

# **Interim Report**

12 Months Ended

31 December 2020



#### **Interim Report to the Stockholders**

#### Overview of the Group's unaudited results for 2020

#### **04: October to December 2020**

For the three (3) months ended 31 December 2020, the Seprod Group achieved revenues of J\$9.41 billion, an increase of J\$1.51 billion or 19% over the corresponding period in 2019 and net profit of J\$614 million, an increase of J\$19 million or 3% over the corresponding period in 2019.

This ended a good year that validated deliberate efforts made by the Board in prior years to focus on execution, a strong innovation pipeline and diversification of our revenue pillars. The pandemic has brought many challenges, but it has also offered opportunities for us to relook at how we operate, accelerated our digitization process and is driving us to expand our innovation pipeline to include healthier options.

#### Financial Year: January to December 2020

Revenues from continuing operations for the year ended 31 December 2020 amounted to J\$38.07 billion, an increase of J\$5.37 billion or 16% over the corresponding period in 2019 and this translated to a net profit from continuing operations of J\$3.17 billion, an increase of J\$1.46 billion or 86% over the corresponding period in 2019. Note that the profit from continuing operations for the year includes a one-off gain of J\$762 million from the sale of a property that the Group was able to dispose of due to the consolidation and relocation of a distribution operation.

The Group exited the perennial loss-making sugar manufacturing operation in July 2019. As required by accounting standards, the losses from this discontinued operation are presented as a single line item in the Statement of Comprehensive Income until the operation has been disposed of (losses for historical periods have also been re-presented in this manner for comparability). The losses from this discontinued operation for the year ended 31 December 2020 amounted to J\$70 million. This compares to losses of J\$732 million (inclusive of a J\$331 million write-down in assets following the closure of the factory) for the corresponding period in 2019.

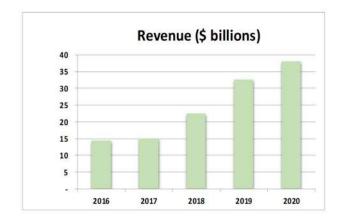
The pandemic has had a negative impact on our operations, but the Group's diversified portfolio has certainly allowed it to be resilient up to this point. We have gone above and beyond the health protocol guidelines of the Ministry of Health and Wellness to ensure the safety of everyone that has to interface with the business and to ensure supply continuity to our customers and consumers.

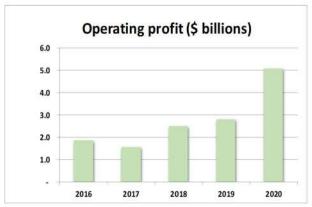
P. B. Scott Chairman

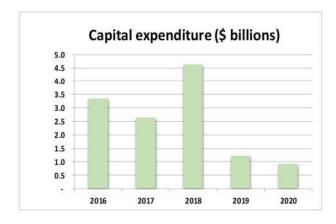
R. R. Pandohie Chief Executive Officer

February 8, 2021











Revenue, operating profit and earnings per share are in respect of continuing operations  $\frac{1}{2} \left( \frac{1}{2} \right) = \frac{1}{2} \left( \frac{1}{2} \right) \left( \frac{$ 



## Shareholders' Profile as at 31 December 2020

Ten l	Largest	Share	ehol	ders
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1. Musson (Jamaica) Limited	233,747,988
2. Coconut Industry Board	163,420,345
3. JCSD Trustee Services Limited – Facey Group Limited	125,234,043
4. Grace Kennedy Limited Pension Scheme	21,955,904
5. National Insurance Fund	15,443,045
6. Scotia Jamaica Investment Management - A/C 3119	9,074,455
7. ATL Group Pension Fund Trustee Nominee Limited	6,492,559
8. Sagicor Select Fund Limited ('Class C' Shares)	5,879,298
9. VM Wealth Equity Fund	5,786,571
10. NCB Insurance Company Limited - A/C 109	5,648,346

# Shareholding of Directors, along with their connected persons

1.	Paul B. Scott (Chairman)	Nil
	- connected persons	366,772,031
2.	Peter J. Thwaites (Vice Chairman)	11,020
3.	Richard R. Pandohie (Chief Executive Officer)	3,998,231
4.	Byron E. Thompson	1,220,668
5.	Melanie Subratie	Nil
	- connected persons	366,772,031
6.	Michael J. Subratie	Nil
7.	Nicholas Scott	Nil
	- connected persons	1,206,768
8.	Christopher Gentles	Nil
9.	Hugh Gentles	Nil
	- connected person	500,000
10	. Patrick Scott	3,000,000
11	. Nicholas Jones	Nil
12	. Brian Wynter	Nil



