

VICTORIA MUTUAL INVESTMENTS LIMITED

FINANCIAL STATEMENTS

DECEMBER 31, 2020



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Chartered Accountants  
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## INDEPENDENT AUDITORS' REPORT

To the Members of  
VICTORIA MUTUAL INVESTMENTS LIMITED

### **Report on the Audit of the Financial Statements**

#### *Opinion*

We have audited the financial statements of Victoria Mutual Investments Limited ("the company") comprising the separate financial statements of the company and the consolidated financial statements of the company and its subsidiary ("the group"), set out on pages 10 to 94 which comprise the group's and company's statements of financial position as at December 31, 2020, the group's and company's statements of profit or loss and other comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information. In our opinion, the accompanying financial statements give a true and fair view of the financial position of the group and the company as at December 31, 2020, and of the group's and company's financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and the Jamaican Companies Act.

#### *Basis for Opinion*

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants International Code of Ethics for Professional Accountants including International Independence Standards (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
VICTORIA MUTUAL INVESTMENTS LIMITED

**Report on the Audit of the Financial Statements (Continued)**

*Key Audit Matters*

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

1. Fair value of investments

The key audit matter	How the matter was addressed in our audit
<p>The valuation of the group's investment securities requires significant estimation, which is impacted by uncertainty of market factors.</p> <p>The volatility of prices on various markets has increased as a result of the spread of COVID-19. This affects the fair value measurement either directly, if fair value is determined based on market prices, or indirectly if a valuation technique is based on inputs that are derived from volatile markets.</p> <p><i>[see notes 6 and 28 to the financial statements]</i></p>	<p>Our procedures in this area included the following:</p> <ul style="list-style-type: none"><li>• Assessing and testing the design and operating effectiveness of the group's controls over the determination and computation of fair values.</li><li>• Challenging the reasonableness of yields/prices by comparing to independent pricing sources.</li><li>• Assessing the reasonableness of significant assumptions used by management.</li><li>• Involving our own valuation specialists to determine/obtain yields/prices of specific securities and comparing them to those used by management.</li><li>• Evaluating the adequacy of the disclosures, including disclosure of the degree of estimation uncertainty involved in determining fair values.</li></ul>



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
VICTORIA MUTUAL INVESTMENTS LIMITED

**Report on the Audit of the Financial Statements (Continued)**

*Key Audit Matters (continued)*

2. Expected credit loss on financial assets

The key audit matter	How the matter was addressed in our audit
<p>The group and company are required to recognize expected credit losses ('ECL') on financial assets, the determination of which is highly subjective and requires management to make significant judgement and estimates.</p> <p>The key areas requiring greater management judgement include the identification of significant increase in credit risk ('SICR'), the determination of probabilities of default, loss given default, exposures at default and the application of forward-looking information.</p> <p>These estimates involve increased judgment as a result of the economic impact of Covid-19 on the group's financial assets. Management considered the following:</p> <ul style="list-style-type: none"><li>- qualitative factors that create COVID-19 related changes to SICR.</li><li>- increased uncertainty about potential future economic scenarios and their impact on credit losses.</li></ul>	<p>Our procedures in this area included the following:</p> <ul style="list-style-type: none"><li>• Assessing and testing the design and implementation of the group's control over the determination of expected credit losses.</li><li>• Obtaining an understanding of the models used by the group and company for the calculation of expected credit losses, including governance over the determination of key judgements.</li><li>• Testing the completeness and accuracy of the data used in the models to the underlying accounting records on a sample basis.</li><li>• Involving our financial risk modelling specialists to evaluate the appropriateness of the group's impairment methodologies, including the SICR criteria used and independently assessing the assumptions for probability of default, loss given default and exposure at default.</li></ul>



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
VICTORIA MUTUAL INVESTMENTS LIMITED

**Report on the Audit of the Financial Statements (Continued)**

*Key Audit Matters (continued)*

2. Expected credit loss on financial assets (continued)

The key audit matter (continued)	How the matter was addressed in our audit (continued)
<p>Significant management judgement is used in determining the appropriate variables and assumptions used in the ECL calculations, which increases the risk of a material misstatement.</p> <p>We therefore determined that the impairment of financial assets has a high degree of estimation uncertainty.</p> <p><i>[see note 27 (b) of the financial statements.]</i></p>	<p>Our procedures in this area included the following (continued):</p> <ul style="list-style-type: none"><li>• Involving our financial risk modelling specialists to evaluate the appropriateness of the group's methodology for determining the economic scenarios used and the probability weightings applied to them.</li><li>• Evaluating the adequacy of the financial statement disclosures, including disclosures of the key assumptions and judgements, for compliance with IFRS 9.</li></ul>

3. Impairment of investment in associate

The key audit matter	How the matter was addressed in our audit
<p>The carrying value of the group's investment in associate, may not be recoverable due to changes in the business and economic environment in which the associate operates.</p>	<p>Our audit response included:</p> <ul style="list-style-type: none"><li>• Evaluating whether there were indicators of impairment of the investments, considering market prices, the economic environment and business performance of the associate.</li></ul>



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
VICTORIA MUTUAL INVESTMENTS LIMITED

**Report on the Audit of the Financial Statements (Continued)**

*Key Audit Matters (continued)*

3. Impairment of investment in associate (continued)

The key audit matter (continued)	How the matter was addressed in our audit (continued)
<p>Additionally, the effects of Covid-19 on overall economic activity and the deteriorating trading conditions increased the risk of impairment of the associate.</p> <p>These factors create increased uncertainty in forecasting and requires significant judgement in estimating and discounting future cash flows that support the assessment of recoverability.</p> <p><i>[see note 7 of the financial statements.]</i></p>	<p>Our procedures in this area included the following:</p> <ul style="list-style-type: none"><li>• Use of our own enterprise valuation specialists to evaluate the assumptions and methodologies used by management.</li><li>• Assessing the reasonableness of the group's expected future cashflows.</li><li>• Comparing the group's assumptions to externally derived data as well as our own assessments of key inputs into the discount rates, as well as performing sensitivity analysis on the assumptions.</li><li>• Use of our own enterprise valuation specialists to test the mathematical accuracy of the calculations.</li><li>• Assessing the adequacy of the group's disclosures about the key assumptions and the sensitivity of the impairment assessments to changes in key assumptions.</li></ul>



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
VICTORIA MUTUAL INVESTMENTS LIMITED

**Report on the Audit of the Financial Statements (Continued)**

*Other Information*

Management is responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

*Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with IFRS and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the group and the company or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the company's financial reporting process.

*Auditors' Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.



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INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
VICTORIA MUTUAL INVESTMENTS LIMITED

**Report on the Audit of the Financial Statements (Continued)**

*Auditors' Responsibilities for the Audit of the Financial Statements  
(continued)*

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is included in the Appendix to this auditors' report. This description, which is located at pages 8-9, forms part of our auditors' report.

**Report on additional matters as required by the Jamaican Companies Act**

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been maintained, so far as appears from our examination of those records, and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

The engagement partner on the audit resulting in this independent auditors' report is Cynthia Lawrence.

A handwritten signature in blue ink that reads 'KPMG'.

Chartered Accountants  
Kingston, Jamaica

March 5, 2021



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
VICTORIA MUTUAL INVESTMENTS LIMITED

**Appendix to the Independent Auditors' report**

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's/group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.



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INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
VICTORIA MUTUAL INVESTMENTS LIMITED

**Appendix to the Independent Auditors' report (Continued)**

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

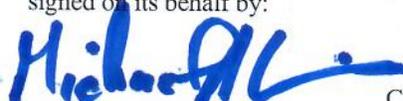
From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

VICTORIA MUTUAL INVESTMENTS LIMITED

Statement of Financial Position  
December 31, 2020

	Notes	Group		Company	
		2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
<b>ASSETS</b>					
Cash and cash equivalents	4	1,571,567	1,917,241	80,343	126,715
Resale agreements	5	7,380,680	3,937,275	79,997	-
Investment securities	6	16,526,043	16,718,180	1,060,327	1,138,352
Interest in subsidiary		-	-	109,500	109,500
Interest in associate	7	56,949	90,766	56,949	90,766
Net investment in finance lease	17(b)	110,832	30,688	110,832	30,688
Loans receivable	8	1,789,651	1,876,637	1,789,651	1,876,637
Accounts receivable:					
Customers		716,005	16,550	-	-
Brokers		5,217	449	-	-
Other	9	1,061,981	313,326	782,042	35,011
Income tax recoverable		44,548	40,397	44,548	23,774
Deferred tax asset	10	44,083	-	13,345	-
Property, plant and equipment	11	189,187	113,006	-	-
Intangible asset – computer software	12	226,932	273,186	-	-
<b>TOTAL ASSETS</b>		<u>29,723,675</u>	<u>25,327,701</u>	<u>4,127,534</u>	<u>3,431,443</u>
<b>LIABILITIES AND EQUITY</b>					
<b>Liabilities:</b>					
Due to ultimate parent society	29(c)	197,988	116,739	130,579	29,875
Due to subsidiary company	29(c)	-	-	13,551	94,593
Borrowings	16	3,042,641	2,410,625	3,035,836	2,410,625
Accounts payable:					
Customers		1,149,953	925,785	-	-
Others	13	470,154	414,296	82,515	45,648
Lease liabilities	17(a)	85,978	93,897	-	-
Repurchase agreements	14	20,312,831	16,999,392	-	-
Income tax payable		43,459	-	38,487	-
Deferred tax liability	10(a)	-	5,939	-	2,954
Employee benefits obligations	15(b)(i)	39,200	34,200	-	-
<b>TOTAL LIABILITIES</b>		<u>25,342,204</u>	<u>21,000,873</u>	<u>3,300,968</u>	<u>2,583,695</u>
<b>Equity:</b>					
Share capital	18	707,887	707,887	707,887	707,887
Share premium		24,000	24,000	24,000	24,000
Investment revaluation reserve	19(a)	1,157,234	1,489,713	-	-
Other reserve	19(b)	4,267	5,734	-	-
Retained earnings		2,438,083	2,049,494	94,679	115,861
Equity attributable to owners of the company		4,331,471	4,276,828	826,566	847,748
Non-controlling interest	20	50,000	50,000	-	-
<b>TOTAL EQUITY</b>		<u>4,381,471</u>	<u>4,326,828</u>	<u>826,566</u>	<u>847,748</u>
<b>TOTAL EQUITY AND LIABILITIES</b>		<u>29,723,675</u>	<u>25,327,701</u>	<u>4,127,534</u>	<u>3,431,443</u>

The financial statements on pages 10 to 94 were approved for issue by the Board of Directors on March 5, 2021 and signed on its behalf by:

  
Chairman  
Michael Morris

  
Chief Executive Officer  
Rezworth Burchenson

The accompanying notes form an integral part of the financial statements.

VICTORIA MUTUAL INVESTMENTS LIMITEDIncome Statement  
Year ended December 31, 2020

	Notes	Group		Company	
		2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Interest income calculated using the effective interest method	21	939,259	817,565	293,329	170,671
Other interest income:					
Interest income for finance leases	21	3,356	8,215	3,356	8,215
Interest expense	21	( 652,993)	( 565,399)	(163,524)	(120,457)
Net interest income		<u>289,622</u>	<u>260,381</u>	<u>133,161</u>	<u>58,429</u>
Gains/(losses) from investment activities	22	593,988	485,899	( 3,917)	80,362
Gains from sale of margin loans	8	45,226	-	45,226	-
Dividend income		2,424	813	46,852	287,163
Net fees and commissions	23	925,323	933,128	16,539	34,928
Other income		<u>19,006</u>	<u>2,740</u>	<u>17,007</u>	<u>1,521</u>
Other operating revenue		<u>1,585,967</u>	<u>1,422,580</u>	<u>121,707</u>	<u>403,974</u>
Net interest income and other operating revenue		<u>1,875,589</u>	<u>1,682,961</u>	<u>254,868</u>	<u>462,403</u>
Operating expenses					
Staff costs	24	( 587,487)	( 518,023)	-	-
Impairment (losses)/gains on financial assets	27(b)	( 119,319)	96,042	( 66,892)	( 18,470)
Other operating costs	25	( 533,906)	( 459,416)	(105,966)	( 97,151)
		<u>(1,240,712)</u>	<u>( 881,397)</u>	<u>(172,858)</u>	<u>(115,621)</u>
Share of loss in associate	7	( 36,004)	( 15,337)	( 36,004)	( 15,337)
Profit before income tax		598,873	786,227	46,006	331,445
Income tax charge	26	( 165,283)	( 188,178)	( 22,187)	( 4,895)
Profit for the year attributable to shareholders of the company		<u>433,590</u>	<u>598,049</u>	<u>23,819</u>	<u>326,550</u>
Earnings per share (expressed as ¢ per share)	32	<u>29¢</u>	<u>40¢</u>		

The accompanying notes form an integral part of the financial statements.

VICTORIA MUTUAL INVESTMENTS LIMITEDStatements of Profit or Loss and Other Comprehensive Income  
Year ended December 31, 2020

	Notes	<u>Group</u>		<u>Company</u>	
		<u>2020</u> \$'000	<u>2019</u> \$'000	<u>2020</u> \$'000	<u>2019</u> \$'000
Profit for the year		<u>433,590</u>	<u>598,049</u>	<u>23,819</u>	<u>326,550</u>
Other comprehensive income (OCI):					
Items that will never be classified to profit or loss:					
Net (losses)/gains on investment in equity instruments designated at fair value through OCI		<u>(385,050)</u>	<u>885,870</u>	<u>-</u>	<u>-</u>
Remeasurement of employee benefit obligation	15(b)(i)	<u>( 2,200)</u>	<u>5,100</u>	<u>-</u>	<u>-</u>
Deferred tax on remeasurement of employee benefit obligation	10	<u>733</u>	<u>( 1,700)</u>	<u>-</u>	<u>-</u>
		<u>( 1,467)</u>	<u>3,400</u>	<u>-</u>	<u>-</u>
		<u>(386,517)</u>	<u>889,270</u>	<u>-</u>	<u>-</u>
Item that may be reclassified to profit or loss:					
Change in fair value of debt securities at fair value through OCI, net of expected credit losses		<u>78,857</u>	<u>528,135</u>	<u>-</u>	<u>-</u>
Deferred tax on change in fair value of investment securities measured at fair value through OCI	10	<u>( 26,286)</u>	<u>( 176,045)</u>	<u>-</u>	<u>-</u>
		<u>52,571</u>	<u>352,090</u>	<u>-</u>	<u>-</u>
Total other comprehensive (loss)/income net of tax		<u>(333,946)</u>	<u>1,241,360</u>	<u>-</u>	<u>-</u>
Total comprehensive income for the year attributable to shareholders of the company		<u>99,644</u>	<u>1,839,409</u>	<u>23,819</u>	<u>326,550</u>

The accompanying notes form an integral part of the financial statements.

Group Statement of Changes in Equity  
 Year ended December 31, 2020

	Attributable to owners of the company						Non-controlling interest (Note 20) \$'000	Total equity \$'000
	Share capital [Note (18)] \$'000	Share premium \$'000	Investment revaluation reserve [Note 19(a)] \$'000	Other reserve [Note 19(b)] \$'000	Retained earnings \$'000	Total \$'000		
	<b>Balances at December 31, 2018</b>	<b><u>707,887</u></b>	<b><u>24,000</u></b>	<b><u>251,753</u></b>	<b><u>2,334</u></b>	<b><u>1,736,450</u></b>		
Transactions with shareholders:								
Dividends (note 30)	-	-	-	-	( 285,005)	( 285,005)	-	( 285,005)
Comprehensive income:								
Profit for the year	-	-	-	-	598,049	598,049	-	598,049
Other comprehensive income:								
Change in fair value of investment securities, net of deferred tax	-	-	352,090	-	-	352,090	-	352,090
Change in fair value of equities at FVOCI	-	-	885,870	-	-	885,870	-	885,870
Remeasurement of employee benefit obligation, net of deferred tax	-	-	-	3,400	-	3,400	-	3,400
Total other comprehensive income	-	-	1,237,960	3,400	-	1,241,360	-	1,241,360
Total comprehensive income for the year	-	-	1,237,960	3,400	598,049	1,839,409	-	1,839,409
<b>Balances at December 31, 2019</b>	<b><u>707,887</u></b>	<b><u>24,000</u></b>	<b><u>1,489,713</u></b>	<b><u>5,734</u></b>	<b><u>2,049,494</u></b>	<b><u>4,276,828</u></b>	<b><u>50,000</u></b>	<b><u>4,326,828</u></b>
Transactions with shareholders:								
Dividends (note 30)	-	-	-	-	( 45,001)	( 45,001)	-	( 45,001)
Comprehensive income:								
Profit for the year	-	-	-	-	433,590	433,590	-	433,590
Other comprehensive income:								
Change in fair value of investment securities, net of deferred tax	-	-	52,571	-	-	52,571	-	52,571
Change in fair value of equities at FVOCI	-	-	( 385,050)	-	-	( 385,050)	-	( 385,050)
Remeasurement of employee benefit obligation, net of deferred tax	-	-	-	( 1,467)	-	( 1,467)	-	( 1,467)
Total other comprehensive loss for the year	-	-	( 332,479)	( 1,467)	-	( 333,946)	-	( 333,946)
Total comprehensive income for the year	-	-	( 332,479)	( 1,467)	433,590	99,644	-	99,644
<b>Balances at December 31, 2020</b>	<b><u>707,887</u></b>	<b><u>24,000</u></b>	<b><u>1,157,234</u></b>	<b><u>4,267</u></b>	<b><u>2,438,083</u></b>	<b><u>4,331,471</u></b>	<b><u>50,000</u></b>	<b><u>4,381,471</u></b>

The accompanying notes form an integral part of the financial statements.

VICTORIA MUTUAL INVESTMENTS LIMITEDCompany Statement of Changes in Equity  
Year ended December 31, 2020

	<u>Share capital</u> [Note (18)] \$'000	<u>Share premium</u> \$'000	<u>Retained earnings</u> \$'000	<u>Total</u> \$'000
<b>Balances at December 31, 2018</b>	<u>707,887</u>	<u>24,000</u>	<u>74,316</u>	<u>806,203</u>
Transactions with shareholders:				
Dividends (note 30)	-	-	(285,005)	(285,005)
Comprehensive income:				
Profit for the year, being total comprehensive income for the year	<u>-</u>	<u>-</u>	<u>326,550</u>	<u>326,550</u>
<b>Balances at December 31, 2019</b>	<u>707,887</u>	<u>24,000</u>	<u>115,861</u>	<u>847,748</u>
Transaction with shareholders:				
Dividends (note 30)	-	-	( 45,001)	( 45,001)
Comprehensive Income:				
Profit for the year, being total comprehensive income	<u>-</u>	<u>-</u>	<u>23,819</u>	<u>23,819</u>
<b>Balances at December 31, 2020</b>	<u>707,887</u>	<u>24,000</u>	<u>94,679</u>	<u>826,566</u>

The accompanying notes form an integral part of the financial statements.

