original financial liability.

In addition, other qualitative factors, such as the currency that the instrument is denominated in, changes in the type of interest rate, new conversion features attached to the instrument and change in covenants are also taken into consideration. If an exchange of debt instruments or modification of terms is accounted for as an extinguishment, any costs or fees incurred are recognised as part of the gain or loss on the extinguishment.

If the exchange or modification is not accounted for as an extinguishment, any costs or fees incurred adjust the carrying amount of the liability and are amortised over the remaining term of the modified liability.

Notes to the Financial Statements (Continued)

<u>December 31, 2021</u>

3. Significant accounting policies (continued)

- (a) Financial instruments Classification, recognition, derecognition and measurement (continued)
 - (iv) Measurement and gains and losses

The 'investment securities' caption in the statement of financial position includes:

- debt investment securities measured at amortised cost which are initially measured at fair value plus incremental direct transaction costs, and subsequently at their amortised cost using the effective interest method;
- equity investment securities mandatorily measured at FVTPL or designated as at FVTPL which are at fair value with changes recognised immediately in profit or loss;
- debt securities measured at FVOCI; and
- equity investment securities designated as at FVOCI.

For debt securities measured at FVOCI, gains and losses are recognised in OCI, except for the following, which are recognised in profit or loss in the same manner as for financial assets measured at amortised cost:

- interest revenue using the effective interest method;
- ECL charges and reversals; and
- foreign exchange gains and losses.

When debt security measured at FVOCI is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss.

The group elects to present in OCI changes in the fair value of certain investments in equity instruments that are not held for trading. The election is made on an instrument-by-instrument basis on initial recognition and is irrevocable.

Gains and losses on such equity instruments are never reclassified to profit or loss and no impairment is recognised in profit or loss. Dividends are recognised in profit or loss unless they clearly represent a recovery of part of the cost of the investment, in which case they are recognised in OCI. Cumulative gains and losses recognised in OCI are transferred to retained earnings on disposal of an investment.

Specific financial instruments

(1) Derivatives

Derivatives are financial instruments that derive their value from the price of the underlying items such as equities, bond, interest rate, foreign exchange or other indices. Derivatives enable users to increase, reduce or alter exposure to credit or market risk.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

- (a) Financial instruments Classification, recognition, derecognition and measurement (continued)
 - (iv) Measurement and gains and losses (continued)

Specific financial instruments

(1) Derivatives (continued)

The group may use derivatives to manage its own exposure to foreign exchange risk. Derivatives held for risk management purposes are measured initially at fair value in the statement of financial position. Subsequent to initial recognition, derivatives are measured at fair value, and, if the derivative is not held for trading, and is not designated in a qualifying hedge relationship, changes in fair value are recognised immediately in profit or loss.

(2) Cash and cash equivalents

Cash comprises cash on hand and demand deposits. Cash equivalents comprise short-term highly liquid investments that are readily convertible to known amounts of cash, are subject to an insignificant risk of changes in value and are held for the purpose of meeting short-term commitments (these investments include short-term deposits where the maturities do not exceed three months from the acquisition date). Cash and cash equivalents are measured at cost.

(3) Resale and repurchase agreements

Resale agreements are accounted for as short-term collateralised lending and classified at amortised cost. They are measured at fair value on initial recognition and subsequently, at amortised cost. The difference between the purchase cost and the resale consideration is recognised in the income statement as interest income using the effective interest method.

The group enters into transactions whereby it transfers assets but retains either all risks or rewards of the transferred assets or a portion of them. If all or substantially all risks and rewards are retained, then the transferred assets are not derecognised. Transfers of assets with retention of all or substantially all risks and rewards include, for example, securities lending and repurchase transactions. Repurchase agreements are accounted for as short-term collateralised borrowing and are classified as other liabilities. On initial recognition and subsequently, the securities given as collateral are retained in the statement of financial position and measured in accordance with their original measurement principles.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

- (a) Financial instruments Classification, recognition, derecognition and measurement (continued)
 - (iv) Measurement and gains and losses (continued)

Specific financial instruments (continued)

(3) Resale and repurchase agreements (continued)

The proceeds of sale are reported as liabilities and are carried at amortised cost. The difference between the sale consideration and the repurchase price is recognised in the income statement over the life of each agreement as interest expense using the effective interest method.

(4) Accounts receivable

Accounts receivable are measured at amortised cost less impairment losses.

(5) Share capital

The company's ordinary shares are classified as equity instruments in accordance with the substance of the contractual terms of the instrument. Dividends thereon are recognised as distributions within equity.

Incremental costs directly attributable to the issue of an equity instrument are deducted from the initial measurement of the equity instrument.

(6) Accounts payable

Accounts payable are measured at amortised cost.

(v) Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted under IFRS, or for gains and losses arising from a group of similar transactions such as in the group's trading activity.

(vi) Impairment

The group recognises loss allowances for expected credit losses (ECL) on the following financial instruments that are not measured at FVTPL:

- financial assets that are debt instruments; and
- lease receivables.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

(a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

(vi) Impairment (continued)

The group measures loss allowances at an amount equal to lifetime ECL, except for the following, for which they are measured as 12-month ECL:

- debt investment securities that are determined to have low credit risk at the reporting date; and
- other financial instruments (other than lease receivables) on which credit risk has not increased significantly since their initial recognition.

Loss allowances for lease receivables are always measured at an amount equal to lifetime ECL.

The group considers a debt investment security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade'. The group does not apply the low credit risk exemption to any other financial instruments.

12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Financial instruments for which a 12-month ECL is recognised are referred to as 'Stage 1 financial instruments'.

Lifetime ECL are the ECL that result from all possible default events over the expected life of the financial instrument. Financial instruments for which a lifetime ECL is recognised but which are not credit-impaired are referred to as 'Stage 2 financial instruments'.

Measurement of ECL

ECL are a probability-weighted estimate of credit losses. They are measured as follows:

- financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the group expects to receive);
- financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows;
- undrawn loan commitments: as the present value of the difference between the contractual cash flows that are due to the company if the commitment is drawn and the cash flows that the company expects to receive; and
- financial guarantee contracts: the expected payments to reimburse the holder less any amounts that the group expects to recover.

Notes to the Financial Statements (Continued) December 31, 2021

3. <u>Significant accounting policies (continued)</u>

- (a) Financial instruments Classification, recognition, derecognition and measurement (continued)
 - (vi) Impairment (continued)

Restructured financial assets

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made of whether the financial asset should be derecognised and ECL are measured as follows:

- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset.
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

Credit-impaired financial assets

At each reporting date, the group assesses whether financial assets carried at amortised costs are credit-impaired (referred to as 'Stage 3 financial assets'). A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

At each reporting date, the group assesses whether financial assets carried at amortised costs are credit-impaired (referred to as 'Stage 3 financial assets'). A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- the restructuring of a loan or advance by the group on terms that the company would not consider otherwise;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

Notes to the Financial Statements (Continued)

<u>December 31, 2021</u>

3. Significant accounting policies (continued)

- (a) Financial instruments Classification, recognition, derecognition and measurement (continued)
 - (vi) Impairment (continued)

Credit-impaired financial assets (continued)

A loan that has been renegotiated due to a deterioration in the borrower's condition is usually considered to be credit-impaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment. In addition, a loan that is overdue for 90 days or more is considered credit-impaired even when the regulatory definition of default is different.

In making an assessment of whether an investment in sovereign debt is creditimpaired, the group considers the following factors.

- The market's assessment of creditworthiness as reflected in the bond yields.
- The rating agencies' assessments of creditworthiness.
- The country's ability to access the capital markets for new debt issuance.
- The probability of the debt being restructured, resulting in holders suffering losses through voluntary or mandatory debt forgiveness.
- The international support mechanisms in place to provide the necessary support as 'lender of last resort' to that country, as well as the intention, reflected in public statements, of governments and agencies to use those mechanisms. This includes an assessment of the depth of those mechanisms and, irrespective of the political intent, whether there is the capacity to fulfil the required criteria.

Presentation of allowance for ECL in the statement of financial position

Allowances for ECL are presented in the statement of financial position as follows:

- financial assets measured at amortised cost: as a deduction from the gross carrying amount of the assets.
- debt instruments measured at FVOCI: no loss allowance is recognised in the statement of financial position because the carrying amount of these assets is their fair value. However, the loss is recognised in profit or loss as a reclassification from OCI.

Write-off

Loans and debt securities are written off (either partially or in full) when there is no reasonable expectation of recovering a financial asset in its entirety or a portion thereof. This is generally the case when the group determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

(a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

(vi) Impairment (continued)

Write-off (continued)

Recoveries of amounts previously written off are included in 'impairment losses on financial instruments' in the statement of profit or loss and OCI.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the company's procedures for recovery of amounts due.

(b) Investment in associate

Associates are those entities in which the group has significant influence, but not control or joint control, over the financial and operating policies. Interest in associate is accounted for using the equity method for the group and company.

It is recognised separately and initially at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the group's and the company's share of the profit or loss and other comprehensive income of equity-accounted investees, until the date on which significant influence ceases.

When the group's and company's share of losses exceeds its interest in an associate, the group's and company's carrying amount is reduced to Nil and recognition of further losses is discontinued, except to the extent that the group and company has incurred legal or constructive obligations or made payments on behalf of an associate. If the associate subsequently reports profits, the group and company resumes recognising their share of those profits only after their share of profits equals the share of accumulated losses not recognised.

(c) Foreign currencies

Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated at the foreign exchange rates ruling at that date. Transactions in foreign currencies are translated at the foreign exchange rates ruling at the date of the transaction. Gains and losses arising on translation are recognised in profit or loss.

(d) Property, plant and equipment

Land is measured at historical cost. All other items of property, plant and equipment are measured at historical cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

(d) Property, plant and equipment (continued)

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied in the part will flow to the group and its cost can be reliably measured.

The cost of day-to-day servicing of property, plant and equipment is recognised in profit or loss as incurred.

Depreciation is charged on the straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. The estimated useful lives are as follows:

Computers	5 years
Furniture and fixtures	10 years
Leasehold improvements	5 years
Right-of-use assets (leasehold properties)	7-10 years
Buildings	40 years

Depreciation methods, useful lives and residual values are reassessed at each reporting date.

(e) Intangible asset – computer software and amortisation

Costs that are directly associated with acquiring identifiable and unique software products which are expected to generate economic benefits exceeding costs beyond one year, are recognised as intangible assets. Costs associated with maintaining computer software programs are recognised in profit or loss as incurred.

These assets are measured at cost less accumulated amortisation and, if any, impairment losses. The assets are amortised using the straight-line method over their useful lives, estimated at five years. Amortisation methods, useful lives and residual values are reassessed at each reporting date.

(f) Employee benefits

(i) General benefits

Employee benefits that are earned as a result of past or current service are recognised in the following manner: Short-term employee benefits are recognised as a liability, net of payments made, and charged as expense. The expected cost of vacation leave that accumulates is recognised when the employee becomes entitled to the leave. Post-employment benefits are accounted for as described in (ii) and (iii) below. Other long-term benefits, including termination benefits, which arise when either (1) the employer decides to terminate an employee's employment before the normal retirement date or (2) an employee decides to accept voluntary redundancy in exchange for termination benefits, are accrued as they are earned and charged as an expense, unless not considered material, in which case they are charged when they fall due.

Notes to the Financial Statements (Continued)

<u>December 31, 2021</u>

3. Significant accounting policies (continued)

(f) Employee benefits (continued)

(i) General benefits (continued)

Post-employment obligations included in these financial statements are actuarially determined by a qualified independent actuary. The appointed actuary's report outlines the scope of the valuation and the actuary's opinion. The actuarial valuation was conducted in accordance with IAS 19, and the financial statements reflect the group's post-employment benefit obligations as computed by the actuary. In carrying out their audit, the auditors have relied on the work of the actuary and the actuary's report.

(ii) Defined-benefit pensions

The subsidiary company is a participating employer in a group defined-benefit pension plan operated by the ultimate parent society [see note 15(a)]. The plan exposes the participating subsidiaries to actuarial risks associated with the current and former employees of group companies and there is no stated policy for charging the net defined benefit cost among group companies. Additionally, all residual interest in the scheme belongs to the ultimate parent society. The plan is, therefore, accounted for as a defined-contribution plan in the financial statements of the individual participating subsidiaries, that is, pension contributions, as recommended by the actuary, are expensed as they become due.

The subsidiary company also participates in a defined contribution plan [see note 15(a)]. Contributions are expensed as they become due.

(iii) Employee medical benefits

The subsidiary company provides post-employment medical benefits to retirees.

The group's net obligation in respect of medical benefits provided to retirees is calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; that value is discounted to determine the present value.

The discount rate is the yield on long-term government securities that have maturity dates approximating the terms of the group's obligation. The calculation is performed by an independent, qualified actuary using the *projected unit credit* method.

Notes to the Financial Statements (Continued)

<u>December 31, 2021</u>

3. Significant accounting policies (continued)

(f) Employee benefits (continued)

(iii) Employee medical benefits (continued)

Remeasurements of the net defined benefit liability, which comprises actuarial gains and losses are recognised immediately in other comprehensive income (OCI). The group determines the net interest expense on the defined benefit liability for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the defined benefit liability, taking into account any changes in the defined benefit liability during the period as a result of contributions and benefit payments. Net interest expense and other expenses related to the defined benefit plan are recognised in profit or loss.

When the benefits of the plan are changed or when the plan is curtailed, the portion of the change in benefit relating to past service by employees is recognised as an expense immediately in profit or loss. To the extent that the benefits vest immediately, the expense is recognised immediately in profit or loss.

(g) Income tax

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in profit or loss, except to the extent that it relates to items recognised directly in other comprehensive income, in which case it is also recognised in other comprehensive income.

Current income tax is the expected tax payable on the taxable income for the year, using tax rates enacted at the reporting date, and any adjustment to income tax payable in respect of previous years.

Deferred income tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on laws that have been enacted by the reporting date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for the group. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

(h) Impairment of non-financial assets

The carrying amounts of the group's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

The recoverable amount of non-financial assets is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised if the carrying amount of an asset exceeds its recoverable amount.

