

Financial Statements 31 December 2019

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I have examined the financial condition and valued the policy and claims liabilities of GAICJL for its balance sheet as at December 31, 2019 and the corresponding change in the policy and claims liabilities in the statement of operations for the year then ended. I meet the appropriate qualification standards and am familiar with the valuation and solvency requirements applicable to general insurance companies in Jamaica. I have relied upon PriceWaterhouseCoopers for the substantial accuracy of the records and information concerning other liabilities, as certified in the attached statement.

The results of my valuation together with amounts carried in the Annual Return are the following:

Claims Liabilities (J\$000)	Carried in Annual	Actuary's	
	Return	Estimate	
Direct unpaid claims and adjustment expenses:	2,260,567	2,261,419	
Assumed unpaid claims and adjustment expenses:	0	0	
Gross unpaid claims and adjustment expenses:	2,260,567	2,261,419	
Ceded unpaid claims and adjustment expenses:	692,217	692,096	
Other amounts to recover:	0	0	
Other net liabilities:	0	0	
Net unpaid claims and adjustment expenses:	1,568,350	1,569,323	

Policy Liabilities (J\$000)	Carried in Annual	Actuary's	
	Return	Estimate	
Gross policy liabilities in connection with unearned premiums:		1,247,682	
Net policy liabilities in connection with unearned premiums:		960,471	
Gross unearned premiums:	2,270,602		
Net unearned premiums:	1,215,151		
Premium deficiency:	0		
Other net liabilities:	0		



In my opinion:

- (i) The methods and procedures used in the verification of the data are sufficient and reliable and fulfill acceptable standards of care;
- (ii) The valuation of policy and claims liabilities has been made in accordance with generally accepted actuarial practice with such changes as determined and directions made by the Commission;
- (iii) The methods and assumptions used to calculate the policy and claims liabilities are appropriate to the circumstances of the company and of the said policies and claims;
- (iv) The amount of policy and claims liabilities represented in the balance sheet of General Accident Insurance Company Jamaica Limited makes proper provision for the future payments under the company's policies and meet the requirements of the Insurance Act and other appropriate regulations of Jamaica;
- (v) A proper charge on account of these liabilities has been made in the statement of comprehensive income;
- (vi) There is sufficient capital available to meet the solvency standards as established by the Commission

Josh Worsham, FCAS, MAAA

Name of Appointed Actuary

Signature of Appointed Actuary

April 30, 2020 Date



Independent auditor's report

To the Members of General Accident Insurance Company Jamaica Limited

Report on the audit of the consolidated and stand-alone financial statements

Our opinion

In our opinion, the consolidated financial statements and the stand-alone financial statements give a true and fair view of the consolidated financial position of General Accident Insurance Company Jamaica Limited (the Company) and its subsidiaries (together 'the Group') and the stand-alone financial position of the Company as at 31 December 2019, and of their consolidated and stand-alone financial performance and their consolidated and stand-alone cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and with the requirements of the Jamaican Companies Act.

What we have audited

General Accident Insurance Company Jamaica Limited's consolidated and stand-alone financial statements comprise:

- the consolidated statement of financial position as at 31 December 2019;
- the consolidated statement of comprehensive income for the year then ended:
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended;
- the statement of financial position as at 31 December 2019;
- the statement of comprehensive income for the year then ended;
- the statement of changes in equity for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the consolidated and stand-alone financial statements, which include a summary of significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated and stand-alone financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Independence

We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code). We have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

Our audit approach

Audit scope

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the consolidated and stand-alone financial statements. In particular, we considered where management made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including, among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

How we tailored our group audit scope

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the consolidated financial statements as a whole, taking into account the structure of the Group, the accounting processes and controls, and the industry in which the Group operates.

The context of our audit is set by the Group's significant activities for the year ended 31 December 2019. These include the purchase of a majority stake in Motor One Insurance Company Limited (Motor One). As a result of the acquisition of Motor One, the Group now prepares consolidated financial statements. This was included as a new key audit matter for the current year.

Our 2019 audit was planned and executed having regard to the fact that the operations of the Group included Motor One, which is domiciled in Trinidad and Tobago.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated and stand-alone financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and stand-alone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the key audit matter
Business combination Refer to notes 2 (b), 7 and 38 to the consolidated financial statements for disclosures of related accounting policies, judgements and estimates.	
The Group acquired 55% of the issued share capital of Motor One for a total consideration of \$349 million. As a result of the transaction and certain changes to the composition of Motor One's board, management concluded that it obtained control of Motor One, and consequently, that Motor One became a subsidiary of the Group.	We were assisted by our valuation expert in aspects of our work. We tested the fair values of the intangible assets recognized, as follows: • Evaluated the application of valuation methodology utilised to derive the fair value of the identified intangible assets. • Tested the reasonableness of valuation assumptions and inputs by:



Key audit matter

The accounting for the acquisition was a key audit matter because it was a significant transaction for the year, given the financial and operational impacts on the Group. We focused on this area due to the nature of business combinations, the requirements of which can be complex and require management to exercise judgement in determining certain estimates. The complex judgements include identifying and estimating the fair value of the intangible assets acquired. The Group was assisted by an external valuation expert in this process.

How our audit addressed the key audit matter

- Referencing historical information in management's cash flow projections to supporting documents and information;
- Corroborating the revenue forecasts, retention ratio, claims ratio, expense forecasts, capital and growth rates by comparison to independent economic and statistical data;
- Comparing the discount rate to that used by other market participants; and
- Agreeing the remaining useful lives of each intangible asset identified to the period over which the cash flows are expected to be generated.
- Tested the mathematical accuracy of management's discounted cash flow by reperforming the underlying calculations.
- We performed sensitivity analyses on certain of management's assumptions and inputs.
- Assessed the competence and capability of management's valuation expert.

Based on the procedures performed, no adjustments were considered necessary.

Valuation of claims liabilities for general insurance contracts

Refer to notes 2 (r) and 32 to the consolidated and stand-alone financial statements for disclosures of related accounting policies, judgements and estimates

As at year end, the total reserves set aside in relation to the claims liabilities amount to \$3.84 billion for the Group and \$2.26 billion for the Company. This represented 47% and 37% of total liabilities for the Group and Company, respectively.

We focused on this area as the determination of the value of the claims liabilities requires significant judgement in the selection of key assumptions and application of actuarial methodologies.

We performed the following procedures aimed at assessing the assumptions and judgements used by management in the determination of claims liabilities:

- tested the operating effectiveness of the controls over the claims business process. We determined that we could rely on these controls for the purposes of our audit.
- performed detailed testing over the claims provision and claims paid to underlying source documentation.



Key audit matter

In particular, judgement arises over the estimation of liabilities for claims reported as well as those that have been incurred but not reported as at 31 December 2019. There is generally less information available in relation to incurred but not reported claims which could lead to greater variability between initial estimates and final settlement.

Management engaged an actuarial expert to assist in determining the value of the claims liability included in the consolidated and stand-alone statement of financial position.

How our audit addressed the key audit matter

- tested the completeness, accuracy and reliability of the underlying data utilized by management, and its external actuarial experts, to support the actuarial valuation.
- evaluated the independence, experience and objectivity of management's actuarial expert.
- assisted by our actuarial expert, we assessed
 the actuarial assumptions used by
 management in determining claims liabilities.
 We considered the suitability of the
 methodology used in establishing claims
 liabilities against industry benchmarks and
 our knowledge and experience.

The methodologies and assumptions used by management in establishing claims liabilities were found to be consistently applied and appropriate in the circumstances.

Other information

Management is responsible for the other information. The other information comprises the Annual Report (but does not include the consolidated and stand-alone financial statements and our auditor's report thereon), which is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated and stand-alone financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and stand-alone financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated and stand-alone financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of management and those charged with governance for the consolidated and stand-alone financial statements

Management is responsible for the preparation of the consolidated and stand-alone financial statements that give a true and fair view in accordance with IFRS and with the requirements of the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of consolidated and stand-alone financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the consolidated and stand-alone financial statements, management is responsible for assessing the Group and Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group and Company's financial reporting process.

Auditor's responsibilities for the audit of the consolidated and stand-alone financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated and stand-alone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and stand-alone financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and stand-alone
 financial statements, whether due to fraud or error, design and perform audit procedures
 responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a
 basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is
 higher than for one resulting from error, as fraud may involve collusion, forgery, intentional
 omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Group and Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group or Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and stand-alone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group or Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and stand-alone
 financial statements, including the disclosures, and whether the consolidated and stand-alone
 financial statements represent the underlying transactions and events in a manner that achieves
 fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated and stand-alone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements

As required by the Jamaican Companies Act, we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been kept, so far as appears from our examination of those records, and the accompanying consolidated and stand-alone financial statements are in agreement therewith and give the information required by the Jamaican Companies Act, in the manner so required.

The engagement partner on the audit resulting in this independent auditor's report is Kevin Powell.

Chartered Accountants

Pricewaterhouscoopers

7 May 2020 Kingston, Jamaica

Consolidated Statement of Comprehensive Income

Year ended 31 December 2019

	Note	2019 \$'000	2018 \$'000
Gross Premiums Written		10,727,828	8,735,797
Reinsurance ceded		(8,151,493)	(6,745,749)
Excess of loss reinsurance cost		(130,176)	(127,754)
Net premiums written		2,446,159	1,862,294
Changes in unearned premiums, net		(212,387)	(231,864)
Net Premiums Earned		2,233,772	1,630,430
Commission income		857,540	695,668
Commission expense		(451,857)	(334,247)
Claims expense	10	(1,205,328)	(1,023,022)
Management expenses	13	(991,991)	(794,061)
Underwriting Profit		442,136	174,768
Investment income	11	229,885	174,675
Finance charge		(7,568)	-
Other income	12	202,175	47,041
Other operating expenses	13	(96,474)	(43,915)
Profit before Taxation		770,154	352,569
Taxation	15	(118,596)	(67,199)
Net Profit for the Year		651,558	285,370
Attributable to:			
Owners of General Accident Insurance Company Jamaica Limited		558,760	285,370
Non-controlling interests	37	92,798	-
		651,558	285,370
EARNINGS PER SHARE	16	\$0.54	\$0.28
Other Comprehensive Income, net of tax:			
Items that may not be subsequently reclassified to profit or loss			
Unrealised gains on FVOCI investmens		64,330	2,643
Unrealised gains on revaluation of real estate property		25,134	3,933
Foreign currency translation reserve		(40,067)	-,
Total Other Comprehensive Income		49,397	6,576
TOTAL COMPREHENSIVE INCOME		700,955	291,946
Total Comprehensive Income Attributable to:			- <u></u>
Owners of General Accident Insurance Company Jamaica Limited		618,930	291,946
Non-controlling interests	37	82,025	201,840 -
	0,	700,955	291,946
		. 00,000	201,070

Consolidated Statement of Financial Position

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

	Note	2019 \$'000	2018 \$'000
ASSETS		,	•
Cash and short-term investments	18	642,329	656,143
Taxation recoverable		80,468	137,962
Due from policyholders, brokers and agents		1,116,972	920,191
Due from reinsurers and coinsurers	19	2,220,132	1,644,177
Deferred policy acquisition cost		473,244	416,235
Other receivables	20	167,408	159,747
Due from related parties	9	11,656	4,108
Loans receivable	21	- h	28,964
Right of use assets	30	92,157	· <u>-</u>
Investment securities	22	4,752,243	2,470,527
Investment property	24	519,216	206,655
Real estate investment	25	193,633	184,367
Property, plant and equipment	26	574,434	230,763
Intangible assets	27	196,174	2,325
Total assets		11,040,066	7,062,164
LIABILITIES			
Taxation payable		4,426	_
Due to reinsurers and coinsurers	28	961,524	706,156
Other liabilities	29	406,205	316,303
Due to related parties	9	17,130	-
Lease liabilities	30	98,015	_
Deferred tax liabilities	31	44,933	7,144
Insurance reserves	32	6,504,268	3,975,949
Total liabilities	52	8,036,501	5,005,552
SHAREHOLDERS' EQUITY			-
Share capital	33	470,358	470,358
Capital reserves	34	152,030	152,030
Property revaluation reserve	35	58,812	40,819
Fair value reserve	36	79,112	14,898
Translation reserve		(22,037)	. 1,000
Retained earnings		1,791,743	1,378,507
		2,530,018	2,056,612
Non-Controlling Interest	37	473,547	_,,,,,,,,,
Total shareholders' equity		3,003,565	2,056,612
Total liabilities and shareholders' equity		11,040,066	7,062,164
		- 11/0 10/000	1,002,107

Approved by the Board of Directors on 4 May 2020 and signed on its behalf by:

Paul B. Scott

Chairman

Sharon Donaldson-Levine

Director

Consolidated Statement of Changes in Equity

Year ended 31 December 2019

	Note	Share Capital \$'000	Capital Reserves \$'000	Property Revaluation Reserve \$'000	Fair Value Reserve \$'000	Translation Reserve \$'000		Non- Controlling Interest \$'000	Total \$'000
Balance at 1 January 2018		470,358	152,030	36,886	12,255	-	1,243,184	-	1,914,713
Comprehensive income:						-			
Net profit for the year		-	9-	-	_	-	285,370	-	285,370
Other comprehensive income		<u> </u>	~-	3,933	2,643	-	_	-	6,576
Total comprehensive income		-	-	3,933	2,643	-	285,370	_	291,946
Transactions with owners									
Dividends	17					-	(150,047)	-	(150,047)
Balance at 31 December 2018		470,358	152,030	40,819	14,898	-	1,378,507	2	2,056,612
Effect of adoptiong IFRS 16	41	-	-			-	(2,840)	=	(2,840)
As restated at 1 January 2019		470,358	152,030	40,819	14,898	-	1,375,667	-	2,053,772
Comprehensive income:									
Net profit for the year		-	-	÷	_	-	558,760	92,798	651,558
Other comprehensive income	4		-	17,993	64,214	(22,037)		(10,773)	49,397
Total comprehensive income		-	, -	17,993	64,214	(22,037)	558,760	82,025	700,955
Non-controlling interest on acquisition of subsidiary	37	-	_	-	_	-	-	391,522	391,522
Transactions with owners									
Dividends	17	-	_				(142,684)		(142,684)
Balance at 31 December 2019	=	470,358	152,030	58,812	79,112	(22,037)	1,791,743	473,547	3,003,565

Consolidated Statement of Cash Flows

Year ended 31 December 2019

	Note	2019 \$'000	2018 \$'000
Cash Flows from Operating Activities			·
Net profit		651,558	285,370
Adjustments for items not affecting cash:			
Depreciation	26,30	84,639	41,827
Amortisation of intangible assets	27	11,835	2,075
Amortisation of investment premium		(6,188)	4,822
Gains on revaluation of investment property	11	(19,346)	(9,800)
Adjustment to intangible assets		-	(223)
ECL on debt investments		(6,697)	(6,720)
Gain on disposal of property, plant and equipment	12	(1,758)	(2,663)
Finance charge		7,568	-
Interest income	11	(148,721)	(140,742)
Dividend income	11	(18,172)	(109)
Current taxation	15	80,807	62,348
Deferred taxation	15	37,789	4,851
Foreign exchange gains		(57,515)	(10,261)
Increase in deferred policy acquisition cost		(57,009)	(81,692)
(Decrease)/increase in insurance reserves		(100,574)	783,171
	-	458,216	932,254
Changes in operating assets and liabilities:		-	
Due from policyholders, brokers and agents		(212,805)	(312,238)
Other receivables		(7,661)	(85,268)
Other liabilities		48,349	28,002
Due from related parties		9,582	(2,960)
Due from reinsurers and coinsurers, net		(320,587)	(279,496)
	_	(24,906)	280,294
Tax deducted at source		(27,791)	(26,288)
Net cash (used in)/provided by operating activities		(52,697)	254,006
Cash Flows from Investing Activities			
Investments, net		127,395	(621,149)
Loans receivable		28,964	35,421
Net cash outflow from acquisition of subsidiary	38	(198,730)	-
Acquisition of investment property		(5,118)	(41,855)
Acquisition of property, plant and equipment	26	(54,904)	(111,053)
Acquisition of intangible asset	27	(3,105)	
Proceeds from disposal of property, plant and equipment		1,908	6,256
Proceeds from disposal of investment property		293,377	-
Dividend received		18,172	109
Interest received		140,469	146,197
Net cash provided by/(used in) investing activities	_	348,428	(586,074)
Sub-total c/f		295,731	(332,068)
			(002,000)

Consolidated Statement of Cash Flows (Continued)

Year ended 31 December 2019

	Note	2019 \$'000	2018 \$'000
Sub-total b/f		295,731	(332,068)
Cash Flows from Financing Activities	_		
Lease payments	30	(47,268)	-
Dividends paid	17	(292,731)	-
Net cash used in by financing activities	_	(339,999)	
Decrease in cash and cash equivalents	_	(44,268)	(332,068)
Effect of exchange rate changes on cash and cash equivalents		30,454	4,175
Cash and cash equivalents at beginning of year		656,143	984,036
CASH AND CASH EQUIVALENTS AT END OF THE YEAR (NOTE 18)	=	642,329	656,143

General Accident Insurance Company Jamaica Limited Company Statement of Comprehensive Income Year ended 31 December 2019

	Note	2019 \$'000	2018 \$'000
Gross Premiums Written		10,615,009	8,735,797
Reinsurance ceded		(8,151,493)	(6,745,749)
Excess of loss reinsurance cost		(121,743)	(127,754)
Net premiums written		2,341,773	1,862,294
Changes in unearned premiums, net		(225,590)	(231,864)
Net Premiums Earned		2,116,183	1,630,430
Commission income		857,540	695,668
Commission expense		(452,506)	(334,247)
Claims expense	10	(1,206,670)	(1,023,022)
Management expenses	13	(937,561)	(794,061)
Underwriting Profit		376,986	174,768
Investment income	11	174,286	174,675
Finance charge		(6,601)	-
Other income	12	66,512	47,041
Other operating expenses	13	(75,347)	(43,915)
Profit before Taxation		535,836	352,569
Taxation	15	(90,495)	(67,199)
Net Profit for the Year		445,341	285,370
Other Comprehensive Income, net of tax:			
Items that may not be subsequently reclassified to profit or loss			
Changes in fair value of equity investments at fair value through other comprehensive income		64.070	0.040
Unrealised gains on revaluation of real estate investment		64,072	2,643
Total Other Comprehensive Income		9,265	3,933
TOTAL COMPREHENSIVE INCOME		73,337	6,576
IOTAL COMPREHISIVE INCOME		518,678	291,946

Company Statement of Financial Position

31 December 2019

(expressed in Jamaican dollars unless otherwise stated)

		2019	2018
ASSETS	Note	\$'000	\$'000
Cash and short-term investments	18	ina nae	050 440
Taxation recoverable	10	403,206	656,143
Due from policyholders, brokers and agents		80,468	137,962
Due from reinsurers and coinsurers	19	1,115,478	920,191
Deferred policy acquisition cost	18	2,215,149 468.651	1,644,177
Other receivables	20	166,072	416,235
Due from related parties	20 9	22,406	159,747 4,108
Loans receivable	21	22,400	28,964
Right of use assets	30	86.499	£0,50 4
Investment securities	22		0 470 ED7
Investment in subsidiary	23	3,011,328	2,470,527
Investment property	23 24	348,735	7000 055
Pooled real estate investment	25	229,800	206,655
Property, plant and equipment	25 26	193,633 227,596	184,367
Intangible assets	2 0 27	•	230,763
Total assets	21	12,210 8,581,231	2,325 7,062,1 6 4
V 44444			
LIABILITIES			
Due to reinsurers and coinsurers	28	961,524	706,156
Other liabilities	29	350,274	316,303
Lease liabilities	30	92,148	=
Deferred tax liabilities	31	14,275	7,144
Insurance reserves	32	4,733,244	3,975,949
Total liabilities		6,151,465	5,005,552
SHAREHOLDERS' EQUITY			
Share capital	20	(70.050	474 050
Capital reserves	33	470,358	470,358
Property revaluation reserve	34	152,030	152,030
Fair value reserve	35	50,084	40,819
Retained earnings	36	78,970	14,898
Total shareholders' equity		1,678,324 2,429,766	<u>1,378,507</u> 2,056,612
Total liabilities and shareholders' equity		8,581,231	7,062,164
manuscrima action mitter principles principle		0,001,201	1,002,104

Approved by the Board of Directors on 4 May 2020 and signed on its behalf by:

Paul B. Scott

Chairman

Sharon Donaidson-Levine

Director

Company Statement of Changes in Equity Year ended 31 December 2019

	Note	Share Capital \$'000	Capital Reserves \$'000	Property Revaluation Reserve \$'000	Fair Value Reserve \$'000	Retained Earnings \$'000	Total \$'000
Balance at 1 January 2018		470,358	152,030	36,886	12,255	1,243,184	1,914,713
Comprehensive income:							
Net profit for the year		-	-	-	-	285,370	285,370
Other comprehensive income		-		3,933	2,643		6,576
Total comprehensive income		-		3,933	2,643	285,370	291,946
Transactions with owners							
Dividends	17	-		_		(150,047)	(150,047)
Balance at 31 December 2018		470,358	152,030	40,819	14,898	1,378,507	2,056,612
Effect of adoptiong IFRS 16	41		-			(2,840)	(2,840)
Restated at 1 January 2019		470,358	152,030	40,819	14,898	1,375,667	2,053,772
Comprehensive income:							
Net profit for the year		-	=	-	-	445,341	445,341
Other comprehensive income				9,265	64,072	· <u>-</u>	73,337
Total comprehensive income		-	-	9,265	64,072	445,341	518,678
Transactions with owners							
Dividends	17	-	_			(142,684)	(142,684)
Balance at 31 December 2019	;	470,358	152,030	50,084	78,970	1,678,324	2,429,766

Company Statement of Cash Flows

Year ended 31 December 2019

	Note	2019 \$'000	2018 \$'000
Cash Flows from Operating Activities			
Net profit		445,341	285,370
Adjustments for items not affecting cash:			
Depreciation	26,30	72,665	41,827
Interest expense		6,468	
Amortisation of intangible assets	27	2,682	2,075
Amortisation of investment premium		3,327	4,654
Gains on revaluation of investment property		(18,027)	(9,800)
Adjustment to intangible assets		*	(223)
ECL on debt investments		(6,027)	(6,720)
Gain on disposal of property, plant and equipment	12	(1,758)	(2,663)
Interest income	11	(109,568)	(140,742)
Dividend income	11	(18,076)	(109)
Current taxation	15	83,364	62,348
Deferred taxation	15	7,131	4,851
Foreign exchange (gains)/losses		(29,034)	(10,093)
Increase in deferred policy acquisition cost		(52,416)	(81,692)
Increase in insurance reserves		757,295	<u>783</u> ,171
	-	1,143,367	932,254
Changes in operating assets and liabilities:			•
Due from policyholders, brokers and agents		(195,287)	(312,238)
Other receivables		(6,325)	(85,268)
Other liabilities		73,392	28,002
Due from related parties		(18,298)	(2,960)
Due from reinsurers and coinsurers, net		(315,604)	(279,496)
		681,245	280,294
Tax deducted at source		(25,870)	(26,288)
Net cash provided by operating activities		655,375	254,006
Cash Flows from Investing Activities			-
Investments, net		(464,575)	(621,149)
Loans receivable		28,964	35,421
Acquisition of investment property		(5,118)	(41,855)
Acquisition of property, plant and equipment	26	(49,598)	(111,053)
Acquisition of intangible assets		(3,105)	-
Acquisition of subsidiary	38	(238,107)	-
Proceeds from disposal of property, plant and equipment		1,908	6,256
Dividend received		18,076	109
Interest received		101,316	146,197
Net cash used in investing activities	_	(610,239)	(586,074)
Sub-total c/f	_	45,136	(332,068)

General Accident Insurance Company Jamaica Limited Company Statement of Cash Flows (Continued)

Year ended 31 December 2019

	Note	2019 \$'000	2018 \$'000
Sub-total b/f		45,136	(332,068)
Cash Flows from Financing Activities	_		
Lease payments		(34,186)	_
Dividends paid	17	(292,731)	_
Net cash used in by financing activities		(326,917)	-
Decrease in cash and cash equivalents	_	(281,781)	(332,068)
Effect of exchange rate changes on cash and cash equivalents		28,844	4,175
Cash and cash equivalents at beginning of year		656,143	984,036
CASH AND CASH EQUIVALENTS AT END OF THE YEAR (NOTE 18)	_	403,206	656,143

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

1. Identification and Activities

General Accident Insurance Company Jamaica Limited (the company) is incorporated and domiciled in Jamaica. The company is a public listed company with its listing on the Jamaica Junior Stock Exchange. The company is an 80% subsidiary of Musson (Jamaica) Limited (Musson). The registered office of the company is located at 58 Half-Way-Tree Road, Kingston 10. The company's ultimate parent company, Musson, is incorporated and domiciled in Jamaica.

The company is licensed to operate as a general insurance company under the Insurance Act, 2001. Its principal activity is the underwriting of commercial and personal property and casualty insurance.

The company acquired a motor insurance company during the current year (Note 38). It also acquired a licence to start operations for a recently formed subsidiary (Note 2(b)). The company together with its susdiaries are referred to as 'the Group'.

2. Summary of Significant Accounting Policies

The principal financial accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

(a) Basis of preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and IFRS Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS. The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain financial instruments carried at fair value.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. Although these estimates are based on management's best knowledge of current events and action, actual results could differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 7.

Accounting pronouncements effective in 2019 which are relevant to the Group's operations

Certain new standards, amendments and interpretations to existing standards have been published that became effective during the current financial year and are relevant to the Group's operations. The adoption of these new pronouncements has impacted the Group as discussed below.

• IFRS 16, 'Leases' (effective for annual periods beginning on or after 1 January 2019). This standard sets out the principles for the recognition, measurement, presentation and disclosure of leases. It replaces the guidance in IAS 17, which made a distinction in classification between leases that transfer substantially all the risks and rewards incidental to ownership of an underlying asset (finance leases) and those that do not (operating leases). For a lessee, finance leases were recognised as an asset that was depreciated over the lease term and the amount due to the lessor recognised as borrowings; while operating leases were recognised as a periodic rental payment that was treated as a current expense in the income statement.

IFRS 16 introduces a single lease accounting model for lessees. It requires lessees to recognise a lease liability reflecting future lease payments and a "right-of-use asset" for virtually all lease contracts. The standard includes an optional exemption for certain short-term leases and leases of low-value assets. For lessors, the accounting stays almost the same.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(a) Basis of preparation (continued)

Accounting pronouncements effective in 2019 which are relevant to the Group's operations

The adoption of IFRS 16 from 1 January 2019 resulted in changes in accounting policies and adjustments to the amounts recognised in the financial statements. In accordance with the transitional provisions in IFRS 16 [C7], comparative figures have not been restated. Details of the new accounting policy in relation to IFRS 16 are outlined in Note 2 (i) and the impact on the financial statements on adoption of the new standard is disclosed in Note 41.

- Amendment to IFRS 9, 'Financial instruments on prepayment features with negative compensation' (effective for annual periods beginning on or after 1 January 2019). This amendment confirms that when a financial liability measured at amortised cost is modified without this resulting in de-recognition, a gain or loss should be recognised immediately in profit or loss. The gain or loss is calculated as the difference between the original contractual cash flows and the modified cash flows discounted at the original effective interest rate. There was no impact from the adoption of this amendment.
- Amendment to IAS 28, 'Investments in associates and joint ventures' (effective for annual periods beginning on or after 1 January 2019). This amendment clarifies that companies account for long term interests in an associate or joint venture to which the equity method is not applied using IFRS 9. There was no impact from the adoption of this amendment.
- IFRIC 23, Uncertainty over income tax treatments' (effective for annual periods beginning on or
 after 1 January 2019). This IFRIC clarifies how the recognition and measurement requirements of IAS
 12 'Income taxes' are applied where there is uncertainty over income tax treatments. An uncertain tax
 treatment is any tax treatment applied by an entity where there is uncertainty over whether the treatment
 will be accepted by the tax authority. There was no impact from the adoption of this amendment.
- Annual improvements to IFRSs 2015 2017 cycles. These amendments include minor changes to the following standards:
 - IFRS 3, 'Business combinations', (effective for annual periods beginning on or after 1 January 2019). This amendment clarifies that an entity should re-measure its previously held interest in a joint operation at fair value when it obtains control of the business.
 - IFRS 11, 'Joint arrangements', (effective for annual periods beginning on or after 1 January 2019).
 This amendment clarifies that an entity should not re-measure its previously held interest in a joint operation when it obtains joint control of the business.
 - IAS 12, 'Income taxes', (effective for annual periods beginning on or after 1 January 2019). This
 amendment clarifies that the income tax consequences of dividend payments should be
 recognised according to where the past transactions or events that generated distributable profits
 were recognised.
 - IAS 23, 'Borrowing costs' (effective for annual periods beginning on or after 1 January 2019). This
 amendment clarifies that if a specific borrowing remains outstanding after the related qualifying
 asset is ready for its intended use or sale, it becomes a part of general borrowings.

There was no impact from the adoption of these amendments.

Notes to the Financial Statements 31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(a) Basis of preparation (continued)

Standards, interpretations and amendments to published standards that are not yet effective. At the date of authorisation of these financial statements, certain new standards, interpretations and amendments to existing standards have been issued which are mandatory for the group's accounting periods beginning on or after 1 January 2020 or later periods but were not effective at the statement of financial position date. The company has assessed the relevance of all such new standards, interpretations and amendments and has determined that the following, as shown below, may be immediately relevant to its operations. Unless stated otherwise, the impact of the changes is still being assessed by management.

- IFRS 17, 'Insurance contracts', (effective for annual periods beginning on or after 1 January 2023). IFRS 17 replaces IFRS 4 which currently permits a wide variety of practices in accounting for insurance contracts. IFRS 17 will fundamentally change the accounting by all entities that issue insurance contracts and investment contracts with discretionary participation features. The standard requires a current measurement model where estimates are re-measured each reporting period. Contracts are measured using the building blocks of discount probability weighted cash flows, an explicit risk adjustment, and a contract service margin (CSM) representing the unearned profit of the contract which is recognised as revenue over the coverage period. This IFRS provides a common global insurance accounting standard leading to consistency in recognition, measurement, presentation and disclosure. The Group is currently assessing the impact of this standard.
- Amendments to IAS 1 'Presentation of financial statements' and IAS 8 'Accounting policies, changes in accounting estimates and errors' (effective for annual periods beginning on or after 1 January 2020). These amendments clarify the definition of materiality and the meaning of primary users of general purpose financial statements by defining them as existing and potential investors, lenders and other creditors. The Group is currently assessing the impact of this standard.
- Amendment to IFRS 3 'Business combinations' (effective for annual periods beginning on or after 1 January 2020). This amendment revises the definition of a business which requires an acquisition to include an input and a substantive process that together significantly contribute to the ability to create outputs. The definition of the term outputs is amended to focus on goods and services provided to customers, generating investment income and other income, and it excludes returns in the form of lower costs and other economic benefits. The Group will apply this amendment to future transactions.
- Amendments to IFRS 10, 'Consolidated financial statements' and 'IAS 28 Investments in associates and joint ventures'. The amendments clarify the accounting treatment for sales or contribution of assets between an investor and its associates or joint ventures. They confirm that the accounting treatment depends on whether the nonmonetary assets sold or contributed to an associate or joint venture constitute a 'business' (as defined in IFRS 3 Business Combinations). Where the nonmonetary assets constitute a business, the investor will recognise the full gain or loss on the sale or contribution of assets. If the assets do not meet the definition of a business, the gain or loss is recognised by the investor only to the extent of the other investor's investment in the associate or joint venture. The amendments apply prospectively
- Revised Conceptual Framework for Financial Reporting (effective for annual periods beginning on or after 1 January 2020). The revised Conceptual Framework will be used in standard-setting decisions with immediate effect, however no changes will be made to any of the current accounting standards. Entities that apply the Conceptual Framework in determining accounting policies will need to consider whether their accounting policies are still appropriate under the revised Framework. The Group is currently assessing the impact of this revision.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(b) Basis of consolidation

Subsidiaries are those entities which the Group controls because the Group (i) has power to direct relevant activities of the entities that significantly affect their returns, (ii) has exposure, or rights, to variable returns from its involvement with the entities, and (iii) has the ability to use its power over the entities to affect the amount of the entities' returns. The existence and effect of substantive rights, including substantive potential voting rights, are considered when assessing whether the Group has power over another entity. For a right to be substantive the holder must have practical ability to exercise that right when decisions about the direction of the relevant activities of the entities need to be made. The Group may have power over an entity even when it holds no ownership interests in the entity, or when it holds less than majority of voting power in an entity. In such cases, the Group exercises judgement and assesses its power to direct the relevant activities of the entity, as well as its voting rights relative to the size and dispersion of holdings of the other vote holders to determine if it has de-facto power over the entity.

Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets.

Acquisition-related costs are expensed as incurred.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date through profit or loss. Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with IFRS 9 either in profit or loss or as a change to other comprehensive income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

Goodwill is initially measured as the excess of the aggregate of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest over the fair value of the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognised in profit or loss.

Inter-company transactions, balances, income and expenses on transactions between group companies are eliminated. Profits and losses resulting from inter-company transactions that are recognised in assets are also eliminated. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(b) Basis of consolidation (continued)

When the Group ceases to have control any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

The company's subsidiaries are listed below, which together with the company are referred to as 'the Group'

Entity	Country of Incorporati on and place of business	Nature of business	Proportion of ordinary shares held by the Group %	Proportion of ordinary shares held by non- controlling interests%
Motor One Insurance Company Limited	Trinidad and Tobago	General Insurance Services	55	45
General Accident Insurance Company (Barbados) Limited*	Barbados	General Insurance Services	*	*

^{*}The company was incorporated at year end but was not capitalised until February 2020. The company is yet to commence operations.

(c) Revenue and income recognition

Revenue comprises the fair value of the consideration received or receivable for the provision of services in the ordinary course of the Group's activities. Revenue is shown net of General Consumption Tax and is recognised as follows:

Insurance services

Gross premiums written are recognised on a pro-rated basis over the life of the policies written. The portion of premiums written in the current year which relates to coverage in subsequent years is deferred as unearned premiums (Note 2(s)(i)).

Commissions payable on premium income and commissions receivable on reinsurance of risks are charged and credited to profit or loss, respectively, over the life of the policies.

Interest income

Interest income is recognised on a time-proportion basis using the effective interest method. When a receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument and continues unwinding the discount as interest income.

Dividend

Dividend income for equities is recognised when the right to receive payment is established.

Rental income

Rental income is recognised on an accrual basis.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(d) Cash and cash equivalents

Cash and cash equivalents are stated at amortised cost. For purposes of the cash flow statement, cash and cash equivalents comprise balances with maturity dates of less than 90 days from the dates of acquisition including cash and bank balances and deposits held on call with banks that are readily convertible to known amounts of cash and which are subject to insignificant risk of change in value.

(e) Foreign currency translation

(i) Functional and presentation currency

Items included in the financial statements of the Group are measured using the currency of the primary economic environment in which it operates (the functional currency). The financial statements are presented in Jamaican dollars which is also the Group's functional currency.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

Changes in the fair value of monetary assets denominated in foreign currencies and classified at amortised cost are analysed between translation differences resulting from changes in the amortised cost of the asset and other changes. Translation differences resulting from the changes in amortised cost are recognised in the profit or loss, and other changes are recognised in other comprehensive income.

(f) Financial instruments

Financial instruments carried on the statement of financial position include investments, due to and from related parties, due to and from reinsurers and coinsurers, due from policyholders, brokers and agents, loans and other receivables, cash and short term investments, other liabilities and claims liabilities. The particular recognition methods adopted are disclosed in the individual policy statements associated with each item. The fair values of the Group's financial instruments are discussed in Note 6.

(g) Financial assets

(i) Classification

The Group classifies its financial assets in the following measurement categories:

- · At fair value (either through OCI or through profit or loss); and
- At amortised cost.

The classification is based on the Group's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses are recorded in profit or loss or OCI.

The Group will reclassify debt investments when and only when its business model for managing those assets changes.

(ii) Recognition and derecognition

Purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(g) Financial assets (continued)

(iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus transaction cost directly attributable to the acquisition of the financial asset in the case of a financial asset not at fair value through profit or loss (FVPL). Transaction costs that are directly attributable to the acquisition of the financial asset carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments is based on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

- Amortised cost Assets that are held for collection of contractual cash flows where those cash flows
 represent solely payments of principal and interest are measured at amortised cost. Interest income
 from these financial assets are included in investment income using the effective interest rate method.
 Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in
 gains/(losses). Impairment losses are presented as separate line item in profit or loss.
- FVOCI Financial assets that are held for collection of contractual cash flows and for selling, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognized in other gains/(losses). Interest income from these financial assets is included in investment income using the effective interest rate method. Foreign exchange gains and losses are presented in gains/(losses) and impairment expenses are presented as separate line item in the statement of profit or loss.
- FVPL Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL.
 Gains or losses on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within other gains/(losses) in the period in which it arises.

Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss when the Group's right to receive payment is established.

Changes in the fair value of financial assets at FVPL are recognised in gains/(losses) in profit or loss as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(g) Financial Assets (continued)

(iii) Impairment

The Group assesses on a forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost (include cash and cash equivalent, excluding bank balances) and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For receivables, the Group applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables, see note 4 for further details.

(h) Receivables and payables related to insurance contracts

Receivables and payables related to insurance contracts are recognised when due. These include amounts due to and from agents, brokers and insurance contract holders.

(i) Leases

The Group's leases originates from the rental agreements for various office buildings.

As of 1 January 2019, leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leases asset is available for use by the Group.

Assets and liabilities arising from a lease are initially measured on a present value basis.

Lease liabiliites include the net present value of the following leae payments:

- i) Fixed payments (including in-sibstance fixed payments), les any lease incentives recivables
- ii) Variable lease payments that are based on an index or a rate
- iii) Amounts expected to be payable by the lessee under residual value guarantees
- The exercise price of apurchse option if the lessee is reasonably certain to exercise that option, and
- v) Payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be determined, the lessee's incremental borrowing rate is used, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions. To determine the incremental borrowing rate, the Group uses existing borrowing rates from our existing banks, as no entity within the Group have existing borrowings.

The Group is exposed to potential future increases in variable lease payments based on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or a rate take effect, the lease liability is reassessed and adjusted against the right-of-use asset.

Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the lease period to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(i) Leases (continued)

Right-of-use assets are measures at cost comprising the following:

- The amount of initial measurement of lease liability
- Any lease paymments made at or before the commencement date less any lease incentives received
- Any initial direct costs, and
- Restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

The lease term is determined as the non-cancellable period of the lease and takes account of extension and termination options if it is reasonably certain to be exercised. Majority of extension and termination options held are exercisable only by the Group and not by the respective lessor. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the Group.

(i) Insurance contracts

Insurance contracts are those contracts that transfer significant insurance risk. The Group's insurance contracts are classified as short-term insurance contracts which include casualty and property insurance contracts.

Casualty insurance contracts protect the Group's customers against the risk of causing harm to third parties as a result of their legitimate activities. Damages covered include both contractual and non-contractual events. The typical protection offered is designed for employers who become legally liable to pay compensation to injured employees (employer's liability) and business customers who become liable to pay compensation to a third party for bodily harm or property damage (public liability).

Property insurance contracts mainly compensate the Group's customers for damage suffered to their properties or for the value of property lost. Customers who undertake commercial activities on their premises could also receive compensation for loss of earnings caused by the inability to use the insured properties in their business activities (business interruption cover).

Premiums are recognised as revenue (earned premiums) proportionally over the period of coverage. The portion of premium received on in-force contracts that relates to unexpired risk at the date of the statement of financial position is reported as unearned premium in Insurance Reserves. Premiums are shown before deductible commission.

Claims and loss adjustments expenses are charged to profit or loss as incurred based on estimated liability for compensation owed to contract holders or third parties damaged by the contract holders. They include direct and indirect claims settlement costs and arise from events that have occurred up to the date of the statement of financial position even if they have not yet been reported to the Group. The Group does not discount its liabilities for unpaid claims. Liabilities for unpaid claims are estimated using the input of assessments for individual cases reported to the Group. Statistical analysis is used to estimate claims incurred but not reported, as well as the expected ultimate cost of more complex claims that may be affected by external factors.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(k) Deferred policy acquisition costs

The cost of acquiring and renewing insurance contracts, including commissions, underwriting and policy issue expenses, which vary with and are directly related to the contracts, are deferred over the unexpired period of risk carried. Deferred policy acquisition costs are subject to recoverability testing at the time of policy issue and at the end of each accounting period.