VICTORIA MUTUAL INVESTMENTS LIMITED

Statement of Cash Flows  
Year ended December 31, 2020

	Notes	Group		Company	
		2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Cash flows from operating activities:					
Profit for the year		433,590	598,049	23,819	326,550
Adjustments for:					
Depreciation	11	22,393	16,953	-	-
Amortisation of intangible asset	12	50,211	49,499	-	-
Share of loss in associate	7	36,004	15,337	36,004	15,337
Impairment losses/(gain) on financial assets	27(b)	119,319	( 96,042)	66,892	18,470
Change in employee benefit obligation	15(b)(ii)	2,800	3,300	-	-
Unrealised exchange gains on foreign currency balances		( 21,526)	( 10,110)	( 6,958)	-
Unrealised fair value losses/(gain) on securities at fair value through profit or loss		70,573	( 138,621)	-	-
Gains from investment activities		( 544,484)	( 203,839)	3,917	( 8,009)
Gains from sale of margin loans		( 45,226)	-	( 45,226)	-
Interest income	21	( 942,615)	( 825,780)	( 296,685)	( 178,886)
Dividend income		( 2,424)	( 813)	( 46,852)	( 287,163)
Interest expense		644,777	556,203	163,524	120,457
Interest expense on lease liabilities	17	8,216	9,196	-	-
Income tax charge	26	<u>165,283</u>	<u>188,178</u>	<u>22,187</u>	<u>4,895</u>
		( 3,109)	161,510	( 79,378)	11,651
Changes in operating assets and liabilities:					
Due from ultimate parent society		81,249	116,739	100,704	29,875
Due from subsidiary		-	-	( 81,042)	30,193
Loans receivable		( 678,326)	( 500,585)	( 678,326)	( 500,585)
Resale agreements		(3,367,843)	352,876	( 80,000)	24,708
Accounts receivable		( 618,852)	1,088,477	7,081	( 22,150)
Accounts payable		225,999	( 579,345)	30,995	( 805)
Repurchase agreements		3,061,956	1,255,743	-	-
Income tax recoverable		( 201,552)	( 15,154)	( 20,774)	( 15,154)
		(1,500,478)	1,880,261	( 800,740)	( 442,267)
Interest received		1,099,844	984,625	292,083	175,323
Interest paid		( 626,933)	( 533,312)	( 157,651)	( 120,279)
Income tax paid		-	( 241,886)	-	-
Net cash (used in)/ provided by operating activities		<u>(1,027,567)</u>	<u>2,089,688</u>	<u>( 666,308)</u>	<u>( 387,223)</u>
Cash flows from investing activities:					
Acquisition of property, plant and equipment	11	( 98,574)	( 10,941)	-	-
Acquisition of intangible asset	12	( 3,957)	( 6,147)	-	-
Acquisition of associate		-	( 106,103)	-	( 106,103)
Net investment in finance leases		( 82,351)	77,683	( 82,351)	77,683
Investment in cumulative preference share		( 95,653)	( 58,998)	( 95,653)	( 58,998)
Investment securities sold/(purchased), net		366,897	(1,531,022)	170,878	( 489,876)
Dividends received		<u>2,424</u>	<u>813</u>	<u>46,852</u>	<u>287,163</u>
Net cash provided by/(used in) investing activities		<u>88,786</u>	<u>(1,634,715)</u>	<u>39,726</u>	<u>( 290,131)</u>
Cash flow from financing activities:					
Proceeds from loan		625,211	1,000,000	625,211	1,000,000
Payment of lease liabilities	17(a)	( 7,918)	( 14,574)	-	-
Dividends paid	30	( 45,001)	( 285,005)	( 45,001)	( 285,005)
Net cash provided by financing activities		<u>572,292</u>	<u>700,421</u>	<u>580,210</u>	<u>714,995</u>
Net cash (used in)/provided by operating, investing and financing activities carried forward		<u>( 366,489)</u>	<u>1,155,394</u>	<u>( 46,372)</u>	<u>37,641</u>

The accompanying notes form an integral part of the financial statements.

VICTORIA MUTUAL INVESTMENTS LIMITEDStatement of Cash Flows (Continued)  
Year ended December 31, 2020

	Notes	Group		Company	
		2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Net cash (used in)/provided by operating, investing and financing activities brought forward		( 366,489)	1,155,394	( 46,372)	37,641
Net (decrease)/increase in cash and cash equivalents		( 366,489)	1,155,394	( 46,372)	37,641
Cash and cash equivalents at beginning of year		1,917,241	740,538	126,715	89,074
Effect of exchange rate fluctuations on cash and cash equivalents		<u>20,815</u>	<u>21,309</u>	<u>-</u>	<u>-</u>
Cash and cash equivalents at end of year	4	<u>1,571,567</u>	<u>1,917,241</u>	<u>80,343</u>	<u>126,715</u>

The accompanying notes form an integral part of the financial statements.

## VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements  
December 31, 2020

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### 1. Identification

Victoria Mutual Investments Limited (“the company”) is incorporated and domiciled in Jamaica. The company is a 80% subsidiary of The Victoria Mutual Building Society (“ultimate parent society” or “VMBS”). The ultimate parent society is incorporated in Jamaica under the Building Societies Act. The company’s registered office is located at 8-10 Duke Street, Kingston, Jamaica.

The company issued 20% of its ordinary shares to the public and is listed on the Jamaica Stock Exchange.

The company has a wholly-owned subsidiary, Victoria Mutual Wealth Management Limited (“the subsidiary company”), which is incorporated and domiciled in Jamaica. The principal activities of the subsidiary company are stock and investment brokering, the provision of financial and investment advisory services and money market dealing.

The company’s activities are administered by its subsidiary company. The company’s income during the year was mainly interest, finance lease and dividend income.

The company and its subsidiary are collectively referred to as “the group”.

### 2. Basis of preparation

#### (a) Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS”) and comply with the relevant provisions of the Jamaican Companies Act.

#### **New and amended standards and interpretations that became effective during the year:**

Certain new and amended standards came into effect during the current financial year, none of which had any significant impact on amounts recognised or disclosed in the financial statements.

#### **New and amended standards and interpretations issued but not yet effective**

At the date of authorisation of these financial statements, certain new and amended standards and interpretations have been issued which were not effective for the current year and which the group has not early-adopted. The group has assessed them with respect to its operations and has determined that the following are relevant:

- Amendments to IFRS 16 *Leases* is effective for annual periods beginning on or after June 1, 2020, and provides guidance for COVID-19 related rent concessions.

The amendments introduce an optional practical expedient that simplifies how a lessee accounts for rent concessions that are a direct consequence of COVID-19. A lessee that applies the practical expedient is not required to assess whether eligible rent concessions are lease modifications, and accounts for them in accordance with other applicable guidance. The resulting accounting will depend on the details of the rent concession. For example, if the concession is in the form of a one-off reduction in rent, it will be accounted for as a variable lease payment and be recognised in profit or loss.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

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2. Basis of preparation (continued)

(a) Statement of compliance (continued)

**New and amended standards and interpretations issued but not yet effective (continued)**

- Amendments to IFRS 16 *Leases* is effective for annual periods beginning on or after June 1, 2020, and provides guidance for COVID-19 related rent concessions.

The practical expedient will only apply if:

- the revised consideration is substantially the same or less than the original consideration;
- the reduction in lease payments relates to payments due on or before 30 June 2021; and
- no other substantive changes have been made to the terms of the lease.

Lessees applying the practical expedient are required to disclose:

- that fact, if they have applied the practical expedient to all eligible rent concessions and, if not, the nature of the contracts to which they have applied the practical expedient; and
- the amount recognised in profit or loss for the reporting period arising from application of the practical expedient.

No practical expedient is provided for lessors. Lessors are required to continue to assess if the rent concessions are lease modifications and account for them accordingly.

The group does not expect the amendment to have a significant impact on its financial statements.

- Amendments to IFRS 9 *Financial Instruments*, IAS 39 *Financial Instruments: Recognition and Measurement*, IFRS 7 *Financial Instruments: Disclosures*, IFRS 4 *Insurance contracts* and IFRS 16 *Leases*, are effective for annual accounting periods beginning on or after January 1, 2021 and address issues affecting financial reporting in the period leading up to interbank offered rates (IBOR) reform. The second phase amendments apply to all hedging relationships directly affected by IBOR reform. The amendments principally address practical expedient for modifications. A practical expedient has been introduced where changes will be accounted for by updating the effective interest rate if the change results directly from IBOR reform and occurs on an 'economically equivalent' basis. A similar practical expedient will apply under IFRS 16 *Leases* for lessees when accounting for lease modifications required by IBOR reform. In these instances, a revised discount rate that reflects the change in interest rate will be used in remeasuring the lease liability.

The amendments also address specific relief from discontinuing hedging relationships as well as new disclosure requirements.

The group does not expect the amendment to have a significant impact on its financial statements.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

2. Basis of preparation (continued)

(a) Statement of compliance (continued)

**New and amended standards and interpretations issued but not yet effective (continued)**

- Amendments to IAS 37 *Provision, Contingent Liabilities and Contingent Assets* is effective for annual periods beginning on or after January 1, 2022 and clarifies those costs that comprise the costs of fulfilling the contract.

The amendments clarify that the ‘costs of fulfilling a contract’ comprise both the incremental costs – e.g. direct labour and materials; and an allocation of other direct costs – e.g. an allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract.

This clarification will require entities that apply the ‘incremental cost’ approach to recognise bigger and potentially more provisions. At the date of initial application, the cumulative effect of applying the amendments is recognised as an opening balance adjustment to retained earnings or other component of equity, as appropriate. The comparatives are not restated.

The group does not expect the amendments to have a significant impact on its financial statements.

- Annual Improvements to IFRS Standards 2018-2020 cycle contain amendments to certain standards and are effective for annual periods beginning on or after January 1, 2022. Those that affect the group’s operation are IFRS 9 *Financial Instruments* and IFRS 16 *Leases*.

- (i) IFRS 9 *Financial Instruments* amendment clarifies that – for the purpose of performing the ‘10 per cent test’ for derecognition of financial liabilities – in determining those fees paid net of fees received, a borrower includes only fees paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other’s behalf.
- (ii) IFRS 16 *Leases* amendment removes the illustration of payments from the lessor relating to leasehold improvements.

The group does not expect the amendments to have a significant impact on its financial statements.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
 December 31, 2020

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2. Basis of preparation (continued)

(a) Statement of compliance (continued)

**New and amended standards and interpretations issued but not yet effective (continued)**

- Amendments to IAS 1 *Presentation of Financial Statements*, will apply retrospectively for annual reporting periods beginning on or after 1 January 2023. The amendments promote consistency in application and clarify the requirements on determining if a liability is current or non-current.

Under existing IAS 1 requirements, companies classify a liability as current when they do not have an unconditional right to defer settlement of the liability for at least twelve months after the end of the reporting period. As part of its amendments, the requirement for a right to be unconditional has been removed and instead, now requires that a right to defer settlement must have substance and exist at the end of the reporting period. A company classifies a liability as non-current if it has a right to defer settlement for at least twelve months after the reporting period. It has now been clarified that a right to defer exists only if the company complies with conditions specified in the loan agreement at the end of the reporting period, even if the lender does not test compliance until a later date.

With the amendments, convertible instruments may become current. In light of this, the amendments clarify how a company classifies a liability that includes a counterparty conversion option, which could be recognised as either equity or a liability separately from the liability component under IAS 32. Generally, if a liability has any conversion options that involve a transfer of the company's own equity instruments, these would affect its classification as current or non-current.

It has now been clarified that a company can ignore only those conversion options that are recognised as equity when classifying liabilities as current or non-current.

The group does not expect the amendment to have a significant impact on its financial statements.

(b) Basis of measurement

The financial statements are prepared on the historical cost basis, except for the following:

- Debt instruments at fair value through other comprehensive income (FVOCI), measured at fair value.
- Equity securities at fair value through profit or loss (FVTPL), measured at fair value.
- Certain equity securities designated as at FVOCI, measured at fair value.
- Post-employment medical benefit obligation measured at the present value of the obligation as set out in note 3(f)(iii).

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

2. Basis of preparation (continued)

## (c) Functional and presentation currency

The financial statements are presented in thousands of Jamaica dollars, which is the functional currency of the company.

## (d) Use of estimates and judgements

The preparation of the financial statements requires management to make judgements, as well as estimates, based on assumptions, that affect the application of accounting policies, and the reported amounts of, and disclosures relating to, assets, liabilities, contingent assets and contingent liabilities at the reporting date and the income and expenses for the year then ended. Actual amounts may differ from these estimates.

The estimates, and the assumptions underlying them, are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of IFRS that have a significant effect on the financial statements and estimates with material uncertainty that have a significant effect on amounts in the financial statements or that have a significant risk of material adjustment in the next financial year are set out below:

## (i) Critical accounting judgements in applying the group's accounting policies

For the purpose of these financial statements, prepared in accordance with IFRS, judgement refers to the informed identification and analysis of reasonable alternatives, considering all relevant facts and circumstances, and the well-reasoned, objective and unbiased choice of the alternative that is most consistent with the principles set out in IFRS.

## (1) Classification of financial assets:

The assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial asset are solely payments of principal and interest (SPPI) on the principal amount outstanding requires management to make certain judgements on its business operations.

## (2) Impairment of financial assets:

Establishing the criteria for determining whether credit risk on the financial asset has increased significantly since initial recognition, determining the methodology for incorporating forward-looking information into the measurement of expected credit loss (ECL) and selection and approval of models used to measure ECL requires significant judgement.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

2. Basis of preparation (continued)

(d) Use of estimates and judgements (continued)

(ii) Key assumptions and other sources of estimation uncertainty

(1) Employee benefit obligation

The amounts recognised in the statement of financial position, income statement and statement of profit or loss and other comprehensive income for employee benefits are determined actuarially using several assumptions. The primary assumption used in determining the amounts recognised is the discount rate used to determine the present value of post-employment medical benefits obligation.

The discount rate is determined based on the estimated yield on long-term government securities that have maturity dates approximating the terms of the group's obligation; in the absence of such instruments in Jamaica, it has been necessary to estimate the rate of discount by extrapolating from the longest-tenure security on the market. The estimate of expected rate of increase in medical costs is determined based on inflationary factors.

Any changes in these assumptions will impact the amounts recorded in the financial statements for these obligations.

(2) Allowance for impairment losses on financial assets

The measurement of the expected credit loss allowance for financial assets measured at amortised cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour (e.g. the likelihood of customers defaulting and the resulting losses).

Explanation of the inputs, assumptions and estimation techniques used in measuring ECL is further detailed in note 3(a) and 27(b), which also sets out key sensitivities of the ECL to changes in these elements.

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for the measurement of ECL;
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and the associated ECL; and
- Establishing groups of similar financial assets for the purposes of measuring ECL.

Detailed information about the judgements and estimates made by the group in the above areas is set out in notes 3(a) and 27(b).

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

2. Basis of preparation (continued)

(d) Use of estimates and judgements (continued)

(i) Key assumptions and other sources of estimation uncertainty (continued)

(3) Fair value of financial instruments

There are no quoted market prices for a significant portion of the company's financial assets and liabilities. Accordingly, fair values of several financial assets are estimated using prices obtained from a yield curve. That yield curve is, in turn, obtained from a pricing source which estimates the yield curve on the basis of indicative prices submitted to it by licensed banks and other financial institutions in Jamaica. There is significant uncertainty inherent in this approach which is categorised as a Level 2 fair value. Some other fair values are estimated based on quotes published by a broker/dealer, and these are also classified as Level 2. The estimates of fair value arrived at from these sources may be different from the actual price of the instrument in an actual arm's length transaction as set out in notes 6 and 28(b).

(4) Impairment of the carrying value of interest in associate

Impairment of interest in associate is dependent upon management's internal assessment of future cash flows from the associate. That internal assessment determines the amount recoverable value of the associate. The estimate of the amount recoverable from future operations of the associate is sensitive to the discount rates used (note 7).

3. Significant accounting policies

The group has consistently applied the accounting policies as set out below to all periods presented in these financial statements.

(a) Financial instruments – Classification, recognition, derecognition and measurement

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. In these financial statements:

- Financial assets comprise cash and cash equivalents, resale agreements, investment securities, loans receivable, net investment in finance leases and accounts receivable.

Financial liabilities comprise accounts payable, borrowings, amounts due to related parties and repurchase agreements.

Financial instruments are classified, recognised and measured in accordance with the substance of the terms of the contracts as set out herein.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

(a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

(i) Recognition and initial measurement

The group recognises a financial instrument when it becomes a party to the contractual terms of the instrument. The group initially recognises accounts receivable on the date when they are originated. All other financial assets and financial liabilities are initially recognised on the trade date.

At initial recognition, the group measures a financial asset or financial liability at its fair value, plus or minus; the case of a financial asset or financial liability not at fair value through profit or loss transaction costs that are incremental and directly attributable to the acquisition or issue of the financial asset or financial liability, such as fees and commissions. Transaction costs of financial assets and financial liabilities carried at fair value through profit or loss are expensed in profit or loss.

Immediately after initial recognition, an expected credit loss allowance (ECL) is recognised for financial assets measured at amortised cost and investments in debt instruments measured at FVOCI, which results in an accounting loss being recognised in profit or loss when an asset is newly originated.

When the fair value is evidenced by a quoted price in an active market for an identical asset or liability (i.e. a level 1 input) or based on a valuation technique that uses only data from observable markets, the difference is recognised as a gain or loss.

In all other cases, the difference is deferred and the timing of recognition of deferred day one profit or loss is determined individually. It is either amortised over the life of the instrument, deferred until the instrument's fair value can be determined using market observable inputs, or realised through settlement.

(ii) Classification and subsequent remeasurement

The group has applied IFRS 9 and classified its financial assets in the following measurement categories:

- Fair value through profit or loss (FVTPL);
- Fair value through other comprehensive income (FVOCI); or
- Amortised cost.

**Financial assets**

The classification requirements for debt and equity instruments are described below:

(a) Debt instruments

Debt instruments are those instruments that meet the definition of a financial liability from the issuer's perspective, such as loans, government and corporate bonds and trade receivables purchased from clients in factoring arrangements without recourse.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

- (a) Financial instruments – Classification, recognition, derecognition and measurement (continued)
- (ii) Classification and subsequent remeasurement (continued)

**Financial assets (continued)**

The classification requirements for debt and equity instruments are described below (continued):

(a) Debt instruments

Classification and subsequent measurement of debt instruments depend on:

- the group’s business model for managing the asset; and
- the cash flow characteristics of the asset.

Based on these factors, the group classifies its debt instruments into one of the following three measurement categories:

- *Amortised cost*: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest (‘SPPI’), and that are not designated at FVTPL, are measured at amortised cost. The carrying amount of these assets is adjusted by any expected credit loss allowance recognised and measured as described at [note 3(a)(vi)]. Interest income from these financial assets is included in ‘Interest income’ calculated using the effective interest method.
- *Fair value through other comprehensive income (FVOCI)*: Financial assets that are held for collection of contractual cash flows and for selling the assets, where the assets’ cash flows represent solely payments of principal and interest, and that are not designated at FVTPL are measured at fair value through other comprehensive income (FVOCI).
- *Fair value through profit or loss*: Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt investment that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss and presented in the profit or loss statement within the period in which it arises. Interest income from these financial assets is included in ‘Interest income’ calculated using the effective interest method.