Impairment losses are recognised in the income statement.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(i) Leases

At inception of a contract, the company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the group uses the definition of a lease in IFRS 16.

(a) As a lessee

At commencement or on modification of a contract that contains a lease component, the group allocates the consideration in the contracts to each lease component on the basis of its relative stand-alone prices.

Non-lease components have been separated for leases of properties.

The group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

- (i) Leases (continued)
 - (a) As a lessee (continued)

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the group by the end of the lease term or the cost of the right-of-use asset reflects that the group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the group's incremental borrowing rate. Generally, the group uses its incremental borrowing rate as the discount rate.

The group determines its incremental borrowing rate by obtaining interest rates from The Victoria Mutual Building Society and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the group is reasonably certain to exercise, lease payments in an optional renewal period if the company is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the company is reasonably certain not to terminate early.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the group's estimate of the amount expected to be payable under a residual value guarantee, if the group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

Notes to the Financial Statements (Continued) December 31, 2021

3. Significant accounting policies (continued)

(i) Leases (continued)

(a) As a lessee (continued)

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The group presents right-of-use assets that do not meet the definition of investment property in 'property, plant and equipment' and lease liabilities as such in the statement of financial position.

Short-term leases

The group has elected not to recognise right-of-use assets and lease liabilities for lease that are considered short-term leases. The group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

(b) As a lessor

At inception or on modification of a contract that contains a lease component, the group allocates the consideration in the contract to each lease component on the basis of their relative standalone prices.

When the group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

If an arrangement contains lease and non-lease components, then the group applies IFRS 15 to allocate the consideration in the contract.

The group applies the derecognition and impairment requirements in IFRS 9 to the net investment in the lease. The group further regularly reviews estimated unguaranteed residual values used in calculating the gross investment in the lease.

(j) Interest

(i) Effective interest rate

Interest income and expenses are recognised in profit or loss using the effective interest method. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to the gross carrying amount of the financial assets; or the amortised cost of the financial liability.

Notes to the Financial Statements (Continued)

<u>December 31, 2021</u>

3. Significant accounting policies (continued)

(i) Interest (continued)

(i) Effective interest rate (continued)

When calculating the effective interest rate for financial instruments other than purchased or originated credit-impaired assets, the group estimates future cash flows considering all contractual terms of the financial instrument, but not ECL. For purchased or originated credit-impaired financial assets, a credit-adjusted effective interest rate is calculated using estimate future cash flows including ECL.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or financial liability.

(ii) Amortised cost and gross carrying amount

The 'amortised cost' of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any expected credit loss allowance. The 'gross carrying amount of a financial asset' is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

(iii) Calculation of interest income and expense

The effective interest rate of a financial asset or financial liability is calculated on initial recognition of a financial asset or a financial liability. In calculating interest income and expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit- impaired) or to the amortised cost of the liability. The effective interest rate is revised as a result of periodic reestimation of cash flows of floating-rate instruments to reflect movements in market rates of interest.

However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

For financial assets that were credit-impaired on initial recognition, interest income is calculated by applying the credit-adjusted effective interest rate to the amortised cost of the asset. The calculation of interest income does not revert to a gross basis, even if the credit risk of the asset improves.

Notes to the Financial Statements (Continued) December 31, 2021

3. <u>Significant accounting policies (continued)</u>

(i) Interest (continued)

(iv) Presentation

Interest income calculated using the effective interest method presented in the income statement includes interest on financial assets measured at amortised cost and interest on debt instruments measured at FVOCI; interest expense presented in the income statement includes financial liabilities measured at amortised cost and interest expense on lease liabilities.

(k) Gain or loss from trading and holding securities

Gain or loss on securities trading is recognised when the group becomes a party to a contract to dispose of the securities, or, in the case of financial assets measured at fair value, upon remeasurement of those assets.

(1) Dividend income

Dividends are recognised in the income statement when the group's irrevocable right to receive payment is established.

(m) Fee and commission income

Fee and commission income from contracts with customers is measured based on the consideration specified in a contract with a customer. The group recognises revenue when it transfers control over a service to a customer.

The following table provides information about the nature and timing of the satisfaction of performance obligations in contracts with customers, including significant payment terms, and the related revenue recognition policies.

Туре	Nature and timing of satisfaction of performance obligation, including significant payment term	Revenue recognition under IFRS 15
Equity trading services	The group provides stockbrokering services to customers.	Revenue related to transactions is recognised at the point in time when the
	A fixed fee is charged for each transaction executed.	transaction takes place.

Notes to the Financial Statements (Continued) December 31, 2021

3. <u>Significant accounting policies (continued)</u>

(m) Fee and commission income (continued)

_Type	Nature and timing of satisfaction of performance including significant payment term	Revenue recognition under IFRS 15
Corporate advisory services	The group provides finance- related services including loan administration services, administration of a loan syndication, execution of client transactions with exchanges and securities underwriting.	recognised at the point in
	Transaction-based fees for administration of a loan syndication, execution of transactions, and securities underwriting are charged when the transaction takes place.	
Portfolio asset management service	The group provides portfolio/asset management services. Fees for provides portfolio/asset management services are calculated based on a fixed percentage of the value of assets managed and deducted from the customer's account balance on a monthly basis.	Revenue from portfolio/asset management services is recognised over time as the services are provided.

Notes to the Financial Statements (Continued) December 31, 2021

4. <u>Cash and cash equivalents</u>

	G1	Group		pany
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Bank accounts	667,673	1,555,963	114,443	80,343
Accounts with brokers	16,404	15,604		
	<u>684,077</u>	<u>1,571,567</u>	<u>114,443</u>	<u>80,343</u>

5. Resale agreements

The group purchases government and corporate securities and agrees to resell them on a specified date and at a specified price ('resale agreements').

	Group	
	2021 \$'000	2020 \$'000
Denominated in Jamaica dollars	580,000	3,520,000
Denominated in United States dollars		
[US\$22,556,560 (2020: US\$ 27,247,259)]	<u>3,471,908</u>	3,861,182
	4,051,908	7,381,182
Less allowance for expected credit losses [note 27(b)(iv)(d)]	(<u>576</u>)	(502)
	4,051,332	<u>7,380,680</u>
	Con	npany
	2021	2020
	\$'000	\$'000
Denominated in Jamaica dollars	-	80,000
Denominated in United States dollars [US\$ 4,500,000 (2020: US\$ Nil)]	692,640	- -
Less allowance for expected credit losses [note 27(b)(iv)(d)]	(9)	(3)
	<u>692,631</u>	<u>79,997</u>

Under collateralised resale agreements, the group obtains securities as collateral on terms which permit it to re-pledge or resell them to others under repurchase agreements as set out in note 14. At December 31, 2021, securities that the group and company held under repurchase arrangements had a fair value of \$7,569,772,000 (2020: \$9,037,995,000) and \$2,444,971,000 (2020: \$92,190,000), respectively.

Notes to the Financial Statements (Continued) December 31, 2021

6. <u>Investment securities</u>

	Group		Company	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Investment securities at fair value through profit or loss:				
Quoted equities	574,655	340,948	573,090	80,701
Convertible preference shares	266,069	159,422	266,069	159,422
	840,724	500,370	839,159	240,123
Amortised cost:				
Deferred shares	410,647	410,647	410,647	410,647
Corporate bonds	1,159,902	424,665	1,159,902	424,665
	1,570,549	835,312	<u>1,570,549</u>	835,312
At fair value through other comprehensive income				
Unquoted equities	12,748	8,008	4,617	4,251
Quoted equities	873,120	1,036,320	<u>-</u>	<u>-</u>
•	885,868	1,044,328	4,617	4,251
Government of Jamaica securities:				
Treasury bills	-	145,686	-	-
Benchmark investment notes	6,775,020	5,808,900	-	-
US\$ bonds [US\$47,366,084	7 200 597	6 625 107		
(2020: US\$46,822,690)]	7,290,587 14,065,607	6,635,197 12,589,783	- _	
Bank of Jamaica securities:	14,003,007	12,369,765		
J\$ Certificates of deposit	455,983	_	_	_
Foreign government securities:	133,303			
US\$ bonds [US\$4,498,253 (2020:				
US\$5,636,515)]	692,373	798,745		
Other public sector securities [US\$2,942,369				
(2020: US\$2,586,000)]	452,889	366,459		
Corporate bonds [US\$4,200,269 (2020: US\$ \$2,895,975)]	646 505	410 405		
2 72	646,505	410,405	-	-
J\$ Corporate bond	1,087,308			
	1,733,813	410,405		
	18,286,533	15,209,720		4,251
	20,697,806	16,545,402	<u>2,414,325</u>	1,079,686
Less allowance for impairment on instruments at amortised cost [note 27(b)(iv)(d)]	(31,926)	(19,359)	(<u>31,926</u>)	(19,359)
	20,665,880	16,526,043	<u>2,382,399</u>	1,060,327
Allowance for impairment on investments at FVOCI				
[note 27(b)(iv)(d)]	101,729	97,311		

Notes to the Financial Statements (Continued) December 31, 2021

6. <u>Investment securities (continued)</u>

Investment securities mature, in relation to the reporting date, as follows:

			Gr	oup		
			20)21		
	Within 3 months	3 months to 1 year	1 to 5 years	More than 5 years	No maturity	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Investment securities at fair value through profit or loss:						
Quoted equities	-	-	-	-	574,655	574,655
Convertible preference shares	-	-	-	-	266,069	266,069
At amortised cost:						
Deferred shares	-	-	410,647	-	-	410,647
Corporate bonds	-	-	1,099,515	60,387	-	1,159,902
At FVOCI:						
Unquoted equities	-	-	-	-	12,748	12,748
Quoted equities	-	-	-	-	873,120	873,120
J\$ Certificate of Deposit	209,867	-	246,116		-	455,983
Benchmark investment notes	-	-	3,030,128	3,744,892	-	6,775,020
US\$ bonds	866,091	-	772,120	5,652,376	-	7,290,587
Foreign government securities	-	-	157,768	534,605	-	692,373
Other public sector securities	-	-	414,222	38,667	-	452,889
Corporate bonds		204,931	882,399	646,483		1,733,813
	1,075,958	204,931	7,012,915	10,677,410	1,726,592	20,697,806

			Gr	oup		
			20	020		
	Within 3 months	3 months to 1 year	1 to 5 years	More than 5 years	No maturity	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Investment securities at fair value through profit or loss:						
Quoted equities	-	-	-	-	340,948	340,948
Convertible preference shares At amortised cost:	-	-	-	-	159,422	159,422
Deferred shares	-	-	410,647	-	-	410,647
Corporate bonds	-	-	232,000	192,665	-	424,665
At FVOCI:						
Unquoted equities	-	-	-	-	8,008	8,008
Quoted equities	-	-	-	-	1,036,320	1,036,320
Bank of Jamaica securities	-	-	145,686	-	-	145,686
Benchmark investment notes	-	-	2,823,880	2,985,020	-	5,808,900
US\$ bonds	-	-	2,043,656	4,591,541	-	6,635,197
Foreign government securities	-	1,407	-	797,338	-	798,745
Other public sector securities	-	_	325,931	40,528	-	366,459
Corporate bonds			13,264	397,141		410,405
		1,407	5,995,064	9,004,233	1,544,698	16,545,402

Certain Bank of Jamaica, Government of Jamaica and foreign government securities are pledged as collateral for repurchase agreements (see note 14).

Government of Jamaica securities having an aggregate face value of \$32,000,000 (2020: \$32,000,000) have been pledged as collateral against possible overdrafts and uncleared effects at one of the subsidiary company's bankers.

Notes to the Financial Statements (Continued) December 31, 2021

6. <u>Investment securities (continued)</u>

Investment securities mature, in relation to the reporting date, as follows (continued):

	Company			
		202	1	
	1 to 5 years	More than 5 years	No maturity	Total
	\$'000	\$'000	\$'000	\$'000
Investment securities at fair value through profit or loss:				
Quoted equities	-	-	573,090	573,090
Convertible preference shares	-	-	266,069	266,069
At amortised cost:			-	
Deferred shares	410,647	-	-	410,647
Corporate bonds	1,099,515	60,387		1,159,902
At FVOCI:			4,617	4,617
Unquoted equities	<u>1,510,162</u>	60,387	<u>843,776</u>	<u>2,414,325</u>

		Comp	any	
		202	0	
	1 to 5 years	More than 5 years	No maturity	Total
	\$'000	\$'000	\$'000	\$'000
Investment securities at fair value through				
profit or loss:				
Quoted equities	-	-	80,701	80,701
Convertible preference shares	-	-	159,422	159,422
At amortised cost:				
Deferred shares	410,647	-	_	410,647
Corporate bonds	232,278	192,387	-	424,665
At FVOCI:				
Unquoted equities			4,251	4,251
	642,925	192,387	244,374	1,079,686

7. <u>Investment in associate</u>

	Group and Company		
	2021	2020	
Carrying amount of interest in associate:	\$'000	\$'000	
Carilend Caribbean Holdings Ltd.	<u>21,399</u>	<u>56,949</u>	

Effective August 29, 2019, the company acquired 30% shareholding in Carilend Caribbean Holdings Ltd. (Carilend) at an initial cost of \$106,103,000. Carilend's place of operation is St. Thomas, Barbados and its principal activity is to operate a peer to peer lending platform which efficiently matches borrowers and lenders. The purpose of the acquisition is to generate dividend income.

The following table summarises the financial information of Carilend as included in its own unaudited financial statements as at and for the year ended December 31, 2021 adjusted for fair value adjustments.

Notes to the Financial Statements (Continued) December 31, 2021

7. <u>Investment in associate (continued)</u>

	Group an	Group and Company		
	2021	2020		
	\$'000	\$'000		
Percentage ownership interest	<u>30%</u>	<u>30%</u>		
Assets	841,407	690,141		
Liabilities	(<u>1,364,936</u>)	(1,058,775)		
Net liabilities (100%)	(<u>523,529</u>)	(<u>368,634</u>)		
Company's share of net liabilities	(157,059)	(110,590)		
Fair value adjustment	178,458	167,539		
Carrying amount of investment	21,399	56,949		
Revenue	148,008	76,797		
Loss from continuing operations	110,796	120,013		
Share of loss from continuing operations	33,239	<u>36,004</u>		

In testing the carrying value of interest in associate for impairment, the recoverable amount is estimated based on its value-in-use. Where the recoverable amount exceeds the carrying amount, no impairment allowance is made. The recoverable amount of the interest in associate is arrived at by estimating the future cash flows and discounting these cash flows using long-term discount rates applicable to the countries in which the business operates. Future sustainable cash flows are estimated based on the most recent forecasts, after taking account of past experience. Projected cash flows are estimated over 5 years discounted to present value using a discount rate 18%. The interest in associate is regarded as saleable to a third party at a future date at a price sufficient to recover its carrying amount. If estimated cashflows are reduced by 10% and discount rates increased by 1%, there will be no impact on the profit or loss, as the recoverable amount would continue to exceed the carrying amount.