(I) Reinsurance ceded

Contracts entered into by the Group with reinsurers under which the Group is compensated for losses on one or more contracts issued by the Group are classified as reinsurance contracts.

The benefits to which the Group is entitled under its reinsurance contracts held are recognised as reinsurance assets. These assets consist of short–term balances due from reinsurers as well as longer term receivables that are dependent on the expected claims and benefits arising under the related reinsurance contracts. Amounts recoverable from or due to reinsurers are measured consistently with amounts associated with the reinsured insurance contracts and in accordance with the terms of each reinsurance contract. Reinsurance liabilities are primarily premiums payable for reinsurance contracts and are recognised as an expense when due.

Estimated amounts of reinsurance recoverable, which represent the portion of unearned premiums ceded to the reinsurers, are included in recoverable from reinsurers on the statement of financial position.

The Group relies upon reinsurance agreements to limit the potential for losses and to increase its capacity to write insurance. Reinsurance arrangements are effected under reinsurance treaties and by negotiation on individual risks. Reinsurance does not relieve the Group from liability to its policyholders. To the extent that a reinsurer may be unable to pay losses for which it is liable under the terms of the reinsurance agreement, the Group is exposed to the risk of continued liability for such losses. However, in an effort to reduce the risk of non-payment, the Group requires all of its reinsurers to have A.M. Best or Standard & Poors or equivalent rating of A- or better.

If there is objective evidence that the reinsurance asset is impaired, the Group reduces the carrying amount of the reinsurance asset to its recoverable amount and recognises that impairment loss in profit or loss.

(m) Property, plant and equipment

Land is stated at historical cost. All other property, plant and equipment are stated at historical cost less accumulated depreciation and impairment. Depreciation is computed on the straight line method at rates estimated to write off the assets over their expected useful lives as follows:

Buildings	5% and 2.5%
Furniture, fixtures and equipment	10%
Motor vehicles	20%

Property, plant and equipment are reviewed periodically for impairment. Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount. Gains and losses on disposals are determined by comparing proceeds with carrying amount and are included in operating profit.

Repairs and maintenance expenses are charged to profit or loss during the financial period in which they are incurred. The cost of major renovations is included in the carrying amount of the asset when it is probable that future economic benefits in excess of the originally assessed standard of performance of the existing asset will flow to the Group. Major renovations are depreciated over the remaining useful life of the related asset.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(n) Intangible assets

Computer software

Acquired software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised on the basis of the expected useful life, which is between three to five years.

Renewal rights

Renewal righst are recorded at cost and represent the value of consideration paid to acquire polices in force with high renewal probability. These costs are amortised over the estimated useful life of the rights, which ranges from 4-5 years.

Distribution relationships

Distribution relationships are recorded at cost and represent the value of consideration paid to acquire existing intermediary distribution channels. These costs are amortised over the estimated useful life these relationships which is approximately 8 years.

Licence

Licence are recorded at cost and represent the value of consideration paid to acquire regulatory licence to operate in a regulatory environment. Licence have an indefinite useful live and is assessed annually for impairment and are carried at cost less accumulated impairment losses.

(o) Impairment of long-lived assets

Long-lived assets are reviewed for impairment losses whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of an asset's net selling price and value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

(p) Investment properties

Investment property comprise significant portions of freehold residential buildings that are held for long-term rental yield and/or for capital appreciation.

Investment properties are treated as a long-term investment, initially recognized at cost and subsequently carried at fair value, based on fair market valuation exercise conducted annually by independent qualified values. Changes in fair values are recorded in the income statement.

(q) Real estate investment

Real estate investment represents the Group's beneficial interest in properties which are leased to third parties and held in trust for a group of investors under a Trust Deed. The Group shares in the rental income from the lease of properties as well as fair value appreciation on the properties based on valuations carried out by independent valuators from time to time. The Group's share of lease income is recorded in the statement of comprehensive income. The appreciation is recorded in OCI.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(r) Insurance reserves

Under the Insurance Regulations, 2001, the Group is required to actuarially value its insurance reserves annually. Consequently, provision for claims incurred but not reported (IBNR) has been independently actuarially determined. The remaining components of the reserves are also reviewed by the actuary in determining the overall adequacy of the provision for the Group's insurance liabilities.

(i) Provision for unearned premium

The provision for unearned premium represents that proportion of premiums written in respect of risks to be borne subsequent to the year end, under contracts entered into on or before the date of the statement of financial position and is computed by applying the "365th" method to gross written premiums for the period, except for marine where the unearned premium reserve is calculated as 20% of the year's gross written premiums.

(ii) Unearned commission

The unearned commission represents the actual commission income on premium ceded on proportional reinsurance contracts relating to the unexpired period of risk carried. The income is deferred as unearned commission reserves, and amortised over the period in which the commissions are expected to be earned. These reserves are calculated on the 365th method.

(iii) Claims outstanding

A provision is made to cover the estimated cost of settling claims arising out of events which occurred by the year end, including claims incurred but not reported (IBNR), less amounts already paid in respect of those claims. This provision is estimated by management (insurance case reserves) and the appointed actuary (IBNR) on the basis of claims admitted and intimated.

(iv) Claims incurred but not reported

The reserve for IBNR claims has been calculated by an independent actuary using the Paid Loss Development method, the Incurred Loss Development method, the Bornhuetter-Ferguson Paid Loss method, the Bornhuetter-Ferguson Incurred Loss method, the Expected Loss Ratio method and the Frequency-Severity method (Note 32). This calculation is done in accordance with the Insurance Act 2001.

- (v) The provision for unexpired period of risks is determined by the appointed actuary and represents the expected future costs associated with the unexpired portion of policies in force as of the reporting date, in excess of the net unearned premium minus deferred policy acquisition costs
- (vi) At the end of each reporting period, liability adequacy tests are performed to ensure the adequacy of the policy liabilities, net of related deferred policy acquisition costs. In performing these tests, current best estimates of future contractual cashflows are compared to the carrying amount of policy liabilities and any deficiency is immediately recognised in profit or loss as unexpired risk provision.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(s) Accounts payable

Payables are recognised at fair value and subsequently measured at amortised cost.

(t) Taxation

Taxation on the profit or loss for the year comprises current and deferred tax. Current and deferred taxes are recognised as income tax expense or benefit in net profit or loss in the statement of comprehensive income except where they relate to items recorded in other comprehensive income or equity, in which case they are also charged or credited to other comprehensive income or equity.

(i) Current taxation

Current tax is the expected taxation payable on the taxable income for the year, using tax rates enacted at date of the statement of financial position, and any adjustment to tax payable and tax losses in respect of the previous years.

(ii) Deferred income taxes

Deferred tax liabilities are recognised for temporary differences between the carrying amounts of assets and liabilities and their amounts as measured for tax purposes, which will result in taxable amounts in future periods. Deferred tax assets are recognised for temporary differences which will result in deductible amounts in future periods, but only to the extent it is probable that sufficient taxable profits will be available against which these differences can be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the asset will be realised or the liability will be settled based on enacted rates.

(u) Employee benefits

(i) Pension obligations

The Group participates in the defined contribution pension plan of a related company, T. Geddes Grant (Distributors) Limited. A defined contribution pension plan is a pension plan under which the Group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. The contributions paid by the Group are recorded as an expense in profit or loss.

(ii) Accrued vacation

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the date of the statement of financial position.

(iii) Termination benefits

Termination benefits are payable whenever an employee's employment is terminated before the normal retirement date or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits when it is demonstrably committed to either terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal or providing termination benefits as a result of an offer made to encourage voluntary redundancy.

(iv) Profit-sharing and bonus plan

The Group recognises a liability and an expense for bonuses and profit-sharing, based on a formula that takes into consideration the profit attributable to the Group's shareholders after certain adjustments. The Group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(v) Dividend distribution

Dividend distribution to the company's shareholders is recognised as an appropriation in the Group's financial statements in the period in which the dividends are approved by the Board of Directors.

(w) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, which is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors that makes strategic decisions.

3. Responsibilities of the Appointed Actuary and External Auditors

The Board of Directors, pursuant to the Insurance Act, appoints the Actuary. His responsibility is to carry out an annual valuation of the Group's claims liabilities and insurance reserves in accordance with accepted actuarial practice and regulatory requirements and report thereon to the shareholders. In performing the valuation, the Actuary analyses past experience with respect to number of claims, claims payment and changes in estimates of outstanding liabilities.

The shareholders, pursuant to the Companies Act, appoint the external auditors. Their responsibility is to conduct an independent and objective audit of the financial statements in accordance with International Standards on Auditing and report thereon to the shareholders. In carrying out their audit, the auditors also make use of the work of the appointed Actuary and his report on claims liabilities and insurance reserves.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management

(a) Insurance risk

The Group's activities expose it to a variety of insurance and financial risks and those activities necessitate the analysis, evaluation, control and/or acceptance of some degree of risk or combination of risks. Taking various types of risk is core to the financial services business and operational risks are an inevitable consequence of being in business. The Group's aim is therefore to achieve an appropriate balance between risk and return and minimise potential adverse effects on the Group's financial performance.

The Board of Directors is ultimately responsible for the establishment and oversight of the risk management framework. The Board of Directors has established committees and departments for managing and monitoring risks, as follows:

(i) Investment and Loan Committee

The Investment and Loan Committee is responsible for monitoring and approving investment strategies for the Group.

(ii) Finance Department

The Finance Department is responsible for managing the Group's assets and liabilities and the overall financial structure. It is also primarily responsible for managing the funding and liquidity risks of the Group.

(iii) Conduct Review Committee

The Conduct Review Committee is responsible for monitoring the Group's adherence to regulatory and statutory requirements.

(iv) Audit Committee

The Audit Committee oversees how management monitors compliance with the Group's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Group.

(v) Remuneration Committee

The remuneration committee is responsible for reviewing and recommending for approval, the remuneration arrangements of the directors and senior officers.

The most important types of risk are insurance risk, reinsurance risk, credit risk, liquidity risk, market risk and other operational risk. Market risk includes currency risk, interest rate and other price risk.

The Group issues contracts that transfer insurance risk. This section summarises these risks and the way the Group manages them.

The risk under any one insurance contract is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. By the very nature of an insurance contract, this risk is random and therefore unpredictable.

The principal risk that the Group faces under its insurance contracts is that the actual claim payments exceed the carrying amount of the insurance liabilities. This could occur because the frequency or severity of claims and benefits are greater than estimated. Insurance events are random and the actual number and amount of claims and benefits will vary from year to year from the level established using statistical techniques

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(a) Insurance risk (continued)

Experience shows that the larger the portfolio of similar insurance contracts, the smaller the relative variability about the expected outcome will be. In addition, a more diversified portfolio is less likely to be affected across the board by a change in any subset of the portfolio. The Group has developed its insurance underwriting strategy to diversify the types of insurance risks accepted to achieve a sufficiently large population of risks to reduce the variability of the expected outcome.

Factors that increase insurance risk include lack of risk diversification in terms of type and amount of risk and geographical location.

Management maintains an appropriate balance between commercial and personal policies and type of policies based on guidelines set by the Board of Directors. Insurance risk arising from the Group's insurance contracts are concentrated within Jamaica and Trinidad and Tobago (2018 – Jamaica).

The Group has the right to re-price the risk on renewal. It also has the ability to impose deductibles and reject fraudulent claims. Where applicable, contracts are underwritten by reference to the commercial replacement value of the properties or other assets and contents insured. Claims payment limits are always included to cap the amount payable on occurrence of the insured event. The cost of rebuilding properties, of replacement or indemnity for other assets and contents and time taken to restart operations for business interruption are the key factors that influence the level of claims under these policies.

Claims on insurance contracts are payable on a claims-occurrence basis. The Group is liable for all insured events that occurred during the term of the contract, even if the loss is discovered after the end of the contract term. This is however subject to the policy limit. Liability claims are settled over a long period of time and a portion of the claims provision relates to incurred but not reported (IBNR) claims. There are several variables that affect the amount and timing of cash flows from these contracts. These mainly relate to the inherent risks of the business activities carried out by individual contract holders and the risk management procedures they adopted. The compensation paid on these contracts is the monetary awards granted for bodily injury suffered by employees (for employer's liability covers) or members of the public (for public liability covers). Such awards are lump-sum payments that are calculated as the present value of the lost earnings and rehabilitation expenses that the injured party will incur as a result of the accident.

The estimated cost of claims includes direct expenses to be incurred in settling claims, net of the expected subrogation value and other recoveries. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing the claims provisions, it is likely that the final outcome will prove to be different from the original liability established. The liability for these contracts comprises a provision for IBNR, a provision for reported claims not yet paid and a provision for unexpired risks at the date of financial position. The amount of casualty claims is particularly sensitive to the level of court awards and to the development of legal precedent on matters of contract and tort. Casualty contracts are also subject to the emergence of new types of latent claims, but no allowance is included for this at the date of the statement of financial position.

In calculating the estimated cost of unpaid claims (both reported and not), the Group uses estimation techniques that are a combination of loss-ratio-based estimates (where the loss ratio is defined as the ratio between the ultimate cost of insurance claims and insurance premiums earned in a particular financial year in relation to such claims) and an estimate based upon actual claims experience using predetermined formulae where greater weight is given to actual claims experience as time passes.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(a) Insurance risk (continued)

The initial loss-ratio estimate is an important assumption in the estimation technique and is based on previous years' experience, adjusted for factors such as premium rate changes, anticipated market experience and historical claims inflation. The initial estimate of the loss ratios used for the current year (before reinsurance) is analysed by type of risk for current and prior year premiums earned.

The estimation of IBNR is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified to the Group, where information about the claim event is available. IBNR claims may not be apparent to the insured until many years after the event that gave rise to the claims. For casualty contracts, the IBNR proportion of the total liability is high and will typically display greater variations between initial estimates and final outcomes because of the greater degree of difficulty of estimating these liabilities.

In estimating the liability for the cost of reported claims not yet paid, the Group considers any information available from loss adjusters and information on the cost of settling claims with similar characteristics in previous periods. Large claims are assessed on a case-by-case basis or projected separately in order to allow for the possible distortive effect of their development and incidence on the rest of the portfolio.

Management sets policy and retention limits based on guidelines set by the Board of Directors. The policy limit and maximum net retention of any one risk for each class of insurance for the year are as follows:

	2	019	2	018
	Policy Limit '000	Maximum Net Retention '000	Policy Limit '000	Maximum Net Retention '000
Jamaica				
Commercial property –				
Fire and consequential loss	US\$8,000	US\$800	US\$8,000	US\$800
Personal property	US\$8,000	US\$800	US\$8,000	US\$800
Engineering	US\$5,000	US\$125	US\$5,000	US\$125
Liability	J\$40,000	J\$20,000	J\$40,000	J\$20,000
Marine, aviation and transport	US\$750	US\$125	US\$750	US\$125
Motor	J\$20,000	J\$7,500	J\$20,000	J\$5,000
Miscellaneous Accident –				
All Risk	J\$30,000	J\$2,000	J\$30,000	J\$2,000
Burglary	J\$5,000	J\$1,000	J\$5,000	J\$1,000
Cash/Money	J\$5,000	J\$1,000	J\$5,000	J\$1,000
Fidelity	J\$5,000	J\$1,000	J\$5,000	J\$1,000
Bonds	J\$60,000	J\$12,000	J\$60,000	J\$12,000
Goods in Transit	J\$5,000	J\$1,000	J\$5,000	J\$1,000
Personal Accident	J\$7,500	J\$1,500	J\$7,500	J\$1,500
Trinidad and Tobago				
Motor	TT\$800	TT\$800		<u></u>

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(a) Insurance risk (continued)

Sensitivity Analysis of Actuarial Liabilities

The determination of actuarial liabilities is sensitive to a number of assumptions, and changes in those assumptions could have a significant effect on the valuation results.

In applying the noted methodologies, the following assumptions were made:

- (i) Claims inflation has remained relatively constant and there have been no material legislative changes in the Jamaican civil justice system that would cause claim inflation to increase dramatically.
- (ii) There is no latent environmental or asbestos exposure embedded in the Group's loss history.
- (iii) The Group's case reserving and claim payments rates have remained, and will remain, relatively constant.
- (iv) The overall development of claims costs gross of reinsurance is not materially different from the development of claims costs net of reinsurance. This assumption is supported by the following:
 - The majority of the Group's reinsurance program consists of proportional reinsurance agreements; and
 - The Group's non-proportional reinsurance agreements consist primarily of high attachment points.
- (v) Claims are expressed at their estimated ultimate undiscounted value, in accordance with the requirement of the Insurance Act, 2001.

ScenarioTesting:

The two major assumptions that determine reserve levels are:

- The selection of a-priori loss ratios within the Bornhuetter-Ferguson methods; and
- The selection of loss development factors.

These factors have been stochatistically modeled using various confidence intervals to determine the impact on the net reserves. The net claims liability (including IBNR) of \$3,149,048,000 for the Group and \$1,568,329,000 for the company (Note 32) were determined at the 50% confidence interval. Had the confidence interval increased/(decreased) by 10%, the net reserves would increase/(decrease) by \$204,803,000/ (\$132,950,000) for the Group and \$62,734,000/ (\$78,418,000) for the company.

Provision for adverse deviation assumptions

The basic assumptions made in establishing insurance reserves are best estimates for a range of possible outcomes. To recognise the uncertainty in establishing these best estimates, to allow for possible deterioration in experience and to provide greater comfort that the reserves are adequate to pay future benefits, the appointed actuary is required to include a margin for adverse deviation in each assumption.

General Accident Insurance Company Jamaica Limited Notes to the Financial Statements 31 December 2019 (expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(a) Insurance risk (continued)

Development Claim Liabilities
In addition to sensitivity analysis, the development of insurance liabilities provides a measure of the Group's ability to estimate the ultimate value of claims. The table below illustrates how the Group's estimate of the ultimate claims it addition to sensitivity analysis, the development of insurance liabilities provides a measure of the Group's ability to estimate of claims and adjustment expenses (UCAE) and IBNR estimates in each successive year, as well as amounts paid to

		2012	2012 and	2013	2013 and a	2014	2014 And	2015	2015 and	2016	2016 and	2017	2017 and	2018		2019	2019 and
		\$,000	\$200	\$,000	\$,000	000.\$	000.\$	\$.000	000,\$	\$,000	\$.000	\$.000	\$,000	\$:000	\$'000	\$,000	\$:000
2012 Paid during UCAE, end IBNR, end c Reffic: excel	Paid during year UCAE, end of year IBNR, end of year Ratio: excess	427,197 370,140	1,126,482														
2013 Paid du UCAE, IBNR,	Paid during year UCAE, end of year IBNR, end of year Ratio: excess	282,471 299,380 245,164	1,019,269 883,401 850,216	327,398 427,007 282,354	1,346,686 1,310,408 1,132,570												
2014 Paid du UCAE, IBNR, E	(deficiency) (deficiency) Paid during year UCAE, end of year IBMR, end of year	-3.72% 167,977 239,634 222,941	-18.57% 693,622 741,086 828,516	257,199 314,679 264,670	950,821 1,055,745 1,093,186	314,016 514,158 432,883	1,285,108 1,569,903 1,525,848										
Cost (det (det (det (det (det (det (det (de	Kallo: excess (deficiency) Paid during year UCAE, end of year Balls, end of year	-14.51% 156,519 265,625 168,811	-41,38% 652,195 1,230,161 905,063	-17.93% 183,900 322,890 178,024	-26.88% 836,085 1,553,051 1,083,087	303,854 350,280 158,241	1,139,749 1,903,341 1,239,328	348,094 515,330 241,848	1,485,852 2,418,670 1,480,978								
Control (def (def (def (def) (def)	(deficiency) Paid during year UCAE, end of year BINK, end of year Ratio: excess (deficiency)	-30.38% 86,106 283,282 172,615	-93.84% 372,351 820,985 490,354 -74.39%	-32,80% 112,289 278,326 129,348 -35,48%	-81.05% 484,639 1,098,312 619,702 -63.35%	14,43% 87,621 403,168 195,802 -5,64%	-38.33% 582,261 1,502,479 815,504	295,468 456,157 218,220	877,729 1,958,636 1,033,724 0.76%	379,721 550,051 200,068	1,257,450 2,508,687 1,233,790						
2017 Paid du UCAE, IBNR, e Ratio: e (def	Paid during year UCAE, end of year IBNR, end of year Ratio: excess (deficiency)	68,501 258,969 42,265 -33,42%	228,843 585,575 81,148 -56,48%	39,687 262,394 92,298 -33,61%	288,529 847,989 173,446 45.78%	107,645 399,848 214,595 -18.65%	376,174 1,247,817 398,041 -20,62%	132,879 430,798 322,845 -56.16%	509,153 1,678,615 710,885 3.16%	411,945 424,108 384,889	921,097 2,102,720 1,095,774 -10.08%	407,102 858,944 426,773	1,328,199 2,781,884 1,522,547	н			
2018 Paid du UCAE, IBNR, e Rado: e	Paid during year UCAE, and of year IBNR, end of year Kabo: excess	50,237 168,448 22,819	124,971 436,475 40,087	66,239 185,680 35,956	191,209 632,154 76,043	76,584 301,702 73,834	267,793 933,857 149,877	65,710 414,858 140,874	333,503 1,348,714 290,851	84,39 6 364,588 200,408	417,899 1,713,283 481,259	419,091 403,829 251,701	836,990 2,117,111 742,960	704,090 702,263 361,653	1,541,080 2,819,374 1,104,813		
(dencency) 2019 Paid duni UCAE, end IBNR, end Ratio:	(uencency) Paid during year UCAE, and of year IBNR, and of year Ratio: excess	52,428 52,428 5,160	218,728 148,001 9,684	87,888 87,888 99,144 6,252	247,145 247,145 15,948	-1.50% 194,470 102,272 35,327	-11.43% 499,086 349,418 51,272	-38.71% 249,011 220,240 84,726	13.84% 748,097 569,656 135,999	41.49% 149,021 211,293 138,151	5.32% 897,118 780,949 274;150	1,02% 158,282 259,251 172,455	13.70% 1,055,380 1,039,200 448,804	495,888 367,971 217,437	1,551,248 1,407,171 664,041	642,092 724,959 362,877	2,193,341 2,132,130 1,016,918
	(deficiency)	-20.06%	-48.27%	-20.19%	-35.04%	3.09%	-5.49%	-38.46%	18.60%	-32.62%	12.08%	7.15%	21.15%	-1,63%	7.68%	*	

Notes to the Financial Statements
31 December 2019
(expressed in Jamaican dollars unless otherwise indicated)
4. Insurance and Financial Risk Management (Continued)

(a) Insurance risk (continued)

Development Claim Liabilities
In addition to sensitivity analysis, the development of insurance liabilities provides a measure of the Group's ability to estimate the utilmate value of claims. The table below illustrates how the Group's estimate of the utilmate claims liability for accident years 2012 - 2019 has changed at successive year-ends, up to 2019. Updated unpaid claims and edjustment expenses (UCAE) and IBNR estimates in each successive year, as well as amounts paid to derive the revised amounts for the utilmate claims liability for each accident year, used in the development calculations.