*Business model*: the business model reflects how the group manages the assets in order to generate cash flows. That is, whether the group’s objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from the sale of assets. If neither of these is applicable (e.g. financial assets are held for trading purposes), then the financial assets are classified as part of ‘other’ business model and measured at FVTPL.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

(a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

(ii) Classification and subsequent remeasurement (continued)

**Financial assets (continued)**

(a) Debt instruments (continued)

Factors considered by the group in determining the business model for a group of assets include:

1. Past experience on how the cash flows for these assets were collected;
2. How the asset's performance is evaluated and reported to key management personnel;
3. How risks are assessed and managed; and
4. How managers are compensated.

For example, securities held for trading are held principally for the purpose of selling in the near term or are part of a portfolio of financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking. These securities are classified in the 'other' business model and measured at FVTPL.

*Solely payments of principal and interest (SPPI):* Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the company assesses whether the financial instruments' cash flows represent solely payments of principal and interest (the 'SPPI test'). In making this assessment, the group considers whether the contractual cash flows are consistent with a basic lending arrangement i.e. interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss. Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

The group reclassifies debt investments when and only when its business model for managing those assets changes. The reclassification takes place from the start of the first reporting period following the change. Such changes are expected to be very infrequent and none occurred during the period.

(b) Equity instruments

Equity instruments are instruments that meet the definition of equity from the issuer's perspective; that is, instruments that do not contain a contractual obligation to pay and that evidence a residual interest in the issuer's net assets.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

(a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

(ii) Classification and subsequent re-measurement (continued)

**Financial assets (continued)**

(b) Equity instruments (continued)

The group subsequently measures all equity investments at fair value through profit or loss, except where the group's management has elected, at initial recognition, to irrevocably designate an equity investment at fair value through other comprehensive income.

Gains and losses on equity investments at FVTPL are included in the 'Gains from investment activities' caption in the statement of profit or loss.

**Financial liabilities**

Financial liabilities are classified as and subsequently measured at amortised cost, except for:

- Financial liabilities at fair value through profit or loss: this classification is applied to derivatives, financial liabilities held for trading (e.g. short positions in the trading book) and other financial liabilities designated as such at initial recognition.
- Gains or losses on financial liabilities designated at fair value through profit or loss are presented partially in other comprehensive income (the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability, which is determined as the amount that is not attributable to changes in market conditions that give rise to market risk) and partially profit or loss (the remaining amount of change in the fair value of the liability). This is unless such a presentation would create, or enlarge, an accounting mismatch, in which case the gains and losses attributable to changes in the credit risk of the liability are also presented in profit or loss.
- Financial liabilities arising from the transfer of financial assets which did not qualify for derecognition, whereby a financial liability is recognised for the consideration received for the transfer. In subsequent periods, the group recognises any expense incurred on the financial liability.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

## (a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

## (iii) Derecognition

The group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

On derecognition of a financial asset, the difference between the carrying amount of the asset (or the carrying amount allocated to the portion of the asset derecognised) and the sum of (i) the consideration received (including any new asset obtained less any new liability assumed) and (ii) any cumulative gain or loss that had been recognised in other comprehensive income (OCI) is recognised in profit or loss.

Any cumulative gains or losses recognised in OCI in respect of equity investment securities designated as at FVOCI is not recognised in profit or loss on derecognition of such securities. Any interest in transferred financial assets that qualify for derecognition that is created or retained by the group is recognised as a separate asset or liability.

The group enters into transactions whereby it transfers assets recognised on its statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred assets or a portion of them. In such cases, the transferred assets are not derecognised. Examples of such transactions are securities lending and sale-and-repurchase transactions.

In transactions in which the group neither retains nor transfers substantially all of the risks and rewards of ownership of a financial asset and it retains control over the asset, the group continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

The group derecognises a financial liability when its contractual obligations are discharged, cancelled or expired.

The exchange between the group and its original lenders of debt instruments with substantially different terms, as well as substantial modifications of the terms of existing financial liabilities, are accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. The terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate, is at least 10% different from the discounted present value of the remaining cash flows of the original financial liability.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

(a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

(iii) Derecognition (continued)

In addition, other qualitative factors, such as the currency that the instrument is denominated in, changes in the type of interest rate, new conversion features attached to the instrument and change in covenants are also taken into consideration. If an exchange of debt instruments or modification of terms is accounted for as an extinguishment, any costs or fees incurred are recognised as part of the gain or loss on the extinguishment.

If the exchange or modification is not accounted for as an extinguishment, any costs or fees incurred adjust the carrying amount of the liability and are amortised over the remaining term of the modified liability.

(iv) Measurement and gains and losses

The 'investment securities' caption in the statement of financial position includes:

- debt investment securities measured at amortised cost which are initially measured at fair value plus incremental direct transaction costs, and subsequently at their amortised cost using the effective interest method;
- equity investment securities mandatorily measured at FVTPL or designated as at FVTPL which are at fair value with changes recognised immediately in profit or loss;
- debt securities measured at FVOCI; and
- equity investment securities designated as at FVOCI.

For debt securities measured at FVOCI, gains and losses are recognised in OCI, except for the following, which are recognised in profit or loss in the same manner as for financial assets measured at amortised cost:

- interest revenue using the effective interest method;
- ECL charges and reversals; and
- foreign exchange gains and losses.

When debt security measured at FVOCI is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss.

The group elects to present in OCI changes in the fair value of certain investments in equity instruments that are not held for trading. The election is made on an instrument-by-instrument basis on initial recognition and is irrevocable.

Gains and losses on such equity instruments are never reclassified to profit or loss and no impairment is recognised in profit or loss. Dividends are recognised in profit or loss unless they clearly represent a recovery of part of the cost of the investment, in which case they are recognised in OCI. Cumulative gains and losses recognised in OCI are transferred to retained earnings on disposal of an investment.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

(a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

(iv) Measurement and gains and losses (continued)

## Specific financial instruments

(1) Derivatives

Derivatives are financial instruments that derive their value from the price of the underlying items such as equities, bond, interest rate, foreign exchange or other indices. Derivatives enable users to increase, reduce or alter exposure to credit or market risk.

The group may use derivatives to manage its own exposure to foreign exchange risk. Derivatives held for risk management purposes are measured initially at fair value in the statement of financial position. Subsequent to initial recognition, derivatives are measured at fair value, and, if the derivative is not held for trading, and is not designated in a qualifying hedge relationship, changes in fair value are recognised immediately in profit or loss.

(2) Cash and cash equivalents

Cash comprises cash on hand and demand deposits. Cash equivalents comprise short-term highly liquid investments that are readily convertible to known amounts of cash, are subject to an insignificant risk of changes in value and are held for the purpose of meeting short-term commitments (these investments include short-term deposits where the maturities do not exceed three months from the acquisition date). Cash and cash equivalents are measured at cost.

(3) Resale and repurchase agreements

Resale agreements are accounted for as short-term collateralised lending and classified at amortised cost. They are measured at fair value on initial recognition and subsequently, at amortised cost. The difference between the purchase cost and the resale consideration is recognised in the income statement as interest income using the effective interest method.

The group enters into transactions whereby it transfers assets but retains either all risks or rewards of the transferred assets or a portion of them. If all or substantially all risks and rewards are retained, then the transferred assets are not derecognised. Transfers of assets with retention of all or substantially all risks and rewards include, for example, securities lending and repurchase transactions. Repurchase agreements are accounted for as short-term collateralised borrowing and are classified as other liabilities. On initial recognition and subsequently, the securities given as collateral are retained in the statement of financial position and measured in accordance with their original measurement principles.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

- (a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

- (iv) Measurement and gains and losses (continued)

Specific financial instruments (continued)

- (3) Resale and repurchase agreements (continued)

The proceeds of sale are reported as liabilities and are carried at amortised cost. The difference between the sale consideration and the repurchase price is recognised in the income statement over the life of each agreement as interest expense using the effective interest method.

- (4) Accounts receivable

Accounts receivable are measured at amortised cost less impairment losses.

- (5) Share capital

The company's ordinary shares are classified as equity instruments in accordance with the substance of the contractual terms of the instrument. Dividends thereon are recognised as distributions within equity.

Incremental costs directly attributable to the issue of an equity instrument are deducted from the initial measurement of the equity instrument.

- (6) Accounts payable

Accounts payable are measured at amortised cost.

- (v) Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted under IFRS, or for gains and losses arising from a group of similar transactions such as in the group's trading activity.

- (vi) Impairment

The group recognises loss allowances for expected credit losses (ECL) on the following financial instruments that are not measured at FVTPL:

- financial assets that are debt instruments; and
- lease receivables.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

(a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

(vi) Impairment (continued)

The group measures loss allowances at an amount equal to lifetime ECL, except for the following, for which they are measured as 12-month ECL:

- debt investment securities that are determined to have low credit risk at the reporting date; and
- other financial instruments (other than lease receivables) on which credit risk has not increased significantly since their initial recognition.

Loss allowances for lease receivables are always measured at an amount equal to lifetime ECL.

The group considers a debt investment security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of ‘investment grade’. The group does not apply the low credit risk exemption to any other financial instruments.

12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Financial instruments for which a 12-month ECL is recognised are referred to as ‘Stage 1 financial instruments’.

Lifetime ECL are the ECL that result from all possible default events over the expected life of the financial instrument. Financial instruments for which a lifetime ECL is recognised but which are not credit-impaired are referred to as ‘Stage 2 financial instruments’.

*Measurement of ECL*

ECL are a probability-weighted estimate of credit losses. They are measured as follows:

- financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the group expects to receive);
- financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows;
- undrawn loan commitments: as the present value of the difference between the contractual cash flows that are due to the company if the commitment is drawn and the cash flows that the company expects to receive; and
- financial guarantee contracts: the expected payments to reimburse the holder less any amounts that the group expects to recover.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

(a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

(vi) Impairment (continued)

*Restructured financial assets*

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made of whether the financial asset should be derecognised and ECL are measured as follows:

- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset.
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

*Credit-impaired financial assets*

At each reporting date, the group assesses whether financial assets carried at amortised costs are credit-impaired (referred to as ‘Stage 3 financial assets’). A financial asset is ‘credit-impaired’ when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

At each reporting date, the group assesses whether financial assets carried at amortised costs are credit-impaired (referred to as ‘Stage 3 financial assets’). A financial asset is ‘credit-impaired’ when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- the restructuring of a loan or advance by the group on terms that the company would not consider otherwise;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

(a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

(vi) Impairment (continued)

*Credit-impaired financial assets (continued)*

A loan that has been renegotiated due to a deterioration in the borrower's condition is usually considered to be credit-impaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment. In addition, a loan that is overdue for 90 days or more is considered credit-impaired even when the regulatory definition of default is different.

In making an assessment of whether an investment in sovereign debt is credit-impaired, the group considers the following factors.

- The market's assessment of creditworthiness as reflected in the bond yields.
- The rating agencies' assessments of creditworthiness.
- The country's ability to access the capital markets for new debt issuance.
- The probability of the debt being restructured, resulting in holders suffering losses through voluntary or mandatory debt forgiveness.
- The international support mechanisms in place to provide the necessary support as 'lender of last resort' to that country, as well as the intention, reflected in public statements, of governments and agencies to use those mechanisms. This includes an assessment of the depth of those mechanisms and, irrespective of the political intent, whether there is the capacity to fulfil the required criteria.

*Presentation of allowance for ECL in the statement of financial position*

Allowances for ECL are presented in the statement of financial position as follows:

- financial assets measured at amortised cost: as a deduction from the gross carrying amount of the assets.
- debt instruments measured at FVOCI: no loss allowance is recognised in the statement of financial position because the carrying amount of these assets is their fair value. However, the loss is recognised in profit or loss as a reclassification from OCI.

*Write-off*

Loans and debt securities are written off (either partially or in full) when there is no reasonable expectation of recovering a financial asset in its entirety or a portion thereof. This is generally the case when the group determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

- (a) Financial instruments – Classification, recognition, derecognition and measurement (continued)

- (vi) Impairment (continued)

*Write-off (continued)*

Recoveries of amounts previously written off are included in ‘impairment losses on financial instruments’ in the statement of profit or loss and OCI.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the company’s procedures for recovery of amounts due.

- (b) Investment in associates

Associates are those entities in which the group has significant influence, but not control or joint control, over the financial and operating policies. Interest in associates are accounted for using the equity method for the group and company.

They are recognised separately and initially at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the group’s and the company’s share of the profit or loss and other comprehensive income of equity-accounted investees, until the date on which significant influence ceases.

When the group’s share of losses exceeds its interest in an associate, the group’s carrying amount is reduced to Nil and recognition of further losses is discontinued, except to the extent that the group has incurred legal or constructive obligations or made payments on behalf of an associate. If the associate subsequently reports profits, the group resumes recognising its share of those profits only after its share of profits equals the share of accumulated losses not recognised.

- (c) Foreign currencies

Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated at the foreign exchange rates ruling at that date. Transactions in foreign currencies are translated at the foreign exchange rates ruling at the date of the transaction. Gains and losses arising on translation are recognised in profit or loss.

- (d) Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

## (d) Property, plant and equipment (continued)

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied in the part will flow to the group and its cost can be reliably measured.

The cost of day-to-day servicing of property, plant and equipment is recognised in profit or loss as incurred.

Depreciation is charged on the straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. The estimated useful lives are as follows:

Computers	5 years
Furniture and fixtures	10 years
Leasehold improvements	5 years
Right-of-use assets (leasehold properties)	7-10 years

Depreciation methods, useful lives and residual values are reassessed at each reporting date.

## (e) Intangible asset – computer software and amortisation

Costs that are directly associated with acquiring identifiable and unique software products which are expected to generate economic benefits exceeding costs beyond one year, are recognised as intangible assets. Costs associated with maintaining computer software programs are recognised in profit or loss as incurred.

These assets are measured at cost less accumulated amortisation and, if any, impairment losses. The assets are amortised using the straight-line method over their useful lives, estimated at five years. Amortisation methods, useful lives and residual values are reassessed at each reporting date.

## (f) Employee benefits

## (i) General benefits

Employee benefits that are earned as a result of past or current service are recognised in the following manner: Short-term employee benefits are recognised as a liability, net of payments made, and charged as expense. The expected cost of vacation leave that accumulates is recognised when the employee becomes entitled to the leave. Post-employment benefits are accounted for as described in (ii) and (iii) below. Other long-term benefits, including termination benefits, which arise when either (1) the employer decides to terminate an employee's employment before the normal retirement date or (2) an employee decides to accept voluntary redundancy in exchange for termination benefits, are accrued as they are earned and charged as an expense, unless not considered material, in which case they are charged when they fall due.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

## (f) Employee benefits (continued)

## (i) General benefits (continued)

Post-employment obligations included in these financial statements are actuarially determined by a qualified independent actuary. The appointed actuary's report outlines the scope of the valuation and the actuary's opinion. The actuarial valuation was conducted in accordance with IAS 19, and the financial statements reflect the group's post-employment benefit obligations as computed by the actuary. In carrying out their audit, the auditors have relied on the work of the actuary and the actuary's report.

## (ii) Defined-benefit pensions

The subsidiary company is a participating employer in a group defined-benefit pension plan operated by the ultimate parent society [see note 15(a)]. The plan exposes the participating subsidiaries to actuarial risks associated with the current and former employees of group companies and there is no stated policy for charging the net defined benefit cost among group companies. Additionally, all residual interest in the scheme belongs to the ultimate parent society. The plan is, therefore, accounted for as a defined-contribution plan in the financial statements of the individual participating subsidiaries, that is, pension contributions, as recommended by the actuary, are expensed as they become due.

The subsidiary company also participates in a defined contribution plan [see note 15(a)]. Contributions are expensed as they become due.

## (iii) Employee medical benefits

The subsidiary company provides post-employment medical benefits to retirees.

The group's net obligation in respect of medical benefits provided to retirees is calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; that value is discounted to determine the present value.

The discount rate is the yield on long-term government securities that have maturity dates approximating the terms of the group's obligation. The calculation is performed by an independent, qualified actuary using the *projected unit credit* method.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

## (f) Employee benefits (continued)

## (iii) Employee medical benefits (continued)

Remeasurements of the net defined benefit liability, which comprises actuarial gains and losses are recognised immediately in other comprehensive income (OCI). The group determines the net interest expense on the defined benefit liability for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the defined benefit liability, taking into account any changes in the defined benefit liability during the period as a result of contributions and benefit payments. Net interest expense and other expenses related to the defined benefit plan are recognised in profit or loss.

When the benefits of the plan are changed or when the plan is curtailed, the portion of the change in benefit relating to past service by employees is recognised as an expense immediately in profit or loss. To the extent that the benefits vest immediately, the expense is recognised immediately in profit or loss.

## (g) Income tax

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in profit or loss, except to the extent that it relates to items recognised directly in other comprehensive income, in which case it is also recognised in other comprehensive income.

Current income tax is the expected tax payable on the taxable income for the year, using tax rates enacted at the reporting date, and any adjustment to income tax payable in respect of previous years.

Deferred income tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on laws that have been enacted by the reporting date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for the group. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

## (h) Impairment of non-financial assets

The carrying amounts of the group's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

The recoverable amount of non-financial assets is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised if the carrying amount of an asset exceeds its recoverable amount.

Impairment losses are recognised in the income statement.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

## (i) Leases

At inception of a contract, the company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the group uses the definition of a lease in IFRS 16.

## (a) As a lessee

At commencement or on modification of a contract that contains a lease component, the group allocates the consideration in the contracts to each lease component on the basis of its relative stand-alone prices.

Non-lease components have been separated for leases of properties.

The group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

## (i) Leases (continued)

## (a) As a lessee (continued)

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the group by the end of the lease term or the cost of the right-of-use asset reflects that the group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the group's incremental borrowing rate. Generally, the group uses its incremental borrowing rate as the discount rate.

The group determines its incremental borrowing rate by obtaining interest rates from The Victoria Mutual Building Society and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the group is reasonably certain to exercise, lease payments in an optional renewal period if the company is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the company is reasonably certain not to terminate early.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the group's estimate of the amount expected to be payable under a residual value guarantee, if the group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

## (i) Leases (continued)

## (a) As a lessee (continued)

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The group presents right-of-use assets that do not meet the definition of investment property in 'property, plant and equipment' and lease liabilities as such in the statement of financial position.

## Short-term leases

The group has elected not to recognise right-of-use assets and lease liabilities for lease that are considered short-term leases. The group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

## (b) As a lessor

At inception or on modification of a contract that contains a lease component, the group allocates the consideration in the contract to each lease component on the basis of their relative standalone prices.

When the group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

If an arrangement contains lease and non-lease components, then the group applies IFRS 15 to allocate the consideration in the contract.

The group applies the derecognition and impairment requirements in IFRS 9 to the net investment in the lease. The group further regularly reviews estimated unguaranteed residual values used in calculating the gross investment in the lease.

## (j) Interest

## (i) Effective interest rate

Interest income and expenses are recognised in profit or loss using the effective interest method. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to the gross carrying amount of the financial assets; or the amortised cost of the financial liability.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

## (j) Interest (continued)

## (i) Effective interest rate (continued)

When calculating the effective interest rate for financial instruments other than purchased or originated credit-impaired assets, the group estimates future cash flows considering all contractual terms of the financial instrument, but not ECL. For purchased or originated credit-impaired financial assets, a credit-adjusted effective interest rate is calculated using estimate future cash flows including ECL.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or financial liability.