8. <u>Loans receivable</u>

	Group and Company		
	2021 \$'000	2020 \$'000	
Margin loans	1,929,003	1,027,680	
Corporate loans	1,580,877	799,835	
Insurance premium financing	29,562	31,340	
	<u>3,539,442</u>	<u>1,858,855</u>	
Less allowance for impairment on instruments at			
amortised cost [note 27(b)(iv)(d)]	(<u>57,176</u>)	(_69,204)	
	3,482,266	1,789,651	

Effective December 31, 2020, the Company entered into a participation agreement to sell a portion of its margin loans portfolio to a related entity. The carrying value of the margin loans sold was \$708,370,000 [notes 9 and 29 (c)]. The sale price of \$753,596,000 resulted in a gain of \$45,226,000.

Notes to the Financial Statements (Continued) December 31, 2021

9. Accounts receivable - others

	Group		Company	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Interest receivable	331,583	263,334	57,728	14,493
Withholding tax and GCT recoverable, net	61,198	16,356	5,234	-
Proceeds from sale from margin loan (note 8)	-	753,596	-	753,596
Other receivables and prepaid expenses	68,161	28,695	2,219	13,953
	<u>460,942</u>	<u>1,061,981</u>	<u>65,181</u>	<u>782,042</u>

10. <u>Deferred tax asset/(liability)</u>

	Group				
	2021				
	Recognised				
	Balance at beginning of year	in other comprehensive income	Recognised in income (note 26)	Balance at end of year	
	\$'000	\$'000	\$'000	\$'000	
Property, plant and equipment	29,817	-	(6,200)	23,617	
Investment securities	58,782	252,850	31,575	343,207	
Interest receivable	(82,882)	-	(16,942)	(99,824)	
Dividend receivable	(185)	-	(353)	(538)	
Interest payable	41,082	-	11,473	52,555	
Accrued vacation leave	1,174	-	(347)	827	
Employee benefit obligation	13,833	(3,500)	(2,167)	8,166	
Finance leases	(2,044)	-	871	(1,173)	
Lease liabilities	2,977	-	658	3,635	
Unrealised foreign exchange losses	(<u>18,471</u>)	<u> </u>	21,358	2,887	
	44,083	<u>249,350</u>	<u>39,926</u>	<u>333,359</u>	

	Group			
	2020			
		Recognised		
	Balance at beginning of year	in other comprehensive income	Recognised in income (note 26)	Balance at end of year
	\$'000	\$'000	\$'000	\$'000
Property, plant and equipment	11,281	-	18,536	29,817
Investment securities	(25,956)	(26,286)	111,024	58,782
Interest receivable	(49,987)	-	(32,895)	(82,882)
Dividend receivable	(185)	-	-	(185)
Interest payable	32,947	-	8,135	41,082
Accrued vacation leave	400	-	774	1,174
Employee benefit obligation	11,433	733	1,667	13,833
Finance leases	15,086	-	(17,130)	(2,044)
Unused tax losses	652	-	(652)	-
Lease liabilities	1,849	-	1,128	2,977
Unrealised foreign exchange losses	(<u>3,459</u>)		(<u>15,012</u>)	(<u>18,471</u>)
	(<u>5,939</u>)	(<u>25,553</u>)	<u>75,575</u>	<u>44,083</u>

Notes to the Financial Statements (Continued) December 31, 2021

10. Deferred tax asset/(liability) (continued)

_			Company		
_	Balance at		Balance at		Balance at
	December 31, 2019	Recognised in income (note 27)	December 31, 2020	Recognised in income (note 26)	December 31, 2021
	\$'000	\$'000	\$'000	\$'000	\$'000
Interest receivable Investment	-	(3,379)	(3,379)	(6,688)	(10,067)
securities	(18,085)	35,340	17,255	(32,736)	(15,481)
Finance lease	15,086	(17,130)	(2,044)	871	(1,173)
Interest payable	45	1,468	1,513	9,659	11,172
Tax losses				(<u>3,769</u>)	(<u>3,769</u>)
	(<u>2,954</u>)	16,299	<u>13,345</u>	(32,663)	(<u>19,318</u>)

11. Property, plant and equipment

			Group		
	Leasehold property	Computer equipment	Furniture and fixtures	Leasehold improvements	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Cost:					
December 31, 2019	99,275	21,997	27,064	29,477	177,813
Additions		14,053	83,398	1,123	98,574
December 31, 2020	99,275	36,050	110,462	30,600	276,387
Additions	<u>745,701</u>	769	1,248		<u>747,718</u>
December 31, 2021	844,976	36,819	111,710	30,600	1,024,105
Depreciation:					
December 31, 2019	10,926	15,009	16,494	22,378	64,807
Charge for the year	11,303	2,433	6,555	2,102	22,393
December 31, 2020	22,229	17,442	23,049	24,480	87,200
Charge for the year	11,303	4,553	10,753	2,098	28,707
December 31, 2021	33,532	21,995	33,802	<u>26,578</u>	115,907
Net book values:					
December 31, 2021	811,444	14,824	77,908	4,022	908,198
December 31, 2020	77,046	18,608	87,413	6,120	189,187

	Company
	Freehold land and building \$'000
Cost: Additions December 31, 2021	745,701 745,701
Net book values: December 31, 2021	<u>745,701</u>

Notes to the Financial Statements (Continued) December 31, 2021

12. <u>Intangible asset – computer software</u>

Cost:	Group \$'000
December 31, 2019	396,556
Additions	3,957
December 31, 2020	400,513
Additions	6,459
December 31, 2021	406,972
Amortisation:	
December 31, 2019	123,370
Charge for the year	50,211
December 31, 2020	173,581
Charge for the year	50,312
December 31, 2021	223,893
Netbook values	
December 31, 2021	<u>183,079</u>
December 31, 2020	<u>226,932</u>

13. Accounts payable – other

	Group		Company	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Payable to unit trust funds	271,315	_	271,315	_
Interest payable	168,842	124,763	44,688	6,052
Other payables and accrued expenses	459,810	<u>345,391</u>	<u>224,850</u>	<u>76,463</u>
	899,967	470,154	540,853	82,515

Notes to the Financial Statements (Continued) December 31, 2021

14. Repurchase agreements

The group sells government and corporate securities, or interests therein, to clients and agrees to repurchase them on a specified date and at a specified price ('repurchase agreements' or 'repos').

	Gro	oup
	2021 \$'000	2020 \$'000
Denominated in Jamaica dollars Denominated in United States dollars	6,684,222	7,584,376
[US\$84,232,321 (2020: US\$90,385,595)]	12,965,048	12,728,455
	<u>19,649,270</u>	20,312,831
	Com	pany
	2021 \$'000	2020 \$'000
Denominated in Jamaica dollars Denominated in United States dollars	60,000	-
[(US\$895,000) (2020:Nil)]	137,758	
	197.758	_

At December 31, 2021, securities obtained under resale agreements and certain investments (see notes 5 and 6) and interest accrued thereon are pledged by the group as collateral for repurchase agreements. These financial instruments have a carrying value of \$15,158,755,000 (2020 \$13,194,000,000) for the group and \$207,654,000 (2020:\$Nil) for the company.

15. Employee benefit obligation

(a) Pensions

The group participates in The Victoria Mutual (Defined Benefit) Pension Plan ("Plan"), which is administered by trustees.

The members make compulsory contributions at 5% of pensionable salaries and may elect to pay voluntary contributions up to 14.5% to the extent that the total contributions paid by or on behalf of a member in any year does not, in aggregate, exceed 20% of remuneration in that year.

The employer makes ordinary annual contributions as advised by the Actuary to be adequate, in addition to the members' compulsory contributions, to ensure the solvency of the Plan or to provide for any improvement, so long as such are in keeping with the relevant Act or other applicable legislation. The Plan provides for retirement and death benefits.

Notes to the Financial Statements (Continued) December 31, 2021

15. Employee benefit obligation (continued)

(a) Pensions (continued)

The defined benefit plan was closed to new entrants effective December 31, 2016. The new defined contribution plan was approved by the Financial Services Commission and Tax Administration Jamaica with an effective date of January 1, 2017 and will benefit employees who were hired on or after January 1, 2017. Both the defined benefit plan and the defined contribution plan are funded by contributions from the subsidiary company and employees in accordance with the respective Trust Deed and Plan Rules.

The most recent funding actuarial valuation of the defined benefit plan, performed as of December 31, 2021, indicated that it is adequately funded. The group's contribution to the plans for the year amounted to \$7,683,000 (2020: \$4,608,000) as set out in note 24.

(b) Medical obligation

The group's obligation in respect of post-employment medical benefits has been recognised primarily in respect of medical benefits for pensioners as follows:

(i) Movements in the present value of the medical obligation recognised in the statement of financial position.

	2021	2020
	\$'000	\$'000
Balance at beginning of year	39,000	34,200
Interest cost	3,800	2,600
Current service cost		800
Current service cost	1,000	
Benefits paid	(600)	(600)
Experience adjustments and actuarial gains	(<u>10,500</u>)	2,200
Net debit/(credit) in profit or loss and OCI	(<u>6,300</u>)	5,000
Balance at end of year	<u>32,700</u>	<u>39,200</u>

(ii) Expense recognised in staff costs (note 24):

	2021	2020
	\$'000	\$'000
Current service cost	1,000	800
Interest on obligation	3,800	2,600
Benefits paid	(<u>600</u>)	(<u>600</u>)
	<u>4,200</u>	<u>2,800</u>

Notes to the Financial Statements (Continued) December 31, 2021

15. Employee benefit obligation (continued)

- (b) Medical obligation (continued)
 - (iii) Principal actuarial assumptions at the reporting date (expressed as weighted averages)

	2021	2020	
	%	%	
Discount rate	8.00	9.00	
Medical premiums growth	<u>7.00</u>	<u>8.00</u>	

- (iv) As at December 31, 2021, the weighted average duration of the employee benefit obligation was 22 years (2020: 19 years).
- (v) Sensitivity analysis

A half percentage point change at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the postemployment medical benefit obligations by amounts shown below:

	20	2021		20
	0.5% increase	0.5% decrease	0.5% increase	0.5% decrease
	\$'000	\$'000	\$'000	\$'000
Discount rate Assumed medical	29,900	35,800	35,600	31,000
cost trend rate	<u>35,800</u>	<u>29,000</u>	<u>43,400</u>	<u>37,000</u>

16. Borrowings

	<u>Group</u>		Group Compar	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Fixed and variable unsecured bond (i)	3,227,490	1,631,994	3,174,781	1,625,189
Fixed rate credit linked note (ii)	410,647	410,647	410,647	410,647
Variable rate unsecured bond (iii)	1,000,000	1,000,000	1,000,000	1,000,000
Other loans (iv)	883,827		883,827	
	<u>5,521,964</u>	3,042,641	<u>5,469,255</u>	3,035,836

(i) This comprises three fixed rate unsecured bond issued by the company. The first bond was issued in October of 2020 valuing \$196,000,000 less the associated transactional cost and attracted an interest rate of 5.5% with a maturity date of February 28, 2022. The remaining two bonds issued in 2021 are as follows, less their transactional costs:

\$2,295,185,971 fixed rate 5.5% with a maturity date of January 16, 2023 \$730,585,841 fixed rate 5.5% with a maturity date of April 30, 2023

Notes to the Financial Statements (Continued) December 31, 2021

16. Borrowings (continued)

- (ii) The note attracts interest at 6.5% per annum paid quarterly. The principal is repayable in 2023 and is secured by deferred shares issued by the ultimate parent society.
- (iii) The bond attracts interest at 7.75% per annum for the first two years and thereafter at a variable rate of 2.5 percentage points above the weighted average yield rate applicable to the six-month treasury bill rate. The bond matures on March 9, 2023 and is unsecured.
- (iv) This comprises of three loans, two loans from Development Bank of Jamaica received in October 2021, totalling \$652,946,800 and attracting an interest rate of 5.75%. The loans are broken down as follows:

\$550,000,000 with a maturity period of 5 years with an initial two-year principal payment moratorium.

\$102,946,800 with a maturity period of 2 years requiring interest only month payments and principal payment due upon maturity.

The third loan of USD\$1,500,000 is a syndicated Ultimate Investment Holdings loan and attracts an interest rate of 10% per annum for three years. Interest payments are due monthly while the principal is due upon maturity.

17. Leases

The group leases office spaces. The leases typically run for a period of 5 years, with an option to renew the lease after that date. Lease payments are renegotiated to reflect market rentals. Some leases provide for additional rent payments that are based on changes in local market conditions.

The office spaces leases were entered into many years ago as combined leases of land and buildings.

Information about leases for which the group is a lessee is presented below.

(a) Leases as lessee

(i) Right-of-use assets

Right-of-use assets related to leased properties that do not meet the definition of investment property and are presented as property, plant and equipment (see note 11).

