

# **Interim Report**

9 Months Ended 30 September 2020



#### **Interim Report to the Stockholders**

#### Overview of the Group's results for Q3 2020

#### Q3: July to September 2020

For the three (3) months ended 30 September 2020, the Seprod Group achieved revenues from continuing operations of J\$10.05 billion, an increase of J\$1.86 billion over the corresponding period in 2019 and net profit from continuing operations of J\$1.31 billion, an increase of J\$1.03 billion over the corresponding period in 2019.

The increase in the quarter's profit from continuing operations was due largely to:

- (i) A one-off gain of J\$762 million from the sale of a property that the Group was able to dispose of due to the consolidation and relocation of a distribution operation; and
- (ii) Deliberate efforts made in prior years to strengthen the business fundamentals. These efforts included consolidating the dairy factories, increasing exports and expanding the distribution footprint through the acquisition of the Facey Consumer business.

The Group exited the perennial loss-making sugar manufacturing operation in July 2019. As required by accounting standards, the losses from this discontinued operation are presented as a single line item in the Statement of Comprehensive Income until the operation has been disposed of (losses for historical periods have also been re-presented in this manner for comparability). The losses from this discontinued operation for the three (3) months ended 30 September 2020 amounted to J\$31 million. This compares to losses of J\$460 million (inclusive of a J\$331 million write-down in assets following the closure of the factory) for the corresponding period in 2019.

#### Year to Date: January to September 2020

Revenues from continuing operations for the nine (9) months ended 30 September 2020 amounted to J\$28.66 billion, an increase of J\$3.86 billion or 16% over the corresponding period in 2019 and this translated to a net profit from continuing operations of J\$2.53 billion, an increase of J\$1.37 billion or 117% over the corresponding period in 2019.

The losses from the discontinued sugar manufacturing operation for the nine (9) months ended 30 September 2020 amounted to J\$47 million. This compares to losses of J\$786 million for the corresponding period in 2019.



The pandemic has had a negative impact on our operations, but the Group's diversified portfolio has certainly allowed it to be resilient up to this point. We have gone above and beyond the health protocol guidelines of the Ministry of Health and Wellness to ensure the safety of everyone that has to interface with the business and to ensure supply continuity to our customers and consumers.

#### **Rest of Year Projection**

We see risk in the global supply chain that could impact raw material availability and prices, disposable income pressure on our consumers and availability of workers as the community spread of the coronavirus intensifies. Nonetheless, we are projecting solid Q4 results to close out a strong 2020 performance.

P. B. Scott Chairman October 20, 2020

R. R. Pandohie Chief Executive Officer



# Shareholders' Profile as at 30 September 2020

#### **Ten Largest Shareholders**

1.	Musson (Jamaica) Limited	233,747,988
2.	Coconut Industry Board	163,420,345
3.	JCSD Trustee Services Limited – Facey Group Limited	125,234,043
4.	Grace Kennedy Limited Pension Scheme	21,955,904
5.	National Insurance Fund	15,443,045
6.	Scotia Jamaica Investment Management - A/C 3119	9,074,455
7.	ATL Group Pension Fund Trustee Nominee Limited	6,492,559
8.	Sagicor Select Fund Limited ('Class C' Shares)	5,879,298
9.	VM Wealth Equity Fund	5,786,571
10	. NCB Insurance Company Limited - A/C 109	5,648,346

#### Shareholding of Directors, along with their connected persons

1. Paul B. Scott (Chairman)	Nil
- connected persons	358,982,031
2. Peter J. Thwaites (Vice Chairman)	11,020
3. Richard R. Pandohie (Chief Executive Officer)	3,998,231
4. Byron E. Thompson	1,220,668
5. Melanie Subratie	Nil
- connected persons	358,982,031
6. Michael J. Subratie	Nil
7. Nicholas Scott	Nil
- connected persons	1,206,768
8. Christopher Gentles	Nil
9. Hugh Gentles	Nil
- connected person	500,000
10. Patrick Scott	3,000,000
11. Nicholas Jones	Nil
12. Brian Wynter	Nil



#### Shareholding of Management

1. Marilyn Anderson	25,000
2. Carol Andrade	13,000
3. Damion Dodd	300,000
4. Roger Drinkall	200,000
5. Fredy Grael	Nil
6. Chana Hay	1,375,500
7. Tricia Hill	Nil
8. Alerie Hull-Duhaney	15,000
9. Kerrian Johnson	25,000
10. Efrain Lara	Nil
11. Roger Lewis	75,300
12. Joyce Miller	35,000
13. Jeffrey Moss-Solomon	201,900
14. Richard Pandohie	3,998,231
15. Patrick Scott	3,000,000
16. Dr. Patrick Sterling	20,700
17. Dave Virtue	Nil
18. Amanda Watson	460,000