								₹	The Company								
		2012	2012	2013		2014	2014	2015	2015	2016	2016	2017	2017	2018	2018	2019	2019
			and		and		and		and		and		and		and		Ę
		000.\$	\$'000	\$,000	\$,000	\$,000	\$,000	000.\$	\$,000	\$.000	\$,000	\$7000	\$.000	\$,000	2.000	\$7000	\$,000
2012	Paid during year	210,963	210,963													3	3
	IBNR, and of year	50,864	97,263														
	Ratio; excess (definiency)	٠	•														
2013	Pald during year	156,978	284,026	239,700	523,726												
	UCAE, and of year	161,264	381,738 46,347	291, 188 70,085	672,836												
	Ratio: excess			200	2010												
	(deficiency)	(3.91%)	(5.02%)	1	•		•										
2014	Paid during year	54,090	128,583	152,205	280,788	222.509	503,277										
	UCAE, end of year	129,287	314,284	190,624	604,908	322,488	827,396										
	BNR, end of year	17,729	34,833	33,965	68,798	78,216	145,014	•									
	(deficiency)	(7.55%)	(8.28%)	(2,97%)	(7000)		•	•									
2045	Dald devine week	40 137	200 000	00 624	450 007	* 406 904	7,00										
2	UCAE, and of year	83,192	217,469	139 704	357 173	207.194	584.387	334 705	613,880								
	IBNR, end of year	7,898	22,933	18,455	41,388	31,594	72,982	84,310	157,292								
	Ratio: excess																
1	(deficiency)	(5.51%)	(30.45%)	(1.37%)	(5.14%)	(6.38%)	(4.37%)	:	-	,	•						
2018	Paid during year	20,503	50,568	42,773	93,342	8, 130 130	158,442	211,295	368,737	316,867	686,804						
	IBNR, end of year	1,379	9,331	3.047	12.378	15,338	27.716	29.963	57.679	90,09	147.840						
				į						1							
		0.3178)	(6.02%)	(4.25%)	(1.65%)	(9,00%)	(4.22%)	(8.96%)	(12.36%)	,			'				
2017	Paid during year	18,264	57,883	19,437	77,320	60,515	137,835	102,601	240,436	354,039	594,475	376,268	970,743				
	IRNE, end or year	4128	12,057	90,733	15 547	119,584	345,874	132,225	478,099	231,093	709,192	491,870	1,201,062				
	Ratio: excess			į		Ē	404,404	11,241	61.75	04'010	12,348	126,131	200,680				
	(deficiency)	(9.40%)	(13.88%)	(0.87%)	(8.87%)	(9.23%)	(3.55%)	(10.59%)	(8.59%)	(27.77%)	(22.26%)	•	•				
2018	Paid during year	20,483	35,249	38,401	73,650	31,282	104,932	33,231	138, 163	64,897	203,060	357,070	560,130	657,745	1,217,875		
	DCAE, and or year	41.043 5.173	56,152	46 113 F 000	134,265	9,876	212,081	77,148	289,229	151,792	441,021	217,186	858,207	610,706	1,268,913		
	Ratio: excess	1	2	2007	201	D In C	74 117	2,042	30,514	10,3472	47,716	38,187	86,903	112,632	199,535		
	(deficiency)	(9.83%)	(12,03%)	(0.40%)	(4.89%)	(6.47%)	(0.98%)	(2.84%)	(1.14%)	(21.11%)	(14.27%)	1.06%	6.88%	•	•		
2019	Pald during year	4105	20,284	11,859	31,953	42,867	74,820	22,270	97,090	30,838	128.028	70.881	198.689	301.30	580 028	583 053	4 409 004
	UCAE, end of year	26,478	53,374	26,182	79,556	32,278	111,834	52,473	164,307	89,194	253,501	122,988	376,489	294,613	671,102	693.840	1.364.942
	Ballo: evoese	680°L	1,786	2347	4,133	604	4,740	87	5,611	(983)	4,748	7,542	12,290	24,022	36,312	168,089	204,381
	(deficiency)	(5.46%)	(8.76%)	3.37%	(0.41%)	(4.21%)	3.65%	(2,68.0)	3 88%	(10 92%)	(F 470L)	78000	10 13%	4 000	77.0		
									ı					200	1.00.0		

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(a) Insurance risk (continued)

The concentration of insurance risk before and after reinsurance by territory in relation to the type of insurance risk accepted is summarized below, with reference to the carrying amount of the insurance liabilities (gross and net of reinsurance) arising from insurance contract.

Group			
Motor	Property	Other types of risk	Total
\$Millions	\$Millions	\$Millions	\$Millions
58,672	169,601	132,569	360,842
50,785	12,835	30,494	94,114
Company			
Motor	Property	Other types of risk	Total
\$Millions	\$Millions	\$Millions	\$Millions
58,330	169,601	132,569	360,500
50,443	12,835	30,494	93,772
Group and Com	pany		
		-	
Motor	Property	Other types of risk	Total
\$Millions	\$Millions	\$Millions	\$Millions
48,981	165,579	113,466	328,026
43,359	12,369	35,173	90,901
	Motor \$Millions	Motor Property \$Millions \$Millions 58,672 169,601 50,785 12,835 Company \$Millions \$Millions 58,330 169,601 50,443 12,835 Group and Company Motor Property \$Millions \$Millions 48,981 165,579	Motor Property Other types of risk \$Millions \$Millions \$Millions 58,672 169,601 132,569 50,785 12,835 30,494 Company Other types of risk \$Millions \$Millions \$Millions 58,330 169,601 132,569 50,443 12,835 30,494 Group and Company Motor Property Other types of risk \$Millions \$Millions \$Millions \$Millions \$Millions \$Millions 48,981 165,579 113,466

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(b) Reinsurance risk

To limit its exposure of potential loss on an insurance policy, the insurer may cede certain levels of risk to a reinsurer. The Group selects reinsurers which have established capability to meet their contractual obligations and which generally have high credit ratings. The credit ratings of reinsurers are monitored.

Retention limits represent the level of risk retained by the cedant insurer. Coverage in excess of these limits is ceded to reinsurers up to the treaty limit or as agreed. The retention programs used by the Group are summarised below:

- (a) Facultative reinsurance treaties are accepted on a per risk basis.
- (b) The group has treaty arrangements as follows:
 - (i) Property and allied perils 90%:10% Quota Share of premiums i.e. 90% ceded premiums and 10% retention.
 - (ii) Motor 75%:25% Quota Share of premiums i.e 75% ceded premiums and 25% retained
 - (iii) Excess of loss treaty for motor and third-party liability, which covers losses in excess of J\$7,500,000 for any one loss or event.
 - (iv) Excess of loss treaty for motor and third-party liability, which covers losses in excess of TT\$800,000 for any one loss or event.
 - (v) First surplus and a quota share treaty for engineering business with retention of US\$75,000.
 - (vi) First surplus treaty for miscellaneous accident, losses covered in excess of J\$2,000,000.
 - (vii) Catastrophe excess of loss treaty which covers losses in excess of J\$125,000,000 for any one catastrophic event as defined.
- (c) The Group reinsures with several reinsurers. Of significance are Munich Reinsurance, R & V Reinsurance, Scor Reinsurance and Swiss Reinsurance Company. All other reinsurers carry lines under 10%. The Group's business model supports the placement of specialty risk directly in the overseas market on a per risk basis. In keeping with the Group's risk policy, placement of these risks are with several reinsurers. A.M Best (Best) and Standdard & Poor's (S & P) ratings for the major reinsurers are as follows:

	A.M Be	st	S&P	
	2019	2018	2019	2018
Munich Reinsurance Company	A ⁺	A ⁺	AA-	AA-
R & V Reinsurance	-	_	AA-	AA-
Scor Reinsurarance Company	A+	A+	AA-	AA-
Swiss Reinsurance Company	A+	A+	AA	AA-

(d) The amount of reinsurance recoveries recognised during the period is as follows:

	Grou	p	Comp	any
	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000
Property	75,527	86,712	75,527	86,712
Motor	234,623	86,708	237,828	86,708
Marine	-1	358	7=	358
Liability	5,382	3,799	5,382	3,799
Engineering	14,983	3,395	14,983	3,395
Miscellaneous Accidents	9,351	39,603	9,351	39,603
	339,866	220,575	343,071	220,575

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk

The Group is exposed to financial risk through its financial assets, reinsurance assets and insurance liabilities. In particular the key financial risk is that the proceeds from its financial assets are not sufficient to fund the obligations arising from its insurance contracts. The most important components of this financial risk are interest rate risk, market risk, cash flow risk, currency risk, price risk and credit risk.

These risks arise from open positions in interest rates, currency and equity products, all of which are exposed to general and specific market movements. The risks that the Group primarily faces due to the nature of its investments and liabilities are credit risk, interest rate risk and market risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects of the Group's financial performance.

(i) Credit risk

The Group takes on exposure to credit risk, which is the risk that its reinsurers, brokers, customers, clients or counterparties will cause a financial loss for the Group by failing to discharge their contractual obligations. Credit risk is an important risk for the Group's business; management therefore carefully manages its exposure to credit risk. Credit exposures arise principally from the amounts due from reinsurers, amounts due from insurance contract holders and insurance brokers and investment contracts and loans receivable.

The Group structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to a single counterparty or groups of related counterparties.

Credit review process

The Group's senior management meets on a monthly basis to discuss the ability of customers and other counterparties to meet repayment obligations.

(i) Reinsurance

Reinsurance is used to manage insurance risk. This does not, however, discharge the Group's liability as primary insurer. If a reinsurer fails to pay a claim for any reason, the Group remains liable for the payment to the policyholder. The creditworthiness of reinsurers is considered on an annual basis by reviewing their financial strength prior to finalisation of any contract. The Group's senior management assesses the creditworthiness of all reinsurers and intermediaries by reviewing credit grades provided by rating agencies and other publicly available financial information.

(ii) Premium receivables

The Group's senior management examines the payment history for significant contract holders with whom they conduct regular business. Management information reported to the Group includes details of provisions for impairment on premium receivables and subsequent write-offs. Exposures to individual policyholders and groups of policyholders are collected within the ongoing monitoring of the controls associated with regulatory solvency. Where significant exposure to individual policyholders or homogenous groups of policyholders exists, a financial analysis is carried out by senior management and where necessary cancellation of policies is effected for amounts deemed uncollectible.

(iii) Loans and leases receivable

The Group's management of exposure to loans and leases receivable is influenced mainly by the individual characteristics of each customer. Management has established a credit policy under which each customer is analysed individually for creditworthiness prior to the Group offering credit facilities. Customers are required to provide a letter of guarantee and proof of collateral to be held as security.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

(i) Credit risk (continued) Credit review process (continued)

(iv) Investments

The Group limits its exposure to credit risk by investing mainly in liquid securities, with counterparties that have high credit quality and Government securities. Accordingly, management does not expect any counterparty to fail to meet its obligations.

Impairment of Financial Assets

The Group has two types of financial assets that are subject to expected credit loss model:

- Premium receivales
- · Debt investments carried at amortised cost.

While cash and cash equivalents are also subject to the impairment requirements of IFRS 9, all bank balances are assessed to have low credit risk at each reporting date as they are held with reputable banking institutions and the identified impairment loss was immaterial.

Premium receivables

The Group applies the IFRS 9 simplified approach to measuring expected credit losses (ECL), which uses a liftetime expected loss allowance for these assets.

To measure the ECLs, premium receivables have been grouped based on shared credit risk characteristics and the days past due.

The expected loss rates are based on the payment profiles of premium over a period of 24 months and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconimic factors affecting the ability of the customers to settle the receivables. The Group has identified the GDP and the undemployment rate of Jamaica to be most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors

In determining the classification of our brokers, we considered the payment pattern for the past 24 months.

Maximum exposure to credit risk

The following table contains an analysis of the credit risk exposure of premium receivables for which an ECL is recognized. The gross carrying amount of premium receivables below also represents the Group's maximum exposure to credit risk on these assets.

	The Group a	2019 2018 \$'000 \$'000 159,789 110,380 962,649 814,127		
	2019	2018		
	\$'000	\$'000		
Low risk	159,789	110,380		
Standard risk	962,649	814,127		
Gross carrying amount	1,122,438	924,507		
Loss allowance	(6,960)	(4,316)		
Carrying amount	1,115,478	920,191		

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

Loss allowance

The movement on the loss allowance for insurance receivables was as follows:

	The Group a	and Company
	2019	2018
	\$'000	\$'000
Opening loss allowance as at 1 January	4,316	4,133
Increase in allowance recognised in profit or loss during the period	2,644_	183_
Closing loss allowance as at 31 December 2019	6,960	4,316

The loss allowance as at 31 December 2019 and 31 December 2018 was determined as follows for premium receivables:

			The Group and	d Company		·
	2019 \$'000	Expected loss rate	Loss allowance	2018 \$'000	Expected loss rate	Loss allowance
Less than 45 days Within 45 days to 3	430,785	0.015%	64	455,086	0.07%	319
months	237,700	0.037%	87	223,525	0.44%	984
Over 3 months	453,953	1.500%	6,809	245,896	1.23%	3,013
Gross amount	1,122,438		6,960	924,507	-	4,316

Loss allowance for receivables have not been accounted for within the subsidiary as the entity operates primarily on a cash basis.

Premium receivables

The following table summarises the Group's credit exposure for premium receivables at their carrying amounts, as categorised by brokers and direct business:

	The Gr	oup	The Com	pany
	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000
Brokers and Insurance Companies	837,674	642,195	837,325	642,195
Direct	279,298	277,996	278,153	277,996
	1,116,972	920,191	1,115,478	920,191

All premium receivables are receivable from policyholders, brokers and agents in Jamaica.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

(i) Credit risk (continued)

Debt securities

The following table summarises the Group's credit exposure for debt securities at their carrying amounts, as categorised by issuer:

	Gro	up	Comp	pany
	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000
Government of Jamaica	61,414	172,662	61,414	172,662
Government of Trinidad and Tobago	1,494,785	-	-	
Other government	57,787	96,604	57,787	96,604
Certificate of Deposits	2,464,034	1,497,792	2,269,740	1,497,792
Corporate	90,849	244,255	90,849	244,255
	4,168,869	2,011,313	2,479,790	2,011,313

Significant increase in credit risk

Qualitative assessment – Credit ratings are associated with ranges of default probabilities based on
historical information. Rating outlooks, which are inherently forward-looking, are used to determine the
probability of default to be applied to a specific security within its respective range. Issuer-specific
default risk estimates incorporate forward-looking information directly. In calculating the probability of
default, the Group uses credit ratings along with rating outlooks from recognised rating agencies, as
well as issuer-specific default risk estimates where available and appropriate. The ratings and risk
estimates are mapped to an internal credit risk grading model in order to standardise across different
rating systems and to clearly demarcate significant changes in credit risk over time.

A qualitative assessment is done at initial recognition and subsequently at each statement of financial position date and where it is determined that there is a significant increase in the probability of default the security is categorise as stage 2 for the purpose of calculating the ECL. If the financial instrument is credit impaired, the financial instrument is then moved to 'Stage 3. Purchased or originated credit-impaired financial assets are those financial assets that are credit-impaired on initial recognition. Their ECL is always measured on a lifetime basis (Stage 3).

 Quantitative assessment - Investment securities considered to have experienced a significant increase in credit risk if it is more than 30 days past due on its contractual payments.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

(i) Credit risk (continued)

Expected credit loss measurement

The Group assesses on a forward-looking basis the ECL associated with debt investments. The ECL recognised by the Group reflects an unbiased and probability weighted amounts that is determined by evaluating a range of possible outcomes, the time value of money and reasonable and supportable information that is available without undue cost at the reporting date. The ECL is the product of the Probability of Default (PD), Exposure at Default (EAD) and Loss Given Default (LGD).

The PD presents the likelihood of a borrower defaulting on its financial obligation, either over the next 12 months or over the remaining lifetime of the obligation.

EAD is based on the amounts the Group expects to be owed at the time of default, over the next 12 months or over the remaining lifetime.

LGD represents the Group's expectation of the extent of loss on a defaulted exposure. LGD is calculated on a 12 month or a lifetime basis, where 12 month LGD is the percentage of loss expected to be made if the default occurs in the next 12 months and lifetime LGD is a percentage of loss expected to be made if the default occurs over the remaining expected lifetime of the loan.

All of the Group's debt investments at amortised cost are considered to have low credit risk, and the loss allowance recognised during the period was therefore limited to 12 months expected losses (Stage 1). Management considers 'low credit risk' for bonds to be those with an investment grade or high credit rating with at least one major rating agency. Other instruments are considered to be low credit risk when they have a low risk of default and the issuer has a strong capacity to meet its contractual cash flow obligations in the near term. There were no transfers between stages from the date of adoption to the reporting date.

The loss allowance for debt investments at amortised cost as at 31 December 2019 reconciles to the opening loss allowance on 1 January 2019 and to the closing loss allowance as at 31 December 2019 as follows:

	The C	<u> Froup</u>	The Co	mpany
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
Opening loss allowance as at 1 January	13,706	20,426	13,706	20,426
ECL on acquisition	5,317	-	-	_
Decrease in loss allowance recognised in profit or loss in the statement of comprehensive income during the year	(6,697)	(6,720)	(6,027)	(6,720)
Closing loss allowance as at 31 December	12,326	13,706	7,679	13,706

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

(i) Credit risk (continued)

Total loss allowance on financial assets at 31 December 2019 total \$19,286,000 (investment securities, \$12,326,000 and trade receivable, \$6,960,000).