Shareholding of Management, along with their connected persons	
1. Marilyn Anderson	25,000
2. Carol Andrade	13,000
3. Damion Dodd	300,000
4. Fredy Grael	Nil
5. Chana Hay	1,375,500
6. Tricia Hill	Nil
7. Alerie Hull-Duhaney	15,000
8. Kerrian Johnson	25,000
9. Efrain Lara	Nil
10. Roger Lewis	75,300
11. Joyce Miller	35,000
12. Jeffrey Moss-Solomon	201,900
13. Richard Pandohie	3,998,231
14. Patrick Scott	3,000,000
15. Patrick Sterling	20,700
16. Amanda Watson	460,000



# **Interim Financial Statements (Unaudited)**

## 12 months ended 31 December 2020

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Total

#### **SEPROD LIMITED**

# **Consolidated Statement of Comprehensive Income (Unaudited)**

(expressed in Jamaican dollars unless otherwise indicated)

	3 months ended 31 December		12 months ended 31 December		
	2020	2019	2020	2019	
	\$'000	\$'000	\$'000	\$'000	
Revenue	9,408,306	7,897,255	38,067,252	32,694,821	
Direct expenses	(7,279,159)	(5,771,636)	(25,341,075)	(23,894,709	
Gross Profit	2,129,147	2,125,619	12,726,177	8,800,112	
Other operating income	467,965	1,138,789	1,465,661	1,313,817	
Other operating expenses	(1,303,728)	(2,570,973)	(9,087,012)	(7,311,294	
Operating Profit	1,293,384	693,435	5,104,826	2,802,635	
Finance costs	(599,478)	(606,287)	(1,465,568)	(1,472,947	
Share of results of joint venture	16,130	12,193	1,872	57,705	
Profit before Taxation	710,036	99,341	3,641,130	1,387,393	
Taxation	(73,309)	542,069	(474,475)	318,255	
Net Profit from continuing operations	636,727	641,410	3,166,655	1,705,648	
Net loss from discontinued operations	(22,540)	(45,821)	(69,839)	(732,314	
Net Profit	614,187	595,589	3,096,816	973,334	
Other comprehensive income, net of taxes	(203,054)	1,981	(72,361)	94,216	
Total Comprehensive Income	411,133	597,570	3,024,455	1,067,550	
N. D. C. C.					
Net Profit from continuing oper Net Loss from discontinued ope Stockholders of the Company Non-controlling interest			rs of the Company (69,839)	(638,214 (94,100	
<b>Net Loss from discontinued ope</b> Stockholders of the Company	erations is attribut (22,540) -	able to: (45,821) -	(69,839)	(94,100	
<b>Net Loss from discontinued ope</b> Stockholders of the Company Non-controlling interest	erations is attribut (22,540) - (22,540)	able to:		(94,100	
Net Loss from discontinued ope Stockholders of the Company Non-controlling interest  Total Comprehensive Income is	(22,540) - (22,540) - (22,540) attributable to:	(45,821) - (45,821)	(69,839) - (69,839)	(94,100 (732,314	
Net Loss from discontinued ope Stockholders of the Company Non-controlling interest  Total Comprehensive Income is Stockholders of the Company	erations is attribut (22,540) - (22,540)	able to: (45,821) -	(69,839)	(94,100 (732,314 1,161,650	
Net Loss from discontinued ope Stockholders of the Company Non-controlling interest  Total Comprehensive Income is Stockholders of the Company	(22,540) - (22,540) - (22,540) attributable to:	(45,821) - (45,821)	(69,839) - (69,839)	(94,100 (732,314 1,161,650 (94,100	
Net Loss from discontinued ope Stockholders of the Company Non-controlling interest  Total Comprehensive Income is Stockholders of the Company Non-controlling interest	(22,540) - (22,540) s attributable to: 411,133 - 411,133	45,821) (45,821) (45,821) 597,570 - 597,570	(69,839) - (69,839) 3,024,455 - 3,024,455	(94,100 (732,314 1,161,650 (94,100	
Net Loss from discontinued ope	(22,540) - (22,540) s attributable to: 411,133 - 411,133	45,821) (45,821) (45,821) 597,570 - 597,570	(69,839) - (69,839) 3,024,455 - 3,024,455	(94,100 (732,314	

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\$0.81

\$0.84

\$4.22

\$1.46



## **Consolidated Statement of Financial Position (Unaudited)**

(expressed in Jamaican dollars unless otherwise indicated)