	Group Leasehold properties	
	2021 \$'000	2020 \$'000
Balance at January 1,	<u>99,275</u>	<u>99,275</u>
Depreciation at January 1	22,229	10,926
Depreciation charge for the year	<u>11,303</u>	<u>11,303</u>
	33,532	<u>22,229</u>
Balance at December 31	<u>65,743</u>	<u>77,046</u>

Notes to the Financial Statements (Continued) December 31, 2021

17. <u>Leases (continued)</u>

(a) Leases as lessee (continued)

(ii) Lease liabilities:

Undiscounted cashflows of lease liabilities

	Group	
	2021 \$'000	2020 \$'000
Less than one year	17,506	17,506
One to five years	69,163	70,025
More than five years	15,521	32,165
	102,190	119,696
Less future interest charges	(_25,540)	(<u>33,718</u>)
Carrying amount of lease liabilities	76,650	85,978
Current	9,662	9,328
Non-current	66,988	76,650
	76,650	85,978

(iii) Amounts recognised in profit or loss

	Group	
	2021	2020
	\$'000	\$'000
Interest on lease liabilities (note 21)	<u>8,178</u>	8,216

(iv) Amounts recognised in statement of cash flows

	Gr	<u>Group</u>	
	2021	2020	
	\$'000	\$'000	
Total cash outflow for leases	<u>9,328</u>	<u>7,918</u>	

(v) Extension options

Some property leases contain extension options exercisable by the group up to one year before the end of the non-cancellable contract period. Where practicable, the group seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the group and not by the lessors. The group assesses at lease commencement date whether it is reasonably certain to exercise the extension options. The group reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

Notes to the Financial Statements (Continued) December 31, 2021

17. <u>Leases (continued)</u>

(b) Leases as lessor

The group lease out equipment under finance leases in its capacity as a lessor.

The group recognised interest income on lease receivable of \$9,050,000 (2020: \$3,356,000) see note 21.

The allowance for impairment on finance leases receivable was \$3,577,000 (2020: \$2,638,000).

The maturity analysis of lease receivables showing the undiscounted lease payments to be received after the reporting dates under are as follows:

		Group and Company	
		2021 \$'000	2020 \$'000
Gross investment in finance	ce leases, receivable:		
2021 2022 2023 2024 2025 2026 Unearned finance income Net investment in finance	logges	37,785 38,377 39,179 37,136 14,911 167,388 (11,552) 155,836	31,730 31,435 27,418 21,932 16,449
18. Share capital	icases	<u>133,630</u>	110,832
Authorised: 5,000,000,000 (2020: 5,0 shares at no par value Issued and fully paid:	00,000,000) ordinary	2021 \$'000	2020 \$'000
1,500,025,000 (2020 1,50 Less: share issuance cost	00,025,000) ordinary shares s	713,262 (<u>5,375</u>) <u>707,887</u>	713,262 (<u>5,375</u>) <u>707,887</u>

Notes to the Financial Statements (Continued) December 31, 2021

18. Share capital (continued)

(a) On November 9, 2017, a resolution was passed increasing the authorised share capital of the company from 24,000,400 ordinary shares to 5,000,000,000 ordinary shares at no par value.

By way of the said resolution, the major shareholder declared that each of the issued ordinary shares of the company be sub-divided into 50 ordinary stocks (50:1).

On December 27, 2017, the company issued 300,005,000 ordinary shares at a total value of \$689,262,000 to the public through an initial public offering.

(b) The issued share capital does not include premium of \$24,000,000 (2018: \$24,000,000) on the shares, in accordance with Section 39(7) of the Companies Act Jamaica. This has been retained in the share premium account.

19. Reserves

(a) Investment revaluation reserve

This represents:

- the cumulative net change in the fair value of equity securities measured at FVOCI, net of deferred taxes.
- the cumulative net change in the fair value of debt securities measured at FVOCI until the assets are derecognised or reclassified, net of deferred tax.

This amount is increased by the amount of loss allowances on debt securities measured at FVOCI.

(b) Other reserve

This represents accumulated actuarial gains or losses arising from the remeasurement of the post-retirement medical benefit obligation, net of deferred taxes.

20. Non-controlling interest

This represents convertible preference shares in the subsidiary company, issued to the ultimate parent society.

The holders of this category of preference shares have the right to convert each preference share to one ordinary share. The preference shares are redeemable, redemption being at the option of the subsidiary company and dividends are payable at such time as the subsidiary company may determine. The number of units in this category totals 50,000,000 (2020: 50,000,000).

Notes to the Financial Statements (Continued) December 31, 2021

21. Net interest income

	Group		Comp	any
-	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Interest income calculated using the effective interest method:				
Investment securities at FVOCI Investment securities at amortised	706,772	549,268	-	-
cost	126,640	85,158	126,640	85,158
Resale agreements at amortised cost	110,735	97,664	1,815	2,044
Other	204,666	207,169	203,162	206,127
Interest income on finance leases	1,148,813 9,050	939,259 3,356	331,617 <u>9,050</u>	293,329 3,356
	1,157,863	942,615	<u>340,667</u>	<u>296,685</u>
Interest expense:				
Repurchase agreements Loans and borrowings	(563,004) (196,223) (759,227)	(481,253) (<u>163,524</u>) (644,777)	(1,894) (<u>196,223</u>) (198,117)	(<u>163,524</u>) (163,524)
Lease liabilities	(8,178)	(_8,216)		
	(<u>767,405</u>)	(<u>652,993</u>)	(<u>198,117</u>)	(<u>163,524</u>)
Net interest income	390,458	<u>289,622</u>	<u>142,550</u>	<u>133,161</u>

22. Gains/(losses) from investment activities

	Group		Company	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Fixed income securities	571,870	558,203	26,300	13,750
Equities	171,492	(51,122)	167,366	8,705
Unit trust funds	1,004	(34,596)	953	(26,372)
Net foreign exchange translation gains	31,788	<u>121,503</u>		
	<u>776,154</u>	<u>593,988</u>	<u>194,619</u>	(<u>3,917</u>)

Net foreign exchange translation gains include gains and losses arising from the translation of financial assets and liabilities denominated in foreign currencies.

Notes to the Financial Statements (Continued) <u>December 31, 2021</u>

23. Net fees and commissions

	Group		Group Comp		pany	
	2021	2020	2021	2020		
	\$'000	\$'000	\$'000	\$'000		
Brokerage activities	53,551	29,915	-	-		
Corporate advisory services	304,196	499,383	-	-		
Portfolio management fees						
- unit trust funds	334,892	314,612	-	-		
Portfolio management services						
-other	65,169	62,706	-	-		
Commitment fees on loans	67,931	16,539	67,931	16,539		
Other	6,353	2,168				
	<u>832,092</u>	<u>925,323</u>	<u>67,931</u>	<u>16,539</u>		

24. Staff costs

	Group		
	2021	2020	
	\$'000	\$'000	
Salaries and wages	561,620	513,763	
Statutory payroll contributions	36,926	33,902	
Pension plan contributions [note 15(a)]	7,683	4,608	
Post-employment medical benefit [note 15(b)(ii)]	4,200	2,800	
Allowances and other benefits	38,190	32,414	
	<u>648,619</u>	<u>587,487</u>	

Notes to the Financial Statements (Continued) December 31, 2021

25. Other operating costs

	Group		Company	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Advertising and public relations	35,862	35,689	2,880	5,128
Asset tax	60,396	52,123	-	-
Audit fees – current	36,054	22,536	11,534	5,959
Bank charges	8,458	10,148	379	425
Communication and courier	13,004	6,053	-	-
Depreciation and amortisation	79,018	72,604	-	-
Directors' fees	22,987	18,639	13,023	10,124
Financial Services Commission fees	13,350	10,335	-	-
Irrecoverable GCT	11,882	14,009	-	-
JCSD charges	4,307	4,541	4,307	4,541
Legal and other professional fees	23,033	79,388	32,962	25,673
Outsourced services	56,717	56,711	-	-
Postage and telegraph	2,750	1,164	-	-
Rent, maintenance and utilities	39,658	35,972	-	-
Software maintenance and IT expenses	68,293	74,693	-	-
Stationery and office supplies	2,843	5,787	-	1,939
Trustee fees – retail repurchase agreements	6,684	5,937	-	-
Management fees	-	-	63,694	49,208
Other expenses	59,147	27,577	5,813	2,969
	<u>544,443</u>	533,906	<u>134,592</u>	105,966

26. <u>Income tax</u>

(a) The charge for income tax is computed at statutory tax rate of 331/3% (2020: 331/3%) of the profit for the year for the subsidiary company and 25% (2020: 25%) for the company, as adjusted for tax purposes, and is made up as follows:

	Group		Company	
	2021	2020	2021	2020
	\$'000	\$'000	\$'000	\$'000
(i) Current income tax				
Current year	246,789	240,858	39,182	38,486
(ii) Deferred income tax (note 10)				
Origination and reversal of				
temporary differences	(<u>18,568</u>)	(<u>75,575</u>)	<u>32,663</u>	(<u>16,299</u>)
Total income tax charge	<u>228,221</u>	<u>165,283</u>	<u>71,845</u>	22,187

Notes to the Financial Statements (Continued) December 31, 2021

26. <u>Income tax (continued)</u>

(b) The effective tax rate for 2021 was 28.80% (2020: 27.60%) for the group and 14.10% (2020: 48.23%) for the company of pre-tax profits. The actual tax charge differs from the theoretical tax charge for the year, as follows:

	Group		Company	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Profit before income tax	792,358	<u>598,873</u>	509,359	46,006
Tax calculated at a rate of: 25%	127 240	11 502	127,340	11.502
331/3%	127,340 193,661	11,502 201,891	-	11,502
Adjusted for the effects of: Depreciation, amortisation and capital allowances	8,467	1,764	(7,306)	12,106
Income not subject to tax Expenses/ (income) not deductible	(183,088)	(134,039)	(58,297)	(39,379)
for tax purposes	81,841	84,165	10,108	37,958
Actual tax charge	<u>228,221</u>	<u>165,283</u>	71,845	22,187

27. Financial instruments-risk management

(a) Introduction and overview

The group's activities are principally related to the use of financial instruments. The group therefore has exposure to the following risks from its use of financial instruments in the ordinary course of business:

- credit risk
- liquidity risk
- market risk

The Board of Directors of the company has overall responsibility for the establishment and oversight of the group's risk management framework. Senior management of the company and the subsidiary company report to the respective Board of Directors on their activities. The group's risk management policies are designed to identify and analyse the risks faced by the group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits.

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(a) Introduction and overview (continued)

The group regularly reviews its risk management policies and systems to reflect changes in market conditions and product and service offerings. The respective Audit, Risk and Conduct Review Committees of the company and the subsidiary company are responsible for monitoring compliance with the group's risk management policies and for reviewing the adequacy of the risk management framework in relation to the risks faced by the group.

The Audit, Risk and Conduct Review Committees are assisted in these functions by the Victoria Mutual Group's Internal Audit Unit and the Group Risk Management Unit, which undertakes periodic reviews of risk management controls and procedures, the results of which are reported to the Audit, Risk and Conduct Review Committees.

Impact of Covid 19

The World Health Organization declared the novel Coronavirus (COVID-19) outbreak a pandemic on March 11, 2020 and the Government of Jamaica declared the island a disaster area on March 13, 2020. The pandemic and the measures to control its human impact have resulted in disruptions to economic activity, business operations and asset prices. In response to the pandemic, Management has adopted several measures specifically around financial risk management. These measures include:

- (i) Established a cross-functional COVID Response Team that focuses on mitigating Occupational Health and Safety, Marketing and Sales, Supply Chain Monitoring and Communications risks, as well as reducing the financial impact of the coronavirus on our operations. The work of the COVID Response Team complements the work of the Asset and Liability Committee(ALCO). The COVID Response Team and the ALCO meet weekly and monthly respectively to discuss strategies and plans for managing the liquidity and the capital needs of the entire VM Group during the pandemic.
- (ii) Implemented a Liquidity Recovery Plan, as per the recommendations of our Regulators. The key aspects of the plan include:
 - Assessing the daily inflow and outflow of funds (liquidity forecasting);
 - Identifying and assessing the adequacy of financial resources for contingent needs:
 - Implementing measures geared at strengthening the entity's capital base; and
 - Defining escalation and decision-making procedures to ensure that the plan can be executed timely.
- (iii) Implemented measures to assist external clients during this crisis, such as:
 - Payment moratoria on loans. It is not expected that there will be reclassification
 of loans from Stage 1 to Stage 2 as these payment holidays should not trigger a
 significant increase in the credit risk (SICR) unless other criteria indicating SICR
 are identified.
 - Special arrangements with clients, such as increasing their loan to value ratio, based on approval by the appropriate Committee.

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(a) Introduction and overview (continued)

Impact of Covid 19 (continued)

- (iv) On-going Monitoring of Capital which included sensitivity analyses to determine:
 - The impact of a downward adjustment in asset values on our regulatory ratios
 - The impact of a downward adjustment in asset values on the projected profitability; and
 - The level of capital shortfall, if any, and how additional capital could be raised to address any projected shortfall.

The key risks to which the group is exposed and the manner in which it measures and manages them are as follows:

(b) Credit risk

Credit risk is the risk of financial loss to the group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Credit risk arises primarily from credit given to customers from stock broking activities, investing activities, collateralised lending and deposits with other institutions. Balances arising from these activities include debt securities, resale agreements, cash and cash equivalents and accounts receivable.

(i) Management of credit risk

Credit risk is the single largest risk for the group's business; management therefore carefully manages its exposure to credit risk. Credit risk management and control is delegated to the group's Finance Committees. The Committees are responsible for oversight of credit risk, including formulating credit policies, establishing the authorisation structure for the approval of credit facilities, reviewing and assessing credit risk, and limiting concentration of exposure to counterparties.

The estimation of credit exposure for risk management purposes is complex and requires the use of models, as the exposure varies with changes in market conditions, expected cash flows and the passage of time. The assessment of credit risk of a portfolio of assets entails further estimations as to the likelihood of defaults occurring, of the associated loss ratios and of default correlations between counterparties. The group measures credit risk using Probability of Default (PD), Exposure at Default (EAD) and Loss Given Default (LGD). This is similar to the approach used for the purposes of measuring Expected Credit Loss (ECL) under IFRS 9.

The group manages the credit risk on items exposed to such risk as follows:

Cash and cash equivalents

These are held with reputable financial institutions and collateral is not required for such accounts as management regards the institutions as strong.

Notes to the Financial Statements (Continued) December 31, 2021

27. <u>Financial instruments-risk management (continued)</u>

(b) Credit risk (continued)

(i) Management of credit risk (continued)

The group manages the credit risk on items exposed to such risk as follows (continued):

• Resale agreements

Collateral is held for all resale agreements.