## (ii) Amortised cost and gross carrying amount

The 'amortised cost' of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any expected credit loss allowance. The 'gross carrying amount of a financial asset' is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

## (iii) Calculation of interest income and expense

The effective interest rate of a financial asset or financial liability is calculated on initial recognition of a financial asset or a financial liability. In calculating interest income and expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired) or to the amortised cost of the liability. The effective interest rate is revised as a result of periodic re-estimation of cash flows of floating-rate instruments to reflect movements in market rates of interest.

However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

For financial assets that were credit-impaired on initial recognition, interest income is calculated by applying the credit-adjusted effective interest rate to the amortised cost of the asset. The calculation of interest income does not revert to a gross basis, even if the credit risk of the asset improves.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

## (j) Interest (continued)

## (iv) Presentation

Interest income calculated using the effective interest method presented in the income statement includes interest on financial assets measured at amortised cost and interest on debt instruments measured at FVOCI; interest expense presented in the income statement includes financial liabilities measured at amortised cost and interest expense on lease liabilities.

## (k) Gain or loss from trading and holding securities

Gain or loss on securities trading is recognised when the group becomes a party to a contract to dispose of the securities, or, in the case of financial assets measured at fair value, upon remeasurement of those assets.

## (l) Dividend income

Dividends are recognised in the income statement when the group's irrevocable right to receive payment is established.

## (m) Fee and commission income

Fee and commission income from contracts with customers is measured based on the consideration specified in a contract with a customer. The group recognises revenue when it transfers control over a service to a customer.

The following table provides information about the nature and timing of the satisfaction of performance obligations in contracts with customers, including significant payment terms, and the related revenue recognition policies.

<b>Type</b>	<b>Nature and timing of satisfaction of performance obligation, including significant payment term</b>	<b>Revenue recognition under IFRS 15</b>
Equity trading services	The group provides stockbroking services to customers.  A fixed fee is charged for each transaction executed.	Revenue related to transactions is recognised at the point in time when the transaction takes place.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

3. Significant accounting policies (continued)

## (m) Fee and commission income (continued)

<u>Type</u>	<u>Nature and timing of satisfaction of performance obligation, including payment term</u>	<u>Revenue recognition under IFRS 15</u>
Corporate advisory services	<p>The group provides finance-related services including loan administration services, administration of a loan syndication, execution of client transactions with exchanges and securities underwriting.</p> <p>Transaction-based fees for administration of a loan syndication, execution of transactions, and securities underwriting are charged when the transaction takes place.</p>	Revenue related to transactions is recognised at the point in time when the transaction takes place.
Portfolio asset management service	<p>The group provides portfolio/asset management services.</p> <p>Fees for provides portfolio/asset management services are calculated based on a fixed percentage of the value of assets managed and deducted from the customer's account balance on a monthly basis.</p>	Revenue from portfolio/asset management services is recognised over time as the services are provided.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

4. Cash and cash equivalents

	<u>Group</u>		<u>Company</u>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Bank accounts	1,555,963	1,913,791	80,343	126,715
Accounts with brokers	<u>15,604</u>	<u>3,450</u>	<u>-</u>	<u>-</u>
	<u>1,571,567</u>	<u>1,917,241</u>	<u>80,343</u>	<u>126,715</u>

5. Resale agreements

The group purchases government and corporate securities and agrees to resell them on a specified date and at a specified price ('resale agreements').

	<u>Group</u>	
	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>
Denominated in Jamaica dollars	3,520,000	1,400,050
Denominated in United States dollars [US\$ 27,247,259 (2019: US\$ 19,342,951)]	<u>3,861,182</u>	<u>2,537,348</u>
	7,381,182	3,937,398
Less allowance for expected credit losses [note 27(b)(iv)(d)]	<u>( 502)</u>	<u>( 123)</u>
	<u>7,380,680</u>	<u>3,937,275</u>

	<u>Company</u>	
	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>
Denominated in Jamaica dollars	80,000	-
Less allowance for expected credit losses [note 27(b)(iv)(d)]	<u>( 3)</u>	<u>-</u>
	<u>79,997</u>	<u>-</u>

Under collateralised resale agreements, the group obtains securities as collateral on terms which permit it to re-pledge or resell them to others under repurchase agreements as set out in note 14. At December 31, 2020, securities that the group and company held under repurchase arrangements had a fair value of \$9,037,995,906 (2019: \$4,544,446,000) and \$92,190,000 (2019: \$Nil), respectively.

VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 20206. Investment securities

	<u>Group</u>		<u>Company</u>	
	<u>2020</u> <u>\$'000</u>	<u>2019</u> <u>\$'000</u>	<u>2020</u> <u>\$'000</u>	<u>2019</u> <u>\$'000</u>
<b>Investment securities at fair value through profit or loss:</b>				
Quoted equities	340,948	397,156	80,701	45,661
Convertible preference shares	159,422	58,998	159,422	58,998
Units in unit trust funds:				
Denominated in Jamaica dollars	-	380,480	-	207,393
Denominated in United States dollars [US\$Nil (2019: US\$143,287)]	-	18,796	-	-
	<u>500,370</u>	<u>855,430</u>	<u>240,123</u>	<u>312,052</u>
<b>Amortised cost:</b>				
Deferred shares	410,647	410,647	410,647	410,647
Corporate bonds	<u>424,665</u>	<u>427,423</u>	<u>424,665</u>	<u>427,423</u>
	<u>835,312</u>	<u>838,070</u>	<u>835,312</u>	<u>838,070</u>
<b>At fair value through other comprehensive income</b>				
Unquoted equities	8,008	7,429	4,251	3,935
Quoted equities	<u>1,036,320</u>	<u>1,421,370</u>	<u>-</u>	<u>-</u>
	<u>1,044,328</u>	<u>1,428,799</u>	<u>4,251</u>	<u>3,935</u>
Government of Jamaica securities:				
Treasury bills	145,686	-	-	-
Benchmark investment notes	5,808,900	6,470,069	-	-
US\$ bonds [US\$46,822,690 (2019: US\$38,846,118)]	<u>6,635,197</u>	<u>5,093,251</u>	<u>-</u>	<u>-</u>
	<u>12,589,783</u>	<u>11,563,320</u>	<u>-</u>	<u>-</u>
Bank of Jamaica securities:				
US\$ Certificates of deposit [US\$Nil (2019: US\$3,116,728)]	-	408,843	-	-
J\$ Certificates of deposit	<u>-</u>	<u>150,321</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>559,164</u>	<u>-</u>	<u>-</u>
Foreign government securities:				
US\$ bonds [US\$5,636,515 (2019: US\$7,813,220)]	<u>798,745</u>	<u>1,024,914</u>	<u>-</u>	<u>-</u>
Other public sector securities [US\$2,586,000 (2019: US\$ 2,708,857)]	<u>366,459</u>	<u>355,339</u>	<u>-</u>	<u>-</u>
Corporate bonds [US\$2,895,975 US\$(2019: US\$ \$829,790)]	<u>410,405</u>	<u>108,849</u>	<u>-</u>	<u>-</u>
	<u>15,209,720</u>	<u>15,040,385</u>	<u>4,251</u>	<u>3,935</u>
	<u>16,545,402</u>	<u>16,733,885</u>	<u>1,079,686</u>	<u>1,154,057</u>
Less allowance for impairment on instruments at amortised cost [note 27(b)(iv)(d)]	<u>(19,359)</u>	<u>(15,705)</u>	<u>(19,359)</u>	<u>(15,705)</u>
	<u>16,526,043</u>	<u>16,718,180</u>	<u>1,060,327</u>	<u>1,138,352</u>
Allowance for impairment on investments at FVOCI	<u>97,311</u>	<u>45,317</u>	<u>-</u>	<u>-</u>



VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 20206. Investment securities (continued)

Investment securities mature, in relation to the reporting date, as follows (continued):

	<u>Company</u>			
	<u>2020</u>			
	<u>1 to 5</u> <u>years</u>	<u>More than</u> <u>5 years</u>	<u>No</u> <u>maturity</u>	<u>Total</u>
	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>
Investment securities at fair value through profit or loss:				
Quoted equities	-	-	80,701	80,701
Convertible preference shares	-	-	159,422	159,422
At amortised cost:				
Deferred shares	410,647	-	-	410,647
Corporate bonds	232,278	192,387	-	424,665
At FVOCI:				
Unquoted equities	-	-	4,251	4,251
	<u>642,925</u>	<u>192,387</u>	<u>244,374</u>	<u>1,079,686</u>

	<u>Company</u>			
	<u>2019</u>			
	<u>1 to 5</u> <u>years</u>	<u>More than</u> <u>5 years</u>	<u>No</u> <u>Maturity</u>	<u>Total</u>
	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>
Investment securities at fair value through profit or loss:				
Quoted equities	-	-	45,661	45,661
Convertible preference shares	-	-	58,998	58,998
Units in unit trust funds	-	-	207,393	207,393
At amortised cost:				
Deferred shares	410,647	-	-	410,647
Corporate bonds	232,000	195,423	-	427,423
At FVOCI:				
Unquoted equities	-	-	3,935	3,935
Corporate bonds	<u>642,647</u>	<u>195,423</u>	<u>315,987</u>	<u>1,154,057</u>

7. Investment in associate

	<u>Group and Company</u>	
	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>
Carrying amount of interest in associate:		
Carilend Caribbean Holdings Ltd.	<u>56,949</u>	<u>90,766</u>

Effective August 29, 2019, the company acquired 30% shareholding in Carilend Caribbean Holdings Ltd. (Carilend) at an initial cost of \$106,103,000. Carilend's place of operation is St. Thomas, Barbados and its principal activity is to operate a peer to peer lending platform which efficiently matches borrowers and lenders. The purpose of the acquisition is to generate dividend income.

The following table summarises the financial information of Carilend as included in its own unaudited financial statements as at and for the year ended December 31, 2020 adjusted for fair value adjustments.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

7. Investment in associate (continued)

	<u>2020</u> <u>\$'000</u>	<u>2019</u> <u>\$'000</u>
Percentage ownership interest	<u>30%</u>	<u>30%</u>
Assets	690,141	163,427
Liabilities	(1,058,775)	(388,767)
Net liabilities (100%)	( 368,634)	(255,340)
Group's share of net liabilities	( 110,590)	( 76,602)
Fair value adjustment	<u>167,539</u>	<u>167,368</u>
Carrying amount of investment	<u>56,949</u>	<u>90,766</u>
Revenue	<u>76,797</u>	<u>21,323</u>
Loss from continuing operations	<u>120,013</u>	<u>51,143</u>
Share of loss from continuing operations	<u>36,004</u>	<u>15,337</u>

In testing the carrying value of interest in associate for impairment, the recoverable amount is estimated based on its value-in-use. Where the recoverable amount exceed the carrying amount, no impairment allowance is made. The recoverable amount of the interest in associate is arrived at by estimating the future cash flows and discounting these cash flows using long-term discount rates applicable to the countries in which the business operates. Future sustainable cash flows are estimated based on the most recent forecasts, after taking account of past experience. Projected cash flows are estimated over 5 years discounted to present value using a discount rate 18%. The interest in associate is regarded as saleable to a third party at a future date at a price sufficient to recover its carrying amount. If estimated cashflows are reduced by 10% and discount rates increased by 1%, there will be no impact on the profit or loss, as the recoverable amount would continue to exceed the carrying amount.

8. Loans receivable

	<u>Group and Company</u>	
	<u>2020</u> <u>\$'000</u>	<u>2019</u> <u>\$'000</u>
Margin loans	1,027,680	1,322,735
Corporate loans	799,835	547,258
Insurance premium financing	<u>31,340</u>	<u>14,820</u>
	<u>1,858,855</u>	<u>1,884,813</u>
Less allowance for impairment on instruments at amortised cost [note 27(b)(iv)(d)]	( 69,204)	( 8,176)
	<u>1,789,651</u>	<u>1,876,637</u>

Effective December 31, 2020, the Company entered into a participation agreement to sell a portion of its margin loans portfolio to a related entity. The carrying value of the margin loans sold was \$708,370,000 [notes 9 and 29 (c)]. The sale price of \$753,596,000 resulted in a gain of \$45,226,000.

VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 20209. Accounts receivable - others

	<u>Group</u>		<u>Company</u>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Interest receivable	263,334	221,751	14,493	9,891
Withholding tax and GCT recoverable, net	16,356	55,551	-	-
Proceeds from sale from margin loan (note 8)	753,596	-	753,596	-
Other receivables and prepaid expenses	<u>28,695</u>	<u>36,024</u>	<u>13,953</u>	<u>25,120</u>
	<u>1,061,981</u>	<u>313,326</u>	<u>782,042</u>	<u>35,011</u>

10. Deferred tax asset/(liability)

	<u>Group</u>			
	<b>2020</b>			
	<b>Balance at beginning of year</b>	<b>Recognised in other comprehensive income</b>	<b>Recognised in income (note 26)</b>	<b>Balance at end of year</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Property, plant and equipment	11,281	-	18,536	29,817
Investment securities	(25,956)	(26,286)	111,024	58,782
Interest receivable	(49,987)	-	(32,895)	(82,882)
Dividend receivable	( 185)	-	-	( 185)
Interest payable	32,947	-	8,135	41,082
Accrued vacation leave	400	-	774	1,174
Employee benefit obligation	11,433	733	1,667	13,833
Finance leases	15,086	-	( 17,130)	( 2,044)
Unused tax losses	652	-	( 652)	-
Lease liabilities	1,849	-	1,128	2,977
Unrealised foreign exchange losses	( 3,459)	-	( 15,012)	( 18,471)
	( 5,939)	(25,553)	<u>75,575</u>	<u>44,083</u>

	<u>Group</u>			
	<b>2019</b>			
	<b>Balance at beginning of year</b>	<b>Recognised in other comprehensive income</b>	<b>Recognised in income (note 26)</b>	<b>Balance at end of year</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Property, plant and equipment	( 10,902)	-	22,183	11,281
Investment securities	196,425	(176,045)	(46,336)	(25,956)
Interest receivable	( 50,926)	-	939	(49,987)
Dividend receivable	( 182)	-	( 3)	( 185)
Interest payable	25,465	-	7,482	32,947
Accrued vacation leave	400	-	-	400
Employee benefit obligation	12,033	( 1,700)	1,100	11,433
Finance leases	( 837)	-	15,923	15,086
Unused tax losses	11,435	-	( 10,783)	652
Lease liabilities	-	-	1,849	1,849
Unrealised foreign exchange losses	( 513)	-	( 2,946)	( 3,459)
	<u>182,398</u>	<u>(177,745)</u>	<u>( 10,592)</u>	<u>( 5,939)</u>

VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 202010. Deferred tax asset/(liability) (continued)

	<b>Company</b>				
	<b>Balance at December 31, 2018</b>	<b>Recognised in income (note 27)</b>	<b>Balance at December 31, 2019</b>	<b>Recognised in income (note 26)</b>	<b>Balance at December 31, 2020</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Interest receivable	-	-	-	( 3,379)	( 3,379)
Investment securities	( 8,076)	(10,009)	(18,085)	35,340	17,255
Finance lease	( 837)	15,923	15,086	(17,130)	( 2,044)
Interest payable	71	( 26)	45	1,468	1,513
Tax losses	<u>10,783</u>	<u>(10,783)</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>1,941</u>	<u>( 4,895)</u>	<u>( 2,954)</u>	<u>16,299</u>	<u>13,345</u>

11. Property, plant and equipment

	<b>Group</b>				
	<b>Leasehold property</b>	<b>Computer equipment</b>	<b>Furniture and fixtures</b>	<b>Leasehold improvements</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Cost:					
December 31, 2018	-	18,037	25,591	23,969	67,597
Recognition of right-of-use assets On initial application of IFRS 16	<u>54,053</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>54,053</u>
Adjusted balances at January 1, 2019	54,053	18,037	25,591	23,969	121,650
Additions	<u>45,222</u>	<u>3,960</u>	<u>1,473</u>	<u>5,508</u>	<u>56,163</u>
December 31, 2019	99,275	21,997	27,064	29,477	177,813
Additions	<u>-</u>	<u>14,053</u>	<u>83,398</u>	<u>1,123</u>	<u>98,574</u>
December 31, 2020	<u>99,275</u>	<u>36,050</u>	<u>110,462</u>	<u>30,600</u>	<u>276,387</u>
Depreciation:					
December 31, 2018	-	13,214	14,176	20,464	47,854
Charge for the year	<u>10,926</u>	<u>1,795</u>	<u>2,318</u>	<u>1,914</u>	<u>16,953</u>
December 31, 2019	10,926	15,009	16,494	22,378	64,807
Charge for the year	<u>11,303</u>	<u>2,433</u>	<u>6,555</u>	<u>2,102</u>	<u>22,393</u>
December 31, 2020	<u>22,229</u>	<u>17,442</u>	<u>23,049</u>	<u>24,480</u>	<u>87,200</u>
Net book values:					
December 31, 2020	<u>77,046</u>	<u>18,608</u>	<u>87,413</u>	<u>6,120</u>	<u>189,187</u>
December 31, 2019	<u>88,349</u>	<u>6,988</u>	<u>10,570</u>	<u>7,099</u>	<u>113,006</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

12. Intangible asset – computer software

	<b>Group 2020 \$'000</b>
Cost:	
December 31, 2018	390,409
Additions	<u>6,147</u>
December 31, 2019	396,556
Additions	<u>3,957</u>
December 31, 2020	<u>400,513</u>
Amortisation:	
December 31, 2018	73,871
Charge for the year	<u>49,499</u>
December 31, 2019	123,370
Charge for the year	<u>50,211</u>
December 31, 2020	<u>173,581</u>
Netbook values	
December 31, 2020	<u>226,932</u>
December 31, 2019	<u>273,186</u>

13. Accounts payable – other

	<u>Group</u>		<u>Company</u>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Interest payable	124,763	98,703	6,052	179
Other payables and accrued expenses	<u>345,391</u>	<u>315,593</u>	<u>76,463</u>	<u>45,469</u>
	<u>470,154</u>	<u>414,296</u>	<u>82,515</u>	<u>45,648</u>

14. Repurchase agreements

The group sells government and corporate securities, or interests therein, to clients and agrees to repurchase them on a specified date and at a specified price ('repurchase agreements' or 'repos').

	<u>Group</u>	
	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>
Denominated in Jamaica dollars	7,584,376	6,974,879
Denominated in United States dollars		
[US\$90,385,595 (2019: US\$76,419,807)]	<u>12,728,455</u>	<u>10,024,513</u>
	<u>20,312,831</u>	<u>16,999,392</u>

VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 202014. Repurchase agreements (continued)

At December 31, 2020, securities obtained under resale agreements and certain investments (see notes 5 and 6) and interest accrued thereon are pledged by the group as collateral for repurchase agreements. These financial instruments have a carrying value of \$13,194,000,000 (2019: \$18,513,000,000).

15. Employee benefit obligation

## (a) Pensions

The group participates in The Victoria Mutual (Defined Benefit) Pension Plan (“Plan”), which is administered by trustees.