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# **Interim Financial Statements (Unaudited)**

#### 9 months ended 30 September 2020

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# **Consolidated Statement of Comprehensive Income (Unaudited)**

(expressed in Jamaican dollars unless otherwise indicated)

	3 months ended 30 September		9 months ended 30 September		
	2020	2019	2020	2019	
	\$'000	\$'000	\$'000	\$'000	
Revenue	10,051,231	8,194,846	28,658,946	24,797,566	
Direct expenses	(5,966,901)	(5,311,563)	(18,061,916)	(15,774,120)	
Gross Profit	4,084,330	2,883,283	10,597,030	9,023,446	
Other operating income	780,366	(149,003)	997,696	175,028	
Other operating expenses	(3,176,493)	(2,083,387)	(7,783,284)	(6,989,274)	
Operating Profit	1,688,203	650,893	3,811,442	2,209,200	
Finance costs	(270,868)	(331,795)	(866,090)	(866,660)	
Share of results of joint venture	(19,225)	(9,030)	(14,258)	45,512	
Profit before Taxation	1,398,110	310,068	2,931,094	1,388,052	
Taxation	(85,120)	(25,456)	(401,166)	(223,814)	
Net Profit from continuing operations	1,312,990	284,612	2,529,928	1,164,238	
Net loss from discontinued operations	(31,173)	(459,984)	(47,299)	(786,493)	
Net Profit	1,281,817	(175,372)	2,482,629	377,745	
Other comprehensive income, net of taxes	32,235	51,287	130,693	92,235	
Total Comprehensive Income	1,314,052	(124,085)	2,613,322	469,980	

#### Net Profit from continuing operations is attributable to Stockholders of the Company Net Loss from discontinued operations is attributable to:

Net Loss if one discontinued ope	Net Loss if on discontinued operations is attributable to.						
Stockholders of the Company	(31,173)	(459,984)	(47,299)	(692,393)			
Non-controlling interest	-	-	-	(94,100)			
	(31,173)	(459,984)	(47,299)	(786,493)			
Total Comprehensive Income is	s attributable to:						
Stockholders of the Company	1,314,052	(124,085)	2,613,322	564,080			
Non-controlling interest	-	-	-	(94,100)			
	1,314,052	(124,085)	2,613,322	469,980			

#### Earnings per Stock Unit attributable to Stockholders of the Company

Continuing operations	\$1.79	\$0.39	\$3.44	\$1.58
Discontinued operations	(\$0.04)	(\$0.63)	(\$0.06)	(\$1.07)
Total	\$1.75	(\$0.24)	\$3.38	\$0.51



#### **Consolidated Statement of Financial Position (Unaudited)**

(expressed in Jamaican dollars unless otherwise indicated)

(expressed in Janarcan donars diffess othe	30 September 2020 \$'000	30 September 2019 \$'000	31 December 2019 \$'000
Non-current Assets			
Property, plant and equipment	6,857,741	6,922,379	7,197,435
Right of use assets	661,630	-	1,040,734
Intangible assets	9,233,483	9,475,597	9,414,737
Investments	1,618,744	1,506,680	1,500,210
Investment in joint venture	439,812	448,448	454,070
Long term receivables	762,972	736,476	713,815
Post-employment benefit asset	35,100	36,000	35,100
Biological assets	381,338	345,209	409,370
Deferred tax assets	1,326,933	710,256	1,299,895
	21,317,753	20,181,045	22,065,366
Current Assets	<u>.</u>		i
Inventories	6,199,991	5,693,840	6,914,312
Biological assets	286,549	286,549	286,549
Receivables	6,827,205	6,232,635	5,256,720
Non-current assets held for sale	289,241	289,241	289,241
Taxation recoverable	13,725	-	210,060
Cash and bank balances	3,122,979	1,554,371	1,476,292
	16,739,690	14,056,636	14,433,174
Current Liabilities		,i	
Payables	5,930,147	5,242,487	6,321,220
Current portion of long term liabilities	3,632,778	1,593,731	829,438
Current portion of lease obligations	69,087	-	67,731
Taxation payable	-	237,730	235,285
	9,632,012	7,073,948	7,453,674
Net Current Assets	7,107,678	6,982,688	6,979,500
	28,425,431	27,163,733	29,044,866
Equity attributable to Stockholders of the	Company		
Share capital	5,768,558	5,768,558	5,768,558
Capital reserves	1,227,893	1,085,569	1,097,200
Retained earnings	9,542,236	7,968,753	8,104,479
5	16,538,687	14,822,880	14,970,237
Non-current Liabilities	, , , , , , , , , , , , , , , , ,	<u>,                                 </u>	
Post-employment benefit obligations	148,300	136,200	148,300
Long term liabilities	9,640,909	10,674,094	11,393,938
Lease obligations	660,310	-	1,105,372
Deferred tax liabilities	1,437,225	1,530,559	1,427,019
	11,886,744	12,340,853	14,074,629
	28,425,431	27,163,733	29,044,866