• Investment securities and loans receivable

The COVID-19 pandemic has caused significant market volatility which has increased the Group's credit risk. The downgrading of credit ratings and/or outlooks for investment securities held has resulted in an increase in the credit risk of some debt instruments and loans.

Credit risk management included:

- (i) Margin loans daily monitoring of the collateral package and executing margin calls or asset sales to address any shortfall. Additional scrutinizing of tradeable securities utilized as collateral and removing those negatively impacted by the pandemic.
- (ii) Corporate loans Undertake assessment of loans likely impacted by the current conditions (e.g. Tourism).

In relation to its holding of investment securities, the group manages the level of risk it undertakes by investing substantially in short term Government of Jamaica, Bank of Jamaica and foreign Government debt securities; such securities are generally unsecured.

Accounts receivable

Exposure to credit risk is managed by regular analysis of the ability of the customers and other counter parties to meet repayment obligations.

(ii) Concentration of credit risk

There is significant concentration of credit risk in that the company holds substantial amounts of debt securities issued by the Government of Jamaica and Bank of Jamaica. There is no other significant concentration of credit risk.

(iii) Maximum exposure to credit risk and credit quality analysis

The following table sets out information about the maximum exposure to credit risk and the credit quality of financial assets measured at amortised cost, FVOCI debt instruments. Unless specifically indicated, for financial assets, the amounts in the table represent gross carrying amounts.

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

- (b) Credit risk (continued)
 - (iii) Maximum exposure to credit risk and credit quality analysis (continued)

Debt securities at FVOCI:

	Grou	Group		
	202	2021		
	Stage 1 12-month			
	ECL	Total		
	\$'000	\$'000		
Credit grade				
Investment				
Grade	453,872	453,872		
Non-investment				
Grade	<u>16,425,937</u>	<u>16,425,937</u>		
	<u>16,879,809</u>	16,879,809		
Loss allowance				
[note 27(b)(iv)(d)]	(<u>101,729</u>)	(<u>101,729</u>)		

	Group			
	202	2020		
	Stage 1 12-month ECL Total			
	\$'000	\$'000		
Credit grade				
Investment				
Grade	741,659	741,659		
Non-investment				
Grade	<u>13,354,010</u>	<u>13,354,010</u>		
	14,095,669	14,095,669		
Loss allowance				
[note 27(b)(iv)(d)]	(<u>97,311</u>)	(<u>97,311</u>)		

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

- (b) Credit risk (continued)
 - (iii) Maximum exposure to credit risk and credit quality analysis (continued)

Resale agreements, loans receivable and debt securities at amortised cost:

	Group			
	2021			
	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	
	ECL	ECL	ECL	Total
	\$'000	\$'000	\$'000	\$'000
Credit grade				
Non-Investment				
grade	8,988,737	286,454	25,208	9,300,399
Loss allowance				
[note 27(b)(iv)(d)]	$(\underline{58,338})$	(<u>9,795</u>)	(25,122)	(<u>93,255</u>)
	<u>8,930,399</u>	<u>276,659</u>	86	9,207,144
		Gr	oup	
		20	20	
	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	
	ECL	ECL	ECL	Total
	\$'000	\$'000	\$'000	\$'000
Credit grade	\$'000	\$'000	\$'000	\$'000
Credit grade Non-Investment	\$'000	\$'000	\$'000	\$'000
Non-Investment grade	\$'000 9,612,565	\$'000 551,075	\$'000 25,175	\$'000 10,188,815
Non-Investment grade Loss allowance	9,612,565	551,075	25,175	10,188,815
Non-Investment grade	9,612,565 (<u>26,682</u>)			10,188,815 (<u>91,703</u>)
Non-Investment grade				
Non-Investment grade Loss allowance	9,612,565	551,075	25,175	10,188,815

Resale agreements, loans receivable and debit securities at amortised cost:

	Company			
	2021			
	Stage 1 Lifetime ECL	Stage 2 Lifetime ECL	Stage 3 Lifetime ECL	Total
	\$'000	\$'000	\$'000	\$'000
Credit grade				
Non-Investment grade	5,629,469	286,454	-	5,915,923
Default Loss allowance	-	-	25,208	25,208
[note 27(b)(iv)(d)]	(_57,771)	(_9,795)	(25,122)	(92,688)
	<u>5,571,698</u>	<u>276,659</u>	86	<u>5,848,443</u>

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

- (b) Credit risk (continued)
 - (iii) Maximum exposure to credit risk and credit quality analysis (continued)

Resale agreements loans receivable and debit securities at amortised cost: (continued)

	Company			
		2020		
	Stage 1 Lifetime ECL	Stage 2 Lifetime ECL	Stage 3 Lifetime ECL	Total
	\$'000	\$'000	\$'000	\$'000
Credit grade				
Non-Investment grade	2,311,384	551,075	25,175	2,887,634
Loss allowance [note 27(b)(iv)(d)]	(_26,180)	(_39,846)	(25,175)	(<u>91,201</u>)
	2,285,204	<u>511,229</u>	_ 	2,796,433

(iv) Impairment

IFRS 9 outlines a 'three-stage' model for impairment based on changes in credit quality since initial recognition as summarised below:

- A financial instrument that is not credit-impaired on initial recognition is classified in 'Stage 1' and has its credit risk continuously monitored by the group.
- If a significant increase in credit risk ('SICR') since initial recognition is identified, the financial instrument is moved to 'Stage 2' but is not yet deemed to be credit-impaired. Please refer to below for a description of how the group determines when a significant increase in credit risk has occurred.
- Financial instruments in Stage 1 have their ECL measured at an amount equal to the portion of lifetime expected credit losses that result from default events possible within the next 12 months. Instruments in Stages 2 or 3 have their ECL measured based on expected credit losses on a lifetime basis. Please refer to below for a description of inputs, assumptions and estimation techniques used in measuring the ECL.
- A pervasive concept in measuring ECL in accordance with IFRS 9 is that it should consider forward- looking information. Please see below which includes an explanation of how the group has incorporated this in its ECL models.
- Purchased or originated credit-impaired financial assets (POCI) are those financial assets that are credit-impaired on initial recognition. Their ECL is always measured on a lifetime basis (Stage 3).

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(b) Credit risk (continued)

(iv) Impairment (continued)

The key judgements and assumptions adopted by the group in addressing the requirements of the standard are discussed below:

(a) Significant increase in credit risk

When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the group's historical experience and third party policies including forward-looking information.

The group uses three criteria for determining whether there has been a significant increase in credit risk:

- quantitative test based on movement in PD;
- qualitative indicators; and
- a backstop of 30 days past due.

Credit risk grades:

The group uses internal credit risk gradings that reflect its assessment of the probability of default of individual counterparties. The group use internal rating models tailored to the various categories of counterparty.

The group uses internal credit risk gradings that reflect its assessment of the probability of default of individual counterparties. The group use internal rating models tailored to the various categories of counterparty.

Borrower and loan specific information collected at the time of application (such as disposable income, and level of collateral for retail exposures; and turnover and industry type for wholesale exposures) is fed into this rating model. This is supplemented with external data such as credit bureau scoring information on individual borrowers. In addition, the models enable expert judgement from the Credit Risk Officer to be fed into the final internal credit rating for each exposure. This allows for considerations which may not be captured as part of the other data inputs into the model.

For debt securities in the Treasury portfolio, external rating agency credit grades are used. These published grades are continuously monitored and updated. The PD's associated with each grade are determined based on realised default rates over the prior 12 months, as published by the rating agency.

Notes to the Financial Statements (Continued)

<u>December 31, 2021</u>

27. Financial instruments-risk management (continued)

(b) Credit risk (continued)

(iv) Impairment (continued)

The key judgements and assumptions adopted by the group in addressing the requirements of the standard are discussed below (continued):

(a) Significant increase in credit risk (continued)

Determining whether credit risk has been increased significantly:

The group assesses whether credit risk has increased significantly since initial recognition at each reporting date. Determining whether an increase in credit risk is significant depends on the characteristics of the financial instrument and the borrower.

Credit risk is deemed to increase significantly where the probability of default on a security or a loan has moved by six (6) basis points.

As a backstop, the group considers that a significant increase in credit risk occurs no later than when an asset is more than 30 days past due. Days past due are determined by counting the number of days since the earliest elapsed due date in respect of which full payment has not been received. Due dates are determined without considering any grace period that might be available to the borrower.

If there is evidence that there is no longer a significant increase in credit risk relative to initial recognition, then the loss allowance on an instrument returns to being measured as 12-month ECL. Some qualitative indicators of an increase in credit risk, such as delinquency or forbearance, may be indicative of an increased risk of default that persists after the indicator itself has ceased to exist. In these cases, the group determines a probation period during which the financial asset is required to demonstrate good behaviour to provide evidence that its credit risk has declined sufficiently. When contractual terms of a loan have been modified, evidence that the criteria for recognising lifetime ECL are no longer met includes a history of up-to-date payment performance against the modified contractual terms.

In assessing whether a borrower is in default, the group considers indicators that are:

- qualitative: e.g. breaches of covenant;
- quantitative: e.g. overdue status and non-payment on another obligation of the same issuer to the company; and
- based on data developed internally and obtained from external sources.

Inputs into the assessment of whether a financial instrument is in default and

their significance may vary over time to reflect changes in circumstances.

Notes to the Financial Statements (Continued)

<u>December 31, 2021</u>

27. Financial instruments-risk management (continued)

- (b) Credit risk (continued)
 - (iv) Impairment (continued)
 - (b) Incorporation of forward-looking information

The assessment of SICR and the calculation of ECL both incorporate forward-looking information. The group has performed historical analysis and identified the key economic variables impacting credit risk and expected credit losses for each portfolio.

These economic variables and their associated impact on the PD, EAD and LGD vary by financial instrument. Expert judgement has also been applied in this process. Forecasts of these economic variables (the "base economic scenario") are provided by the group's Finance team on an annual basis and provide the best and worst estimate view of the economy.

The impact of these economic variables on the PD, EAD and LGD has been determined by performing a trend analysis and compared historical information with forecast macro-economic data to determine whether the indicator describes a positive, negative or stable trend and to understand the impact changes in these variables have had historically on default rates and on the components of LGD and EAD.

In addition to the base economic scenario, the group considers other possible scenarios and scenario weightings. The group concluded that three scenarios appropriately captured non-linearities. The scenario weightings are determined by a combination of statistical analysis and expert credit judgement, taking account of the range of possible outcomes each chosen scenario is representative of.

As with any economic forecasts, the projections and likelihoods of occurrence are subject to a high degree of inherent uncertainty and therefore the actual outcomes may be significantly different to those projected. The group considers these forecasts to represent its best estimate of the possible outcomes and has analysed the non-linearities and asymmetries within the group's different portfolios to establish that the chosen scenarios are appropriately representative of the range of possible scenarios.

Each scenario considers the expected impact of interest rates, unemployment rates and gross domestic product (GDP).

Other forward-looking considerations not otherwise incorporated within the above scenarios, such as the impact of any regulatory, legislative or political changes, have also been considered, but are not deemed to have a material impact and therefore no adjustment has been made to the ECL for such factors. This is reviewed and monitored for appropriateness on a quarterly basis.

Notes to the Financial Statements (Continued)

<u>December 31, 2021</u>

27. Financial instruments-risk management (continued)

- (b) Credit risk (continued)
 - (iv) Impairment (continued)
 - (c) Measurement of the expected credit loss (ECL)

The ECL is determined by projecting the PD, LGD and EAD for each future month and for each individual exposure. These three components are multiplied together and adjusted for the likelihood of survival (i.e. the exposure has not prepaid or defaulted in an earlier month). This effectively calculates an ECL for each future month, which is then discounted back to the reporting date and summed. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

The lifetime PD is developed by applying a maturity profile to the current 12-month PD. The maturity profile looks at how defaults develop on a portfolio from the point of initial recognition throughout the lifetime of the loans. The maturity profile is based on historical observed data and is assumed to be the same across all assets within a portfolio and credit grade band. This is supported by historical analysis.

The 12-month and lifetime EADs are determined based on the expected payment profile, which varies by product type.

For amortising products and bullet repayment loans, this is based on the contractual repayments owed by the borrower over a 12 month or lifetime basis. This will also be adjusted for any expected overpayments made by a borrower. Early repayment/refinance assumptions are also incorporated into the calculation.

The assumptions underlying the ECL calculation - such as how the maturity profile of the PDs and how collateral values change etc. - are monitored and reviewed on a quarterly basis.

There have been no significant changes in estimation techniques or significant assumptions made during the reporting period.

(d) Loss allowance

The following tables show reconciliations from the opening to the closing balance of the loss allowance by class of financial instrument.