The members make compulsory contributions at 5% of pensionable salaries and may elect to pay voluntary contributions up to 14.5% to the extent that the total contributions paid by or on behalf of a member in any year does not, in aggregate, exceed 20% of remuneration in that year.

The employer makes ordinary annual contributions as advised by the Actuary to be adequate, in addition to the members’ compulsory contributions, to ensure the solvency of the Plan or to provide for any improvement, so long as such are in keeping with the relevant Act or other applicable legislation. The Plan provides for retirement and death benefits.

The defined benefit plan was closed to new entrants effective December 31, 2016. The new defined contribution plan was approved by the Financial Services Commission and Tax Administration Jamaica with an effective date of January 1, 2017 and will benefit employees who were hired on or after January 1, 2017. Both the defined benefit plan and the defined contribution plan are funded by contributions from the subsidiary company and employees in accordance with the respective Trust Deed and Plan Rules.

The most recent funding actuarial valuation of the defined benefit plan, performed as of December 31, 2020, indicated that it is adequately funded. The group’s contribution to the plans for the year amounted to \$4,608,000 (2019: \$1,635,000) as set out in note 24.

## (b) Medical obligation

The group’s obligation in respect of post-employment medical benefits has been recognised primarily in respect of medical benefits for pensioners as follows:

- (i) Movements in the present value of the medical obligation recognised in the statement of financial position.

VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 202015. Employee benefit obligation (continued)(b) Medical obligation (continued)

	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>
Balance at beginning of year	<u>34,200</u>	<u>36,000</u>
Interest cost	2,600	2,600
Current service cost	800	900
Benefits paid	( 600)	( 200)
Experience adjustments and actuarial gains	<u>2,200</u>	<u>( 5,100)</u>
Net debit/(credit) in profit or loss and OCI	<u>5,000</u>	<u>( 1,800)</u>
Balance at end of year	<u>39,200</u>	<u>34,200</u>

(ii) Expense recognised in staff costs (note 24):

	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>
Current service cost	800	900
Interest on obligation	2,600	2,600
Benefits paid	( 600)	( 200)
	<u>2,800</u>	<u>3,300</u>

(iii) Principal actuarial assumptions at the reporting date (expressed as weighted averages)

	<b>2020</b>	<b>2019</b>
	<b>%</b>	<b>%</b>
Discount rate	9.00	7.50
Medical premiums growth	<u>8.00</u>	<u>6.00</u>

(iv) As at December 31, 2020, the weighted average duration of the employee benefit obligation was 19 years (2019: 22 years).(v) Sensitivity analysis

A half percentage point change at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the post-employment medical benefit obligations by amounts shown below:

	<u>2020</u>		<u>2019</u>	
	<u>0.5% increase</u>	<u>0.5% decrease</u>	<u>0.5% increase</u>	<u>0.5% decrease</u>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Discount rate	35,600	31,000	31,000	37,900
Assumed medical cost trend rate	<u>43,400</u>	<u>37,000</u>	<u>37,000</u>	<u>31,000</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

16. Borrowings

	<u>Group</u>		<u>Company</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>
Fixed and variable unsecured bond (i)	1,631,994	1,000,000	1,625,189	1,000,000
Fixed rate credit linked note (ii)	410,647	410,625	410,647	410,625
Variable rate unsecured bond (iii)	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>
	<u>3,042,641</u>	<u>2,410,625</u>	<u>3,035,836</u>	<u>2,410,625</u>

- (i) This comprises of four fixed rate unsecured bond issued by the company. The first bond was issued in October of 2019 valuing \$500,000,000 less the associated transactional cost and attracted an interest rate of 5.5% with a maturity date of March 31, 2021. The remaining three bonds issued in 2020 are as follows, less their transactional costs:

\$355,000,000 fixed rate 5.5% with a maturity date of July 31, 2021

\$582,085,840 fixed rate 5.5% with a maturity date of October 31, 2021

\$196,000,000 fixed rate 5.5% with a maturity date of February 28, 2022.

- (ii) The note attracts interest at 6.5% per annum paid quarterly. The principal is repayable in 2023 and is secured by deferred shares issued by the ultimate parent society.
- (iii) The bond attracts interest at 7.75% per annum for the first two years and thereafter at a variable rate of 2.5 percentage points above the weighted average yield rate applicable to the six month treasury bill rate. The bond matures on March 9, 2023 and is unsecured.

17. Leases

The group leases office spaces. The leases typically run for a period of 5 years, with an option to renew the lease after that date. Lease payments are renegotiated to reflect market rentals. Some leases provide for additional rent payments that are based on changes in local market conditions.

The office spaces leases were entered into many years ago as combined leases of land and buildings.

Information about leases for which the group is a lessee is presented below.

- (a) Leases as lessee

- (i) *Right-of-use assets*

Right-of-use assets related to leased properties that do not meet the definition of investment property and are presented as property, plant and equipment (see note 11).

VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 202017. Leases (continued)

## (a) Leases as lessee (continued)

(i) *Right-of-use assets (continued)*

	<u>Group</u>	
	<u>Leasehold properties</u>	
	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>
Balance at January 1,	<u>99,275</u>	<u>54,053</u>
Additions	<u>-</u>	<u>45,222</u>
Balance at December 31	<u>99,275</u>	<u>99,275</u>
Depreciation at January 1	10,926	-
Depreciation charge for the year	<u>11,303</u>	<u>10,926</u>
	<u>22,229</u>	<u>10,926</u>
Balance at December 31	<u>77,046</u>	<u>88,349</u>

(ii) *Lease liabilities:*

## Undiscounted cashflows of lease liabilities

	<u>Group</u>	
	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>
Less than one year	17,506	16,134
One to five years	70,025	87,531
More than five years	<u>32,165</u>	<u>32,165</u>
	119,696	135,830
Less future interest charges	( 33,718)	( 41,933)
Carrying amount of lease liabilities	<u>85,978</u>	<u>93,897</u>
Current	9,328	13,954
Non-current	<u>76,650</u>	<u>79,943</u>
	<u>85,978</u>	<u>93,897</u>

(iii) *Amounts recognised in profit or loss*

	<u>Group</u>	
	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>
Interest on lease liabilities (note 21)	<u>8,216</u>	<u>9,196</u>
Expenses relating to short-term leases (1 property)	<u>-</u>	<u>2,668</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

17. Leases (continued)

## (a) Leases as lessee (continued)

*(iv) Amounts recognised in statement of cash flows*

	<u>Group</u>	
	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>
<b>Total cash outflow for leases</b>	<u>7,918</u>	<u>14,574</u>

*(v) Extension options*

Some property leases contain extension options exercisable by the group up to one year before the end of the non-cancellable contract period. Where practicable, the group seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the group and not by the lessors. The group assesses at lease commencement date whether it is reasonably certain to exercise the extension options. The group reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

## (b) Leases as lessor

The group lease out equipment under finance leases in its capacity as a lessor.

The group recognised interest income on lease receivable of \$3,356,000 (2019: \$8,215,000).

The maturity analysis of lease receivables showing the undiscounted lease payments to be received after the reporting dates under are as follows:

	<u>Group and Company</u>	
	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>
Gross investment in finance leases, receivable:		
2020	-	10,956
2021	31,730	9,601
2022	31,435	9,601
2023	27,418	5,494
2024	21,932	-
2025	<u>16,449</u>	<u>-</u>
	128,964	35,652
Unearned finance income	<u>( 18,132)</u>	<u>( 4,964)</u>
Net investment in finance leases	<u>110,832</u>	<u>30,688</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

18. Share capital

	<u>2020</u> \$'000	<u>2019</u> \$'000
Authorised:		
5,000,000,000 (2019: 5,000,000,000) ordinary shares at no par value		
Issued and fully paid:		
1,500,025,000 (2019: 1,500,025,000) ordinary shares	713,262	713,262
Less: share issuance costs	( 5,375)	( 5,375)
	<u>707,887</u>	<u>707,887</u>

- (a) On November 9, 2017, a resolution was passed increasing the authorised share capital of the company from 24,000,400 ordinary shares to 5,000,000,000 ordinary shares at no par value.

By way of the said resolution, the major shareholder declared that each of the issued ordinary shares of the company be sub-divided into 50 ordinary stocks (50:1).

On December 27, 2017, the company issued 300,005,000 ordinary shares at a total value of \$689,262,000 to the public through an initial public offering.

- (b) The issued share capital does not include premium of \$24,000,000 (2018: \$24,000,000) on the shares, in accordance with Section 39(7) of the Companies Act Jamaica. This has been retained in the share premium account.

19. Reserves

- (a) Investment revaluation reserve

This represents:

- the cumulative net change in the fair value of equity securities measured at FVOCI, net of deferred taxes.
- the cumulative net change in the fair value of debt securities measured at FVOCI until the assets are derecognised or reclassified, net of deferred tax.

This amount is increased by the amount of loss allowances on debt securities measured at FVOCI.

- (b) Other reserve

This represents accumulated actuarial gains or losses arising from the remeasurement of the post-retirement medical benefit obligation, net of deferred taxes.

VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 202020. Non-controlling interest

This represents convertible preference shares in the subsidiary company, issued to the ultimate parent society.

The holders of this category of preference shares have the right to convert each preference share to one ordinary share. The preference shares are redeemable, redemption being at the option of the subsidiary company and dividends are payable at such time as the subsidiary company may determine. The number of units in this category totals 50,000,000 (2019: 50,000,000).

21. Net interest income

	<b>Group</b>		<b>Company</b>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Interest income calculated using the effective interest method:				
Investment securities	634,426	628,154	85,158	50,301
Resale agreements	97,664	69,607	2,044	1,617
Other	<u>207,169</u>	<u>119,804</u>	<u>206,127</u>	<u>118,753</u>
	939,259	817,565	293,329	170,671
Interest income on finance leases	<u>3,356</u>	<u>8,215</u>	<u>3,356</u>	<u>8,215</u>
	<u>942,615</u>	<u>825,780</u>	<u>296,685</u>	<u>178,886</u>
Interest expense:				
Repurchase agreements	(481,253)	(435,746)	-	-
Loans and borrowings	(163,524)	(120,169)	(163,524)	(120,169)
Lease liabilities	( 8,216)	( 9,196)	-	-
Other	<u>-</u>	<u>( 288)</u>	<u>-</u>	<u>( 288)</u>
	<u>(652,993)</u>	<u>(565,399)</u>	<u>(163,524)</u>	<u>(120,457)</u>
Net interest income	<u>289,622</u>	<u>260,381</u>	<u>133,161</u>	<u>58,429</u>

22. Gains/(losses) from investment activities

	<b>Group</b>		<b>Company</b>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Fixed income securities	558,203	172,602	13,750	8,010
Equities	( 51,122)	160,268	8,705	15,384
Unit trust funds	( 34,596)	81,943	(26,372)	56,968
Net foreign exchange translation gains	<u>121,503</u>	<u>71,086</u>	<u>-</u>	<u>-</u>
	<u>593,988</u>	<u>485,899</u>	<u>( 3,917)</u>	<u>80,362</u>

Net foreign exchange translation gains include gains and losses arising from the translation of financial assets and liabilities denominated in foreign currencies.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

23. Net fees and commissions

	<u>Group</u>		<u>Company</u>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Brokerage activities	29,915	63,673	-	-
Corporate advisory services	499,383	528,339	-	10,000
Portfolio management fees				
- unit trust funds	314,612	257,486	-	-
Portfolio management services				
-other	62,706	58,668	-	-
Commitment fees on loans	16,539	24,928	16,539	24,928
Other	<u>2,168</u>	<u>34</u>	<u>-</u>	<u>-</u>
	<u>925,323</u>	<u>933,128</u>	<u>16,539</u>	<u>34,928</u>

24. Staff costs

	<u>Group</u>	
	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>
Salaries and wages	513,763	440,774
Statutory payroll contributions	33,902	25,219
Pension plan contributions [note 15(a)]	4,608	1,635
Post-employment medical benefit [note 15(b)(ii)]	2,800	3,300
Allowances and other benefits	<u>32,414</u>	<u>47,095</u>
	<u>587,487</u>	<u>518,023</u>

VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 202025. Other operating costs

	<u>Group</u>		<u>Company</u>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Advertising and public relations	35,689	49,152	5,128	5,083
Asset tax	52,123	45,840	-	-
Audit fees – current	22,536	15,740	5,959	3,125
Audit fees – prior	-	1,000	-	1,000
Bad debts written-off	-	2,435	-	2,435
Bank charges	10,148	7,195	425	-
Communication and courier	6,053	4,652	-	-
Depreciation and amortisation	72,604	66,453	-	-
Directors' fees	18,639	14,239	10,124	7,681
Financial Services Commission fees	10,335	9,932	-	-
Irrecoverable GCT	14,009	9,943	-	-
JCSD charges	4,541	4,489	4,541	4,489
Legal and other professional fees	79,388	60,926	25,673	5,460
Outsourced services	56,711	68,028	-	-
Postage and telegraph	1,164	1,598	-	183
Rent, maintenance and utilities	35,972	26,642	-	-
Software maintenance and IT expenses	74,693	46,107	-	-
Stationery and office supplies	5,787	2,464	1,939	-
Trustee fees – retail repurchase agreements	5,937	4,637	-	-
Management fees	-	1,356	49,208	66,340
Other expenses	<u>27,577</u>	<u>16,588</u>	<u>2,969</u>	<u>1,355</u>
	<u>533,906</u>	<u>459,416</u>	<u>105,966</u>	<u>97,151</u>

26. Income tax

- (a) The charge for income tax is computed at statutory tax rate of 33 $\frac{1}{3}$ % (2019: 33 $\frac{1}{3}$ %) of the profit for the year for the subsidiary company and 25% (2019: 25%) for the company, as adjusted for tax purposes, and is made up as follows:

	<u>Group</u>		<u>Company</u>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
(i) Current income tax				
Current year	<u>240,858</u>	<u>177,586</u>	<u>38,486</u>	<u>-</u>
(ii) Deferred income tax (note 10)				
Origination and reversal of temporary differences	( 75,575)	21,375	(16,299)	4,895
Unused tax losses	<u>-</u>	<u>( 10,783)</u>	<u>-</u>	<u>-</u>
	<u>(75,575)</u>	<u>10,592</u>	<u>(16,299)</u>	<u>4,895</u>
Total income tax charge	<u>165,283</u>	<u>188,178</u>	<u>22,187</u>	<u>4,895</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

26. Income tax (continued)

- (b) The effective tax rate for 2020 was 27.60% (2019: 23.93%) for the group and 48.23% (2019: 1.48%) for the company of pre-tax profits. The actual tax charge differs from the theoretical tax charge for the year, as follows:

	<b>Group</b>		<b>Company</b>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Profit before income tax	<u>598,873</u>	<u>786,227</u>	<u>46,006</u>	<u>331,445</u>
Tax calculated at a rate of:				
25%	11,502	82,861	11,502	82,861
33⅓%	201,891	247,044	-	-
Adjusted for the effects of:				
Depreciation, amortisation and capital allowances	1,764	7,083	12,106	( 3,440)
Income not subject to tax	(134,039)	(189,982)	( 39,379)	( 71,588)
Expenses/ (income) not deductible for tax purposes	<u>84,165</u>	<u>41,172</u>	<u>37,958</u>	( 2,938)
Actual tax charge	<u>165,283</u>	<u>188,178</u>	<u>22,187</u>	<u>4,895</u>

27. Financial instruments-risk management

- (a) Introduction and overview

The group's activities are principally related to the use of financial instruments. The group therefore has exposure to the following risks from its use of financial instruments in the ordinary course of business:

- credit risk
- liquidity risk
- market risk

The Board of Directors of the company has overall responsibility for the establishment and oversight of the group's risk management framework. Senior management of the company and the subsidiary company report to the respective Board of Directors on their activities. The group's risk management policies are designed to identify and analyse the risks faced by the group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

(a) Introduction and overview (continued)

The group regularly reviews its risk management policies and systems to reflect changes in market conditions and product and service offerings. The respective Audit, Risk and Conduct Review Committees of the company and the subsidiary company are responsible for monitoring compliance with the group's risk management policies and for reviewing the adequacy of the risk management framework in relation to the risks faced by the group.

The Audit, Risk and Conduct Review Committees are assisted in these functions by the Victoria Mutual Group's Internal Audit Unit and the Group Risk Management Unit, which undertakes periodic reviews of risk management controls and procedures, the results of which are reported to the Audit, Risk and Conduct Review Committees.

Impact of Covid 19

The World Health Organization declared the novel Coronavirus (COVID-19) outbreak a pandemic on March 11, 2020 and the Government of Jamaica declared the island a disaster area on March 13, 2020. The pandemic and the measures to control its human impact have resulted in disruptions to economic activity, business operations and asset prices. In response to the pandemic, Management has adopted several measures specifically around financial risk management. These measures include:

- (i) Established a cross-functional COVID Response Team that focuses on mitigating Occupational Health and Safety, Marketing and Sales, Supply Chain Monitoring and Communications risks, as well as reducing the financial impact of the coronavirus on our operations. The work of the COVID Response Team complements the work of the Asset and Liability Committee(ALCO). The COVID Response Team and the ALCO meet weekly and monthly respectively to discuss strategies and plans for managing the liquidity and the capital needs of the entire VM Group during the pandemic.
- (ii) Implemented a Liquidity Recovery Plan, as per the recommendations of our Regulators. The key aspects of the plan include:
  - Assessing the daily inflow and outflow of funds (liquidity forecasting);
  - Identifying and assessing the adequacy of financial resources for contingent needs;
  - Implementing measures geared at strengthening the entity's capital base; and
  - Defining escalation and decision-making procedures to ensure that the plan can be executed timely.
- (iii) Implemented measures to assist external clients during this crisis, such as:
  - Payment moratoria on loans. It is not expected that there will be reclassification of loans from Stage 1 to Stage 2 as these payment holidays should not trigger a significant increase in the credit risk (SICR) unless other criteria indicating SICR are identified.
  - Special arrangements with clients, such as increasing their loan to value ratio, based on approval by the appropriate Committee.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

(a) Introduction and overview (continued)

Impact of Covid 19 (continued)

(iv) On-going Monitoring of Capital which included sensitivity analyses to determine:

- The impact of a downward adjustment in asset values on our regulatory ratios
- The impact of a downward adjustment in asset values on the projected profitability; and
- The level of capital shortfall, if any, and how additional capital could be raised to address any projected shortfall.

The key risks to which the group is exposed and the manner in which it measures and manages them are as follows:

(b) Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Credit risk arises primarily from credit given to customers from stock broking activities, investing activities, collateralised lending and deposits with other institutions. Balances arising from these activities include debt securities, resale agreements, cash and cash equivalents and accounts receivable.

(i) Management of credit risk

Credit risk is the single largest risk for the company's business; management therefore carefully manages its exposure to credit risk. Credit risk management and control is delegated to the company's Finance Committee. The Committee is responsible for oversight of credit risk, including formulating credit policies, establishing the authorisation structure for the approval of credit facilities, reviewing and assessing credit risk, and limiting concentration of exposure to counterparties.