Approved for issue by the Board of Directors on	20 October 2020	and signed on its behalf by:
		ATTC

Chairman

**Richard R. Pandohie** 

Director

Paul B. Scott



## **Consolidated Statement of Changes in Equity (Unaudited)**

(expressed in Jamaican dollars unless otherwise indicated)

	9 months ended 30 September 2020					
	Attributable to Stockholders of the Company			Non-	Total	
	Share Capital	Capital Reserves			controlling Interests	Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 1 January 2020	5,768,558	1,097,200	8,104,479	14,970,237	-	14,970,237
Total comprehensive in	come:					
Profit for the period	-	-	2,482,629	2,482,629	-	2,482,629
Currency translation gains and losses	-	12,159	-	12,159	-	12,159
Fair value gains on investments	_	118,534	-	118,534	-	118,534
	-	130,693	2,482,629	2,613,322	-	2,613,322
Dividends declared		-	(1,044,872)	(1,044,872)	-	(1,044,872)
At 30 September 2020	5,768,558	1,227,893	9,542,236	16,538,687	-	16,538,687

	9 months ended 30 September 2019					
	Att	ributable to S	tockholders of	the Company	Non-	Total
	Share Capital	Capital Reserves	Retained Earnings	Sub- Total	controlling Interests	Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 1 January 2019	5,768,558	993,334	8,983,102	15,744,994	(999,372)	14,745,622
Total comprehensive in	come:					
Profit for the period	-	-	471,845	471,845	(94,100)	377,745
Fair value gains on investments	-	92,235	-	92,235	-	92,235
	-	92,235	471,845	564,080	(94,100)	469,980
Dividends declared	-	-	(366,783)	(366,783)	-	(366,783)
Acquisition of shareholding of non- controlling interests	-	-	(1,119,411)	(1,119,411)	1,093,472	(25,939)
At 30 September 2019	5,768,558	1,085,569	7,968,753	14,822,880	-	14,822,880



#### **Consolidated Statement of Cash Flows (Unaudited)**

(expressed in Jamaican dollars unless otherwise indicated)

	9 months ended 3	0 September
	2020	2019
	\$'000	\$'000
Cash Flows from Operating Activities		
Net profit	2,482,629	377,745
Items not affecting cash resources:		
Amortization of intangible assets	181,254	182,167
Depreciation	800,088	576,378
Impairment of assets held for sale	-	50,000
Impairment of long term receivables	-	131,000
Gain on lease modification	(53,368)	-
Interest income	(45,883)	(56,647)
Interest expense on long term liabilities	727,132	866,660
Interest expense on lease obligation	91,154	-
Results of joint venture	14,258	(45,512)
Taxation	401,166	223,814
	4,598,430	2,305,605
Changes in operating assets and liabilities:		
Inventories	714,321	854,265
Receivables	(1,587,985)	(1,183,764)
Biological assets	28,032	150,109
Payables	(1,057,008)	(2,102,644)
-	2,695,790	23,571
Taxation paid	(456,948)	26,444
Cash provided by operating activities	2,238,842	50,015
Cash Flows from Investing Activities		
Net purchase of property, plant and equipment	(366,130)	(410,739)
Long term receivables	(49,157)	189,231
Acquisition of shareholding of non-controlling interests		(25,939)
Interest received	63,383	70,265
Cash used in investing activities	(351,904)	(177,182)
Cash Flows from Financing Activities		(177)102)
Long term liabilities	1,070,052	1,139,927
Lease obligations	(105,498)	
Dividends paid	(366,778)	(696,592)
Interest paid	(838,027)	(817,132)
Cash used in financing activities	(240,251)	(373,797)
cash asca in mancing activities	(270,231)	(373,777)
Increase/(decrease) in cash and cash equivalents	1,646,687	(500,964)
Cash and cash equivalents at beginning of year	1,476,292	2,055,335
CASH AND CASH EQUIVALENTS AT END OF PERIOD	3,122,979	1,554,371
CASH AND CASH EQUIVALEN IS AT END OF FERIOD	3,122,777	1,554,571

Significant non-cash transactions: During the quarter ended 30 September 2020, the Group disposed of property valued at \$800 million, which was paid by way of shares issued to the Group by the purchaser. The Group then declared these shares as a non-cash dividend.