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

- (b) Credit risk (continued)
 - (iv) Impairment (continued)
 - (d) Loss allowance (continued)

Debt securities at FVOCI:

	<u>Group</u>
	2021
	Stage 1 12-month ECL
	\$'000
Balance as at January 1, 2021	97,311
Adjustment to fair value reserve Net financial assets originated	1,113
or purchased Financial assets derecognised	46,494
during the year	(16,969)
Foreign exchange adjustment Changes in models/assumptions	5,922
used in ECL calculation Net remeasurement of loss	(32,142)
allowance	3,305
	4,418
Balance as at December 31, 2021	<u>101,729</u>
	Group
	2020
	Stage 1 12-month ECL \$'000
Balance as at January 1, 2020	<u>45,317</u>
Net financial assets originated or purchased Financial assets derecognised	37,423
during the year Changes in models/assumptions	(12,509)
used in ECL calculation	26,673
Foreign exchange adjustment Net remeasurement of loss	407
allowance	<u>51,994</u>
Balance as at December 31, 2020	<u>97,311</u>

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

- (b) Credit risk (continued)
 - (iv) Impairment (continued)
 - (d) Loss allowance (continued)

Debt securities, finance lease, loan receivable and resale agreement at amortised cost:

	Group			
		20	21	
	Stage 1	Stage 2	Stage 3	Total
	12-month	Lifetime	Lifetime	
	ECL	ECL	ECL	
	\$'000	\$'000	\$'000	\$'000
Balance as at January 1, 2021	<u>26,682</u>	39,846	<u>25,175</u>	91,703
Transfer from stage 1 to stage 2	(497)	497	-	-
Transfer from stage 2 to stage 1	2,653	(2,653)	-	-
New financial assets				
originated/purchased	40,236	9,380	-	49,616
Financial assets derecognised	(4 400)	(2 - 00 t)		(20 10 -)
during the year	(1,403)	(37,004)	-	(38,407)
Changes to inputs used in ECL calculation	(9,333)	(271)	(53)	(<u>9,657</u>)
Net remeasurement of loss allowance	31,656	(30,051)	(53)	1 552
anowance	31,030	(<u>30,031</u>)	(1,552
Balance as at December 31, 2021	<u>58,338</u>	<u>9,795</u>	<u>25,122</u>	<u>93,255</u>

	Group			
	2020			
	Stage 1	Stage 2	Stage 3	Total
	12-month	Lifetime	Lifetime	
	ECL	ECL	<u>ECL</u>	
	\$'000	\$'000	\$'000	\$'000
Balance as at January 1, 2020	21,627	2,751		<u>24,378</u>
Transfer from stage 1 to stage 2	(4,943)	4,943	-	-
New financial assets originated/purchased	6,219	2,653	-	8,872
Financial assets derecognised				
during the year	(273)	(2,751)	-	(3,024)
Changes to inputs used in ECL calculation	4,052	<u>32,250</u>	<u>25,175</u>	61,477
Net remeasurement of loss				
allowance	<u>5,055</u>	<u>37,095</u>	<u>25,175</u>	<u>67,325</u>
Balance as at December 31, 2020	<u>26,682</u>	<u>39,846</u>	<u>25,175</u>	<u>91,703</u>

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

- (b) Credit risk (continued)
 - (iv) Impairment (continued)
 - (d) Loss allowance (continued)

Debt securities at amortised cost:

		Compa 2021	•	
	Stage 1 12-month ECL	Stage 2 Lifetime ECL	Stage 3 Lifetime ECL	<u>Total</u>
	\$'000	\$'000	\$'000	\$'000
Balance as at January 1, 2021 Transfer from stage 1 to stage 2 Transfer from stage 2 to stage 1 Net financial assets	26,180 (497) 2,653	39,846 497 (2,653)	<u>25,175</u>	91,201 - -
originated/purchased	39,660	9,380	-	49,040
Financial assets derecognised during the year Changes in inputs used in ECL	(892)	(37,004)	-	(37,896)
calculations Net remeasurement of loss	(_9,333)	(271)	(53)	(<u>9,657</u>)
allowance Balance as at December 31, 2021	31,591 57,771	(<u>30,051</u>) <u>9,795</u>	$(\underline{53})$ $\underline{25,122}$	1,487 92,688
		Compa 2020	•	
	Stage 1 12-month	2020 Stage 2 Lifetime ECL	•	<u>Total</u> \$'000
Balance as at January 1, 2020	12-month ECL	2020 Stage 2 Lifetime	Stage 3 Lifetime ECL	Total \$'000 24,309
Balance as at January 1, 2020 Transfer from Stage 1 to stage 2 Net financial assets	12-month <u>ECL</u> \$'000	2020 Stage 2 Lifetime ECL \$'000	Stage 3 Lifetime ECL \$'000	\$'000
Transfer from Stage 1 to stage 2	12-month ECL \$'000 21,558	2020 <u>Stage 2</u> <u>Lifetime</u> <u>ECL</u> \$'000 2,751	Stage 3 Lifetime ECL \$'000	\$'000
Transfer from Stage 1 to stage 2 Net financial assets originated/purchased	12-month ECL \$'000 21,558 (4,943)	2020 <u>Stage 2</u> <u>Lifetime</u> <u>ECL</u> \$'000 <u>2,751</u> 4,943	Stage 3 Lifetime ECL \$'000	\$'000 24,309
Transfer from Stage 1 to stage 2 Net financial assets originated/purchased Financial assets derecognised during the year	12-month ECL \$'000 21,558 (4,943) 5,717	2020 <u>Stage 2</u> <u>Lifetime</u> <u>ECL</u> \$'000 <u>2,751</u> 4,943 2,653	Stage 3 Lifetime ECL \$'000	\$'000 24,309 - 8,370
Transfer from Stage 1 to stage 2 Net financial assets originated/purchased Financial assets derecognised during the year Changes in inputs used in ECL calculations	12-month ECL \$'000 21,558 (4,943) 5,717 (204)	2020 <u>Stage 2</u> Lifetime <u>ECL</u> \$'000 2,751 4,943 2,653 (2,751)	Stage 3 Lifetime ECL \$'000	\$'000 24,309 - 8,370 (2,955)

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(c) Liquidity risk

Liquidity risk is the risk that the group will encounter difficulty in meeting obligations from its financial liabilities. Liquidity risk may result from an inability to sell a financial asset quickly at, or close to, its fair value. The group's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when due under both normal and stressed conditions. Prudent liquidity risk management procedures which the group applies include maintaining sufficient cash and marketable securities, and monitoring future cash flows and liquidity on a daily basis.

Due to the impact of the COVID-19 pandemic, which has resulted in customers withdrawing funds at a higher rate, the Group has implemented a Liquidity Risk Response Strategy (including stress testing scenarios) on entities within the VM Group with portfolios that possess the largest liquidity risk implications.

The group's liquidity management process, as monitored by the Asset and Liability Committee, includes:

- (i) Monitoring future cash flows and liquidity on a daily basis. This incorporates collateral which could be used to secure funding if required;
- (ii) Maintaining a portfolio of highly marketable and diverse assets that can readily be liquidated as protection against any unforeseen interruption to cash flows;
- (iii) Optimising cash returns on investment;
- (iv) Monitoring liquidity ratios against internal and regulatory requirements. The most important of these is to maintain limits on the ratio of net liquid assets to customer liabilities; and
- (v) Maintaining cash reserves well above the Regulatory requirement towards absorbing any additional shocks.

Managing the concentration and profile of debt maturities. Monitoring and reporting take the form of cash flow measurement and projections for the next day, week and month, respectively, as these are key periods for liquidity management. The starting point for those projections is an analysis of the contractual maturity of the financial liabilities and the expected collection date of the financial assets.

The group also manages this risk by keeping a pre-determined portion of its financial assets in liquid form. The key measure used for monitoring liquidity risk is the ninety-day liquidity gap ratio. In computing the ratio, the numerator is calculated by subtracting the total assets maturing within ninety days from the total liabilities which fall due in ninety days. The denominator is total liabilities. The ninety-day liquidity gap ratio at the end of the year was 47.65% (2020: 56.96%).

During the year there was no change to the nature of liquidity risk to which the group is exposed, or to the manner in which it measures and manages the risk.

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(c) Liquidity risk (continued)

The following table presents the undiscounted cash flows payable on the group's financial liabilities, including interest payments, on the basis of their earliest possible contractual maturity.

_			Group		
- -			2021		
_	Within 3 months	3 to 12 months	Over 12 months	Contractual cash flows	Carrying amount
_	\$'000	\$'000	\$'000	\$'000	\$'000
Borrowings	255,624	176,883	4,471,398	4,903,905	5,521,964
Accounts payable	1,640,296	-	-	1,640,296	1,640,296
Repurchase agreements, including interest	14,984,017	4,793,265	189,052	19,966,334	19,649,270
Lease liabilities	4,377	13,130	84,684	102,191	76,650
Due to ultimate parent society	216,040	<u> </u>		216,040	216,040
	17,100,354	<u>4,983,278</u>	<u>4,745,134</u>	<u>26,828,766</u>	<u>27,104,220</u>
			C		
-			Group		
-	Within 3 months	3 to 12 months	Group 2020 Over 12 months	Contractual cash flows	Carrying amount
- - -			2020 Over 12		
Due to ultimate parent society	months	months	2020 Over 12 months	cash flows	amount
•	months \$'000	months	2020 Over 12 months	s'000	s'000
society	months \$'000 197,988	s'000	2020 Over 12 months \$'000	cash flows \$'000 197,988	s'000 197,988
society Borrowings Accounts payable Lease liabilities	months \$'000 197,988 523,861	s'000	2020 Over 12 months \$'000	cash flows \$'000 197,988 3,221,736	amount \$'000 197,988 3,042,641
society Borrowings Accounts payable	months \$'000 197,988 523,861 1,620,107	months \$'000 - 1,015,932 -	2020 Over 12 months \$'000 - 1,681,943	cash flows \$'000 197,988 3,221,736 1,620,107	amount \$'000 197,988 3,042,641 1,620,107

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(c) Liquidity risk (continued)

			Company		
			2021		
	Within 3 months	3 to 12 months	Over 12 months	Contractual cash flows	Carrying amount
_	\$'000	\$'000	\$'000	\$'000	\$'000
Due to ultimate parent					_
society	122,137	-	-	122,137	122,137
Due to subsidiary	415,592	-	-	415,592	415,592
Borrowings Accounts payables and	270,767	245,376	5,481,790	5,997,933	5,469,255
accruals Repurchase agreements	540,853	-	-	540,853	540,853
including interest	199,121			<u>199,121</u>	197,758
	<u>1,548,470</u>	<u>245,377</u>	<u>5,481,790</u>	<u>7,275,636</u>	<u>6,745,595</u>
			Company		
			2020		
_	Within 3 months	3 to 12 months	Over 12 months	Contractual cash flows	Carrying amount
_	\$'000	\$'000	\$'000	\$'000	\$'000
Due to ultimate parent society	130,579	-	-	130,579	130,579
Due to subsidiary	13,551	-	-	13,551	13,551
Borrowings Accounts payables and	523,861	1,015,932	1,681,943	3,221,736	3,035,836
accruals	82,515			82,515	82,515
	<u>750,506</u>	1,015,932	<u>1,681,943</u>	<u>3,448,381</u>	<u>3,262,481</u>

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(d) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market prices, whether caused by factors specific to the individual security or its issuer, or factors affecting all securities traded in the market.

These arise mainly from changes in interest rate, foreign currency rates and equity prices and will affect the group's income or the value of its holdings of financial instruments.

Market risk is monitored by the Investment Management Committee which carries out extensive research and monitors the price movement of financial assets on the local and international markets. Market risk exposures are measured using sensitivity analysis.

The COVID-19 pandemic has caused significant market volatility which has increased the VM Group's market risk. The downgrading of credit ratings and or outlooks for investment securities has resulted in increased funding and liquidity risk.

The group's market risk management process, includes:

- Active monitoring of our portfolio of assets;
- Disposing of securities deemed most volatile based on historical trading patterns, especially those most susceptible to the negative implications of the pandemic; and
- Disposing of select long dated securities to reduce portfolio duration.
- Foreign currency risk
- (i) Foreign currency risk is the risk that the market value of, or the cash flows from, financial instruments will vary because of exchange rate fluctuations. The group is exposed to foreign currency risk due to fluctuations in exchange rates on transactions and balances that are denominated in currencies other than the Jamaica dollar.

The main currency giving rise to this risk is the United States dollar (US\$). The group ensures that this risk is kept to an acceptable level by matching foreign currency assets with foreign currency liabilities, to the extent practicable. The net foreign currency exposure is kept to an acceptable level by buying or selling currencies at spot rates when necessary to address short-term imbalances. Foreign exchange gains and losses from these activities are included in other income.

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(d) Market risk (continued)

(i) Foreign currency risk (continued)

At the reporting date, the group's exposure to foreign currency risk was as follows, in nominal amounts:

	Group		Company	
	2021 US\$'000	2020 US\$'000	2021 US\$'000	2020 US\$'000
Foreign currency assets:				
Cash and cash equivalents	3,392	7,586	362	105
Cumulative preference share	1,729	1,125	1,729	1,125
Resale agreements	23,433	27,228	-	-
Investment securities	59,041	57,978	1,000	100
Loans receivable	-	100	-	9
Accounts receivable	7,186	5,860	<u>294</u>	
	<u>95,781</u>	99,877	<u>3,385</u>	<u>1,339</u>
Foreign currency liabilities:				
Borrowing	1,500	-	1,500	-
Accounts payable	2,760	2,983	380	66
Repurchase agreements	<u>88,732</u>	90,386	<u>895</u>	
	92,992	93,369	<u>2,775</u>	66
Net foreign currency assets	2,789	6,508	<u>610</u>	<u>1,273</u>

Foreign exchange rates

The group uses the average of Bank of Jamaica's buying and selling rates [see note 3(c)]. The rates as at the reporting date were as follows:

	2021	2020
United States dollar	<u>153.9200</u>	<u>141.7090</u>

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(d) Market risk (continued)

(i) Foreign currency risk (continued)

Sensitivity to foreign exchange rate movements:

A 2% strengthening (2020: 2%) and a 8% weakening (2020: 6%) of the Jamaica dollar against the United States dollar at December 31, 2021 would have increased/(decreased) profit by the amounts shown in the table below. The analysis assumes that all other variables, in particular, interest rates, remain constant. The analysis is performed on the same basis as for 2020.

	Group					
	2021		2020			
	% Change in Currency Rate	Effect on Profit	% Change in Currency Rate	Effect on Profit		
	%	\$'000	%	\$'000		
Currency:						
US\$	2% Revaluation	<u>555,551</u>	2% Revaluation	(<u>18,445</u>)		
US\$	8% Devaluation	<u>598,480</u>	8% Devaluation	<u>55,335</u>		

	Company					
	2021		2020)		
	% Change in Currency Rate	Effect on Profit	% Change in Currency Rate	Effect on Profit		
	%	\$'000	%	\$'000		
Currency:						
US\$	2% Revaluation	<u>435,636</u>	2% Revaluation	(<u>3,608</u>)		
US\$	8% Devaluation	445,027	<u>6% Devaluation</u>	<u>10,824</u>		

(ii) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The group manages this risk by monitoring interest rates daily. Even though there are no formally predetermined gap limits, where possible and to the extent judged appropriate, the maturity profile of its financial assets is matched by that of its financial liabilities; where gaps are deliberately arranged, management expects that its monitoring will, on a timely basis, identify the need to take appropriate action to close a gap if it becomes necessary.

The following table summarises the carrying amounts of assets, liabilities and equity to arrive at the group's interest rate gap based on the earlier of contractual repricing and maturity dates.