The estimation of credit exposure for risk management purposes is complex and requires the use of models, as the exposure varies with changes in market conditions, expected cash flows and the passage of time. The assessment of credit risk of a portfolio of assets entails further estimations as to the likelihood of defaults occurring, of the associated loss ratios and of default correlations between counterparties. The company measures credit risk using Probability of Default (PD), Exposure at Default (EAD) and Loss Given Default (LGD). This is similar to the approach used for the purposes of measuring Expected Credit Loss (ECL) under IFRS 9.

The company manages the credit risk on items exposed to such risk as follows:

- Cash and cash equivalents

These are held with reputable financial institutions and collateral is not required for such accounts as management regards the institutions as strong.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (b) Credit risk (continued)

## (i) Management of credit risk (continued)

The company manages the credit risk on items exposed to such risk as follows (continued):

- Resale agreements  
Collateral is held for all resale agreements.
- Investment securities and loans receivable

The COVID-19 pandemic has caused significant market volatility which has increased the Group's credit risk. The downgrading of credit ratings and/or outlooks for investment securities held has resulted in an increase in the credit risk of some debt instruments and loans.

Credit risk management included:

- (i) Margin Loans – daily monitoring of the collateral package and executing margin calls or asset sales to address any shortfall. Additional scrutinizing of tradeable securities utilized as collateral and removing those negatively impacted by the pandemic.
- (ii) Corporate Loans - Undertake assessment of loans likely impacted by the current conditions (e.g. Tourism).

In relation to its holding of investment securities, the company manages the level of risk it undertakes by investing substantially in short term Government of Jamaica, Bank of Jamaica and foreign Government debt securities; such securities are generally unsecured.

- Accounts receivable

Exposure to credit risk is managed by regular analysis of the ability of the customers and other counter parties to meet repayment obligations.

## (ii) Concentration of credit risk

There is significant concentration of credit risk in that the company holds substantial amounts of debt securities issued by the Government of Jamaica and Bank of Jamaica. There is no other significant concentration of credit risk.

## (iii) Maximum exposure to credit risk and credit quality analysis

The following table sets out information about the maximum exposure to credit risk and the credit quality of financial assets measured at amortised cost, FVOCI debt instruments. Unless specifically indicated, for financial assets, the amounts in the table represent gross carrying amounts.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (b) Credit risk (continued)

## (iii) Maximum exposure to credit risk and credit quality analysis (continued)

Debt securities at FVOCI:

	<b>Group</b>		
	<b>2020</b>		
	<b>Stage 1</b>		<b>Total</b>
	12-month		
	ECL		
	<b>\$'000</b>		<b>\$'000</b>
<b>Credit grade</b>			
Investment grade	741,659		741,659
Non-investment grade	<u>13,354,010</u>		<u>13,354,010</u>
	<u>14,095,669</u>		<u>14,095,669</u>
Loss allowance [note 27(b)(iv)(d)]	<u>( 97,311)</u>		<u>( 97,311)</u>
	<b>Group</b>		
	<b>2019</b>		
	<b>Stage 1</b>	<b>Purchased</b>	<b>Total</b>
	12-month	credit -	
	ECL	impaired	
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Credit grade</b>			
Investment grade	673,168	-	673,168
Non-investment grade	<u>13,161,953</u>	<u>335,629</u>	<u>13,497,582</u>
	<u>13,835,121</u>	<u>335,629</u>	<u>14,170,750</u>
Loss allowance [note 27(b)(iv)(d)]	<u>( 45,317)</u>	<u>-</u>	<u>( 45,317)</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (b) Credit risk (continued)

## (iii) Maximum exposure to credit risk and credit quality analysis (continued)

Resale agreements, loans receivable and debt securities at amortised cost:

	<b>Group</b>			
	<b>2020</b>			
	<b>Stage 1</b>	<b>Stage 2</b>	<b>Stage 3</b>	<b>Total</b>
	12-month	Lifetime	Lifetime	
ECL	ECL	ECL	<b>Total</b>	
<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	
<b>Credit grade</b>				
Non-Investment grade	9,612,565	551,075	25,175	10,188,815
Loss allowance [note 27(b)(iv)(d)]	( 26,682)	( 39,846)	( 25,175)	( 91,703)
	<u>9,585,883</u>	<u>511,229</u>	<u>-</u>	<u>10,097,112</u>

	<b>Group</b>			
	<b>2019</b>			
	<b>Stage 1</b>	<b>Stage 2</b>	<b>Stage 3</b>	<b>Total</b>
	12-month	Lifetime	Lifetime	
ECL	ECL	ECL	<b>Total</b>	
<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	
<b>Credit grade</b>				
Non-Investment grade	6,642,907	24,245	-	6,667,152
Loss allowance [note 27(b)(iv)(d)]	( 21,627)	( 2,751)	-	( 24,378)
	<u>6,621,280</u>	<u>21,494</u>	<u>-</u>	<u>6,642,774</u>

Resale agreements, loans receivable and debit securities at amortised cost:

	<b>Company</b>			
	<b>2020</b>			
	<b>Stage 1</b>	<b>Stage 2</b>	<b>Stage 3</b>	<b>Total</b>
	Lifetime	Lifetime	Lifetime	
ECL	ECL	ECL	<b>Total</b>	
<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	
<b>Credit grade</b>				
Non-Investment grade	2,311,384	551,075	25,175	2,887,634
Loss allowance [note 27(b)(iv)(d)]	( 26,180)	( 39,846)	( 25,175)	( 91,201)
	<u>2,285,204</u>	<u>511,229</u>	<u>-</u>	<u>2,796,433</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (b) Credit risk (continued)

## (iii) Maximum exposure to credit risk and credit quality analysis (continued)

Resale agreements loans receivable and debit securities at amortised cost:  
(continued)

	<b>Company</b>		
	<b>2019</b>		
	<b>Stage 1</b>	<b>Stage 2</b>	
	Lifetime	Lifetime	
	ECL	ECL	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Credit grade</b>			
Non-Investment grade	2,716,699	24,245	2,740,944
Loss allowance [note 28(b)(iv)(d)]	( 21,627)	( 2,751)	( 24,378)
	<u>2,695,072</u>	<u>21,494</u>	<u>2,716,566</u>

## (iv) Impairment

IFRS 9 outlines a 'three-stage' model for impairment based on changes in credit quality since initial recognition as summarised below:

- A financial instrument that is not credit-impaired on initial recognition is classified in 'Stage 1' and has its credit risk continuously monitored by the company.
- If a significant increase in credit risk ('SICR') since initial recognition is identified, the financial instrument is moved to 'Stage 2' but is not yet deemed to be credit-impaired. Please refer to below for a description of how the company determines when a significant increase in credit risk has occurred.
- Financial instruments in Stage 1 have their ECL measured at an amount equal to the portion of lifetime expected credit losses that result from default events possible within the next 12 months. Instruments in Stages 2 or 3 have their ECL measured based on expected credit losses on a lifetime basis. Please refer to below for a description of inputs, assumptions and estimation techniques used in measuring the ECL.
- A pervasive concept in measuring ECL in accordance with IFRS 9 is that it should consider forward- looking information. Please see below which includes an explanation of how the company has incorporated this in its ECL models.
- Purchased or originated credit-impaired financial assets (POCI) are those financial assets that are credit- impaired on initial recognition. Their ECL is always measured on a lifetime basis (Stage 3).

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (b) Credit risk (continued)

## (iv) Impairment (continued)

The key judgements and assumptions adopted by the company in addressing the requirements of the standard are discussed below:

(a) *Significant increase in credit risk*

When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the company's historical experience and third party policies including forward-looking information.

The company uses three criteria for determining whether there has been a significant increase in credit risk:

- quantitative test based on movement in PD;
- qualitative indicators; and
- a backstop of 30 days past due.

Credit risk grades:

The company uses internal credit risk gradings that reflect its assessment of the probability of default of individual counterparties. The company use internal rating models tailored to the various categories of counterparty.

The company uses internal credit risk gradings that reflect its assessment of the probability of default of individual counterparties. The company use internal rating models tailored to the various categories of counterparty.

Borrower and loan specific information collected at the time of application (such as disposable income, and level of collateral for retail exposures; and turnover and industry type for wholesale exposures) is fed into this rating model. This is supplemented with external data such as credit bureau scoring information on individual borrowers. In addition, the models enable expert judgement from the Credit Risk Officer to be fed into the final internal credit rating for each exposure. This allows for considerations which may not be captured as part of the other data inputs into the model.

For debt securities in the Treasury portfolio, external rating agency credit grades are used. These published grades are continuously monitored and updated. The PD's associated with each grade are determined based on realised default rates over the prior 12 months, as published by the rating agency.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (b) Credit risk (continued)

## (iv) Impairment (continued)

The key judgements and assumptions adopted by the company in addressing the requirements of the standard are discussed below (continued):

*(a) Significant increase in credit risk (continued)*

Determining whether credit risk has been increased significantly:

The company assesses whether credit risk has increased significantly since initial recognition at each reporting date. Determining whether an increase in credit risk is significant depends on the characteristics of the financial instrument and the borrower.

Credit risk is deemed to increase significantly where the probability of default on a security or a loan has moved by six (6) basis points.

As a backstop, the company considers that a significant increase in credit risk occurs no later than when an asset is more than 30 days past due. Days past due are determined by counting the number of days since the earliest elapsed due date in respect of which full payment has not been received. Due dates are determined without considering any grace period that might be available to the borrower.

If there is evidence that there is no longer a significant increase in credit risk relative to initial recognition, then the loss allowance on an instrument returns to being measured as 12-month ECL. Some qualitative indicators of an increase in credit risk, such as delinquency or forbearance, may be indicative of an increased risk of default that persists after the indicator itself has ceased to exist. In these cases, the company determines a probation period during which the financial asset is required to demonstrate good behaviour to provide evidence that its credit risk has declined sufficiently. When contractual terms of a loan have been modified, evidence that the criteria for recognising lifetime ECL are no longer met includes a history of up-to-date payment performance against the modified contractual terms.

In assessing whether a borrower is in default, the company considers indicators that are:

- qualitative: e.g. breaches of covenant;
- quantitative: e.g. overdue status and non-payment on another obligation of the same issuer to the company; and
- based on data developed internally and obtained from external sources.

Inputs into the assessment of whether a financial instrument is in default and their significance may vary over time to reflect changes in circumstances.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (b) Credit risk (continued)

## (iv) Impairment (continued)

*(b) Incorporation of forward-looking information*

The assessment of SICR and the calculation of ECL both incorporate forward-looking information. The group has performed historical analysis and identified the key economic variables impacting credit risk and expected credit losses for each portfolio.

These economic variables and their associated impact on the PD, EAD and LGD vary by financial instrument. Expert judgement has also been applied in this process. Forecasts of these economic variables (the “base economic scenario”) are provided by the group’s Finance team on an annual basis and provide the best and worst estimate view of the economy.

The impact of these economic variables on the PD, EAD and LGD has been determined by performing a trend analysis and compared historical information with forecast macro-economic data to determine whether the indicator describes a positive, negative or stable trend and to understand the impact changes in these variables have had historically on default rates and on the components of LGD and EAD.

In addition to the base economic scenario, the company considers other possible scenarios and scenario weightings. The group concluded that three scenarios appropriately captured non-linearities. The scenario weightings are determined by a combination of statistical analysis and expert credit judgement, taking account of the range of possible outcomes each chosen scenario is representative of.

As with any economic forecasts, the projections and likelihoods of occurrence are subject to a high degree of inherent uncertainty and therefore the actual outcomes may be significantly different to those projected. The company considers these forecasts to represent its best estimate of the possible outcomes and has analysed the non-linearities and asymmetries within the company’s different portfolios to establish that the chosen scenarios are appropriately representative of the range of possible scenarios.

Each scenario considers the expected impact of interest rates, unemployment rates and gross domestic product (GDP).

Other forward-looking considerations not otherwise incorporated within the above scenarios, such as the impact of any regulatory, legislative or political changes, have also been considered, but are not deemed to have a material impact and therefore no adjustment has been made to the ECL for such factors. This is reviewed and monitored for appropriateness on a quarterly basis.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (b) Credit risk (continued)

## (iv) Impairment (continued)

(c) *Measurement of the expected credit loss (ECL)*

The ECL is determined by projecting the PD, LGD and EAD for each future month and for each individual exposure. These three components are multiplied together and adjusted for the likelihood of survival (i.e. the exposure has not prepaid or defaulted in an earlier month). This effectively calculates an ECL for each future month, which is then discounted back to the reporting date and summed. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

The lifetime PD is developed by applying a maturity profile to the current 12-month PD. The maturity profile looks at how defaults develop on a portfolio from the point of initial recognition throughout the lifetime of the loans. The maturity profile is based on historical observed data and is assumed to be the same across all assets within a portfolio and credit grade band. This is supported by historical analysis.

The 12-month and lifetime EADs are determined based on the expected payment profile, which varies by product type.

For amortising products and bullet repayment loans, this is based on the contractual repayments owed by the borrower over a 12 month or lifetime basis. This will also be adjusted for any expected overpayments made by a borrower. Early repayment/refinance assumptions are also incorporated into the calculation.

The assumptions underlying the ECL calculation - such as how the maturity profile of the PDs and how collateral values change etc. - are monitored and reviewed on a quarterly basis.

There have been no significant changes in estimation techniques or significant assumptions made during the reporting period.

(d) *Loss allowance*

The following tables show reconciliations from the opening to the closing balance of the loss allowance by class of financial instrument.



VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 202027. Financial instruments-risk management (continued)

## (b) Credit risk (continued)

## (iv) Impairment (continued)

(d) *Loss allowance (continued)*

Debt securities, finance lease, loan receivable and resale agreement at amortised cost:

	<b>Group</b>			<b>Total</b>
	<b>2020</b>			
	<b><u>Stage 1</u></b> 12-month ECL \$'000	<b><u>Stage 2</u></b> Lifetime ECL \$'000	<b><u>Stage 3</u></b> Lifetime ECL \$'000	
Balance as at January 1, 2020	<u>21,627</u>	<u>2,751</u>	<u>-</u>	<u>24,378</u>
Stage 1 to stage 2	( 4,943)	4,943	-	-
New financial assets originated/purchased	6,219	2,653	-	8,872
Financial assets derecognised during the year	( 273)	( 2,571)	-	( 3,024)
Changes to inputs used in ECL calculation	<u>4,052</u>	<u>32,250</u>	<u>25,175</u>	<u>61,477</u>
Net remeasurement of loss allowance	<u>5,055</u>	<u>37,095</u>	<u>25,175</u>	<u>67,325</u>
Balance as at December 31, 2020	<u>26,682</u>	<u>39,846</u>	<u>25,175</u>	<u>91,703</u>
	<b>2019</b>			
	<b><u>Stage 1</u></b> 12-month ECL \$'000	<b><u>Stage 2</u></b> Lifetime ECL \$'000	<b><u>Stage 3</u></b>	<b>Total</b> \$'000
Balance as at January 1, 2019	<u>5,877</u>	<u>-</u>		<u>5,877</u>
New financial assets originated/purchased	13,938	2,751		16,689
Financial assets derecognised during the year	( 38)	-		( 38)
Changes to inputs used in ECL calculation	<u>1,850</u>	<u>-</u>		<u>1,850</u>
Net remeasurement of loss allowance	<u>15,750</u>	<u>2,751</u>		<u>18,501</u>
Balance as at December 31, 2019	<u>21,627</u>	<u>2,751</u>		<u>24,378</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (b) Credit risk (continued)

## (iv) Impairment (continued)

(d) *Loss allowance (continued)*

Debt securities at amortised cost:

	<b>Company 2020</b>			
	<b><u>Stage 1</u> 12-month ECL</b>	<b><u>Stage 2</u> Lifetime ECL</b>	<b><u>Stage 3</u> Lifetime ECL</b>	<b><u>Total</u></b>
	\$'000	\$'000	\$'000	\$'000
Balance as at January 1, 2020	<u>21,558</u>	<u>2,751</u>	<u>-</u>	<u>24,309</u>
Transfer from Stage 1 to stage 2	( 4,943)	4,943	-	-
Net financial assets originated/purchased	5,717	2,653	-	8,370
Financial assets derecognised during the year	( 204)	( 2,751)	-	( 2,955)
Changes in inputs used in ECL calculations	<u>4,052</u>	<u>32,250</u>	<u>25,175</u>	<u>61,477</u>
Net remeasurement of loss allowance	<u>4,622</u>	<u>37,095</u>	<u>25,175</u>	<u>66,892</u>
Balance as at December 31, 2020	<u>26,180</u>	<u>39,846</u>	<u>25,175</u>	<u>91,201</u>
	<b>2019</b>			
	<b><u>Stage 1</u> 12-month ECL</b>	<b><u>Stage 2</u> Lifetime ECL</b>	<b><u>Total</u></b>	
	\$'000	\$'000	\$'000	
Balance as at January 1, 2019	<u>5,839</u>	<u>-</u>	<u>5,839</u>	
Net financial assets originated/purchased	13,869	2,751	16,620	
Changes in inputs used in ECL calculations	<u>1,850</u>	<u>-</u>	<u>1,850</u>	
Net remeasurement of loss allowance	<u>15,719</u>	<u>2,751</u>	<u>18,470</u>	
Balance as at December 31, 2019	<u>21,558</u>	<u>2,751</u>	<u>24,309</u>	

## (c) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations from its financial liabilities. Liquidity risk may result from an inability to sell a financial asset quickly at, or close to, its fair value. The Group's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when due under both normal and stressed conditions. Prudent liquidity risk management procedures which the Group applies include maintaining sufficient cash and marketable securities, and monitoring future cash flows and liquidity on a daily basis.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (c) Liquidity risk (continued)

Due to the impact of the COVID-19 pandemic, which has resulted in customers withdrawing funds at a higher rate, the Group has implemented a Liquidity Risk Response Strategy (including stress testing scenarios) on entities within the VM Group with portfolios that possess the largest liquidity risk implications.

The Group's liquidity management process, as monitored by the Asset and Liability Committee, includes:

- (i) Monitoring future cash flows and liquidity on a daily basis. This incorporates collateral which could be used to secure funding if required;
- (ii) Maintaining a portfolio of highly marketable and diverse assets that can readily be liquidated as protection against any unforeseen interruption to cash flows;
- (iii) Optimising cash returns on investment;
- (iv) Monitoring liquidity ratios against internal and regulatory requirements. The most important of these is to maintain limits on the ratio of net liquid assets to customer liabilities; and
- (v) Maintaining cash reserves well above the Regulatory requirement towards absorbing any additional shocks.

Managing the concentration and profile of debt maturities. Monitoring and reporting take the form of cash flow measurement and projections for the next day, week and month, respectively, as these are key periods for liquidity management. The starting point for those projections is an analysis of the contractual maturity of the financial liabilities and the expected collection date of the financial assets.

The group also manages this risk by keeping a pre-determined portion of its financial assets in liquid form. The key measure used for monitoring liquidity risk is the ninety-day liquidity gap ratio. In computing the ratio, the numerator is calculated by subtracting the total assets maturing within ninety days from the total liabilities which fall due in ninety days. The denominator is total liabilities. The ninety-day liquidity gap ratio at the end of the year was 47.65% (2019: 56.96%).