Sensitivity analysis

Set out below are the changes in ECL as at 31 December 2019 that would result from a reasonably possible change in the PDs used by the Group:

	Impact on ECL								
			The C	Group	The Co	mpany			
Financial Assets	Actual PD ranges applied	% Change in PD	Higher threshold	Lower threshold	Higher threshold	Lower threshold			
					\$'000	\$'000			
Debt instruments at amortised cost Trade receivables and other	1% - 4%	+/- 20%	8,713	(13,070)	2,742	(2,742)			
receivables	0.1% -3%	+/- 20%	1,391	(1,391)	863	(863)			
Total			10,104	(14,461)	3,605	(3,605)			

(ii) Liquidity risk

Liquidity risk is the risk that the Group is unable to meet its payment obligations associated with its financial liabilities when they fall due and to replace funds when they are withdrawn. The consequence may be the failure to meet obligations to fulfil claims and other liabilities incurred.

Liquidity risk management process

The Group's liquidity management process, as carried out within the Group and monitored by the Board of Directors, includes:

- Monitoring future cash flows and liquidity on a daily basis. This incorporates an assessment of expected cash flows and the availability of high grade collateral which could be used to secure funding if required;
- (ii) Maintaining a portfolio of highly marketable assets that can easily be liquidated as protection against any unforeseen interruptions to cash flow;
- (iii) Optimising cash returns on investments;
- (iv) Monitoring statement of financial position liquidity ratios against internal and regulatory requirements;
- (v) Managing the concentration and profile of debt maturities.

Monitoring and reporting take the form of cash flow measurement and projections for the next day, week and month, as these are key periods for liquidity management. The starting point for those projections is an analysis of the contractual maturity of the financial liabilities and the expected collection date of the financial assets.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

(ii) Liqudity risk (continued)

The matching and controlled mismatching of the maturities and interest rates of assets and liabilities is fundamental to the management of the Group. It is unusual for companies ever to be completely matched since business transacted is often of uncertain term and of different types. An unmatched position potentially enhances profitability but can also increase the risk of loss.

The maturities of assets and liabilities and the ability to replace, at an acceptable cost, interest-bearing liabilities as they mature, are important factors in assessing the liquidity of the Group and its exposure to changes in interest rates and exchange rates.

Financial assets and financial liabilities cash flows

The tables below present the undiscounted cash flows of the Group's financial assets and liabilities based on contractual repayment obligations:

Liquidity risk management process (continued)

Within 1	Within 3	3 to 12	Group 1 to 5	Over	No Specific	<u> </u>
Month	Months	Months	Years	5 Years	Maturity	Total
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
					-	
642,216	_	-	_	_	_	642,216
786,742	330,230	-	-	-		1,116,972
1,037,257	586,116	314,882	276,894	_:	-	2,215,149
-	-	-	-	-	473,244	473,244
2,246	24,937	-		_	75,356	102,539
-	-); =	1. 	-	11,656	11,656
373,754	433,987	2,128,719	1,276,992	56,414	481,671	4,751,537
2,842,215	1,375,270	2,443,601	1,553,886	56,414	1,041,927	9,313,313
452,779	508,745	-	_	-	_	961,524
128,708	10,487	156,382	110,628	7_	_	406,205
_	17,130	-	-	_	-	17,130
4,053	8,106	26,956	68,079	_	_	107,194
3,258,693	295,038	1,578,522	1,372,015	_	_	6,504,268
3,844,233	839,506	1,761,860	· · · · · · · · · · · · · · · · · · ·			7,996,321
(1,002,018)	535,764	681,741	3,164	56,414		1,316,992
(1,002,018)	(466,254)	215,487	218,651	275,065	1,316,992	.,,.,
	#Month \$'000 642,216 786,742 1,037,257 2,246 - 373,754 2,842,215 452,779 128,708 - 4,053 3,258,693 3,844,233 (1,002,018)	Month Months \$'000 \$'000 642,216 - 786,742 330,230 1,037,257 586,116 - - 2,246 24,937 - - 373,754 433,987 2,842,215 1,375,270 452,779 508,745 128,708 10,487 - 17,130 4,053 8,106 3,258,693 295,038 3,844,233 839,506 (1,002,018) 535,764	Month Months Months \$'000 \$'000 \$'000 642,216 - - 786,742 330,230 - 1,037,257 586,116 314,882 - - - 2,246 24,937 - - - - 373,754 433,987 2,128,719 2,842,215 1,375,270 2,443,601 452,779 508,745 - 128,708 10,487 156,382 - 17,130 - 4,053 8,106 26,956 3,258,693 295,038 1,578,522 3,844,233 839,506 1,761,860 (1,002,018) 535,764 681,741	Month Months Months Years \$'000 \$'000 \$'000 642,216 - - - 786,742 330,230 - - 1,037,257 586,116 314,882 276,894 - - - - 2,246 24,937 - - - - - - 373,754 433,987 2,128,719 1,276,992 2,842,215 1,375,270 2,443,601 1,553,886 452,779 508,745 - - 128,708 10,487 156,382 110,628 - 17,130 - - 4,053 8,106 26,956 68,079 3,258,693 295,038 1,578,522 1,372,015 3,844,233 839,506 1,761,860 1,550,722 (1,002,018) 535,764 681,741 3,164	Within 1 Months Within 3 Months 3 to 12 Years 1 to 5 Years Over 5 Years \$'000 \$'000 \$'000 \$'000 \$'000 642,216 - - - - 786,742 330,230 - - - 1,037,257 586,116 314,882 276,894 - 2,246 24,937 - - - 373,754 433,987 2,128,719 1,276,992 56,414 2,842,215 1,375,270 2,443,601 1,553,886 56,414 452,779 508,745 - - - 128,708 10,487 156,382 110,628 - - 17,130 - - - 4,053 8,106 26,956 68,079 - 3,258,693 295,038 1,578,522 1,372,015 - 3,844,233 839,506 1,761,860 1,550,722 - (1,002,018) 535,764 681,741 3,164 56	Within 1 Month Within 3 Months 3 to 12 Months 1 to 5 Years Over 5 Years No Specific Maturity \$'000 \$'000 \$'000 \$'000 \$'000 \$'000 642,216 - - - - - 786,742 330,230 - - - - 1,037,257 586,116 314,882 276,894 - - - - - - 473,244 2,246 24,937 - - - 473,244 2,246 24,937 - - - 11,656 373,754 433,987 2,128,719 1,276,992 56,414 481,671 2,842,215 1,375,270 2,443,601 1,553,886 56,414 1,041,927 452,779 508,745 - - - - 128,708 10,487 156,382 110,628 - - - 17,130 - - - - 4,053

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

- (c) Financial risk (continued)
 - (ii) Liquidity risk (continued)
 Liquidity risk management process (continued)

Company Within 1 Month Within 3 Months 3 to 12 Years 1 to 5 Years Over Specific Maturity At 31 December 2019: \$'000		
Within 1 Month Within 3 Months 3 to 12 Months 1 to 5 Years Over Specific Maturity \$'000 <		
At 31 December 2019: Cash and short-term investments 403,093 - <td< th=""><th></th><th>Specific</th></td<>		Specific
Cash and short-term investments 403,093 -	\$'0	\$'000 \$'000
Due from policyholders, brokers and agents 785,248 330,230 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - </td <td>2019:</td> <td></td>	2019:	
and agents 785,248 330,230 - - - - - - - - - - - - - - - - - - - - - - - - </td <td>erm investments 403,0</td> <td>- 403,093</td>	erm investments 403,0	- 403,093
coinsurers 1,213,691 586,116 138,448 276,894	785,2	
Other receivables 2,246 24,937 - - 75,356 Due from related parties - - - - - 22,406 Investment securities 347,116 433,987 1,546,623 199,367 22,182 481,671 Total financial assets 2,751,394 1,375,270 1,685,071 476,261 22,182 1,052,677 Due to reinsurers and coinsurers 452,779 508,745 - - - - - Other liabilities 102,848 10,487 126,311 110,628 - - Lease liabilities 2,853 5,706 25,841 68,079 - - Claims liabilities 2,953,161 277,754 761,654 740,675 - -		- 2,215,149
Due from related parties	cquisition cost	473,244 473,244
Due from related parties - - - 22,406 Investment securities 347,116 433,987 1,546,623 199,367 22,182 481,671 Total financial assets 2,751,394 1,375,270 1,685,071 476,261 22,182 1,052,677 Due to reinsurers and coinsurers 452,779 508,745 - - - - Other liabilities 102,848 10,487 126,311 110,628 - - Lease liabilities 2,853 5,706 25,841 68,079 - - Claims liabilities 2,953,161 277,754 761,654 740,675 - -	2,24	75,356 102,539
Investment securities 347,116 433,987 1,546,623 199,367 22,182 481,671 Total financial assets 2,751,394 1,375,270 1,685,071 476,261 22,182 1,052,677 Due to reinsurers and coinsurers 452,779 508,745 - - - - - Other liabilities 102,848 10,487 126,311 110,628 - - Lease liabilities 2,853 5,706 25,841 68,079 - - Claims liabilities 2,953,161 277,754 761,654 740,675 - -	parties	
Total financial assets 2,751,394 1,375,270 1,685,071 476,261 22,182 1,052,677 Due to reinsurers and coinsurers 452,779 508,745 - <	ties <u>34</u> 7,1	
Other liabilities 102,848 10,487 126,311 110,628 - - Lease liabilities 2,853 5,706 25,841 68,079 - - Claims liabilities 2,953,161 277,754 761,654 740,675 - -	sets 2,751,39	
Other liabilities 102,848 10,487 126,311 110,628 - - Lease liabilities 2,853 5,706 25,841 68,079 - - Claims liabilities 2,953,161 277,754 761,654 740,675 - -		· · · · · · · · · · · · · · · · · · ·
Lease liabilities 2,853 5,706 25,841 68,079 Claims liabilities 2,953,161 277,754 761,654 740,675	and coinsurers 452,77	- 961,524
Claims liabilities 2,953,161 277,754 761,654 740,675 -	102,84	
7-14-16-0-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	2,85	- 102,479
Total financial liabilities 3,511,641 802,692 913,806 919,382	2,953,16	
	ilities 3,511,64	- 6,147,521
Net Liquidity Gap (760,247) 572,578 771,265 (443,121) 22,182 1,052,677	(760,24	
Cumulative gap (760,247) (187,669) 583,596 140,475 162,657 1,215,334	(760,24	

Notes to the Financial Statements 31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

- (c) Financial risk (continued)
 - (ii) Liquidity risk (continued)

 Liquidity risk management process (continued)

	Group and Company								
	Within 1 Month	Within 3 Months	3 to 12 Months	1 to 5 Years	Over 5 Years	No Specific Maturity	Total		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
At 31 December 2018:									
Cash and short-term investments	403,093	_	-	-	_	_	403,093		
Due from policyholders, brokers and agents	225,019	695,172	-	-	-	-	920,191		
Due from reinsurers and coinsurers	973,100	378,441	97,546	195,090	_	_	1,644,177		
Deferred policy acquisition cost	-	_	-	_	-	416,235	416,235		
Other receivables	5,481	24,445	-	_	-	77,428	107,354		
Due from related parties	-	-	31,837	_	-	_	31,837		
Loans receivable		_	-	-	-	4,108	4,108		
Investment securities	226,296	201,886	1,547,901	128,330	23,730	417,599	2,545,742		
Total financial assets	1,832,989	1,299,944	1,677,284	323,420	23,730	915,370	6,072,737		
Due to reinsurers and coinsurers	-	706,156	-	-	7-	-	706,156		
Other liabilities	189,471	55,506	71,326	-	15-	-	316,303		
Claims liabilities	2,433,796	238,621	667,210	636,322	-		3,975,949		
Total financial liabilities	2,623,267	1,000,283	738,536	636,322	-		4,998,408		
Net Liquidity Gap	(790,278)	299,661	938,748	(312,902)	23,730	915,370	1,074,329		
Cumulative gap	(790,278)	(490,617)	448,131	135,229	158,959	1,074,329			

Assets available to meet all of the liabilities and to cover financial liabilities include cash and bank balances and investment securities. The Group is also able to meet unexpected net cash outflows by selling securities and accessing additional funding sources from its parent company and other financial institutions.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

(iii) Market risk

The Group takes on exposure to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks mainly arise from changes in foreign currency exchange rates, interest rates and prices of quoted equities. Market risk is monitored by the finance department which carries out research and monitors the price movement of financial assets on the local and international markets.

There has been no change to the Group's exposure to market risks or the manner in which it manages and measures the risk.

Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group also has transactional currency exposure. Such exposure arises from having financial assets in currencies other than those in which financial liabilities are expected to settle. The Group ensures that its net exposure is kept to an acceptable level by buying or selling foreign assets to address short term imbalances.

Concentrations of currency risk

The tables below summarise the Group's exposure to foreign currency exchange rate risk at 31 December:

		T	he Group		
	Jamaican\$	TTD	US\$	GBP	Total
	J\$'000	J\$'000	J\$'000	J\$'000	J\$'000
At 31 December 2019:					
Financial Assets					
Cash and short term investments	272,673	239,123	130,412	121	642,329
Due from policyholders, brokers and	910,840	1,494	204,638	-	1,116,972
Due from reinsurers and coinsurers	2,169,540	-	45,609	-	2,215,149
Deferred policy acquisition cost	468,651	4,593	-	-	473,244
Other receivables	102,539	773	-	-	103,312
Due from related parties	11,656	-	-	-	11,656
Investment securities	2,705,293	1,740,915	306,035	-	4,752,243
Total financial assets	6,641,192	1,986,898	686,694	121	9,314,905
Financial Liabilities					
Due to reinsurers and coinsurers	762,539	-	198,985	-	961,524
Other liabilities	345,717	55,931	4,557	-	406,205
Due to related parties	-	17,130	-	-	17,130
Lease liabilities	-	5,867	92,148		98,015
Claims liabilities	4,659,108	1,771,024	74,136	-	6,504,268
Total financial liabilities	5,767,364	1,849,952	369,826	-	7,987,142
Net financial position	873,828	136,946	316,868	121	1,327,763

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

(iii) Market risk (continued)

Currency risk (continued)

The tables below summarise the Group's exposure to foreign currency exchange rate risk at 31 December:

	The Company					
	Jamaican\$ J\$'000	US\$ J\$'000	GBP J\$'000	Total J\$'000		
At 31 December 2019: Financial Assets		-		<u>-</u>		
Cash and short-term investments	272,673	130,412	121	403,206		
Due from policyholders, brokers and agents	910,840	204,638	-	1,115,478		
Due from reinsurers and coinsurers	2,169,540	45,609	=	2,215,149		
Deferred policy acquisition cost	468,651	-	_	468,651		
Other receivables	102,539	-	_	102,539		
Due from related parties	22,406	-	-	22,406		
Investment securities	2,705,293	306,035	-	3,011,328		
Total financial assets	6,651,942	686,694	121	7,338,757		
Financial Liabilities						
Due to reinsurers and coinsurers	762,539	198,985	_	961,524		
Lease liabilities	-	92,148	(-	92,148		
Other liabilities	345,717	4,557	-	350,274		
Claims liabilities	4,659,108	74,136	-	4,733,244		
Total financial liabilities	5,767,364	369,826		6,137,190		
Net financial position	884,578	316,868	121	1,201,567		

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

(iii) Market risk (continued)

Currency risk (continued)

The tables below summarise the Group's exposure to foreign currency exchange rate risk at 31 December:

	Group and Company					
	Jamaican\$ J\$'000	US\$ J\$'000	GBP J\$'000	Total J\$'000		
At 31 December 2018: Financial Assets			· · ·			
Cash and short-term investments	253,659	402,440	44	656,143		
Due from policyholders, brokers and agents	727,417	192,774	•	920,191		
Due from reinsurers and coinsurers	1,610,125	34,052	_	1,644,177		
Deferred policy acquisition cost	416,235	-	_	416,235		
Other receivables	107,354	-	_	107,354		
Due from related parties	4,108	_	_	4,108		
Loans receivable	28,964	-	-	28,964		
Investment securities	1,791,019_	679,508	-	2,470,527		
Total financial assets	4,938,881	1,308,774	44	6,247,699		
Financial Liabilities						
Due to reinsurers and coinsurers	525,389	180,767	_	706,156		
Other liabilities	311,906	4,397	-	316,303		
Claims liabilities	3,862,033	113,916	-	3,975,949		
Total financial liabilities	4,699,328	299,080	-	4,998,408		
Net financial position	239,553	1,009,694	44	1,249,291		

The following tables indicate the currencies to which the Group had significant exposure on its monetary assets and liabilities and its forecast cash flows. The change in currency rates below represents management's assessment of the possible change in foreign exchange rates. The sensitivity analysis shows the impact of translating outstanding foreign currency denominated monetary items, assuming changes in currency rates shown in the table below. The sensitivity analysis includes cash and short term deposits, investment securities, premium and other receivables and claims liabilities. The percentage change in the currency rate will impact each financial asset/liability included in the sensitivity analysis differently. Consequently, individual sensitivity analyses were performed. The effect on pre-tax profit below is the total of the individual sensitivities done for each of the assets/liabilities. There was no impact on the other components of equity.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

(iii) Market risk (continued) Foreign currency sensitivity

	The Group									
	% Change in Currency Rate	Increase/ (decrease) in Pre-tax Profit 2019	% Change in Currency Rate	Increase/ (decrease) in Pre-tax Profit 2018						
	2019	\$'000	2018	\$'000						
USD – J\$ Revaluation	4%	(12,675)	2%	(20,194)						
USD – J\$ Devaluation	6%	19,012	4%	40,388						
TT – J\$ Revaluation	4%	-	2%	-						
TT – J\$ Devaluation	6%	-	4%	_						

	The Company								
	% Change in Currency Rate	Increase/ (decrease) in Pre-tax Profit 2019	% Change in Currency Rate	Increase/ (decrease) in Pre-tax Profit 2018					
	2019	\$'000	2018	\$'000					
USD - J\$ Revaluation	4%	(12,675)	2%	(20,194)					
USD J\$ Devaluation	6%	19,012	4%	40,388					

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Floating rate instruments expose the Group to cash flow interest risk, whereas fixed interest rate instruments expose the Group to fair value interest risk.

The Group's interest rate risk policy requires it to manage interest rate risk by maintaining an appropriate mix of fixed and variable rate instruments. The policy also requires it to manage the maturities of interest bearing financial assets and interest bearing financial liabilities.

The following tables summarise the Group's exposure to interest rate risk. It includes the Group's financial instruments at carrying amounts, categorised by the earlier of contractual repricing or maturity dates.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued) (iii) Market risk (continued) Interest rate risk (continued)

			•	The Group			
•	Within 1 Month	Within 3	3 to 12	1 to 5		Ion-Interest	
		Months	Months	Years	5 Years	Bearing	Total
At 31 December 2019:	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash and short term investments	642,329	-	-	-	-	-	642,329
Due from policyholders, brokers and agents	-	-	-		-	1,116,972	1,116,972
Due from reinsurers and coinsurers	-		-	_	-	2,215,149	2,215,149
Deferred policy acquisition cost	-	-	-	-	_	473,244	473,244
Other receivables	2,246	24,937	-	-	_	76,129	103,312
Due from related parties	-	-	-	-		11,656	11,656
Investment securities	471,520	430,770	2,071,009	1,249,837	43,919	485,188	4,752,243
Total financial assets	1,116,095	455,707	2,071,009	1,249,837	43,919	4,378,338	9,314,905
Due to reinsurers and coinsurers						961.524	961,524
Other liabilities	-	·-	-	_	-	406,205	406.205
Lease liabilities	3,532	6,892	22,154	65,437	-	=	98.015
Due to related parties	-	-	-	-	_	17,130	17,130
Claims liabilities			-			6,504,268	6,504,268
Total financial liabilities	3,532	6,892	22,154	65,437	-	7,889,127	7,987,142
Total interest repricing gap	1,112,563	448,815	2,048,855	1,184,400	43,919	(3,510,789)	1,327,763
Cumulative gap	1,112,563	1,561,378	3,610,233	4,794,633	4,838,552	1,327,763	

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued) (iii) Market risk (continued) Interest rate risk (continued)

interest rate risk (continued	•/		т	he Company			
-	Within 1 Month	Within 3 Months	3 to 12 Months	1 to 5 Years		Non-Interest Bearing	Total
<u>_</u>	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 31 December 2019:					-		
Cash and short term investments Due from policyholders, brokers and agents	403,206	-	<u>.</u>	-	- -	- 1,115,478	403,206 1,115,478
Due from reinsurers and coinsurers	_	_	_				
Deferred policy acquisition cost	_	_	_	-	-	2,215,149 468,651	2,215,149
Other receivables	2,246	24,937	_	_	_	75,356	468,651
Due from related parties	2,210	24,001	_	_	_	75,336 22,406	102,539 22,406
Investment securities	446,490	430,770	1,488,913	153,7 9 7	- 9,687	481,671	
Total financial assets	851,942	455,707	1,488,913	153,797	9,687	4,378,711	3,011,328 7,338,757
Due to reinsurers and coinsurers						961,524	961,524
Other liabilities	-	-	_	_	_	350,274	350,274
Lease liabilities	2,416	4,660	19,635	65,437	_	-	92,148
Claims liabilities	-	-	-	, -	_	4,733,244	4,733,244
Total financial liabilities	2,416	4,660	19,635	65,437		6,045,042	6,137,190
Total interest repricing gap	849,526	451,047	1,469,278	88,360	9,687	(1,666,331)	1,201,567
Cumulative gap	849,526	1,300,573	2,769,851	2,858,211	2,867,898	1,201,567	_
			Group a	nd Company			
At 31 December 2018:		-	Group a	nd Company	<i>y</i>		
Cash and short-term investments	619,036	37,069		_	-	38	656,143
Due from policyholders, brokers and agents			_	_	-	920,191	920,191
Due from reinsurers and coinsurers	-	-	-	-	_	1,644,177	1,644,177
Deferred policy acquisition cost						416,235	416,235
Other receivables	5,481	3,857	20,588	-	_	77,428	107,354
Due from related parties	-	-	-	-	_	4,108	4,108
Loans receivable	0-	-	28,964	_	-	_	28,964
Investment securities _	274,821	198,421	1,513,197	63,993	2,496	417,599	2,470,527
Total financial assets	899,338	239,347	1,562,749	63,993	2,496	3,479,776	6,247,699
Due to reinsurers and coinsurers	·-	-	-	-	_	706,156	706,156
Other liabilities	-	-	-	-	-	316,303	316,303
Claims liabilities	. <u> </u>				_	3,975,949	3,975,949
Total financial liabilities						4,998,408	4,998,408
Total interest repricing gap	899,338	239,347	1,562,749	63,993	2,496	(1,518,632)	1,249,291
Cumulative gap	899,338	1,138,685	2,701,434	2,765,427	2,767,923	1,249,291	

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

(iii) Market risk (continued) Interest rate risk (continued)

Interest rate sensitivity

The following table indicates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant, on the Group's profit or loss and shareholders' equity.