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

- (d) Market risk (continued)
 - (ii) Interest rate risk (continued)

			Group		
			2021		
	Within	3 to 12	Over 12	Non-rate	Total
	3 months \$'000	**************************************	**************************************	sensitive \$'000	Total \$'000
Cash and cash	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
equivalents	700	-	-	683,377	684,077
Resale agreements	3,697,988	353,344	-	-	4,051,332
Loans receivables	190,689	425,364	2,866,213	=	3,482,266
Investment securities	3,096,188	1,333,047	14,787,100	1,449,545	20,665,880
Accounts receivable	-	-	-	688,022	688,022
Net investment in finance	0.755	20.521	117.550		155.026
leases	9,755	28,531	<u>117,550</u>	-	155,836
Total financial assets	<u>6,995,320</u>	<u>2,140,286</u>	<u>17,770,863</u>	<u>2,820,944</u>	<u>29,727,413</u>
Lease liabilities	-	-	-	76,650	76,650
Repurchase agreements	14,921,853	4,727,417	- 225.064	-	19,649,270
Borrowings Due to ultimate parent	196,000	-	5,325,964	-	5,521,964
society	-	-	-	216,040	216,040
Accounts payables				1,640,296	1,640,296
Total financial liabilities	15,117,853	4,727,417	5,325,964	1,932,986	27,104,220
Total interest					
sensitivity gap*		(<u>2,587,131</u>)	<u>12,444,899</u>	<u>887,958</u>	2,623,193
Cumulative gap	(<u>8,122,533</u>)	(<u>10,709,664</u>)	1,735,235	<u>2,623,193</u>	
			Group 2020		
	Within	3 to 12	Over 12	Non-rate	
	3 months	months	months	sensitive	Total
6 1 1 1	\$'000	\$'000	\$'000	\$'000	\$'000
Cash and cash equivalents	4,713	-	_	1 566 054	
Resale agreements	6,984,021			1,566,854	1,571,567
	0,904,021	396,659	-	-	1,571,567 7,380,680
Investment securities	2,352,180	396,659	- 12,788,584	1,366,834	
Investment securities Net investment in finance leases		396,659 - 20,261	- 12,788,584 84,792	-	7,380,680
Net investment in finance	2,352,180	-		-	7,380,680 16,526,043
Net investment in finance leases	2,352,180 5,779	20,261	84,792	-	7,380,680 16,526,043 110,832
Net investment in finance leases Loans receivables Accounts receivable Total financial assets	2,352,180 5,779	20,261 296,946	84,792 1,386,945	- 1,385,279 - -	7,380,680 16,526,043 110,832 1,789,651
Net investment in finance leases Loans receivables Accounts receivable	2,352,180 5,779 105,760	20,261 296,946	84,792 1,386,945	1,385,279 - - 1,783,203	7,380,680 16,526,043 110,832 1,789,651 1,783,203
Net investment in finance leases Loans receivables Accounts receivable Total financial assets Due to ultimate parent	2,352,180 5,779 105,760	20,261 296,946	84,792 1,386,945	1,385,279 - 1,783,203 4,735,336	7,380,680 16,526,043 110,832 1,789,651 1,783,203 29,161,976
Net investment in finance leases Loans receivables Accounts receivable Total financial assets Due to ultimate parent society	2,352,180 5,779 105,760 - 9,452,453	20,261 296,946 - 713,866	84,792 1,386,945 - 14,260,321	1,385,279 - 1,783,203 4,735,336	7,380,680 16,526,043 110,832 1,789,651 1,783,203 29,161,976
Net investment in finance leases Loans receivables Accounts receivable Total financial assets Due to ultimate parent society Borrowings	2,352,180 5,779 105,760 - 9,452,453	20,261 296,946 - 713,866	84,792 1,386,945 - 14,260,321	1,385,279 - 1,783,203 4,735,336 197,988	7,380,680 16,526,043 110,832 1,789,651 1,783,203 29,161,976 197,988 3,042,641
Net investment in finance leases Loans receivables Accounts receivable Total financial assets Due to ultimate parent society Borrowings Accounts payables	2,352,180 5,779 105,760 - 9,452,453	20,261 296,946 - 713,866	84,792 1,386,945 - 14,260,321	1,385,279 - 1,783,203 4,735,336 197,988 - 1,620,107	7,380,680 16,526,043 110,832 1,789,651 1,783,203 29,161,976 197,988 3,042,641 1,620,107
Net investment in finance leases Loans receivables Accounts receivable Total financial assets Due to ultimate parent society Borrowings Accounts payables Lease liabilities	2,352,180 5,779 105,760 - 9,452,453 - 498,908	20,261 296,946 - 713,866 - 932,111	84,792 1,386,945 - 14,260,321	1,385,279 - 1,783,203 4,735,336 197,988 - 1,620,107	7,380,680 16,526,043 110,832 1,789,651 1,783,203 29,161,976 197,988 3,042,641 1,620,107 85,978
Net investment in finance leases Loans receivables Accounts receivable Total financial assets Due to ultimate parent society Borrowings Accounts payables Lease liabilities Repurchase agreements	2,352,180 5,779 105,760 - 9,452,453 - 498,908 - 16,195,762 16,694,670	20,261 296,946 - 713,866 - 932,111 - 4,117,069	84,792 1,386,945 	1,385,279 - 1,783,203 4,735,336 197,988 - 1,620,107 85,978 -	7,380,680 16,526,043 110,832 1,789,651 1,783,203 29,161,976 197,988 3,042,641 1,620,107 85,978 20,312,831

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

- (d) Market risk (continued)
 - (ii) Interest rate risk (continued)

			Company		
	Within 3 months	3 to 12 months	Over 12 months	Non-rate sensitive	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash and cash equivalents	-	-	-	114,443	114,443
Investment securities Net investment in finance	-	882,000	933,669	566,730	2,382,399
leases	9,755	28,531	117,550	-	155,836
Resale agreements Loans receivable Other receivables	692,631 190,689	425,364	2,866,213	- - 65,181	692,631 3,482,266 <u>65,181</u>
Total financial assets	<u>893,075</u>	1,335,895	3,917,432	746,354	6,892,756
Borrowings Accounts payable	196,000	- -	5,273,255	540,853	5,469,255 540,853
Repurchase agreement	197,758	-	-	-	197,758
Due to ultimate parent society Due to subsidiary company	<u>-</u>	<u>-</u>	<u>-</u>	122,137 415,592	122,137 415,592
Total financial liabilities	<u>393,758</u>		<u>5,273,255</u>	<u>1,078,582</u>	<u>6,745,595</u>
Total interest sensitivity gap* Cumulative gap	499,317 499,317	1,335,895 1,835,212	(<u>1,355,823</u>) <u>479,389</u>	(<u>332,228</u>) <u>147,161</u>	<u>147,161</u> (<u>-</u>)
			Company		
	Within 3 months	3 to 12 months	Over 12 months	Non-rate sensitive	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash and cash equivalents	-	-	-	80,343	80,343
Resale agreements Investment securities	79,997 -	-	975,373	- 84,954	79,997 1,060,327
Net investment in finance leases Loans receivable	5,779 99,981	20,261 276,685	84,792 1,412,985	-	110,832 1,789,651
Other receivables				782,042	<u>782,042</u>
Total financial assets	<u>185,757</u>	<u>296,946</u>	<u>2,473,150</u>	947,339	<u>3,903,192</u>
Due to ultimate parent society Due to subsidiary company	- -	- -	- -	130,579 13,551	130,579 13,551
Borrowings	498,908	932,111	1,604,817	-	3,035,836
Accounts payable				82,515	82,515
Total financial liabilities	<u>498,908</u>	932,111	<u>1,604,817</u>	226,645	3,262,481
Total interest sensitivity gap* Cumulative gap	(<u>313,151</u>) (<u>313,151)</u>	(<u>635,165</u>) (<u>948,316</u>)	868,333 (<u>79,983</u>)	720,694 640,711	640,711

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

- (d) Market risk (continued)
 - (ii) Interest rate risk (continued)
 - * The total gap relates to financial instruments recognised in the statement of financial position as there are no unrecognised financial instruments.

Average effective yields by the earlier of contractual re-pricing and maturity dates are as follows:

	Group						
	Within 3 months	3 to 12 months	Over 12 months	Overall average			
December 31, 2021:	%	%	%	%			
Assets							
J\$ Cash and cash equivalents	0.05	-	-	0.05			
US\$ Cash and cash equivalents	0.30	-	-	0.30			
J\$ Resale agreements	2.48	_	-	2.48			
US\$ Resale agreements	2.37	-	-	2.37			
J\$ Investment securities	2.00	3.47	5.59	5.39			
US\$ Investment securities	11.63	-	7.27	7.29			
J\$ Margin loans	9.02	9.20	8.61	8.94			
US\$ Margin loans	-	-	-	-			
Net investment in finance leases	7.75	7.75	7.75	7.75			
Liabilities							
Borrowings	5.43	5.41	5.41	5.42			
J\$ Repurchase agreements	3.38	4.31	-	3.57%			
US\$ Repurchase agreements	<u>2.94</u>	<u>4.06</u>		<u>3.21%</u>			

	Group					
	Within	3 to 12	Over	Overall		
	3 months	months	12 months	average		
December 31, 2020:	%	%	%	%		
Assets						
J\$ Cash and cash equivalents	0.05	-	-	0.05		
US\$ Cash and cash equivalents	0.30	-	-	0.30		
J\$ Resale agreements	2.48	_	-	2.48		
US\$ Resale agreements	2.37	-	-	2.37		
J\$ Investment securities	1.35	-	7.01	4.51		
US\$ Investment securities	6.50	-	7.69	7.69		
J\$ Margin loans	9.69	8.81	9.66	9.72		
US\$ Margin loans	8.25	-	7.65	7.95		
Net investment in finance leases	8.25	8.25	8.25	8.25		
Liabilities						
Borrowings	5.00	5.50	5.12	5.21		
J\$ Repurchase agreements	2.38	3.12	-	2.51		
US\$ Repurchase agreements	<u>2.55</u>	<u>3.50</u>	<u>-</u>	<u>2.76</u>		

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(d) Market risk (continued)

(ii) Interest rate risk (continued)

Average effective yields by the earlier of contractual repricing and maturity dates are as follows (continued):

	Company						
	Within 3 months	3 to 12 months	Over 12 months	Overall average			
December 31, 2021:	%	%	%	%			
Assets							
J\$ Cash and cash equivalents	0.05	-	-	0.05			
US\$ Cash and cash equivalents	0.30	-	-	0.30			
J\$ Margin loans	9.02	9.20	8.61	8.94			
US\$ Margin loans	-	-	-	-			
US\$ resale agreements	2.18			2.18			
J\$ Investments	-	7.50	7.20	7.35			
US\$ Investments	-	-	3.75	3.75			
Net investment in finance leases	7.75	7.75	7.75	7.75			
Liabilities							
J\$ Repurchase agreements	2.20	-	-	2.00			
US\$ Repurchased agreement	3.00	-	-	3.00			
Borrowings	<u>5.43</u>	<u>5.41</u>	<u>5.41</u>	<u>5.42</u>			

	<u>Company</u>						
	Within 3 months	3 to 12 months	Over 12 months	Overall average			
December 31, 2020:	%	%	%	%			
Assets							
J\$ Cash and cash equivalents	0.05	-	-	0.05			
US\$ Cash and cash equivalents	0.30	-	-	0.30			
J\$ Margin loans	9.65	8.25	8.57	8.82			
US\$ Margin loans	8.50	8.00	7.95	8.15			
US\$ resale agreements	1.80	-	-	1.80			
J\$ Investments	-	-	7.90	-			
Net investment in finance leases	8.25	8.25	8.25	8.25			
Liabilities							
Borrowings	<u>5.00</u>	<u>5.50</u>	<u>5.12</u>	<u>5.21</u>			

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(d) Market risk (continued)

(ii) Interest rate risk (continued)

Sensitivity to interest rate movements

(23,499)

89,751

(1,522,797)

865,353

The following shows the sensitivity to interest rate movements at the reporting date on the group's profit and equity. The analysis assumes that all other variables, in particular foreign exchange rates, remain constant. The analysis is performed on the same basis as for 2020.

		2	2021	2	020		
J\$ interest rat	es	Increase b	y 300 bps	Increase b	y 100 bps		
		Decrease	by 50 bps	by 100 bps			
US\$ interest:	rates	Increase b	by 100 bps Increase by 100				
		<u>Decrease</u>	<u>by 100 bps</u>	<u>Decrease</u>	Decrease by 100 bps		
	2021			2020			
	Effect			Effect			
Change in	on	Effect on	Change in	on	Effect on		
basis points	profit	equity	basis points	profit	equity		
JMD / USD	\$'000	\$'000	JMD / USD	\$'000	\$'000		

(iii) Equity price risk

+100/+100

-100/-100

Equity price risk arises from equity securities held by the group as part of its investment portfolio. Management monitors the mix of debt and equity securities in its investment portfolio based on market expectations. The primary goal of the group's investment strategy is to maximise investment returns while managing risk.

+100/+100

<u>-100/-100</u>

(30,786)

30,786

(1,475,836)

278,330)

The group's equity securities that are listed on the Jamaica Stock Exchange total \$1,397,774,000 (2020: \$1,296,567,000). An increase or decrease of 10% (2020: 10%) in share prices would result in an increase or an equal decrease, respectively, in profit of \$56,417,000(2020: \$26,025,000) and an increase or equal decrease in other comprehensive income of \$43,656,000 (2020: \$103,632,000).

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

/total assets

(e) Capital management

The group's objectives when managing capital are to safeguard the group's ability to continue as a going concern, so that it can continue to provide returns to its shareholders and benefits for other stakeholders, to maintain a strong capital base to support the development of its business and to comply with the capital requirements set by the regulators of the subsidiary company.

The Financial Services Commission ("FSC") stipulates and monitors capital requirements for the non-deposit-taking financial services sector. The FSC requires that the subsidiary company maintains a capital base of which at least 50% is to be of Tier 1 capital. In addition, the FSC employs certain ratios to test capital adequacy and solvency.