During the year there was no change to the nature of liquidity risk to which the group is exposed, or to the manner in which it measures and manages the risk.

The following table presents the undiscounted cash flows payable on the group's financial liabilities, including interest payments, on the basis of their earliest possible contractual maturity.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
 December 31, 2020

27. Financial instruments-risk management (continued)(c) Liquidity risk (continued)

	<b>Group</b>				
	<b>2020</b>				
	<b>Within 3 months</b>	<b>3 to 12 months</b>	<b>Over 12 months</b>	<b>Contractual cash flows</b>	<b>Carrying amount</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Borrowings	523,861	1,015,932	1,681,943	3,221,736	3,042,641
Accounts payable	1,620,107	-	-	1,620,107	1,620,107
Repurchase agreements, including interest	16,395,663	4,229,888	-	20,625,551	20,312,831
Lease liabilities	4,377	13,130	102,190	119,697	85,978
Due to ultimate parent society	<u>197,988</u>	<u>-</u>	<u>-</u>	<u>197,988</u>	<u>197,988</u>
	<u>18,741,996</u>	<u>5,258,950</u>	<u>1,784,133</u>	<u>25,785,079</u>	<u>25,259,545</u>
	<b>Group</b>				
	<b>2019</b>				
	<b>Within 3 months</b>	<b>3 to 12 months</b>	<b>Over 12 months</b>	<b>Contractual cash flows</b>	<b>Carrying amount</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Borrowings	25,758	618,056	2,228,395	2,872,209	2,410,625
Accounts payable	1,340,081	-	-	1,340,081	1,340,081
Repurchase agreements, including interest	7,741,026	9,465,626	-	17,206,652	16,999,392
Lease liabilities	4,012	12,122	119,696	138,830	93,897
Due to ultimate parent society	<u>116,739</u>	<u>-</u>	<u>-</u>	<u>116,739</u>	<u>116,739</u>
	<u>9,227,616</u>	<u>10,095,804</u>	<u>2,348,091</u>	<u>21,256,511</u>	<u>20,960,734</u>
	<b>Company</b>				
	<b>2020</b>				
	<b>Within 3 months</b>	<b>3 to 12 months</b>	<b>Over 12 months</b>	<b>Contractual cash flows</b>	<b>Carrying amount</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Due to parent society	130,579	-	-	130,579	130,579
Due to subsidiary	13,551	-	-	13,551	13,551
Borrowings	523,861	1,015,932	1,681,943	3,221,736	3,035,836
Accounts payables and accruals	<u>82,515</u>	<u>-</u>	<u>-</u>	<u>82,515</u>	<u>82,515</u>
	<u>750,506</u>	<u>1,015,932</u>	<u>1,681,943</u>	<u>3,448,381</u>	<u>3,262,481</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (c) Liquidity risk (continued)

	<b>Company</b>				
	<b>2019</b>				
	<b>Within 3 months</b>	<b>3 to 12 months</b>	<b>Over 12 months</b>	<b>Contractual cash flows</b>	<b>Carrying amount</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Due to parent society	29,875	-	-	29,875	29,875
Due to subsidiary	94,593	-	-	94,593	94,593
Borrowings	25,758	618,056	2,228,395	2,872,209	2,410,625
Accounts payables and accruals	<u>45,648</u>	<u>-</u>	<u>-</u>	<u>45,648</u>	<u>45,648</u>
	<u>195,874</u>	<u>618,056</u>	<u>2,228,395</u>	<u>3,042,325</u>	<u>2,580,741</u>

## (d) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market prices, whether caused by factors specific to the individual security or its issuer, or factors affecting all securities traded in the market.

These arise mainly from changes in interest rate, foreign currency rates and equity prices and will affect the Group's income or the value of its holdings of financial instruments.

Market risk is monitored by the Investment Management Committee which carries out extensive research and monitors the price movement of financial assets on the local and international markets. Market risk exposures are measured using sensitivity analysis.

The COVID-19 pandemic has caused significant market volatility which has increased the VM Group's market risk. The downgrading of credit ratings and or outlooks for investment securities has resulted in increased funding and liquidity risk.

The Group's market risk management process, includes:

- (i) Active monitoring of our portfolio of assets;
- (ii) Disposing of securities deemed most volatile based on historical trading patterns, especially those most susceptible to the negative implications of the pandemic; and
- (iii) Disposing of select long dated securities to reduce portfolio duration.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (d) Market risk (continued)

## (i) Foreign currency risk

Foreign currency risk is the risk that the market value of, or the cash flows from, financial instruments will vary because of exchange rate fluctuations. The group is exposed to foreign currency risk due to fluctuations in exchange rates on transactions and balances that are denominated in currencies other than the Jamaica dollar.

The main currency giving rise to this risk is the United States dollar (US\$). The group ensures that this risk is kept to an acceptable level by matching foreign currency assets with foreign currency liabilities, to the extent practicable. The net foreign currency exposure is kept to an acceptable level by buying or selling currencies at spot rates when necessary to address short-term imbalances. Foreign exchange gains and losses from these activities are included in other income.

At the reporting date, the group's exposure to foreign currency risk was as follows, in nominal amounts:

	<u>Group</u>		<u>Company</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	<u>US\$'000</u>	<u>US\$'000</u>	<u>US\$'000</u>	<u>US\$'000</u>
Foreign currency assets:				
Cash and cash equivalents	7,586	6,713	105	68
Cumulative preference share	1,125	450	1,125	450
Resale agreements	27,228	19,325	-	-
Investment securities	57,978	53,568	100	-
Loans receivable	100	131	9	131
Accounts receivable	<u>5,860</u>	<u>8,809</u>	<u>-</u>	<u>-</u>
	<u>99,877</u>	<u>88,996</u>	<u>1,339</u>	<u>649</u>
Foreign currency liabilities:				
Accounts payable	2,983	9,464	66	1
Repurchase agreements	<u>90,386</u>	<u>76,420</u>	<u>-</u>	<u>-</u>
	<u>93,369</u>	<u>85,884</u>	<u>66</u>	<u>1</u>
Net foreign currency assets	<u>6,508</u>	<u>3,112</u>	<u>1,273</u>	<u>648</u>

## Foreign exchange rates

The group uses the average of Bank of Jamaica's buying and selling rates [see note 3(c)]. The rates as at the reporting date were as follows:

	<u>2020</u>	<u>2019</u>
United States dollar	<u>141.7090</u>	<u>131.1769</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (d) Market risk (continued)

## (i) Foreign currency risk (continued)

Sensitivity to foreign exchange rate movements:

A 2% strengthening (2019: 4%) and a 6% weakening (2019: 6%) of the Jamaica dollar against the United States dollar at December 31, 2020 would have increased/(decreased) profit by the amounts shown in the table below. The analysis assumes that all other variables, in particular, interest rates, remain constant. The analysis is performed on the same basis as for 2019.

	<b>Group</b>			
	<b>2020</b>		<b>2019</b>	
	<b>% Change in Currency Rate</b>	<b>Effect on Profit</b>	<b>% Change in Currency Rate</b>	<b>Effect on Profit</b>
	%	\$'000	%	\$'000
Currency:				
US\$	<u>2% Revaluation</u>	(18,445)	<u>4% Revaluation</u>	(16,329)
US\$	<u>6% Devaluation</u>	<u>55,335</u>	<u>6% Devaluation</u>	<u>24,493</u>

	<b>Company</b>			
	<b>2020</b>		<b>2019</b>	
	<b>% Change in Currency Rate</b>	<b>Effect on Profit</b>	<b>% Change in Currency Rate</b>	<b>Effect on Profit</b>
	%	\$'000	%	\$'000
Currency:				
US\$	<u>2% Revaluation</u>	( 3,608)	<u>4% Devaluation</u>	(3,399)
US\$	<u>6% Devaluation</u>	<u>10,824</u>	<u>6% Devaluation</u>	<u>5,099</u>

## (ii) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The group manages this risk by monitoring interest rates daily. Even though there are no formally predetermined gap limits, where possible and to the extent judged appropriate, the maturity profile of its financial assets is matched by that of its financial liabilities; where gaps are deliberately arranged, management expects that its monitoring will, on a timely basis, identify the need to take appropriate action to close a gap if it becomes necessary.

The following table summarises the carrying amounts of assets, liabilities and equity to arrive at the group's interest rate gap based on the earlier of contractual repricing and maturity dates.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

(d) Market risk (continued)

(ii) Interest rate risk (continued)

	<b>Group</b>				
	<b>2020</b>				
	<b>Within 3 months</b>	<b>3 to 12 months</b>	<b>Over 12 months</b>	<b>Non-rate sensitive</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Cash and cash equivalents	4,713	-	-	1,566,854	1,571,567
Resale agreements	6,984,021	396,659	-	-	7,380,680
Loans receivables	105,760	296,946	1,386,945	-	1,789,651
Investment securities	2,352,180	-	12,788,584	1,385,279	16,526,043
Accounts receivable	-	-	-	1,783,203	1,783,203
Net investment in finance leases	<u>5,779</u>	<u>20,261</u>	<u>84,792</u>	<u>-</u>	<u>110,832</u>
<b>Total financial assets</b>	<b><u>9,452,453</u></b>	<b><u>713,866</u></b>	<b><u>14,260,321</u></b>	<b><u>4,735,336</u></b>	<b><u>29,161,976</u></b>
Lease liabilities	-	-	-	85,978	85,978
Repurchase agreements	16,195,762	4,117,069	-	-	20,312,831
Borrowings	498,908	932,111	1,611,622	-	3,042,641
Due to ultimate parent society	-	-	-	197,988	197,988
Accounts payables	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,620,107</u>	<u>1,620,107</u>
<b>Total financial liabilities</b>	<b><u>16,694,670</u></b>	<b><u>5,049,180</u></b>	<b><u>1,611,622</u></b>	<b><u>1,904,073</u></b>	<b><u>25,259,545</u></b>
<b>Total interest sensitivity gap*</b>	<b><u>( 7,242,217)</u></b>	<b><u>( 4,335,314)</u></b>	<b><u>12,648,699</u></b>	<b><u>2,831,263</u></b>	<b><u>3,902,431</u></b>
<b>Cumulative gap</b>	<b><u>( 7,242,217)</u></b>	<b><u>(11,577,531)</u></b>	<b><u>1,071,168</u></b>	<b><u>3,902,431</u></b>	<b><u>-</u></b>
	<b>Group</b>				
	<b>2019</b>				
	<b>Within 3 months</b>	<b>3 to 12 months</b>	<b>Over 12 months</b>	<b>Non-rate sensitive</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Cash and cash equivalents	18,905	-	-	1,898,336	1,917,241
Resale agreements	3,562,113	375,162	-	-	3,937,275
Loans receivables	42,575	257,874	1,576,188	-	1,876,637
Investment securities	227,623	2,227,393	12,037,932	2,225,232	16,718,180
Accounts receivable	-	-	-	330,325	330,325
Net investment in finance leases	<u>-</u>	<u>-</u>	<u>30,688</u>	<u>-</u>	<u>30,688</u>
<b>Total financial assets</b>	<b><u>3,851,216</u></b>	<b><u>2,860,429</u></b>	<b><u>13,644,808</u></b>	<b><u>4,453,893</u></b>	<b><u>24,810,346</u></b>
Borrowings	-	500,000	1,910,625	-	2,410,625
Accounts payable	-	-	-	1,340,081	1,340,081
Lease liabilities	-	-	93,897	-	93,897
Due to ultimate parent society	-	-	-	116,739	116,739
Repurchase agreements	<u>7,647,112</u>	<u>9,352,280</u>	<u>-</u>	<u>-</u>	<u>16,999,392</u>
<b>Total financial liabilities</b>	<b><u>7,647,112</u></b>	<b><u>9,852,280</u></b>	<b><u>2,004,522</u></b>	<b><u>1,456,820</u></b>	<b><u>20,960,734</u></b>
<b>Total interest sensitivity gap*</b>	<b><u>(3,795,896)</u></b>	<b><u>( 6,991,851)</u></b>	<b><u>11,640,286</u></b>	<b><u>2,997,073</u></b>	<b><u>3,849,612</u></b>
<b>Cumulative gap</b>	<b><u>(3,795,896)</u></b>	<b><u>(10,787,747)</u></b>	<b><u>852,539</u></b>	<b><u>3,849,612</u></b>	<b><u>-</u></b>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

(d) Market risk (continued)

(ii) Interest rate risk (continued)

	<u>Company</u>				
	<u>2020</u>				
	<u>Within</u> <u>3</u> <u>months</u>	<u>3 to 12</u> <u>months</u>	<u>Over 12</u> <u>months</u>	<u>Non-rate</u> <u>sensitive</u>	<u>Total</u>
	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>
Cash and cash equivalents	-	-	-	80,343	80,343
Investment securities	-	-	975,373	84,954	1,060,327
Net investment in finance leases	5,779	20,261	84,792	-	110,832
Resale agreements	79,997	-	-	-	79,997
Loans receivable	99,981	276,685	1,412,985	-	1,789,651
Other receivables	-	-	-	782,042	782,042
<b>Total financial assets</b>	<b><u>185,757</u></b>	<b><u>296,946</u></b>	<b><u>2,473,150</u></b>	<b><u>947,339</u></b>	<b><u>3,903,192</u></b>
Borrowings	498,908	932,111	1,604,817	-	3,035,836
Accounts payable	-	-	-	82,515	82,515
Due to ultimate parent society	-	-	-	130,579	130,579
Due to subsidiary company	-	-	-	13,551	13,551
<b>Total financial liabilities</b>	<b><u>498,908</u></b>	<b><u>932,111</u></b>	<b><u>1,604,817</u></b>	<b><u>226,645</u></b>	<b><u>3,262,481</u></b>
<b>Total interest sensitivity gap*</b>	<b><u>(313,151)</u></b>	<b><u>(635,165)</u></b>	<b><u>868,333</u></b>	<b><u>720,694</u></b>	<b><u>640,711</u></b>
<b>Cumulative gap</b>	<b><u>(313,151)</u></b>	<b><u>(948,316)</u></b>	<b><u>(79,983)</u></b>	<b><u>640,711</u></b>	<b><u>-</u></b>
	<u>Company</u>				
	<u>2019</u>				
	<u>Within</u> <u>3</u> <u>months</u>	<u>3 to 12</u> <u>months</u>	<u>Over 12</u> <u>months</u>	<u>Non-rate</u> <u>sensitive</u>	<u>Total</u>
	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>
Cash and cash equivalents	-	-	-	126,715	126,715
Investment securities	-	-	881,362	256,990	1,138,352
Net investment in finance lease	2,785	5,568	22,335	-	30,688
Resale agreements	-	-	-	-	-
Loans receivable	39,790	252,306	1,584,541	-	1,876,637
Other receivables	-	-	-	35,011	35,011
<b>Total financial assets</b>	<b><u>42,575</u></b>	<b><u>257,874</u></b>	<b><u>2,488,238</u></b>	<b><u>418,716</u></b>	<b><u>3,207,403</u></b>
Borrowings	-	500,000	1,910,625	-	2,410,625
Accounts payable	-	-	-	45,648	45,648
Due to ultimate parent society	-	-	-	29,875	29,875
Due to subsidiary company	-	-	-	94,593	94,593
<b>Total financial liabilities</b>	<b><u>-</u></b>	<b><u>500,000</u></b>	<b><u>1,910,625</u></b>	<b><u>170,116</u></b>	<b><u>2,580,741</u></b>
<b>Total interest sensitivity gap*</b>	<b><u>42,575</u></b>	<b><u>(242,126)</u></b>	<b><u>577,613</u></b>	<b><u>248,600</u></b>	<b><u>626,662</u></b>
<b>Cumulative gap</b>	<b><u>42,575</u></b>	<b><u>(199,551)</u></b>	<b><u>378,062</u></b>	<b><u>626,662</u></b>	<b><u>-</u></b>

VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 202027. Financial instruments-risk management (continued)

## (d) Market risk (continued)

## (ii) Interest rate risk (continued)

\* The total gap relates to financial instruments recognised in the statement of financial position as there are no unrecognised financial instruments.

Average effective yields by the earlier of contractual re-pricing and maturity dates are as follows:

	<b>Group</b>			<b>Overall average</b>
	<b>Within 3 months</b>	<b>3 to 12 months</b>	<b>Over 12 months</b>	
<b>December 31, 2020:</b>	%	%	%	%
<b>Assets</b>				
J\$ Cash and cash equivalents	0.05	-	-	0.05
US\$ Cash and cash equivalents	0.30	-	-	0.30
J\$ Resale agreements	2.48	-	-	2.48
US\$ Resale agreements	2.37	-	-	2.37
J\$ Investment securities	1.35	-	7.01	4.51
US\$ Investment securities	6.50	-	7.69	7.69
J\$ Margin loans	9.69	8.81	9.66	9.72
US\$ Margin loans	8.25	-	7.65	7.95
Net investment in finance leases	8.25	8.25	8.25	8.25
<b>Liabilities</b>				
Borrowings	5.00	5.50	5.12	5.21
J\$ Repurchase agreements	2.38	3.12	-	2.51
US\$ Repurchase agreements	<u>2.55</u>	<u>3.50</u>	<u>-</u>	<u>2.76</u>

	<b>Group</b>			<b>Overall average</b>
	<b>Within 3 months</b>	<b>3 to 12 months</b>	<b>Over 12 months</b>	
<b>December 31, 2019:</b>	%	%	%	%
<b>Assets</b>				
J\$ Cash and cash equivalents	0.05	-	-	0.05
US\$ Cash and cash equivalents	0.10	-	-	0.10
J\$ Resale agreements	2.69	-	-	2.69
US\$ Resale agreements	2.54	2.45	-	2.52
J\$ Investment securities	2.29	1.99	3.95	3.32
US\$ Investment securities	4.50	4.10	7.68	7.46
J\$ Margin loans	9.69	8.81	9.66	9.72
US\$ Margin loans	8.25	-	7.65	7.95
Net investment in finance leases	8.75	8.75	8.75	8.75
<b>Liabilities</b>				
Borrowings	-	5	6.58	5.79
J\$ Repurchase agreements	2.49	3.79	-	2.63
US\$ Repurchase agreements	<u>2.05</u>	<u>2.70</u>	<u>-</u>	<u>2.25</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (d) Market risk (continued)

## (ii) Interest rate risk (continued)

Average effective yields by the earlier of contractual repricing and maturity dates are as follows (continued):

	<u>Company</u>			
	<u>Within 3 months</u>	<u>3 to 12 months</u>	<u>Over 12 months</u>	<u>Overall average</u>
<b>December 31, 2020:</b>	%	%	%	%
<b>Assets</b>				
J\$ Cash and cash equivalents	0.05	-	-	0.05
US\$ Cash and cash equivalents	0.30	-	-	0.30
J\$ Margin loans	9.65	8.25	8.57	8.82
US\$ Margin loans	8.50	8.00	7.95	8.15
US\$ resale agreements	1.80	-	-	1.80
J\$ Investments	-	-	7.90	-
Net investment in finance leases	8.25	8.25	8.25	8.25
<b>Liabilities</b>				
Borrowings	<u>5.00</u>	<u>5.50</u>	<u>5.12</u>	<u>5.21</u>

	<u>Company</u>			
	<u>Within 3 months</u>	<u>3 to 12 months</u>	<u>Over 12 months</u>	<u>Overall average</u>
<b>December 31, 2019:</b>	%	%	%	%
<b>Assets</b>				
J\$ Cash and cash equivalents	0.05	-	-	0.05
US\$ Cash and cash equivalents	0.10	-	-	0.10
J\$ Margin loans	9.69	8.81	9.66	9.72
US\$ Margin loans	8.25	-	7.65	7.95
J\$ Investments	-	-	7.75	7.75
Net investment in finance leases	8.75	8.75	8.75	8.75
<b>Liabilities</b>				
Borrowings	<u>-</u>	<u>5</u>	<u>6.58</u>	<u>5.79</u>

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (d) Market risk (continued)

## (ii) Interest rate risk (continued)

Sensitivity to interest rate movements

The following shows the sensitivity to interest rate movements at the reporting date on the group's profit and equity. The analysis assumes that all other variables, in particular foreign exchange rates, remain constant. The analysis is performed on the same basis as for 2019.