The sensitivity of the profit or loss is the effect of the assumed changes in interest rates on income based on the floating rate non-trading financial assets and financial liabilities. The sensitivity of other components of equity is calculated by revaluing fixed rate financial assets and liabilities for the effects of the assumed changes in interest rates. The change in the interest rates will impact the financial assets and liabilities differently. Consequently, individual analyses were performed. The effect on pre-tax profit and other components of equity below is the total of the individual sensitivities done for each of the assets and liabilities. It should be noted that the changes in the pre-tax profit and other components of equity as shown in the analysis are non-linear.

The Group Increase/(decrease) Increase/(decrease) Increase/(decrease) Change in in Other Increase/(decrease) in Other Change in Basis in Profit before Components of **Basis** in Profit before Components of points: **Taxation** Equity points: Taxation Equity 2019 2019 2019 2018 2018 2018 JMD/USD \$'000 \$'000 JMD/USD \$'000 \$'000 -100/-100 (7,013)-100/~100 (480)100/100 7,013 100/100 480

		The Comp	oany		
Change in Basis points:	Increase/(decrease) in Profit before Taxation	ncrease/(decrease) in Other Components of Equity	Change in Basis points:	Increase/(decrease) in Profit before Taxation	Increase/(decrease) in Other Components of Equity
2019 JMD/USD	2019 \$'000	2019 \$'000	2018 JMD/USD	2018 \$'000	2018 \$'000
-100/-100	(480)	-	-100/-100	(480)	-
100/100	480	•	100/100	480	

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

4. Insurance and Financial Risk Management (Continued)

(c) Financial risk (continued)

Price risk

The Group is exposed to equity securities and real estate price risk because of investments held by the Group. These investments are classified on the statement of financial position as available-for-sale, fair value through profit or loss.

The table below summarises the impact of increases/(decreases) on the Group's pre-tax profit for the year and on equity. The analysis is based on the assumption that the equity prices had increased/decreased by 10% (2018 - 10%) with all other variables held constant.

The Group

_	Equity Securities			Real estate investment		
Change in index:	Increase/ (decrease) in Profit before Taxation 2019 \$'000	Increase/ (decrease) in Profit before Taxation 2018 \$'000	Effect on Other Components of Equity: 2019 JMD/USD	Effect on Other Components of Equity 2018 \$'000	Effect on Other Components of Equity 2019 \$'000	Effect on Other Components of Equity 2018 \$'000
-10% (2018 – 10%)	-	-	(48,519)	(41,760)	(19,363)	(18,437)
+10% (2018 – 10%)	_	-	48,519	41,760	19,363	18,437

The Company

_	Equity Securities			Real estate investment		
Change in index:	Increase/ (decrease) in Profit before Taxation 2019 \$'000	Increase/ (decrease) in Profit before Taxation 2018 \$'000	Effect on Other Components of Equity: 2019 JMD/USD	Effect on Other Components of Equity 2018 \$'000	Effect on Other Components of Equity 2019 \$'000	Effect on Other Components of Equity 2018 \$'000
-10% (2018 – 10%)	_	-	(48,167)	(41,760)	(19,363)	(18,437)
+10% (2018 – 10%)	-	-	48,167	41,760	19,363	18,437

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

5. Capital Management

The Group's objectives when managing capital, which is a broader concept than the 'equity' on the face of statement of financial position, are:

- (a) To comply with the capital requirements set by the regulators of the insurance markets where the Group operates;
- (b) To safeguard the Group's ability to continue as a going concern so that it can continue to provide returns for stockholders and benefits for other stakeholders; and
- (c) To maintain a strong capital base to support the development of its business.

Regulations in Jamaica

To assist in evaluating the current business and strategies, a risk-based capital approach is used in the form of the Minimum Capital Test (MCT) as stipulated by the Jamaican regulator, the Financial Services Commission (FSC). The MCT is calculated by management. This information is required to be filed with the FSC on a monthly, quarterly and annual basis. The required MCT ratio is 250%.

In January 2018, the FSC announced a measure to allow for the relaxation of the MCT ratio of 250% to 150% for a period of two years. The measure will reduce the amount of capital that he general insurance industry would need to hold for the purpose of meeting capital adequacy requirements. During this period of regulatory forbearance, the FSC will carry out a Quantitative Impact Study (QIS) to determine the optimal position for the MCT that balances growth and stability of the insurance industry. In this period, the amount of dividends paid to shareholders of the company should not exceed 50% of profit that was achieved for the previous year.

To qualify for the special provisions for relaxed MCT ratio, investment proposals must be approved by the FSC and commence within the 2-year window provided for in the January 2018 advisory. The company took advantage of this relaxation through a strategic investment, and as such, the FSC has granted forbearance on the MCT ratio requirement allowing the company to maintain a minimum MCT ratio of 200.8%.

The MCT ratio for the company for the years ended 31 December 2019 and 2018 are as follows:

	2019	2018
Actual MCT ratio	225.2%	211.6%
Minimum Required MCT ratio	200.8%	200.8%

Regulations in Trinidad and Tobago

Motor One Lmited is regulated by The Central Bank of Trinidad and Tobago under the Insurance Act (the Act). Under Section 77 of the Act, Motor One is required to have a margin of solvency determined as the greater of TTD250,000 or 20% of its net written premium for the financial year. Based on the net admissible assets as at the financial year end, the Motor One is deemed solvent by a margin of TTD 48.8 million.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

6. Fair Value Estimation

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

In accordance with IFRS 13, the Group discloses fair value measurements for items carried on the statement of financial position at fair value, by level of the following fair value measurement hierarchy:

- (a) Quoted prices (unadjusted) in active markets for identical assets or liabilities are disclosed as Level 1.
- (b) Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) are disclosed as Level 2.
- (c) Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) are disclosed as Level 3.

The following table presents the Group's assets that are measured at fair value. There are no liabilities that are measured at fair value at the year end, and the Group had no transfers between levels during the year.

	Group				
At 31 December 2019	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total balance \$'000	
Assets				-	
Equity securities	524,162	-	-	524,162	
Investment property	-	-	519,216	519,216	
Real estate investment		_	193,633	193,633	
Total assets measured at fair value	524,162		712,849	1,237,011	
		Com	pany		
	Level 1	Level 2	Level 3	Total	
	\$'000	\$'000	\$'000	\$'000	
At 31 December 2019	×				
Assets					
Equity securities	481,671	_	_	481,671	
Investment property	•	-	229,800	229,800	
Real estate investment			193,633	193,633	
Total assets measured at fair value	481,671		423,433	905,104	

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31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

6. Fair Value Estimation (Continued)

	Group and Company				
	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total balance \$'000	
At 31 December 2018					
Assets					
Equity securities	417,599	_	_	417,599	
Investment property	-	92,909	113,746	206,655	
Real estate investment	_	-	184,367	184,367	
Total assets measured at fair value	417,599	92,909	298,113	808,621	

Market price is used to determine fair value where an active market (such as a recognised stock exchange) exists as it is the best evidence of the fair value of a financial instrument. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in Level 1.

However, market prices are not available for all financial assets held by the Group. Therefore, for financial instruments where no market price is available, the fair values presented have been estimated using present value or other estimation and valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2. If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3.

The following methods have been used to value financial instruments:

- (a) Investment securities classified as fair value through other comprehensive income are measured at fair value by reference to quoted market prices when available. If quoted market prices are not available, then fair values are estimated on the basis of pricing models or other recognised valuation techniques;
- (b) The fair value of short-term assets and liabilities maturing within one year is assumed to approximate their carrying amount. This assumption is applied to liquid assets and the short-term elements of all other financial assets and financial liabilities;
- (c) The fair value of variable rate financial instruments is assumed to approximate their carrying amounts, as these instruments are expected to reprice at the prevailing market rates;
- (d) Financial assets at amortised cost are assumed to approximate fair value as these are issued at terms and conditions available in the market for similar transactions.

Fair Value of Investment Properties and Real Estate Fund

An independent valuation of the Group's Investment Properties and Real Estate Fund was performed by valuers to determine the fair value as at 31 December 2019. The revaluation surplus has been credited to other comprehensive income.

Valauation process of the Group On an annual basis the Group engages external, independent and qualified valuers to determine the fair value of its Investment Properties and Real Estate Fund.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

6. Fair Value Estimation (Continued)

Sales Comparison Approach

The comparison method of valuation was taken in account by examining values of similar properties in and around surrounding areas. This approach incorporates unobservable inputs which in the valuer's judgement reflects suitable adjustments regarding size size, age, condition, time of sale, quality of land and buildings and improvements. The higher the price per suare foot the higher the fair value.

Income Approach

The projected net income of the subject properties is discounted using an appropriate capitalisation rate. The most significant inputs to this valuation are the rental rate per square foot and the capitalisation rate. Rental rates of the subject properties are adjusted to reflect the market rent for properties of similar size, location and condition. The higher rental rate per suare foot the higher the fair value. The higher the capitalisation rate the lower the fair value. The average rent per square foot ranges between \$US8 - \$US14.

Sensitivity Analysis

Some of the investment properties and real estate investments held by the Group are measured using an income approach which considers rental rates and a capitalization rate. The capitalization factor is largely an unobservable input that have the greatest potential for volatility and have resulted in the classification of the investments in level 3. The capitalization rates used in the valuations range from 6% to 9%.

Should the capitalization factors increase/decrease by 1 percentage point, it would result in decrease/increase in the carrying value of investment properties and real estate investments, with all other factors remaining constant, of \$52,462,000 and \$54,090,000 (2018 - \$34,268,000 and \$24,981,000) for the Group and company, respectively.

7. Critical Accounting Estimates and Judgements in Applying Accounting Policies

The Group makes estimates and assumptions that affect the reported amounts of assets and liabilities in the future. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that will have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

(a) Liabilities arising from claims made under insurance contracts

The determination of the liabilities under insurance contracts represents the liability for future claims payable by the Group based on contracts for the insurance business in force at the date of the statement of financial position using several methods, including the Paid Loss Development method, the Incurred Loss Development method, the Bornhuetter-Ferguson Paid Loss method, the Bornhuetter-Ferguson Incurred Loss method and the Frequency-Severity method. These liabilities represent the amounts that will, in the opinion of the actuary, be sufficient to pay future claims relating to contracts of insurance in force, as well as meet the other expenses incurred in connection with such contracts. A margin for risk or uncertainty (adverse deviations) in these assumptions is added to the liability. The assumptions are examined each year in order to determine their validity in light of current best estimates or to reflect emerging trends in the Group's experience.

Claims are analysed separately between those arising from damage to insured property and consequential losses. Claims arising from damage to insured property can be estimated with greater reliability, and the Group's estimation processes reflect all the factors that influence the amount and timing of cash flows from these contracts. The shorter settlement period for these claims, allows the Group to achieve a higher degree of certainty about the estimated cost of claims, and relatively little IBNR is held at year-end. However, the longer time needed to assess the emergence of claims arising from consequential losses makes the estimation process more uncertain for these claims.

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7. Critical Accounting Estimates and Judgements in Applying Accounting Policies (Continued)

(b) Income taxes

There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

(c) Fair value of financial assets determined using valuation techniques

As described in Note 6, where the fair values of financial assets recorded on the statement of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques that include the use of discounted cash flows model and/or mathematical models. The inputs to these models are derived from observable market data where possible, but where observable market data are not available, judgment is required to establish fair values.

For discounted cash flow analysis, estimated future cash flows and discount rates are based on current market information and rates applicable to financial instruments with similar yields, credit quality and maturity characteristics. Estimated future cash flows are influenced by factors such as economic conditions, types of instruments or currencies, market liquidity and financial conditions of counterparties. Discount rates are influenced by risk free interest rates and credit risk.

Changes in assumptions about these factors could affect the reported fair value of financial instruments.

(d) Measurement of expected credit loss allowance

The measurement of the expected credit loss allowance for financial assets measured at amortised cost and FVOCI requires that use of complex models and significant assumptions about future economic conditions and credit behaviour such as the likelihood of customers defaulting and the resulting losses.

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as

- i) Determining criteria for significant increase in credit risk
- ii) Choosing appropriate models and assumptions for the measurement of ECL
- iii) Establishing the number and relative weightings of forward-looking scenarios

Futher detils about judgemnts and estimaes by the Group are set out in 4 (c)

(e) Business combinations

Business combinations are accounted for using the acquisition method. The Group determines the identifiable assets and liabilities using the Purchsae Price Allocation method. Under this method, the Group determines the fair values of the identifiable intangible assets. In doing so, the Group makes estimates about future cash flows which are derived based on factors such as revenue growth, attrition rates, and discount rates.

Notes to the Financial Statements

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8. Segment Information

Management has determined the operating segments based on the reports reviewed by the board of directors that are used to make strategic decisions. All operating segments used by management meet the definition of a reportable segment under IFRS 8.

The Group is organised into six operating segments. These segments represent the different types of risks that are written by the entity through various forms of brokers, agents and direct marketing programmes, which are all located in Jamaica and Trinidad and Tobago. Management identifies its reportable operating segments by product line consistent with the reports used by the board of directors. These segments and their respective operations are as follows:

- (a) Motor Losses involving motor vehicles, this includes liabilities to third parties.
- (b) Fire and allied perils Loss, damage or destruction to insured property as specified on the policy schedule.
- (c) Marine Loss or damage to goods from the perils of the seas and other perils whilst in transit from destination to destination by sea, air or land and from warehouse to warehouse.
- (d) Liability Legal liability of the insured to third parties for accidental bodily injury, death and/or loss of or damage to property occurring in connection with the insured's business, subject to a limit of indemnity. In the case of an employee liability this is legal liability of the insured to pay compensation to its employees in respect of death, injury or disease sustained during and in the course of their employment, subject to a limit of indemnity.
- (e) Homeowners and Burglary-

Homeowners - Loss, damage or destruction to insured property used for residential purposes as specified on the policy schedule, resulting from fire and allied perils, burglary, theft, or accidental damage. This includes liability to third parties and domestic employees.

Burglary - Loss of or damage to the insured's property involving forcible and/or violent entry into or exit from the building including damage to the premises.

Management has aggregated homeowners' and burglary for the purpose of segment reporting given that burglary coverage is usually covered under homeowners' policy.

- (f) Miscellanous Accidents This operating segment covers the following policies:
 - Fidelity Guarantee Loss of money or goods owned by the insured (or for which the insured is responsible) as a result of fraud or dishonesty by an employee.
 - Goods in Transit Loss, destruction or damage to insured goods by fire and allied perils, including loss
 or damage from accidental collision or overturning and whilst in, on or being loaded or unloaded from
 any road vehicle or whilst temporarily housed overnight during the ordinary course of transit.
 - Engineering and machinery breakdown Loss or damage by fire and allied perils including burglary, theft and accidental damage to specified equipment, including loss or damage resulting from electrical and mechanical breakdown subject to maintenance.
 - Loss of money Loss, damage or destruction of money including hold-up on premises during and out
 of business hours and in transit.
 - Plate glass Accident breakage to plate glass windows and doors of buildings.
 - Personal accident Compensation for bodily injury caused by violent, visible, external and accidental
 means, which injury shall solely and independently of any other cause result in death or dismemberment
 within 12 months of such injury. Subject to the limits specified on the policy schedule.