The subsidiary company's regulatory capital position as at the reporting date was as follows:

		2021	2020
		\$'000	\$'000
Tier 1 Capital		2,632,234	2,459,708
Tier 2 Capital		61,267	54,267
Total regulatory capital		<u>2,693,501</u>	2,531,975
Risk-Weighted Assets:			
On statement of financial p	oosition	17,588,349	15,861,924
Foreign exchange exposur	e	112,591	742
		17,700,940	15,862,666
Operational risk-weighted asset	S	289,168	290,264
		<u>17,990,108</u>	16,152,930
Capital adequacy ratios:			
	FSC Benchmark	2021	2020
Tier 1 Capital/Total			
regulatory capital	Greater than 50%	<u>97.72%</u>	<u>97.84%</u>
Total regulatory capital/risk-weighted	Minimum 10%	14.97%	<u>15.56%</u>
Actual capital base	Greater than 6%	12.81%	14.24%

The capital position is sensitive to changes in market conditions. This sensitivity is due primarily to changes in the value of assets and liabilities resulting from changes in interest rates.

Notes to the Financial Statements (Continued) December 31, 2021

27. Financial instruments-risk management (continued)

(e) Capital management (continued)

There was no change in the way the subsidiary company managed its capital during the financial year.

The Jamaica Stock Exchange ("JSE") monitors the capital requirements of the subsidiary as a member dealer.

The subsidiary company's capital position as at the reporting date was as follows:

		2021	2020
		\$'000	\$'000
Net Free Capital		2,072,859	2,862,733
Minimum Capital Require	ments	(<u>1,085,418</u>)	(<u>1,110,941</u>)
Excess of Net Free Capital		<u>987,441</u>	1,715,792
Total Liabilities		<u>21,657,407</u>	22,114,429
	JSE Benchmark	2021	2020
Net Free Capital/Total Liabilities	Greater than 5%	<u>9.57%</u>	12.78%

Throughout the year, the subsidiary company met all the requirements of the FSC and JSE relating to capital adequacy.

28. Financial instruments - fair values

(a) Definition and measurement of fair values

The group's accounting policies on measurement and disclosure require the measurement of fair values for financial assets and financial liabilities.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

When measuring fair value of an asset or liability, where a quoted market price is available, fair value is computed by the group using the quoted bid price at the reporting date, without any deduction for transaction costs or other adjustments.

Notes to the Financial Statements (Continued) December 31, 2021

28. Financial instruments - fair values (continued)

(a) Definition and measurement of fair values (continued)

Where a quoted market price is not available, fair value is computed using alternative techniques making use of available input data; the group uses observable data as far as possible. Fair values are categorised into different levels in a three-level fair value hierarchy, based on the degree to which the inputs used in the valuation techniques are observable.

Fair value hierarchy: The different levels in the hierarchy have been defined as follows:

Level 1

Included in the Level 1 category are financial assets and liabilities that are measured by reference to published quotes in an active market. A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency and those prices represent actual and regularly occurring market transactions on an arm's length basis.

Level 2

Included in the Level 2 category are financial assets and liabilities that are measured using a valuation technique based on assumptions that are supported by prices from observable current market transactions, and for which pricing is obtained via pricing services, but where prices have not been determined in an active market. This includes financial assets with fair values based on broker quotes, investments in funds with fair values obtained via fund managers, and assets that are valued using a model whereby the majority of assumptions are market observable.

Level 3

Included in the Level 3 category are financial assets and liabilities that are measured using non-market observable inputs. This means that fair values are determined in whole or in part using a valuation technique (model) based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data. The techniques used to estimate fair values, together with the inputs used, are describe below. The use of assumptions and estimates means that the estimates arrived at may be significantly different from the actual price of the instrument in an arm's length transaction.

Notes to the Financial Statements (Continued) December 31, 2021

28. Financial instruments - fair values (continued)

(b) Valuation techniques for investment securities classified as Levels 2 and 3 as well as any significant unobservable inputs used.

The following table shows the valuation techniques used in measuring the fair value of investment securities.

Туре	Valuation techniques
J\$ denominated securities issued or guaranteed by the Government of Jamaica and Bank of Jamaica.	 Obtain bid yield from yield curve provided by a recognised pricing source (which uses market-supplied indicative bids); Using this yield, determine price using accepted formula; and Apply price to estimate fair value.
US\$ denominated Government of Jamaica securities, Foreign government securities, public sector securities, deferred shares and corporate bonds.	 Obtain bid price provided by a recognised broker/dealer, namely, Oppenheimer; and Apply price to estimate fair value.
Units in unit trust funds	 Obtain prices quoted by unit trust managers; and Apply price to estimate fair value.
Convertible preference shares	• Fair value determined by discounting the future expected cashflows using the weighted average cost of capital (WACC) of 9.4%.

Level 3 fair values

In respect of Level 3 instruments, the Group recognised in the profit or loss, total losses of \$10,987,000 (2020: gains of \$10,584,000) as a result of the effects of fair value and foreign exchange rate movements.

Sensitivity to significant unobservable inputs movements:

For the fair values of Level 3 instruments, a 1% increase or decrease of the WACC would have decreased or increased profits by \$9,421,000.

Notes to the Financial Statements (Continued) December 31, 2021

28. Financial instruments - fair values (continued)

Accounting classifications and fair values:

The following table shows the carrying amounts and fair values of financial assets and liabilities, including their levels in the fair value hierarchy.

					Group			
		2021						
	Ca	arrying ar	nount			Fair valu	1e*	
	·-	Fair value						
		through						
		profit	Amortised					
	<u>FVOCI</u>	or loss	cost	Total	Level 1	Level 2	Level 3	<u>Total</u>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Quoted equities	873,120	574,655	-	1,447,775	1,447,775	-	-	1,447,775
Convertible preference shares	-	266,069	-	266,069	-	-	266,069	266,069
Government of Jamaica securities	14,065,607	-	-	14,065,607	-	14,065,607	-	14,065,607
Bank of Jamaica securities	455,983	-	-	455,983	-	455,983	-	455,983
Foreign government securities	692,373	-	-	692,373	-	692,373	-	692,373
Other public sector securities	452,889	-	-	452,889	-	452,889	-	452,889
Deferred shares	-	-	410,647	410,647	-	410,647	-	410,647
Corporate bonds	1,733,813		1,159,902	2,893,715		2,893,715		2,893,715
	18,273,785	840,724	1,570,549	20,685,058	1,447,775	<u>18,971,214</u>	<u>266,069</u>	20,685,058

		Group							
		2020							
	C	arrying a	mount			Fair val	ue*		
	·	Fair value						<u> </u>	
		through							
		profit	Amortised						
	<u>FVOCI</u>	or loss	cost	Total	Level 1	Level 2	Level 3	Total	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Quoted equities	1,036,320	340,948	-	1,377,268	1,377,268	-	-	1,377,268	
Convertible preference shares	-	159,422	-	159,422	-	-	159,422	159,422	
Government of Jamaica securities	12,589,783	-	-	12,589,783	-	12,589,783	-	12,589,783	
Foreign government securities	798,745	-	-	798,745	-	798,745	-	798,745	
Other public sector securities	366,459	-	-	366,459	-	366,459	-	366,459	
Deferred shares	-	-	410,647	410,647	-	431,033	-	431,033	
Corporate bonds			424,665	424,665		486,569		486,569	
	14,791,307	500,370	835,312	16,126,989	1,377,268	14,672,589	159,422	16,209,279	

	-	Company								
				2021						
	C	arrying amo	ount		Fair value*					
	Fair value through profit or loss	Amortised cost	<u>Total</u>	Level 1	Level 2	Level 3	Total			
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$,000			
Quoted equities	573,090	-	573,090	573,090	-	-	573,090			
Convertible preference shares	266,069	-	266,069	-	-	266,069	266,069			
Deferred shares	-	410,647	410,647	-	410,647	-	410,647			
Corporate bonds		1,159,902	1,159,902		1,159,902		1,159,902			
	839,159	1,570,549	2,409,708	573,090	1,570,549	266,069	2,409,708			

	Ca	Carrying amount				Fair value*		
	Fair value through profit or loss \$'000	Amortised cost \$'000	Total \$'000	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000	
Quoted equities	80,701	-	80,701	80,701	-	150.422	80,701	
Convertible preference shares	159,422	-	159,422	-	-	159,422	159,422	
Deferred shares	-	410,647	410,647	-	431,033	-	431,033	
Corporate bonds		424,665	424,665		486,569		486,569	
	<u>240,123</u>	835,312	<u>1,075,435</u>	<u>80,701</u>	917,602	159,422	1,157,725	

Notes to the Financial Statements (Continued) December 31, 2021

28. Financial instruments - fair values (continued)

- (c) Accounting classifications and fair values (continued):
 - * The group and company do not disclose the fair values of cash and cash equivalents, unquoted equities, certificates of deposit, resale agreements, accounts receivable, accounts payable and repurchase agreements because the carrying amounts of these financial instruments are a reasonable approximation of fair values and are all considered to be within the level two fair value hierarchy.

29. Related party transactions and balances

(a) Definition of related party

A <u>related party</u> is a person or entity that is related to the group.

- (i) A person or a close member of that person's family is related to the group if that person:
 - (1) has control or joint control over the group;
 - (2) has significant influence over the group; or
 - (3) is a member of the key management personnel of the group or of a parent of the group.
- (ii) An entity is related to the group if any of the following conditions applies:
 - (1) The entity and the group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (2) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of an entity of which the other entity is a member).
 - (3) Both entities are joint ventures of the same third party.
 - (4) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (5) The entity is a post-employment benefit plan for the benefit of employees of either the group or an entity related to the group.
 - (6) The entity is controlled, or jointly controlled, by a person identified in (a)(i) above.
 - (7) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (8) The entity or any member of a group of which it is a part providing key management services to the group or to the parent of the group;

A <u>related party transaction</u> is a transfer of resources, services or obligations between the group and related parties, regardless of whether a price is charged.

Notes to the Financial Statements (Continued) December 31, 2021

29. Related party transactions and balances (continued)

(b) Identity of related parties

The group has a related party relationship with its ultimate parent society, fellow subsidiaries, associate of ultimate parent society, key management personnel, including directors and the pension plan.

(c) The statement of financial position includes balances, arising in the ordinary course of business, with related parties, as follows:

	Group		Company	
	2021	2020	2021	2020
	\$'000	\$'000	\$'000	\$'000
Cash and cash equivalents:				
Ultimate parent society	34,755	47,097	3,106	21,801
Resales agreement:				
Subsidiary	-	-	692,640	-
Ultimate parent society	300,000	-	-	-
Repurchase agreements:				
Ultimate parent society	1,011,150	2,066,749	-	-
Subsidiary	-	-	197,758	-
Associate of ultimate parent society Key management personnel, excluding	152,317	104,862	-	-
directors	45,899	41,478	-	-
Investment securities:				
Ultimate parent society	410,647	2,210,647	410,647	410,647
Unit trust funds	-	-	-	-
Associate	-	159,422	-	159,422
Accounts receivable:				
Ultimate parent society	4,077	7,842	-	-
Subsidiary	-	-	39	-
Fellow subsidiary	182	7,943	-	-
Unit trust funds	-	1,154,053	-	753,596
Loans receivable:				
Directors	6,761	2,008	6,761	2,008
Unit trust funds	-	359,814	-	359,814
Due to ultimate parent society	216,040	197,988	122,137	130,579
Due to subsidiary company	-	-	415,592	13,551
Accounts payable – other:				
Associate of ultimate parent society	695	116	-	-
Fellow subsidiaries	1,542	-	-	-
Unit trust funds	27,315	4,086	271,315	4,086
Key management personnel, excluding				
directors	<u>141</u>	<u>91</u>	<u> </u>	

Notes to the Financial Statements (Continued) December 31, 2021

29. Related party transactions and balances (continued)

(d) The income statement includes the following income earned from, and expenses incurred in, transactions with related parties, in the ordinary course of business:

	Group		Company	
	2021	2020	2021	2020
	\$'000	\$'000	\$'000	\$'000
Interest and dividend income:				
Ultimate parent society	57,703	39,018	26,744	26,765
Subsidiary - interest	-	-	1,815	2,113
- dividend	-	-	252,080	46,000
Unit trust funds	35,367	35,367	14,612	-
Associate company	21,244	12,648	21,244	12,648
Directors	188	539	188	539
Management fee income:				
Unit trust funds	334,892	314,612	-	-
Fellow subsidiary	5,681	-	-	-
Commission expense:				
Subsidiary	-	-	14,612	11,331
Operating expenses:				
Subsidiary	-	-	5,132	49,208
Ultimate parent society	222,049	211,203	63,694	-
Interest expense:				
Ultimate parent society	40,835	72,035	4,961	-
Fellow subsidiaries	-	148	-	_
Associate of ultimate parent				
society	6,701	2,645	-	_
Key management personnel,				
excluding directors	869	620	-	-
Dividend expense:				
Ultimate parent society	186,003	36,001	186,003	36,001
Directors' fees (note 25)	22,987	18,639	13,023	10,124
Short-term employee benefits:				
Key management personnel,				
excluding directors	46,952	64,051	<u> </u>	

Notes to the Financial Statements (Continued) December 31, 2021

30. <u>Dividends</u>

On November 12, 2021 (2020: February 28, 2020) the Board of Directors declared an interim dividend of \$0.155 (2020: \$0.03) per ordinary stock unit of the paid up capital stock of 1,500,025,000 (2020: 1,500,025,000) ordinary stock units, paid to the shareholders on record as at November 26, 2021 (2020: March 10, 2020).

31. Managed funds and custodial arrangements

The group acts as agent and earns fees for managing clients' funds on a non-recourse basis under management agreements. The group has no legal or equitable right or interest in these funds and, accordingly, they have been excluded from the financial statements. At December 31, 2021, these funds amounted to \$34,709,442,000 (2020: \$32,823,912,000).

Additionally, at December 31, 2021, there were custodial arrangements for assets totalling \$12,743,221,000 (2020: \$13,956,379,000).

32. Earnings per share

The calculation of basic earnings per share is calculated by dividing the profit for the year attributable to owners of the company of \$564,137,000 (2020: \$433,590,000), by a weighted average number of ordinary shares held during the year.

	<u>2021</u>	<u>2020</u>
Number of ordinary shares at December 31	1,500,025,000	1,500,025,000
Basic earnings per share (cents)	<u>38</u> ¢	¢