(expressed in Jamaican dollars unless otherwise indicated)		
	31 December	31 December
	2020	2019
	\$'000	\$'000
Non-current Assets		
Property, plant and equipment	6,951,505	7,197,435
Right of use assets	397,489	1,040,734
Intangible assets	9,172,623	9,414,737
Investments	1,624,819	1,500,210
Investment in joint venture	455,942	454,070
Long term receivables	759,830	713,815
Post-employment benefit asset	35,100	35,100
Biological assets	411,220	409,370
Deferred tax assets	1,362,933	1,299,895
	21,171,461	22,065,366
Current Assets	<u> </u>	
Inventories	6,801,980	6,914,312
Biological assets	276,185	286,549
Receivables	5,834,995	5,256,720
Non-current assets held for sale	289,241	289,241
Taxation recoverable	23,713	210,060
Cash and bank balances	2,743,203	1,476,292
	15,969,317	14,433,174
Current Liabilities		,,
Payables	4,796,938	6,321,220
Current portion of long term liabilities	3,598,457	829,438
Current portion of lease obligations	69,087	67,731
Taxation payable	261,331	235,285
r. J	8,725,813	7,453,674
Net Current Assets	7,243,504	6,979,500
	28,414,965	29,044,866
Equity attributable to Stockholders of the Company	20,111,703	27,011,000
Share capital	5,768,558	5,768,558
Capital reserves	1,024,839	1,097,200
Retained earnings	10,156,423	8,104,479
Retained earnings	16,949,820	14,970,237
Non-constitution	10,949,820	14,970,237
Non-current Liabilities	140 200	140 200
Post-employment benefit obligations	148,300	148,300
Long term liabilities Lease obligations	9,540,406 339,214	11,393,938 1,105,372
Deferred tax liabilities	1,437,225	1,105,372
Deterted (dx liabilities		
	11,465,145	14,074,629
	28,414,965	29,044,866

Approved for issue by the Board of Directors on 8 February 2021 and signed on its behalf by:

Paul B. Scott Chairman Richard R. Pandohie Director



# **Consolidated Statement of Changes in Equity (Unaudited)**

(expressed in Jamaican dollars unless otherwise indicated)

	12 months ended 31 December 2020					
	Attributable to Stockholders of the Company				Non-	Total
	Share Capital	Capital Reserves	Retained Earnings	Sub- Total	controlling Interests	Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 1 January 2020	5,768,558	1,097,200	8,104,479	14,970,237	-	14,970,237
Total comprehensive in	come:					
Profit for the period	-	-	3,096,816	3,096,816	-	3,096,816
Currency translation gains and losses	-	(196,970)	-	(196,970)	-	(196,970)
Fair value gains on investments		124,609	-	124,609	-	124,609
	-	(72,361)	3,096,816	3,024,455	-	3,024,455
Dividends declared		-	(1,044,872)	(1,044,872)	-	(1,044,872)
At 31 December 2020	5,768,558	1,024,839	10,156,423	16,949,820	-	16,949,820

	12 months ended 31 December 2019					
	Attributable to Stockholders of the Company			Non-	Total	
	Share Capital	Capital Reserves	Retained Earnings	Sub- Total	controlling Interests	Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 1 January 2019	5,768,558	993,334	8,983,102	15,744,994	(999,372)	14,745,622
Effect of adoption of new accounting standards	-	-	(83,437)	(83,437)	-	(83,437)
	5,768,558	993,334	8,899,665	15,661,557	(999,372)	14,662,185
Total comprehensive in	come:					
Profit for the period	-	-	1,067,434	1,067,434	(94,100)	973,334
Re-measurement of post-employment benefits	-	-	(9,650)	(9,650)	-	(9,650)
Currency translation gains and losses	-	18,101	-	18,101	-	18,101
Fair value gains on investments		85,765	-	85,765	-	85,765
	-	103,866	1,057,784	1,161,650	(94,100)	1,067,550
Dividends declared	-	-	(733,557)	(733,557)	-	(733,557)
Acquisition of shareholding of non-controlling interests	-	-	(1,119,413)	(1,119,413)	1,093,472	(25,941)
At 31 December 2019	5,768,558	1,097,200	8,104,479	14,970,237	-	14,970,237



## **Consolidated Statement of Cash Flows (Unaudited)**

(expressed in Jamaican dollars unless otherwise indicated)