## **Business Segments (Unaudited)**

(expressed in Jamaican dollars unless otherwise indicated)

S'000   S'000   S'000   S'000     External revenue   7,260,965   21,397,981   -   28,658,946     Inter-segment revenue   8,998,565   -   (8,998,565)   -     Total revenue   16,259,530   21,397,981   (8,998,565)   28,658,946     Segment result   2,466,747   1,357,542   -   3,824,289     Unallocated income and expenses   (12,847)   3,811,442   3,811,442     Segment assets   20,982,842   9,740,279   -   30,723,121     Unallocated assets   7,206,499   5,787,258   12,993,757   38,057,443     Segment liabilities   7,206,499   5,787,258   12,993,757   8,524,999     Total assets   302,344   43,544   -   345,888     Unallocated capital expenditure   20,242   366,130   20,242     Total capital expenditure   527,262   122,925   650,187     Unallocated depreciation   149,901   800,088     9 months ended 30 September 2019   Manufacturing   Distribution   Eliminations
Inter-segment revenue 8,998,565 - (8,998,565) -   Total revenue 16,259,530 21,397,981 (8,998,565) 28,658,946   Segment result 2,466,747 1,357,542 - 3,824,289   Unallocated income and expenses (12,847) 3,811,442   Segment assets 20,982,842 9,740,279 - 30,723,121   Unallocated assets 7,334,322 38,057,443 38,057,443   Segment liabilities 7,206,499 5,787,258 - 12,993,757   Unallocated liabilities 7,206,499 5,787,258 - 20,242   Total aspenditure 302,344 43,544 - 345,888   Unallocated capital expenditure 366,130 366,130 366,130   Depreciation 527,262 122,925 - 650,187   Unallocated depreciation <td< td=""></td<>
Total revenue   16,259,530   21,397,981   (8,998,565)   28,658,946     Segment result   2,466,747   1,357,542   -   3,824,289     Unallocated income and expenses   (12,847)   3,811,442   3,811,442     Segment assets   20,982,842   9,740,279   -   30,723,121     Unallocated assets   7,334,322   38,057,443   38,057,443     Segment liabilities   7,206,499   5,787,258   -   12,993,757     Unallocated liabilities   7,206,499   5,787,258   -   12,993,757     Unallocated capital expenditure   302,344   43,544   -   345,888     Unallocated capital expenditure   20,242   366,130   20,242     Total capital expenditure   527,262   122,925   -   650,187     Unallocated depreciation   527,262   122,925   -   650,187     Unallocated depreciation   149,901   800,088   800,088
Segment result 2,466,747 1,357,542 - 3,824,289   Unallocated income and expenses (12,847) 3,811,442   Operating profit 3,811,442 3,811,442   Segment assets 20,982,842 9,740,279 - 30,723,121   Unallocated assets 7,334,322 38,057,443 38,057,443   Segment liabilities 7,206,499 5,787,258 - 12,993,757   Unallocated liabilities 7,206,499 5,787,258 - 12,993,757   Unallocated liabilities 7,206,499 5,787,258 - 12,993,757   Unallocated capital expenditure 302,344 43,544 - 345,888   Unallocated capital expenditure 20,242 366,130 20,242   Total capital expenditure 20,242 366,130 366,130   Depreciation 527,262 122,925 - 650,187   Unallocated depreciation 149,901 800,088 800,088
Unallocated income and expenses (12,847)   Operating profit 3,811,442   Segment assets 20,982,842 9,740,279 -   Unallocated assets 7,334,322 38,057,443   Total assets 38,057,443 38,057,443   Segment liabilities 7,206,499 5,787,258 - 12,993,757   Unallocated liabilities 8,524,999 21,518,756 21,518,756   Capital expenditure 302,344 43,544 - 345,888   Unallocated capital expenditure 20,242 366,130   Depreciation 527,262 122,925 - 650,187   Unallocated depreciation 149,901 800,088 800,088
Operating profit   3,811,442     Segment assets   20,982,842   9,740,279   -   30,723,121     Unallocated assets   7,334,322   38,057,443   38,057,443     Segment liabilities   7,206,499   5,787,258   -   12,993,757     Unallocated liabilities   8,524,999   21,518,756   21,518,756     Capital expenditure   302,344   43,544   -   345,888     Unallocated capital expenditure   20,242   366,130   20,242     Total capital expenditure   527,262   122,925   -   650,187     Unallocated depreciation   149,901   800,088   800,088   800,088
