

CARRERAS LIMITED
FINANCIAL STATEMENTS
MARCH 31, 2020



KPMG
Chartered Accountants
P.O. Box 76
6 Duke Street
Kingston
Jamaica, W.I.
+1 (876) 922-6640
firmmail@kpmg.com.jm

INDEPENDENT AUDITORS' REPORT

To the Members of
CARRERAS LIMITED

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Carreras Limited ("the company") comprising the separate financial statements of the company and the consolidated financial statements of the company and its subsidiaries ("the group"), set out on pages 8 to 51, which comprise the group's and company's statement of financial position as at March 31, 2020, the group's and company's statements of profit or loss and other comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the group and the company as at March 31, 2020, and of the group's and company's financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and the Jamaican Companies Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants Code of Ethics for Professional Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

R. Tarun Handa
Cynthia L. Lawrence
Rajan Trehan
Norman O. Rainford
Nigel R. Chambers

Nyssa A. Johnson
W. Gihan C. De Mel
Wilbert A. Spence
Rochelle N. Stephenson
Sandra A. Edwards



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of
CARRERAS LIMITED

Report on the Audit of the Financial Statements (continued)

Key Audit Matter

Key audit matter is a matter that, in our professional judgment, was of most significance in our audit of the financial statements of the current period. This matter was addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter.

Carrying amount of trade receivables

Key audit matter	How the matter was addressed in our audit
<p>The group has a significant concentration of credit risk with large credit customers with material balances both individually and in aggregate.</p> <p>There is judgment involved in determining the levels of allowance for impairment on these balances, because of the inherent uncertainty involved in estimating the timing and amount of future collections.</p>	<p>Our audit procedures in response to this matter, included:</p> <ul style="list-style-type: none">• Testing manual and automated controls over the recording of trade receivables, collections and the ageing of invoices. Our testing of automated controls involved using our own Information Technology Audit specialist to test the design, implementation and operating effectiveness of automated controls.• Testing the company's recording and ageing of trade receivables.• Using the appropriate KPMG specialist, we reviewed the expected credit loss (ECL) model calculations and agreed the data inputs.• Comparing the definition of default for the ECL measurement, as outlined in the accounting policy, against the definition that management uses for credit risk arrangements.• Evaluating the appropriateness of economic parameters including the use of forward looking information.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of
CARRERAS LIMITED

Report on the Audit of the Financial Statements (continued)

Carrying amount of trade receivables (continued)

Key audit matter	How the matter was addressed in our audit
	<p>Our audit procedures in response to this matter, included (continued):</p> <ul style="list-style-type: none">• Testing the accuracy of the ECL calculation.• Evaluating the adequacy of the allowance for impairment recognised in respect of the company's trade receivables by assessing management's assumptions used including determining compliance with the requirements of IFRS 9, <i>Financial Instruments</i>.• Considering the adequacy of the disclosures about the degree of estimation involved in arriving at the allowance for impairment.

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.



Page 4

INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of
CARRERAS LIMITED

Report on the Audit of the Financial Statements (continued)

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with IFRS and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the group and the company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is included in the Appendix to this auditors' report. This description, which is located at pages 6 to 7, forms part of our auditors' report.



Page 5

INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of
CARRERAS LIMITED

Report on additional matters as required by the Jamaican Companies Act

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been maintained, so far as appears from our examination of those records, and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

The engagement partner on the audit resulting in this independent auditors' report is Nyssa Johnson.

A handwritten signature in blue ink that reads 'KPMG'.

CHARTERED ACCOUNTANTS
Kingston, Jamaica

May 28, 2020



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of
CARRERAS LIMITED

Appendix to the Independent Auditors' report

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion



Page 7

INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of
CARRERAS LIMITED

Appendix to the Independent Auditors' report (continued)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

CARRERAS LIMITED**Group Statement of Profit or Loss and Other Comprehensive Income
Year ended March 31, 2020**

	<u>Notes</u>	<u>2020</u> \$'000	<u>2019</u> \$'000
Operating revenue	4	14,126,523	12,906,497
Cost of operating revenue	5	<u>(7,132,802)</u>	<u>(6,470,125)</u>
Gross operating profit		6,993,721	6,436,372
Other operating income	6	<u>201,737</u>	<u>149,904</u>
		<u>7,195,458</u>	<u>6,586,276</u>
Administrative, distribution and marketing expenses	7	<u>(2,372,263)</u>	<u>(2,013,673)</u>
Lease interest expense	12	<u>(16,786)</u>	-
Impairment loss on trade receivables	19	<u>(1,767)</u>	<u>(5,774)</u>
Employee benefits expense	10(i)(e),10(ii)(c)	<u>(44,700)</u>	<u>(50,900)</u>
		<u>(2,435,516)</u>	<u>(2,070,347)</u>
Profit before income tax		4,759,942	4,515,929
Income tax	8(a)	<u>(1,176,759)</u>	<u>(1,109,027)</u>
Profit for the year		<u>3,583,183</u>	<u>3,406,902</u>
Other comprehensive (loss)/income			
Items that will never be reclassified to profit or loss:			
Change in effect of asset ceiling	10(i)(f)	532,300	<u>(749,300)</u>
Remeasurement (loss)/ gain on plan assets	10(i)(f)	<u>(418,600)</u>	232,500
Remeasurement (loss)/ gain on obligation	10(i)(f),10(ii)(d)	<u>(166,200)</u>	543,300
Income tax on other comprehensive income/(loss)	16(b)	<u>13,125</u>	<u>15,385</u>
Other comprehensive (loss)/ income, net of tax		<u>(39,375)</u>	<u>41,885</u>
Total comprehensive income for the year		<u>3,543,808</u>	<u>3,448,787</u>
Profit attributable to:			
Non-controlling interests		-	53
Stockholders' interests in parent	9	<u>3,583,183</u>	<u>3,406,849</u>
		<u>3,583,183</u>	<u>3,406,902</u>
Total comprehensive income attributable to:			
Non-controlling interests		-	53
Stockholders' interests in parent		<u>3,543,808</u>	<u>3,448,734</u>
		<u>3,543,808</u>	<u>3,448,787</u>
Earnings per ordinary stock unit	9	<u>73.8¢</u>	<u>70.2¢</u>