	12 months ended 31 December		
	2020	2019	
	\$'000	\$'000	
Cash Flows from Operating Activities			
Net profit	3,096,816	973,334	
Items not affecting cash resources:			
Amortization of intangible assets	242,114	243,027	
Depreciation	948,675	900,826	
Impairment of assets held for sale	-	50,000	
Net impairment of long term receivables	(24,510)	132,538	
Gain on lease modification	(172,349)	-	
Interest income	(61,927)	(33,394)	
Interest expense on long term liabilities	977,674	1,285,087	
Interest expense on lease obligation	109,980	100,240	
Results of joint venture	(1,872)	(57,705)	
Taxation	474,475	(318,255)	
	5,589,076	3,275,698	
Changes in operating assets and liabilities:			
Inventories	112,332	(366,207)	
Receivables	(595,775)	(195,894)	
Biological assets	8,514	85,948	
Payables	(2,116,474)	63,617	
	2,997,673	2,863,162	
Taxation paid	(314,914)	(308,398)	
Cash provided by operating activities	2,682,759	2,554,764	
Cash Flows from Investing Activities		· · · · · · · · · · · · · · · · · · ·	
Net purchase of property, plant and equipment	(903,305)	(1,014,342)	
Long term receivables	(21,505)	246,774	
Acquisition of shareholding of non-controlling interests	-	(25,941)	
Interest received	79,427	29,849	
Cash used in investing activities	(845,383)	(763,660)	
Cash Flows from Financing Activities		(,,	
Long term liabilities	945,738	(184,011)	
Lease obligations	213,352	(87,419)	
Dividends paid	(611,650)	(696,588)	
Interest paid	(1,117,905)	(1,402,129)	
Cash used in financing activities	(570,465)	(2,370,147)	
oush used in maneing activities	(570,103)	(2,370,117)	
Increase/(decrease) in cash and cash equivalents	1,266,911	(579,043)	
Cash and cash equivalents at beginning of year	1,476,292	2,055,335	
CASH AND CASH EQUIVALENTS AT END OF YEAR	2,743,203	1,476,292	
CHOITIND CHOILEQUIVABLE TO AT END OF TEAK	<u></u>	1,770,474	

Significant non-cash transactions: During the year, the Group disposed of property valued at \$800 million, which was paid by way of shares issued to the Group by the purchaser. The Group then declared these shares as a non-cash dividend.



# **Business Segments (Unaudited)**

(expressed in Jamaican dollars unless otherwise indicated)

Manufacturing	Distribution	Eliminations	Group
\$'000	\$'000	\$'000	\$'000
9,434,562	28,632,690	-	38,067,252
12,957,886	<u> </u>	(12,957,886)	
22,392,448	28,632,690	(12,957,886)	38,067,252
3,260,518	1,911,347		5,171,865
			(87,039)
			5,084,826
11,678,349	9,425,801		21,104,150
			16,036,628
			37,140,778
5,707,659	4,917,857		10,625,516
			9,565,442
			20,190,958
475,080	206,104		681,184
			222,121
			903,305
570,107	178,570		748,677
			199,998
			948,675
	\$'000 9,434,562 12,957,886 22,392,448 3,260,518 11,678,349 5,707,659	\$'000 \$'000 9,434,562 28,632,690 12,957,886 - 22,392,448 28,632,690 3,260,518 1,911,347 11,678,349 9,425,801 5,707,659 4,917,857 475,080 206,104	\$'000         \$'000         \$'000           9,434,562         28,632,690         -           12,957,886         -         (12,957,886)           22,392,448         28,632,690         (12,957,886)           3,260,518         1,911,347         -           11,678,349         9,425,801         -           5,707,659         4,917,857         -           475,080         206,104         -

12 months ended 31 December 2019	Manufacturing	Distribution	Eliminations	Group
	\$'000	\$'000	\$'000	\$'000
External revenue	8,477,207	24,217,614	-	32,694,821
Inter-segment revenue	10,995,769	100,956	(11,096,725)	
Total revenue	19,472,976	24,318,570	(11,096,725)	32,694,821
Segment result	1,890,340	1,004,229	<u>-</u>	2,894,569
Unallocated income and expenses				(91,934)
Operating profit				2,802,635
Segment assets	12,472,914	9,877,645	<u>-</u>	22,350,559
Unallocated assets				14,147,981
Total assets				36,498,540
Segment liabilities	5,391,207	6,125,156	<u> </u>	11,516,363
Unallocated liabilities			_	10,011,940
Total liabilities				21,528,303
Capital expenditure	996,228	85,253	-	1,081,481
Unallocated capital expenditure				142,323
Total capital expenditure				1,223,804
Depreciation	531,161	228,638	<u>-</u>	759,799
Unallocated depreciation				44,214
Total depreciation				804,013

Total revenue for the period includes export sales of \$2,187,592,000 (2019 – \$1,350,366,000)



#### **Notes to the Interim Financial Statements**

(expressed in Jamaican dollars unless otherwise indicated)

#### **Basis of preparation**

These unaudited interim financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and IFRS Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS. The financial statements have been prepared under the historical cost convention, as modified by the measurement of investments at fair value, assets held for sale and biological assets measured at fair value less costs to sell, and defined benefit pension plan assets measured at fair value.

The accounting policies followed in these interim financial statements are consistent with those used in the audited financial statements for the year ended 31 December 2019.

These interim financial statements do not reflect adjustments for the re-measurement of post-employment benefits or for the fair value of investments (other than those resulting from changes in foreign exchange rates) as at 31 December 2020. Such adjustments are made during our annual audit process based on independent valuations and will be reflected in our annual audited financial statements.