	<u>2020</u>	<u>2019</u>
J\$ interest rates	Increase by 100 bps Decrease by 100 bps	Increase by 100 bps Decrease by 100 bps
US\$ interest rates	Increase by 100 bps <u>Decrease by 100 bps</u>	Increase by 100 bps <u>Decrease by 100 bps</u>

<u>2020</u>			<u>2019</u>		
<b>Change in basis points</b>	<b>Effect on profit</b>	<b>Effect on equity</b>	<b>Change in basis points</b>	<b>Effect on profit</b>	<b>Effect on equity</b>
<b>JMD / USD</b>	<b>\$'000</b>	<b>\$'000</b>	<b>JMD / USD</b>	<b>\$'000</b>	<b>\$'000</b>
+100/+100	(30,786)	(1,475,836)	+100/+100	(86,044)	(614,682)
<u>-100/-100</u>	<u>30,786</u>	<u>( 278,330)</u>	<u>-100/-100</u>	<u>84,044</u>	<u>366,869</u>

## (iii) Equity price risk

Equity price risk arises from equity securities held by the group as part of its investment portfolio. Management monitors the mix of debt and equity securities in its investment portfolio based on market expectations. The primary goal of the group's investment strategy is to maximise investment returns while managing risk.

The group's equity securities that are listed on the Jamaica Stock Exchange total \$1,296,567,000 (2019: \$1,818,526,000). An increase or decrease of 10% (2019: 10%) in share prices would result in an increase or an equal decrease, respectively, in profit of \$26,025,000 (2019: \$39,715,600) and an increase or equal decrease in other comprehensive income of \$103,632,000 (2019: \$142,137,000).

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (e) Capital management

The group's objectives when managing capital are to safeguard the group's ability to continue as a going concern, so that it can continue to provide returns to its shareholders and benefits for other stakeholders, to maintain a strong capital base to support the development of its business and to comply with the capital requirements set by the regulators of the subsidiary company.

The Financial Services Commission ("FSC") stipulates and monitors capital requirements for the non-deposit-taking financial services sector. The FSC requires that the subsidiary company maintains a capital base of which at least 50% is to be of Tier 1 capital. In addition, the FSC employs certain ratios to test capital adequacy and solvency.

The subsidiary company's regulatory capital position as at the reporting date was as follows:

	<b>2020</b>	<b>2019</b>
	<b>\$'000</b>	<b>\$'000</b>
Tier 1 Capital	2,459,708	2,043,132
Tier 2 Capital	<u>54,267</u>	<u>55,734</u>
Total regulatory capital	<u>2,531,975</u>	<u>2,098,866</u>
Risk-Weighted Assets:		
On statement of financial position	15,861,924	11,889,297
Foreign exchange exposure	<u>742</u>	<u>351</u>
	15,862,666	11,889,648
Operational risk-weighted assets	<u>290,264</u>	<u>281,831</u>
	<u>16,152,930</u>	<u>12,171,479</u>

## Capital adequacy ratios:

	<b>FSC Benchmark</b>	<b>2020</b>	<b>2019</b>
Tier 1 Capital/Total regulatory capital	Greater than 50%	<u>97.84%</u>	<u>97.34%</u>
Total regulatory capital/risk-weighted	Minimum 10%	<u>15.56%</u>	<u>17.24%</u>
Actual capital base /total assets	Greater than 6%	<u>14.24%</u>	<u>16.18%</u>

The capital position is sensitive to changes in market conditions. This sensitivity is due primarily to changes in the value of assets and liabilities resulting from changes in interest rates.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

27. Financial instruments-risk management (continued)

## (e) Capital management (continued)

There was no change in the way the subsidiary company managed its capital during the financial year.

The Jamaica Stock Exchange (“JSE”) monitors the capital requirements of the subsidiary as a member dealer.

The subsidiary company’s capital position as at the reporting date was as follows:

	<b>2020</b>	<b>2019</b>
	<b>\$’000</b>	<b>\$’000</b>
Net Free Capital	2,862,733	2,615,396
Minimum Capital Requirements	( 1,110,941)	( 930,335)
Excess of Net Free Capital	<u>1,715,792</u>	<u>1,685,061</u>
Total Liabilities	<u>22,114,429</u>	<u>18,583,815</u>

	<b>JSE Benchmark</b>	<b>2020</b>	<b>2019</b>
Net Free Capital/Total Liabilities	Greater than 5%	<u>12.78%</u>	<u>14.07%</u>

Throughout the year, the subsidiary company met all the requirements of the FSC and JSE relating to capital adequacy.

28. Financial instruments - fair values

## (a) Definition and measurement of fair values

The group’s accounting policies on measurement and disclosure require the measurement of fair values for financial assets and financial liabilities.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

When measuring fair value of an asset or liability, where a quoted market price is available, fair value is computed by the group using the quoted bid price at the reporting date, without any deduction for transaction costs or other adjustments.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

28. Financial instruments - fair values (continued)

## (a) Definition and measurement of fair values (continued)

Where a quoted market price is not available, fair value is computed using alternative techniques making use of available input data; the group uses observable data as far as possible. Fair values are categorised into different levels in a three-level fair value hierarchy, based on the degree to which the inputs used in the valuation techniques are observable.

***Fair value hierarchy:*** The different levels in the hierarchy have been defined as follows:

**Level 1**

Included in the Level 1 category are financial assets and liabilities that are measured by reference to published quotes in an active market. A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency and those prices represent actual and regularly occurring market transactions on an arm's length basis.

**Level 2**

Included in the Level 2 category are financial assets and liabilities that are measured using a valuation technique based on assumptions that are supported by prices from observable current market transactions, and for which pricing is obtained via pricing services, but where prices have not been determined in an active market. This includes financial assets with fair values based on broker quotes, investments in funds with fair values obtained via fund managers, and assets that are valued using a model whereby the majority of assumptions are market observable.

**Level 3**

Included in the Level 3 category are financial assets and liabilities that are measured using non-market observable inputs. This means that fair values are determined in whole or in part using a valuation technique (model) based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data. The techniques used to estimate fair values, together with the inputs used, are describe below. The use of assumptions and estimates means that the estimates arrived at may be significantly different from the actual price of the instrument in an arm's length transaction.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

28. Financial instruments - fair values (continued)

- (b) Valuation techniques for investment securities classified as Levels 2 and 3 as well as any significant unobservable inputs used.

The following table shows the valuation techniques used in measuring the fair value of investment securities.

Type	Valuation techniques
J\$ denominated securities issued or guaranteed by the Government of Jamaica and Bank of Jamaica securities.	<ul style="list-style-type: none"> <li>• Obtain bid yield from yield curve provided by a recognised pricing source (which uses market-supplied indicative bids);</li> <li>• Using this yield, determine price using accepted formula; and</li> <li>• Apply price to estimate fair value.</li> </ul>
US\$ denominated Government of Jamaica securities, public sector securities and corporate bonds.	<ul style="list-style-type: none"> <li>• Obtain bid price provided by a recognised broker/dealer, namely, Oppenheimer; and</li> <li>• Apply price to estimate fair value.</li> </ul>
Units in unit trust funds	<ul style="list-style-type: none"> <li>• Obtain prices quoted by unit trust managers; and</li> <li>• Apply price to estimate fair value.</li> </ul>
Convertible preference shares	<ul style="list-style-type: none"> <li>• Fair value determined by discounting the future expected cashflows using the weighted average cost of capital (WACC) of 9.4%.</li> </ul>

Level 3 fair values

In respect of Level 3 instruments, the Group recognised in the profit or loss, total gains of \$10,584,000 as a result of the effects of foreign exchange rate movements. The fair value movement on these instruments were immaterial for recognition.

Sensitivity to significant unobservable inputs movements:

For the fair values of Level 3 instruments, a 1% increase or decrease of the WACC would have decrease or increase profits by \$5,678,000.

**VICTORIA MUTUAL INVESTMENTS LIMITED**

Notes to the Financial Statements (Continued)  
December 31, 2020

28. Financial instruments - fair values (continued)

(c) Accounting classifications and fair values:

The following table shows the carrying amounts and fair values of financial assets and liabilities, including their levels in the fair value hierarchy.

		<b>Group</b>							
		<b>2020</b>							
		<b>Carrying amount</b>				<b>Fair value*</b>			
		Fair value through profit or loss	Amortised cost	Total	Level 1	Level 2	Level 3	Total	
Note	FVOCI	or loss			Level 1	Level 2	Level 3	Total	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Quoted equities	6	1,036,320	340,948	-	1,377,268	1,377,268	-	-	1,377,268
Convertible preference shares	6	-	159,422	-	159,422	-	-	159,422	159,422
Government of Jamaica securities	6	12,589,783	-	-	12,589,783	-	12,589,783	-	12,589,783
Foreign government securities	6	798,745	-	-	798,745	-	798,745	-	798,745
Other public sector securities	6	366,459	-	-	366,459	-	366,459	-	366,459
Deferred shares	6	-	-	410,647	410,647	-	431,033	-	431,033
Corporate bonds	6	-	-	424,665	424,665	-	486,569	-	486,569
		<u>14,791,307</u>	<u>500,370</u>	<u>835,312</u>	<u>16,126,989</u>	<u>1,377,268</u>	<u>14,672,589</u>	<u>159,422</u>	<u>16,209,279</u>
		<b>Company</b>							
		<b>2020</b>							
		<b>Carrying amount</b>				<b>Fair value*</b>			
		Fair value through profit or loss	Amortised cost	Total	Level 1	Level 2	Level 3	Total	
Note	FVOCI	or loss		Total	Level 1	Level 2	Level 3	Total	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Quoted equities	6	-	80,701	-	80,701	80,701	-	-	80,701
Convertible preference shares	6	-	159,422	-	159,422	-	-	159,422	159,422
Deferred shares	6	-	-	410,647	410,647	-	431,033	-	431,033
Corporate bonds	6	-	-	424,665	424,665	-	486,569	-	486,569
		<u>240,123</u>	<u>835,312</u>	<u>1,075,435</u>	<u>80,701</u>	<u>159,422</u>	<u>240,123</u>	<u>1,157,725</u>	
		<b>Group</b>							
		<b>2019</b>							
		<b>Carrying amount</b>				<b>Fair value*</b>			
		Fair value through profit or loss	Amortised cost	Total	Level 1	Level 2	Level 3	Total	
Note	FVOCI	or loss		Total	Level 1	Level 2	Level 3	Total	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Quoted equities	6	1,421,370	397,156	-	1,818,526	1,818,526	-	-	1,818,526
Units in unit trust funds	6	-	399,276	-	399,276	-	399,276	-	399,276
Convertible preference shares	6	-	58,998	-	58,998	-	-	58,998	58,998
Bank of Jamaica securities	6	559,164	-	-	559,164	-	559,164	-	559,164
Government of Jamaica securities	6	11,563,320	-	-	11,563,320	-	11,563,320	-	11,563,320
Foreign government securities	6	1,024,914	-	-	1,024,914	-	1,024,914	-	1,024,914
Other public sector securities		355,339	-	-	355,339	-	355,339	-	355,339
Corporate bonds		108,849	427,423	427,423	536,272	-	536,272	-	536,272
Deferred shares		855,430	410,647	410,647	410,647	-	410,647	-	410,647
		<u>15,443,603</u>	<u>1,693,500</u>	<u>838,707</u>	<u>16,726,456</u>	<u>18,818,526</u>	<u>14,848,932</u>	<u>58,998</u>	<u>16,726,456</u>
		<b>Company</b>							
		<b>2019</b>							
		<b>Carrying amount</b>				<b>Fair value*</b>			
		Fair value through profit or loss	Amortised cost	Total	Level 1	Level 2	Level 3	Total	
Note	FVOCI	or loss		Total	Level 1	Level 2	Level 3	Total	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Quoted equities	6	-	45,661	-	45,661	45,661	-	-	45,661
Convertible preference shares	6	-	58,998	-	58,998	-	-	58,998	58,998
Units in unit trust funds	6	-	207,393	-	207,393	-	207,393	-	207,393
Corporate bonds		-	-	410,647	410,647	-	410,647	-	410,647
Deferred shares		-	-	424,665	424,665	-	424,665	-	424,665
		<u>312,052</u>	<u>835,312</u>	<u>1,147,364</u>	<u>45,661</u>	<u>1,042,705</u>	<u>58,998</u>	<u>1,147,364</u>	

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

28. Financial instruments - fair values (continued)

## (c) Accounting classifications and fair values (continued):

- \* The group and company do not disclose the fair values of cash and cash equivalents, unquoted equities, certificates of deposit, resale agreements, accounts receivable, accounts payable and repurchase agreements because the carrying amounts of these financial instruments are a reasonable approximation of fair values and are all considered to be within the level two fair value hierarchy.

29. Related party transactions and balances

## (a) Definition of related party

A related party is a person or entity that is related to the group.

- (i) A person or a close member of that person's family is related to the group if that person:
- (1) has control or joint control over the group;
  - (2) has significant influence over the group; or
  - (3) is a member of the key management personnel of the group or of a parent of the group.
- (ii) An entity is related to the group if any of the following conditions applies:
- (1) The entity and the group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (2) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of an entity of which the other entity is a member).
  - (3) Both entities are joint ventures of the same third party.
  - (4) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (5) The entity is a post-employment benefit plan for the benefit of employees of either the group or an entity related to the group.
  - (6) The entity is controlled, or jointly controlled, by a person identified in (a)(i) above.
  - (7) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (8) The entity or any member of a group of which it is a part providing key management services to the group or to the parent of the group;

A related party transaction is a transfer of resources, services or obligations between the group and related parties, regardless of whether a price is charged.

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

29. Related party transactions and balances (continued)

## (b) Identity of related parties

The group has a related party relationship with its ultimate parent society, fellow subsidiaries, associate of ultimate parent society, key management personnel, including directors and the pension plan.

## (c) The statement of financial position includes balances, arising in the ordinary course of business, with related parties, as follows:

	Group		Company	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Cash and cash equivalents:				
Ultimate parent society	47,097	64,297	21,801	32,356
Repurchase agreements:				
Ultimate parent society	2,066,749	2,282,047	-	-
Associate of ultimate parent society	104,862	102,828	-	-
Key management personnel, excluding directors	41,478	24,931	-	-
Investment securities:				
Ultimate parent society	2,210,647	1,210,696	410,647	410,647
Unit trust funds	-	191,884	-	-
Associate	159,422	58,998	159,422	58,998
Accounts receivable:				
Ultimate parent society	7,842	833	-	-
Subsidiary	-	-	80,000	-
Fellow subsidiary	7,943	2,960	-	-
Directors	-	8,384	-	-
Unit trust funds	1,154,053	164,048	753,596	-
Loans receivable:				
Directors	2,008	-	2,008	-
Unit trust funds	359,814	-	359,814	-
Due to ultimate parent society	197,988	116,739	130,579	29,875
Borrowings:				
Ultimate parent society	-	200,000	-	200,000
Associate of ultimate parent society	-	70,000	-	70,000
Accounts payable – other:				
Due to ultimate parent society	-	243,229	-	-
Subsidiary	-	-	13,551	94,593
Associate of ultimate parent society	116	184	-	-
Fellow subsidiaries	-	9,161	-	-
Unit trust funds	4,086	-	4,086	-
Key management personnel, excluding directors	91	30	-	-

VICTORIA MUTUAL INVESTMENTS LIMITED

Notes to the Financial Statements (Continued)  
December 31, 2020

29. Related party transactions and balances (continued)

- (d) The income statement includes the following income earned from, and expenses incurred in, transactions with related parties, in the ordinary course of business:

	Group		Company	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Interest and dividend income:				
Ultimate parent society	39,018	30,382	26,765	26,852
Subsidiary - interest	-	-	2,113	1,617
- dividend	-	-	46,000	286,350
Unit trust funds	35,367	1,875	-	-
Associate company	12,648	1,480	12,648	1,480
Management fee income:				
Unit trust funds	314,612	257,487	-	-
Commission income:				
Fellow subsidiary	-	600	-	-
Commission expense:				
Fellow subsidiary	-	18,245	11,331	10,000
Operating expenses:				
Subsidiary	-	-	49,208	53,446
Ultimate parent society	211,203	253,842	-	12,894
Interest expense:				
Ultimate parent society	72,035	68,705	-	-
Fellow subsidiaries	148	-	-	-
Associate of ultimate parent	2,645	4,585	-	-
Directors	-	11	-	-
Key management personnel, excluding directors	620	318	-	-
Dividend expense:				
Ultimate parent society	36,001	296,709	36,001	228,004
Directors' fees (note 25)	18,639	14,239	10,124	7,681
Short-term employee benefits:				
Key management personnel, excluding directors	64,051	85,054	-	-

VICTORIA MUTUAL INVESTMENTS LIMITEDNotes to the Financial Statements (Continued)  
December 31, 202030. Dividends

On February 28, 2020 (2019: May 14, 2019) the Board of Directors declared an interim dividend of \$0.03 (2019: \$0.03) per ordinary stock unit of the paid up capital stock of 1,500,025,000 (2019: 1,500,025,000) ordinary stock units, paid to the shareholders on record as at March 10, 2020 (2019: May 24, 2019).

On November 13, 2019 the Board of Directors declared an interim dividend of \$0.16 per ordinary stock unit of the paid up capital stock of 1,500,025,000 ordinary stock units, paid to the shareholders on record as at November 27, 2019.

31. Managed funds and custodial arrangements

The group acts as agent and earns fees for managing clients' funds on a non-recourse basis under management agreements. The group has no legal or equitable right or interest in these funds and, accordingly, they have been excluded from the financial statements. At December 31, 2020, these funds amounted to \$32,823,912,000 (2019: \$29,477,536,000).

Additionally, at December 31, 2020, there were custodial arrangements for assets totalling \$13,956,379,000 (2019: \$18,807,714,000).

32. Earnings per share

The calculation of basic earnings per share is calculated by dividing the profit for the year attributable to owners of the company of \$433,590,000 (2019: \$598,049,000), by a weighted average number of ordinary shares held during the year.

	<u>2020</u>	<u>2019</u>
Number of ordinary shares at December 31	<u>1,500,025,000</u>	<u>1,500,025,000</u>
Basic earnings per share (cents)	<u>29¢</u>	<u>40¢</u>