Segment assets   20,982,842   9,740,279   -   30,723,121     Unallocated assets   7,334,322   38,057,443   38,057,443     Segment liabilities   7,206,499   5,787,258   -   12,993,757     Unallocated liabilities   7,206,499   5,787,258   -   12,993,757     Unallocated liabilities   8,524,999   21,518,756   21,518,756     Capital expenditure   302,344   43,544   -   345,888     Unallocated capital expenditure   20,242   366,130   366,130     Depreciation   527,262   122,925   -   650,187     Unallocated depreciation   149,901   800,088   800,088
Unallocated assets7,334,322 38,057,443Segment liabilities7,206,4995,787,25812,993,757Unallocated liabilities8,524,999 21,518,75621,518,756Capital expenditure302,34443,544345,888Unallocated capital expenditure20,242366,130Depreciation527,262122,925650,187Unallocated depreciation149,901800,088
Total assets 38,057,443   Segment liabilities 12,993,757   Unallocated liabilities 8,524,999   Total liabilities 21,518,756   Capital expenditure 302,344 43,544 345,888   Unallocated capital expenditure 20,242 366,130   Depreciation 527,262 122,925 650,187   Unallocated depreciation 149,901 800,088
Segment liabilities7,206,4995,787,25812,993,757Unallocated liabilities8,524,999Total liabilities21,518,756Capital expenditure302,34443,544345,888Unallocated capital expenditure20,242Total capital expenditure366,130Depreciation527,262122,925650,187Unallocated depreciation149,901Total depreciation800,088
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Total capital expenditure366,130Depreciation527,262122,925650,187Unallocated depreciation149,901800,088
Depreciation 527,262 122,925 - 650,187 Unallocated depreciation 149,901 <b>Total depreciation</b> 800,088
Unallocated depreciation 149,901   Total depreciation 800,088
Total depreciation 800,088
9 months ended 30 September 2019 Manufacturing Distribution Eliminations Group
9 months ended 30 September 2019 Manufacturing Distribution Eliminations Group
\$'000 \$'000 \$'000 \$'000
\$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000   \$000 <th< td=""></th<>
Inter-segment revenue 6,932,707 - (6,932,707) -
Total revenue   13,658,837   18,071,436   (6,932,707)   24,797,566
Segment result 2,095,512 683,623 - 2,779,135
Unallocated income and expenses (569,935) (569,935)
Operating profit 2,209,200
Segment assets   16,910,051   8,248,469   -   25,158,520     Unallocated assets   9,410,161
Unallocated assets   9,410,161     Total assets   34,568,681
Segment liabilities   5,637,421   6,291,836   -   11,929,257
Unallocated liabilities 7,485,544
,,-
Total liabilities
Total liabilities   19,414,801     Capital expenditure   109,831   290.639   -   400,470
Total liabilities19,414,801Capital expenditure109,831290.639400,470Unallocated capital expenditure10,269
Total liabilities   19,414,801     Capital expenditure   109,831   290.639   -   400,470
Total liabilities19,414,801Capital expenditure109,831290.639400,470Unallocated capital expenditure10,269
Total liabilities   19,414,801     Capital expenditure   109,831   290.639   400,470     Unallocated capital expenditure   10,269   410,739

Total revenue for the period includes export sales of \$1,507,712,000 (2019 – \$1,144,294,000)



#### Notes to the Interim Financial Statements

(expressed in Jamaican dollars unless otherwise indicated)

#### **Basis of preparation**

These unaudited interim financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and IFRS Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS. The financial statements have been prepared under the historical cost convention, as modified by the measurement of investments at fair value, assets held for sale and biological assets measured at fair value less costs to sell, and defined benefit pension plan assets measured at fair value.

The accounting policies followed in these interim financial statements are consistent with those used in the audited financial statements for the year ended 31 December 2019.

These interim financial statements do not reflect adjustments for the re-measurement of post-employment benefits or for the fair value of investments (other than those resulting from changes in foreign exchange rates) as at 30 September 2020. Such adjustments are made during our annual audit process based on independent valuations and will be reflected in our annual audited financial statements.