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

8. Segment Information (Continued)

The segment information provided to the board of directors for the reportable segments for the year ended 31 December 2019 is as follows:

				Grou	р		
						Engineering &	
2019	Fire \$'000	Motor \$'000	Marine \$'000	Liability \$'000	Homeowners & Burglary \$'000	Misellaneous Accident \$'000	Total \$'000
Gross Premiums Written	5,909,508	2,956,365	215,826	820,955	191,660	633,514	10,727,828
Reinsurance ceded	(5,836,930)	(779,108)	(201,850)	(637,289)	(171,746)	(524,570)	(8,151,493)
Excess of loss reinsurance cost	(79,797)	(27,620)		(3,007)	(19,752)	7	(130,176)
Net premiums written	(7,219)	2,149,637	13,976	180,659	162	108,944	2,446,159
Changes in unearned premiums, net	(277)	(197,469)	(374)	(2,677)	612	(12,202)	(212,387)
Net Premiums Earned	(7,496)	1,952,168	13,602	177,982	774	96,742	2,233,772
Commission income	338,618	316,998	20,382	52,231	39,440	89,871	857,540
Commission expense	(112,176)	(244,832)	(2,314)	(21,230)	(23,635)	(47,670)	(451,857)
Claims expense	5,074	(1,157,068)	713	(41,287)	(732)	(12,028)	(1,205,328)
Management expenses	(13,710)	(875,679)	(576)	(65,190)	(6,025)	(30,811)	(991,991)
Segment results	210,310	(8,413)	31,807	102,506	9,822	96,104	442,136
Unallocated income -							
Investment income							229,885
Finance charge							(7,568)
Other Income							202,175
							424,492
Depreciation and amortisation							(96,474)
Profit before tax							770,154
Taxation							(118,596)
Net profit						-	651,558

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

8. Segment Information (Continued)

				Group			
						Engineering	1
2018	Fire \$'000	Motor \$'000	Marine \$'000	Liability \$'000	Homeowners & Burglary \$'000	& Misellaneous Accident \$'000	Total \$'000
Gross Premiums Written	5,169,027	2,130,860	106,395	646,520	201,635	481,360	8,735,797
Reinsurance ceded Excess of loss reinsurance	(5,102,386)		(89,292)	(460,818)		(382,111)	(6,745,749)
cost	<u>(56,181)</u>	(46,104)		(5,868)	(19,601)		(127,754)
Net premiums written Changes in unearned	10,460	1,554,946	17,103	179,834	702	99,249	1,862,294
premiums, net	(6,040)	(200,118)	(239)	(11,770)	(2,769)	(10,928)	(231,864)
Net Premiums Earned	4,420	1,354,828	16,864	168,064	(2,067)	88,321	1,630,430
Commission income	258,203	245,135	17,204	33,353	62,750	79,023	695,668
Commission expense	(108,798)	(149,736)	(2,426)	(15,365)	(21,892)	(36,030)	(334,247)
Claims expense	(8,516)	(955,062)	(550)	(30,184)	(2,959)	(25,751)	(1,023,022)
Management expenses	(26,752)	(642,724)	(6,866)	(74,549)	(8,151)	(35,019)	(794,061)
Segment results	118,557	(147,559)	24,226	81,319	27,681	70,544	174,768
Unallocated income -							
Investment income							174,675
Other income							47,041
Depreciation and amortisation-							<u>221,716</u> (43,915)
Profit before tax							352,569
Taxation							(67,199)
Net profit							285,370
							200,010
Total capital expenditure w	as as follows:						
						2019 \$'000	2018 \$'000
Property, plant and equipm	nent					54,904	111,053
Intangible assets						3,105	90.0° A
					-	58,009	111,053
					=		

Assets, liabilities and capital expenditure are not reported by segment to the Board of Directors.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

9. Related Party Transactions and Balances

(a) Related party transactions are as follows:

	G	roup	Company		
	2019	2018	2019	2018	
	\$'000	\$'000	\$'000	\$'000	
Interest income -	0.700	04.500			
Fellow subsidiary	6,766	21,586	6,766	21,586	
Parent	419	15,355	419	15,355	
	7,185	36,941	7,185	36,941	
Dividend income					
Affiliated company	18,172	109	18,076	109	
			10,010		
Rental and lease payments-					
Affiliated company	<u>34,</u> 186	34,753	34,186	34,753	
				-	
Gross premium written -					
Key management	2,797	2,244	2,797	2,244	
Parent company	28,927	27,728	28,927	27,728	
Fellow subsidiaries	478,578	184,826	478,578	184,826	
Affiliates	75,193	19,601	75,193	19,601	
	585,495	234,399	<u>585,495</u>	234,399	
Claims expense -					
Parent company	1,348	8,126	1,348	8,126	
Fellow subsidiaries	39,188	7,190	39,188	7,190	
Affiliated company		220		220	
	40,536	<u> 15,536</u>	40,536	15,536	
Dividends declared -					
Key management	1,516	1,881	1,516	1,881	
Parent company	114,148	120,000	114,148	120,000	
	115,664	<u>121,881</u>	115,664	121,881	
Key management compensation -					
Salaries and other short-term	405.005	407.400	101.010	10= 100	
benefits	195,025	137,189	181,646	137,189	
Post employment benefits	10,945	7,721	10,945	7,721	
Directors emoluments					
Directors' emoluments (included					
above)	58,671	37,948	53,723	37,948	
Directors' fees (included above)	3,755	2,100	2,100	2,100	

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

9. Related Party Transactions and Balances (Continued)

(b) The statement of financial position includes the following balances with group companies:

		The Group		npany
	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000
Due from related parties -				
Affiliated company	11,656	4,108	22,406	4,108
Due to related parties				
Affiliated company	17,130	-		_
Due from policyholders, brokers and agents -				
Fellow subsidiary	88,798	91,727	88,798	91,727
Parent company	7	7	7	7
Affilated company	37,843	57,060	37,843	57,060
	126,648	148,794	126,648	148,794
Loans receivable -				
Parent company (Note 21)		28,964		28,964
		28,964		28,964
Investment securities -				
Shares in affiliated entities (Note 22)	460,909	396,839	460,909	396,839
Claims liabilities				
Parent company	4,666	5,526	4,666	5,526
Affiliated company	5,895	39,070	5,895	39,070
Fellow subsidiary	24,078	18,674	24,078	18,674
	34,639	63,270	34,639	63,270

Included in the investments of the Group are shares in related parties. At 31 December 2019, these shares represented 5.37% of the total assets (2018 - 5.6%).

Affiliates represents companies that are associated with the parent company, which are are not subsidiaries of the parent company and also entities over which the directors have significant influence.

No provisions made for receivables from related parties for either year.

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

10. Claims Expense

	The Group		The Company	
	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000
Gross claims expense	1,545,194	1,243,597	1,549,741	1,243,597
Reinsurance share of claims (Note 4(b) (d))	(339,866)	(220,575)	(343,071)	(220,575)
Net claims expense	1,205,328	1,023,022	1,206,670	1,023,022

11. Investment Income

	The Group		The Company	
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
Interest income				
Loan due from fellow subsidiary	6,766	21,586	6,766	21,586
Loan due from parent	419	15,355	419	15,355
Cash and deposits and investment securities	141,536_	103,801	102,383	103,801
	148,721	140,742	109,568	140,742
Bond premium amortisation	6,188	(4,822)	(3,327)	(4,822)
	154,909	135,920	106,241	135,920
Dividend income	18,172	109	18,076	109
Real estate investment income	12,779	11,455	12,779	11,455
Rental income from investment property	17,982	12,210	13,136	12,210
Revaluation gains on investment property	19,346	9,800	18,027	9,800
Loss allowance reversed on investments	6,697	5,181	6,027	5,181
	229,885	174.675	174.286	174 675

12. Other Income

	The Group		The Company	
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
Foreign exchange gains	57,688	34,886	57,688	34,886
Gain on disposal of property, plant and equipment	1,758	2,663	1,758	2,663
Roadside assistance	5,567	- -	, _	_,
Gain on acquisition – negative goodwill recognized				
(Note 38)	129,791	-	_	-
Miscellaneous income	7,371	9,492	7,066_	9,492
	202,175	47,041	66,512	47,041

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

13. Expenses by Nature

Management and other expenses by nature are as follows:

	The Group		The Company	
	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000
Advertising costs	68,097	44,445	67,931	44,445
Audit fees	11,918	6,613	9,000	6,613
Computer expenses	49,006	39,116	46,654	39,116
Directors fees	3,755	2,100	2,100	2,100
Depreciation and amortisation (Note (27,28,30)	96,474	43,915	75,347	43,915
Insurance	8,284	4,587	5,800	4,587
Other operating expenses	51,870	45,482	57,862	45,482
Professional fees	25,707	31,366	22,398	31,366
Printing and stationery	13,032	9,250	11,432	9,250
Registration fees	18,974	15,000	18,974	15,000
Rent	-	31,516	•	31,516
Repairs and maintenance	38,834	34,645	38,829	34,645
Roadside assistance	8,337	_	_	- 1,0 10
Staff costs (Note 8)	648,733	494,651	613,572	494,651
Transportation expenses	12,314	7,798	12,132	7,798
Utilities	33,130_	27,492	30,877	27,492
	1,088,465	837,976	1,012,908	837,976

14. Staff Costs

	The Group		The Company	
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
Wages and salaries	512,338	379,297	479,858	379,297
Statutory contributions	40,048	32,286	38,002	32,286
Pension costs	12,691	8,631	12,424	8,631
Other	<u>83,656</u>	74,437	83,288	74,437
	648,733	494,651	613,572	494,651

The Company

General Accident Insurance Company Jamaica Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

15. Taxation

(a) The company's shares were listed on the Junior Market of the Jamaica Stock Exchange, effective 21 September 2012. Consequently, the Group is entitled to a remission of tax for ten (10) years in the proportions set out below, provided the shares remain listed for at least 15 years:

Years 1 to 5 100% Years 6 to 10 50%

The financial statements have been prepared on the basis that the Group will have the full benefit of the tax remissions. Subject to agreement with the Minister of Finance and Planning, the income tax payable for which remission has been granted is \$83,364,000 (2018 - \$62,348,000).

(b) Taxation is based on the profit for the year adjusted for taxation purposes and represents income tax at 25% - 33 ⅓%:

	The Group		The Company	
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
Current income tax	85,606	62,348	83,364	62,348
Prior year over accrual	(4,799)	-	-	-
Deferred income tax (Note 29)	37,789	4,851	7,131	4,851
	118,596	67,199	90,495	67,199

(c) The tax charge on the Group's profit differs from the theoretical amount that would arise using the statutory tax rate as follows:

The Group

	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000	
Profit before tax	770,154	352,569	535,836	352,569	
	The Group		The Company		
	2019	2018	2019	2018	
	\$'000	\$'000	\$'000	\$'000	
Tax calculated at applicable tax rate	256,718	117,523	178,612	117,523	
Adjusted for the effects of:					
Income tax remission	(83,364)	(62,348)	(83,364)	(62,348)	
Income not subject to tax	(44,296)	(3,212)	(1,032)	(3,212)	
Expenses not deductible for tax	3,763	4,100	3,763	4,100	
Prior year over accrual	(4,799)	-	1-	_	
Adjustment to prior year deferred tax	2,134	4,866	2,134	4,866	
Net effect of other charges and allowances	(11,560)	6,270	(9,618)	6,270	
	118,596	67,199	90,495	67,199	
					

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

16. Earnin	s Per	Share
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The calculation of earnings per share is based on the net profit for the year and 1,031,250,000 ordinary shares in issue.

	2019	2018
Net profit from continuing operations attributable to owners (\$'000)	558,760	285,370
Weighted average number of ordinary shares in issue ('000)	1,031,250	1,031,250
Earnings per share (\$)	0.54	0.28

The net profit and retained earnings of the Group are reflected in the accounts of the company and its subsidiaries as follows:

Net profit

	2019 \$'000	2018 \$'000
Company	445,341	285,370
Subsidiaries	206,217	-
	651,558	285,370
Retained earnings		
	2019 \$'000	2018 \$'000
Company	1,678,324	1,378,507
Subsidiaries	113,419	-
	1,791,743	1,378,507

Notes to the Financial Statements

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17. Dividends per Share

The dividends paid in 2019 and 2018 were as follows:

Interim dividends: -	2019 \$'000	2018 \$'000
13.84 cents per stock unit – December 2019 14.55 cents per stock unit – December 2018	142,684	-
13.00 ochra por stock unit – December 2016	142,684	150,047 150,047

Declared dividend for 2018 and 2019 were paid during the year 2019. There were no dividends approved and not paid post year end.

18. Cash and Cash Equivalents

	The Group		The Company	
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
Cash and bank balances	527,099	421,460	287,976	421,460
Short-term deposits	115,230	234,683	115,230	234,683
	642,329	656,143	403,206	656,143

Short term deposits comprise term deposits and repurchase agreements with an average maturity of 90 days (2018 – 75 days) and include interest receivable of \$644,000 (2018 – \$282,000).

The weighted average effective interest rate on short term investments and deposits were as follows:

	The Gr	The Group		ompany
	2019 %	2018 %	2019 %	2018 %
J\$	2.5	2.2	2.5	2.2
TT\$	-	-	-	-
US\$		1.6		1.6

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

18. Cash and Cash Equivalents (Continued)

The weighted average effective interest rates on cash balances for the year were as follows:

	The Grou	The Group		pany
	2019 %	2018 %	2019 %	2018 %
J\$	1.0	1.0	1.0	1.0
US\$	0.1	0.1	0.1	0.1
GBP	0.1	0.1	0.1	0.1

19. Due from Reinsurers and Coinsurers

	The Group		The Co	mpany
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
Reinsurers' portion of unearned premium	1,040,631	851,167	1,040,631	851,167
Reinsurers' portion of claims liabilities	692,238	487,730	692,238	487,730
Other amounts recoverable from reinsurers and coinsurers	487,263	305,280	482,280	305,280
	2,220,132	1,644,177	2,215,149	1,644,177

20. Other Receivables

	The Gr	The Group		npany
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
Prepayments	64,096	52,393	63,533	52,393
Other receivables	103,312	107,354	102,539	107,354
	167,408	159,747	166,072	159,747

Notes to the Financial Statements

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21. Loans Receivable

	The Group a	The Group and Company	
	2019	2018	
	\$'000	\$'000	
Short-term loan receivable from parent		28,964	
	<u>-</u>	28,964	

In the prior year, this represented a loan to the parent at a rate of 12.25%. It was repaid in November 2019.

22. Investment Securities

	The Group		The Co	The Company	
	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000	
ebt securities -					
At amortised cost:					
Government Jamaica Securities	61,414	172,662	61,414	172,662	
Government of Trinidad and Tobago	1,494,785	'-	-	'-	
Certificate of Deposits	2,319,166	1,175,968	2,124,872	1,175,968	
United States Dollar Long Term Deposits	144,868	321,824	144,868	321,824	
United States Dollar Corporate Bonds	90,849	244,255	90,849	244,255	
Other Government Securities	57,787	96,604	57,787	96,604	
	4,168,869	2,011,313	2,479,790	2,011,313	
Interest receivable	59,212	41,615	49,867	41,615	
Equity investments at fair-value through OCI	524,162	417,599	481,671	417,599	
	4,752,243	2,470,527	3,011,328	2,470,527	

Veighted average effective interest rate:	The Gr	oup	The Com	pany
	2019	2018	2019	2018
	%	%	%	%
Government Jamaica Securities	4.11	7.34	4.11	7.34
Government of Trinidad and Tobago	5.25	-	-	-
Certificate of Deposits	3.54	4.20	3.54	4.20
United States Long Term Deposits	3.11	2.99	3.11	2.99
United States Dollar Corporate Bonds	7.10	5.86	7.10	5.86
Other Government Securities	4.43	6.2	4.43	6.2

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

22. Investment Securities (Continued)

Included in investments are Government of Jamaica Benchmark Investment Notes valued at \$48,000,000 (2018 - \$48,000,000) which have been pledged with the FSC, pursuant to Section 8(1)(b) of the Insurance Regulations, 2001.

The Group's holdings in equity investments (2018 - quoted shares) includes investment in affiliated companies (Note 9).

23. Investment in Subsidiaries

	The Co	The Company		
	2019	2018		
Motor One Insurance Company Limited – 55%	\$'000	\$'000		
360,374 Ordinary shares	348,735	_		

24. Investment Property

	The Group		The Cor	npany
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
At 1 January	206,655	130,000	206,655	130,000
Additions	5,118	28,219	5,118	28,219
Arising on acquisition of subsidiary (Note 38)	579,702	-	_	
Disposal	(293,377)	_	_	V <u>2</u>
Construction work-in-progress	-	38,636	_	38,636
Revaluation (charged to profit or loss)	19,346	9.800	18,027	9,800
Translation differences	1,772		-	-
At 31 December	519,216	206,655	229,800	206,655

Property income and direct expenses including repairs and maintenance in relation to investment properties are as follows:

	The Gre	The Group		npany
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
Rental income	17,982	12,210	13,136	12,210
Direct costs	-			-

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

24. Investment Property (Continued)

The properties were valued at current market value as at November 2019 by NAI Jamaica Langford and Brown for properties located in Jamaica and Linden Scott & Associates for properties located in Trinidad and Tobago. These experts are independent qualified property appraisers and valuators. The values for the properties have been established using the sales comparison method, which considers the values of similar properties in and around surrounding areas.

The valuation of investment property have been classified as Level 3 of the fair value hierarchy under IFRS 13, Fair Value Measurement. The valuations have been performed using a comparable sales approach but, as there have been a limited number of similar sales in the location, unobservable inputs determined based on the valuators' judgement regarding size, age, condition were utilised.

25. Real Estate Investment

	The Grou	
	2019 \$'000	2018 \$'000
At 1 January	184,367	180,435
Revaluation (charged to other comprehensive income)	9,266	3,932
Closing	193,633	184,367

This represents the Group's beneficial interest in a property which is leased to third parties and held in trust for a group of investors under a Trust Deed managed by Scotia Investments Jamaica Limited.

Rental income from the real estate investment for the year was \$12,779,000 (2018 - \$11,455,000).

The property was last valued at current market value in November 2019 by NAI Jamaica Langford and Brown, independent qualified property appraisers and valuators.

The fair value of the investment is at level 3 in the fair value hierarchy, as is consistent with the requirements of IFRS 13 (Note 6).

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

26. Property, Plant and Equipment

	The Group				
	Land and Buildings	Furniture, Fixtures & Equipment	Motor Vehicles	Work in Progress	Total
<u>-</u>	\$'000	\$'000	\$'000	\$'000	\$'000
Cost -					
At 1 January 2018	87,923	145,573	94,256	10,327	338,079
Additions	30,806	32,538	47,709	-	111,053
Disposals	-	(9,058)	(17,705)		(26,763)
At 31 December 2018	118,729	169,053	124,260	10,327	422,369
Acquisition of subsidiary (Note 38)	338,528	2,341	1-		340,869
Additions	22,441	20,707	10,254	1,502	54,904
Transfers	301	(301)	-	(9,462)	(9,462)
Disposals	-	(253)	(5,563)	-	(5,816)
Translation differences	(7,212)	(2,649)	(69)		(9,930)
At 31 December 2019	472,787	188,898	128,882	2,367	792,934
Depreciation -					
At 1 January 2018	22,894	88,369	61,686	-	172,949
Charge for the year	6,442	15,611	19,774	-	41,827
Relieved on disposal	-	(5,439)	(17,645)	-	(23,084)
Adjustments	(86)				(86)
At 31 December 2018	29,250	98,541	63,815	-	191,606
Charge for the year	7,518	16,711	18,574	-	42,803
Relieved on disposal	-	(103)	(5,563)	_	(5,666)
Translation differences	(7,605)	(2,569)	(69)		(10,243)
At 31 December 2019	29,163	112,580	76,757	-	218,500
Net Book Value -					<u> </u>
31 December 2019	443,624	76,318	52,125	2,367	574,434
31 December 2018 =	89,479	70,512	60,445	10,327	230,763

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

26. Property, Plant and Equipment (Continued)

_	The Company				
	Land and Buildings	Furniture, Fixtures & Equipment	Motor Vehicles	Work in Progress	Total
-	\$'000	\$'000	\$'000	\$'000	\$'000
Cost -					
At 1 January 2018	87,923	145,573	94,256	10,327	338,079
Additions	30,806	32,538	47,709	-	111,053
Disposals	•	(9,058)	(17,705)	<u> </u>	(26,763)
At 31 December 2018	118,729	169,053	124,260	10,327	422,369
Additions	22,440	15,402	10,254	1,502	49,598
Transfers/Reclassification (Note 27)	301	(301)	_	(9,462)	(9,462)
Disposals/Adjustments _		(253)	(5,563)		(5,816)
At 31 December 2019	141,470	183,901	128,951	2,367	456,689
Depreciation -					
At 1 January 2018	22,894	88,369	61,686	_	172,949
Charge for the year	6,442	15,611	19,774	-	41,827
Relieved on disposal		(5,439)	(17,645)	-	(23,084)
Adjustments	(86)			<u> </u>	(86)
At 31 December 2018	29,250	98,541	63,815	-	191,606
Charge for the year	8,233	16,346	18,574	-	43,153
Relieved on disposal		(103)	(5,563)		(5,666)
At 31 December 2019	37,483	114,784	76,826	<u>-</u>	229,093
Net Book Value -			· · · · · · · · · · · · · · · · · · ·	<u> </u>	
31 December 2019	103,987	69,117	52,125	2,367	227,596
31 December 2018	89,479	70,512	60,445	10,327	230,763

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

27. Intangible Assets

	Renewal Rights	Distribution Relationships	Licence	Website	Computer Software	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At Cost -						
At 1 January 2018	_	_	_	_	83,045	83,045
Adjustments	-	-	_	_	223	223
At 31 December 2018 Acquisition of subsidiary	-	-	=		83,268	83,268
(Note 38)	38,221	12,070	142,826	-	-	193,117
Transfers	-	=	-	9,462	-	9,462
Addtitions	-	-	_	-	3,105	3,105
At 31 December 2019	38,221	12,070	142,826	9,462	86,373	288,952
Amortisation -						
At 1 January 2018	•	_	_	_	78,868	78,868
Charge for the year	-	_	_	_	2,075	2,075
At 31 December 2018	-	-	_	-	80,943	80,943
Charge for the year	7,644	1,509	-	1,192	1,490	11,835
At 31 December 2019	7,644	1,509	_	1,192	82,433	92,778
Net Book Value -						
31 December 2019	30,577	10,561	142,826	8,270	3,940	196,174
31 December 2018					2.325	2,325

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

27. Intangible Assets (Continued)

	The Company		
	Website	Computer Software	Total
	\$'000	\$'000	\$'000
At Cost -			•
At 1 January 2018	_	83,045	83,045
Adjustments	-	223	223
At 31 December 2018		83,268	83,268
Transfer from work-in-progress (Note 26)	9,462	_	9,462
42803Additions	-	3,105	3,105
At 31 December 2019	9,462	86,373	95,835
Amortisation -			
At 1 January 2018	-	78,868	78,868
Charge for the year	-	2,075	2,075
At 31 December 2018	-	80,943	80,943
Charge for the year	1,192	1,490	2,682
At 31 December 2019	1,192	82,433	83,625
Net Book Value -			· · ·
31 December 2019	8,270	3,940	12,210
31 December 2018		2,325	2,325

28. Due to Reinsurers and Coinsurers

	The Group an	The Group and Company		
	2019	2018		
	\$'000	\$'000		
Local reinsurers	103,514	53,186		
Overseas reinsurers	858,010	652,970		
	961,524	706,156		

Right of Use-Asset

General Accident Insurance Company Jamaica Limited

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

29. Other Liabilities

	The Group		The Com	pany
	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000
Statutory contributions payable	9,726	6,082	7,064	6,082
Accrued expenses	141,571	63,304	120,044	63,304
Sales and premium tax payable	65,868	38,269	64,197	38,269
Other payables	78,378	58,601	48,307	58,601
Dividend payable	-	150,047	-	150,047
Deferred and contingent consideration	110,662		110,662	
	406,205	316,303	350,274	316,303

30. Leases

This note provides information for leases where the Group is a lessee.

Amounts recognised in the statement of financial position (IFRS 16)

	<u>The Group</u> 2019 \$'000	The Company 2019 \$'000
Right-of-use assets		
Land and buildings	92,157	86,499
Lease liabilities		
Current	32,215	27,571
Non-current	65,800	64,577
	98,015	92,148

(a) Right of use assets

	The Group	The Company
*	\$'000	\$'000
Cost		
1 January 2019 - Adoption of IFRS 16	136,413	136,413
Additions	22,414	4,432
31 December 2019	158,827	140,845
Accumulated Depreciation		
1 January 2019 - Adoption of IFRS 16	24,834	24,834
Charge for the year	41,836	29,512
31 December 2019	66,670	54,346
Net Book Value		
31 December 2019	92,157	86,499

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

30. Leases (Continued)

(b) Lease liabilties

	The Group Lease liabilities	The Comapny Lease liabilities
	\$'000	\$'000
1 January 2019 - Adoption of IFRS 16 Additions Lease payments Interest on lease liability	114,324 22,414 (47,268) 7,568	114,324 4,432 (34,186) 6,601
Foreign exchange translation 31 December 2019	977 98,015	977 92,148

(c) Amounts recognised in the statement of profit or loss IFRS16

The statement of profit or loss shows the following amounts relating to right-of-use assets:

• 8 8 7 8	The (Group	The Co	mpany
	2019 \$'000	1 January 2019 \$'000	2019 \$'000	1 January 2019 \$'000
Depreciation charge of right-of-use assets Land and buildings	41,836		29,512	
Interest expense	7,568		6,601_	

31. Deferred income Taxes

Deferred income taxes are calculated in full on temporary differences under the liability method using a principal tax rate of 33.33%% (16.67½% restricted to 50% based on remission year 5 to 10).

	The Group		The Company	
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
Deferred income tax assets	1,359	1,023	1,359	1,023
Deferred income tax liabilities	(46,292)	(8,167)	(15,634)	(8,167)
Net liabilities	(44,933)	(7,144)	(14,275)	(7,144)

The net movement on the deferred income tax account is as follows:

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

31. Deferred Income Taxes (Continued)

	The Group		The Company													
	2019	2019	2019	2019	2019	2019	2019	2019	2019	2019	2019	2019	2019 2018	2019 2018 2019	2019	2018
	\$'000	\$'000	\$'000	\$'000												
At the beginning of the year	(7,144)	(1,993)	(7,144)	(1,993)												
Amounts restated through opening equity	-	(300)	-	(300)												
Profit or loss (Note 15)	(37,789)	(4,851)	(7,131)	(4,851)												
At end of year	(44,933)	(7,144)	(14,275)	(7,144)												

Deferred income tax assets and liabilities are attributable to the following items:

	The Gro	The Group		oany
	2019	2018	2019	2018
Deferred income tax assets	\$'000	\$'000	\$'000	\$'000
Accrued vacation	1,359	1,023	1,359	1,023
	1,359	1,023	1,359	1,023

	The G	The Group		mpany
	2019	19 2018	18 2019	2018
	\$'000	\$'000	\$'000	\$'000
Accelerated depreciation	7,324	2,254	7,324	2,254
Intangible assets	30,658	-	-	_
Interest receivable	8,310	5,913	8,310	5,913_
	46,292	<u>8,167</u>	15,634	8,167

The deferred tax movement in the profit or loss comprises the following temporary differences

	The Group		The Company	
	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000
Accelearated depreciation	(5,070)	(7,486)	(5,070)	(7,486)
Intangible assets	(30,658)	-	-	**
Accrued vacation	336	705	336	705
Interest receivable	(2,397)	1,930	(2,397)	1,930
	(37,789)	(4,851)	(7,131)	(4,851)

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

32. Insurance Reserves

(a) These reserves are as follows:

	The (Group	The Company		
	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000	
Gross -					
Unearned premiums	2,431,720	1,839,972	2,258,707	1,839,972	
Claims liabilities	3,841,286	1,956,370	2,260,567	1,956,370	
Unexpired risk reserve	17,292	_	· 	_	
Unearned commission	213,970	179,607	213,970	179,607	
	6,504,268	3,975,949	4,733,244	3,975,949	
Recoverable from reinsurers -					
Reinsurers' portion of unearned premiums	(1,040,631)	(851,167)	(1,040,631)	(851,167)	
Reinsurers' portion of claims liabilities	(692,238)	(487,730)	(692,238)	(487,730)	
	(1,732,869)	(1,338,897)	(1,732,869)	(1,338,897)	
Net -					
Unearned premiums	1,391,089	988,805	1,218,076	988,805	
Claims liabilities	3,149,048	1,468,640	1,568,329	1,468,640	
Unexpired risk reserve	17,292	_	-	-	
Unearned commission	213,970	179,607	213,970	179,607	
	4,771,399	2,637,052	3,000,375	2,637,052	
•					

(b) Claims liabilities comprise:

	The Group		The Company	
	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000
Gross -				
Outstanding claims	2,619,872	1,590,807	1,851,690	1,590,807
IBNR	1,203,853	349,048	391,316	349,048
Unallocated loss adjustment expense	17,561	16,515	17,561	16,515
	3,841,286	1,956,370	2,260,567	1,956,370
Recoverable from reinsurers -				
Outstanding claims	505,303	338,217	505,303	338,217
IBNR	186,935	149,513	186,935	149,513
	692,238	487,730	692,238	487,730
Net -		-		
Outstanding claims	2,114,569	1,252,590	1,346,387	1,252,590
IBNR	1,016,918	199,535	204,381	199,535
Unallocated loss adjustment expense	17,561	16,515	17,561	16,515
	3,149,048	1,468,640	1,568,329	1,468,640

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

32. Insurance Reserves (Continued)

An actuarial valuation was performed to value the policy and claims liabilities of the Group as at 31 December 2019 in accordance with the Insurance Act of Jamaica by the appointed actuary, Josh Worsham, FCAS, MAAA of Mid Atlantic Actuarial. The Insurance Act requires that the valuation be in accordance with accepted actuarial principles. The actuary has stated that his report conforms to the standards of practice as established by the Canadian Institute of Actuaries, with such changes as directed by the Financial Services Commission, specifically, that the valuation of some policy and claims liabilities not reflect the time value of money.

For consistency, the management also performed a valuation for the policy and claim liabilities of the subsidiary as at 31 December 2019 using the same appointed actuary.

In arriving at his valuation, the actuary employed the Paid Loss Development method, the Incurred Loss Development method, the Bornhuetter-Ferguson Paid Loss method, the Bornhuetter-Ferguson Incurred Loss method and the Frequency-Severity method.

In using the Paid/Incurred Loss Development methods, ultimate losses are estimated by calculating past paid/incurred loss development factors and applying them to exposure periods with further expected paid/incurred loss development. The Bornhuetter-Ferguson Paid/Incurred Loss methods is a combination of the Paid/Incurred Loss Development methods and a loss ratio method; however, these expected losses are modified to the extent paid/incurred losses to date differ from what would have been expected based on the selected paid/incurred loss development pattern. Finally, the Frequency-Severity method is calculated by multiplying an estimate of ultimate claims with an estimate of the ultimate severity per reported claim.

In his opinion dated 30 April 2020, the actuary found that the amount of policy and claims liabilities represented in the statement of financial position at 31 December 2019 makes proper provision for the future payments under the Group's policies and meets the requirements of the Insurance Act and other appropriate regulations of Jamaica; that a proper charge on account of these liabilities has been made in profit or loss; and that there is sufficient capital available to meet the solvency standards as established by the Financial Services Commission.

The movement in claims outstanding was as follows:

	The Group		The Company	
	2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000
Net reserves for claims outstanding at beginning of year -				
Gross reserves for claims outstanding	1,956,370	1,695,902	1,956,370	1,695,902
Reinsurance ceded	(487,730)	(292,203)	(487,730)	(292,203)
	1,468,640	1,403,699	1,468,640	1,403,699
Movement during the year –				
Acqusition of outstanding claims (Note 38)	2,418,758	-	-	-
Claims incurred, including IBNR	1,158,372	1,062,241	1,306,359	1,062,241
Claims paid	(2,230,200)	(1,217,875)	(1,549,741)	(1,217,875)
Recovery from reinsurers	339,866	220,575	343,071	220,575
Translation differences on foreign currency claims	(6,388)			-
	1,680,408	64,941	99,689	64,941
Net reserves for claims outstanding at end of year	3,149,048	1,468,640	1,568,329	1,468,640
Reinsurance ceded	692,238	487,730	692,238	487,730
Gross reserves for claims outstanding at end of year	3,841,286	1,956,370	2,260,567	1,956,370

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

32. Insurance Reserves (Continued)

Significant delays occur in the notification of claims and a substantial measure of experience and judgement is involved in assessing outstanding liabilities, the ultimate cost of which cannot be known with certainty as at the reporting date. The reserve for claims outstanding is determined on the basis of information currently available; however, it is inherent in the nature of the business written that the ultimate liabilities may vary as a result of subsequent developments.

(c) The movement in unearned premiums for the Group and company are as follows:

_	The Group						
-		2019			2018		
-	Gross	Reinsurance	Net	Gross	Reinsurance	Net	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Balance at 1 January	1,839,972	(851,167)	988,805	1,369,500	(612,558)	756,942	
Acquisition of subsidiarv	210,135		210,135				
Premiums written during the vear	10,727,828	(8,151,493)	2,576,335	8,735,797	(6,745,749)	1,990,048	
Premiums earned	(40.246.245)	7 000 000	(0.004.400)	(0.005.005)	0.507.440	// 355 /5 5	
during the year	(10,346,215)	7,962,029	(2,384,186)	(8,265,325)	6,507,140	(1,758,185)	
-	381,613	(189,464)	192,149	470,472	(238,609)	231,863	
Balance at 31 December	2,431,720	(1,040,631)	1,391,089	1,839,972	(851,167)	988,805	

	The Company					
		2019		2018		
	Gross	Reinsurance	Net	Gross	Reinsurance	Net
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 January Premiums written	1,839,972	(851,167)	988,805	1,369,500	(612,558)	756,942
during the year	10,615,009	(8,151,493)	2,463,516	8,735,797	(6,745,749)	1,990,048
Premiums earned						
during the year	(10,196,274)	7,962,029	(2,234,245)	(8,265,325)	6,507,140	(1,758,185)
	418,735	(189,464)	229,271	470,472	(238,609)	231,863
Balance at 31 December	2,258,707	(1,040,631)	1,218,076	1,839,972	(851,167)	988,805

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

32. Insurance Reserves (Continued)

The gross unearned premium reserve by class of business is as follows:

		The Group		The Company	
		2019 \$'000	2018 \$'000	2019 \$'000	2018 \$'000
	Fire, consequential loss and liability	726,224	569,450	726,224	569,450
	Motor	1,600,853	1,130,310	1,427,840	1,130,310
	Other	104,643	140,212	104,643	140,212
		2,431,720	1,839,972	2,258,707	1,839,972
33.	Share Capital				
				2019 \$'000	2018 \$'000
	Authorised -				
	1,100,000,000 Ordinary shares of no par	value			
	Issued and fully paid -				
	1,031,250,000 Ordinary shares of no par	value		470,358	470,358
34.	Capital Reserves				
				2019 \$'000	2018 \$'000
	At beginning of and end of year			152,030	152,030

The capital reserves at year end represent realised surpluses.

35. Property Revaluation Reserve

This represents the unrealised surplus, net of tax, on the revaluation of real estate investment.

36. Fair Value Reserve

This represents the unrealised surplus, net of tax, on the revaluation of investments classified as Fair Value through Other Comprehensive Income (FVOCI).

Three months

General Accident Insurance Company Jamaica Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

37. Non-Controlling Interest

	2019 \$'000	2018 \$'000
Beginning of year	-	-
Acquisition of subsidiary (Note 38)	391,522	-
NCI share of Total Comprehensive Income	82,025	
	473,547	_

All subsidiary undertakings are included in the consolidation. The proportion of the voting rights in the subsidiary undertakings held directly by the parent company do not differ from the proportion of ordinary shares held.

The total non-controlling interest at the end of the year was \$473,547,000, all of which relates to Motor One Limited.

Summarised financial information on subsidiary with material non-controlling interests.

(b) Summarised Statement of Financial Position - Motor One Limited

	31 December 2019 \$'000	
	\$'000	
Assets	2,937,044	
Liabilities	1,938,266	
Net Assets	998,778	

(c)

	ended 31 December 2019 \$'000
	\$'000
Revenue	304,081
Profit before taxation	234,319
Taxation	(28,101)
Profit after tax	206,218
Other comprehensive income	(23,940)
Total Comprehensive Income	182,278
Profit after tax allocated to non-controlling interest	92,798
Total comprehensive income allocated to non-controlling interest	82,025

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

37. Non-Controlling Interest (Continued)

(d) Summarised Statement of Cash Flows - Motor One Limited

	31 December 2019 \$'000
Cash flows from opertating activities	
Cash used in operations	(774,569)
Income taxes	28,101
Net cash used in operating activities	(746,468)
Net cash generated from investing activities	957,695
Net cash used in financing activites	(1,215)
Net increase in cash and cash equivalents	210,012
Cash and cash equivalents at acquisition date	39,344
Exchange gains on cash and cash equivalents	(10,233)
	239,123

38. Business Combination and Asset Purchase

Acquisition of 55% interest in Motor One Limited

On 16 September 2019, the group acquired 55% of the share capital of Motor One Limited.

The acquired business contributed revenues of \$304,081,000 and net profits attributables to shareholders of \$130,282,000 for the year ended 31 December 2019. Had the entity been acquired at the beginning of the year, it would have contributed revenues of approximately \$373,577,000 and net profits of approximately \$100,541,000 fo the Group for the year ended 31 December 2019.

Details of the net assets acquired, purchase consideration and negative goodwill, determined on a provisional basis, were as follows:

	Fair Values
	\$'000
Cash and short-term investments	39,344
Due from policyholders, brokers and agents	10,449
Investment securities	2,425,304
Investment property	579,702
Property, plant and equipment	340,869
Intangible assets	193,117
Taxation payable	(8,904)
Other liabilities	(80,939)
Unearned premium	(210,135)
Insurance reserves	(2,418,758)
	870,049

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

38. Business Combination and Asset Purchase (Continued)

Acquisition of 55% interest in Motor One Limited (continued)

	\$'000
Purchase consideration – Cash	238,074
Purchase consideration – Deferred	84,109
Purchase consideration - Contingent	26,553
NCI at acquisition (Note 37)	391,522
Net asset acquired	(870,049)
Bargain purchase	(129,791)
Cash paid	(238,074)
Cash and cash equivlent included in net assets	39,344
Net cash outflow on acquisition	(198,730)

39. Pension Scheme

Employees participate in a defined contribution pension scheme operated by a related company, T. Geddes Grant (Distributors) Limited. The scheme is open to all permanent employees, as well as the employees of certain related companies. The scheme is funded by employees' compulsory contribution of 5% of earnings and voluntary contributions up to a further 5%, as well as employer's contribution of 5% of employees' earnings. The scheme is valued triennially by independent actuaries. The results of the most recent actuarial valuation, as at 31 December 2017, indicated that the scheme was adequately funded at that date.

Pension contributions for the period totalled \$12,691,000 (2018 – \$8,631,000) and are included in staff costs (Note 14).

40. Contingency

The Group is involved in certain legal proceedings incidental to the normal conduct of business. Management believes that none of these legal proceedings, individually or in the aggregate, will have a material effect on the Group.

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

41. Adoption of New Accounting Standard

This note explains the impact of the adoption of IFRS 16 Leases on the Group's financial statements.

As indicated in Note 2, the Group has adopted IFRS 16 Leases retrospectively from 1 January 2019, but has not restated comparatives for the 2018 reporting period, as permitted under the specific transition provisions in the standard. The reclassifications and the adjustments arising from the new leasing rules are therefore recognised in the opening balance sheet on 1 January 2019. The new accounting policies are disclosed in Note 2 (i) and Note 30.

On adoption of IFRS 16, the Group recognised lease liabilities in relation to leases which had previously been classified as 'operating leases' under the principles of IAS 17 Leases. These liabilities were measured at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate as of 1 January 2019. The weighted average lessee's incremental borrowing rate applied to the lease liabilities on 1 January 2019 was 5.5%.

(a) Practical expedients applied

In applying IFRS 16 for the first time, the Group has used the following practical expedients permitted by the standard:

- (i) applying a single discount rate to a portfolio of leases with reasonably similar characteristics;
- (ii) relying on previous assessments on whether leases are onerous as an alternative to performing an impairment review there were no onerous contracts as at 1 January 2019;
- (iii) accounting for operating leases with a remaining lease term of less than 12 months as at 1 January 2019 as short-term leases;
- (iv) excluding initial direct costs for the measurement of the right-of-use asset at the date of initial application, and;
- (v) using hindsight in determining the lease term where the contract contains options to extend or terminate the lease.

The Group has also elected not to reassess whether a contract is or contains a lease at the date of initial application. Instead, for contracts entered into before the transition date the Group relied on its assessment made applying IAS 17 and IFRIC 4 - Determining whether an Arrangement contains a Lease.

(b) Measurement of lease liabilities

The Group and Company 2019
\$'000
120,845
114,324
114,324
34,186
80,138
114,324

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

41. Adoption of New Accounting Standards (Continued)

(c) Measurement of right-of-use assets

The associated right-of-use assets for property leases were measured on a retrospective basis as if the new rules had always been applied.

(d) Adjustments recognised in the statement of financial position on 1 January 2019

The change in accounting policy affected the following items in the statement of financial position on 1 January 2019:

- (i) right-of-use assets increase by \$111,484,000 for the Group and company.
- (ii) lease liabilities increase by \$114,324,000 and for the Group and company.

Impact of adopting IFRS 16 on Statement of financial position as at 1 January 2019

	31 December		
	2018 as previously reported \$'000	Effects of IFRS 16 \$'000	1 January 2019 as restated \$'000
ASSETS			
Right of use assets	<u>-</u>	111,484	111,484
Other assets unaffected by adoption of new		,	,
standards	7,062,164	_	7,062,164
Total assets	7,062,164	111,484	7,173,648
LIABILITIES			
Lease fiabilities	-	114,324	114,324
Other liabilities unaffected by adoption of new		,02.	111,021
standards	5,005,552		5,005,552
Total liabilities	5,005,552	114,324	5,119,876
EQUITY			
Share capital	470,358	_	470,358
Capital reserves	152,030	_	152,030
Property revaluation reserve	40,819	-	40,819
Fair value reserve	14,898	-	14,898
Retained earnings	1,378,507	(2,840)	1,375,667
	2,056,612	(2,840)	2,053,772
	7,062,164	111,484	7,173,648

Notes to the Financial Statements

31 December 2019

(expressed in Jamaican dollars unless otherwise indicated)

42. Subsequent Events

- (a) In February 2020, the Group incorporated General Accident Insurance Company (Barbados) Limited a newly formed entity. In March 2020, The Financial Services Commission of Barbados issued General Accident Insurance Company (Barbados) Limited a license to operate as a registered Class 2 Insurer in Barbados.
- (b) Subsequent to the end of the financial year, the World Health Organization declared the Corona virus (COVID-19) to be a global pandemic. The pandemic has resulted in a significant downturn in commercial activity as there is currently no cure, and the means most recommended to manage contagion is social distancing. Reduction in economic activity will have negative global consequences. The extent and duration of the impact of COVID-19 on the global economy and the sectors in which the Group and its policyholders operate is uncertain at this time, but it has the potential to adversely affect the business.

There has not been a sufficient passage of time for the Group to quantify the impact of the foregoing on its financial results at the time of reporting.