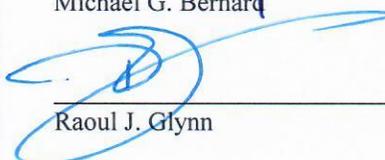
The accompanying notes form an integral part of the financial statements.

CARRERAS LIMITED**Group Statement of Financial Position
March 31, 2020**

	<u>Notes</u>	<u>2020</u> \$'000	<u>2019</u> \$'000
Assets			
Deferred tax asset	16	59,009	38,544
Employee benefits asset	10(i)(a)	86,800	138,300
Property, plant and equipment	11	376,471	383,017
Right-of-use assets	12	<u>222,423</u>	<u>-</u>
Non-current assets		<u>744,703</u>	<u>559,861</u>
Cash and cash equivalents	13	2,024,468	1,789,730
Accounts receivable	14	995,306	779,071
Income tax recoverable		2,535	2,529
Inventories	23(f)	<u>464,456</u>	<u>361,462</u>
Current assets		<u>3,486,765</u>	<u>2,932,792</u>
Total assets		<u>4,231,468</u>	<u>3,492,653</u>
Equity			
Share capital	15	121,360	121,360
Unappropriated profits		<u>1,651,136</u>	<u>1,214,144</u>
Total equity		<u>1,772,496</u>	<u>1,335,504</u>
Liabilities			
Lease liabilities	12	206,646	-
Employee benefits obligation	10(ii)(a)	<u>257,700</u>	<u>223,000</u>
Non-current liabilities		<u>464,346</u>	<u>223,000</u>
Accounts payable	17	1,135,104	1,136,491
Current portion of lease liabilities	12	26,738	-
Income tax payable		<u>832,784</u>	<u>797,658</u>
Current liabilities		<u>1,994,626</u>	<u>1,934,149</u>
Total liabilities		<u>2,458,972</u>	<u>2,157,149</u>
Total equity and liabilities		<u>4,231,468</u>	<u>3,492,653</u>

The financial statements on pages 8 to 51, were approved for issue by the Board of Directors on May 28, 2020, and signed on its behalf by:


 _____ Director
 Michael G. Bernard


 _____ Director
 Raoul J. Glynn

The accompanying notes form an integral part of the financial statements.

CARRERAS LIMITED

Group Statement of Changes in Equity
Year ended March 31, 2020

	Share capital (note 15) \$'000	Unappropriated profits \$'000	Total attributable to stockholders \$'000	Non-controlling interests [note 23(b)] \$'000	Total \$'000
Balances at March 31, 2018	<u>121,360</u>	<u>1,920,034</u>	<u>2,041,394</u>	<u>1,275</u>	<u>2,042,669</u>
Profit for the year	-	3,406,849	3,406,849	53	3,406,902
Other comprehensive income:					
Remeasurement of employee benefit assets and obligation, net of taxes	-	19,875	19,875	-	19,875
Deferred tax on reserves of subsidiary in liquidation	<u>-</u>	<u>22,010</u>	<u>22,010</u>	<u>-</u>	<u>22,010</u>
Total comprehensive income for the year	<u>-</u>	<u>3,448,734</u>	<u>3,448,734</u>	<u>53</u>	<u>3,448,787</u>
Transactions with owners					
Transfer tax paid on intra-group distributions	-	(28,384)	(28,384)	-	(28,384)
Dividends and distributions (note 20)	<u>-</u>	<u>(4,126,240)</u>	<u>(4,126,240)</u>	<u>(1,328)</u>	<u>(4,127,568)</u>
Balances at March 31, 2019	<u>121,360</u>	<u>1,214,144</u>	<u>1,335,504</u>	<u>-</u>	<u>1,335,504</u>
Profit for the year	-	3,583,183	3,583,183	-	3,583,183
Other comprehensive loss:					
Remeasurement of employee benefit assets and obligation, net of taxes	<u>-</u>	<u>(39,375)</u>	<u>(39,375)</u>	<u>-</u>	<u>(39,375)</u>
Total comprehensive income for the year	<u>-</u>	<u>3,543,808</u>	<u>3,543,808</u>	<u>-</u>	<u>3,543,808</u>
Transactions with owners					
Dividends and distributions (note 20)	<u>-</u>	<u>(3,106,816)</u>	<u>(3,106,816)</u>	<u>-</u>	<u>(3,106,816)</u>
Balances at March 31, 2020	<u>121,360</u>	<u>1,651,136</u>	<u>1,772,496</u>	<u>-</u>	<u>1,772,496</u>

The accompanying notes form an integral part of the financial statements.

CARRERAS LIMITED**Group Statement of Cash Flows**
Year ended March 31, 2020

	<u>Notes</u>	<u>2020</u> \$'000	<u>2019</u> \$'000
Cash flows from operating activities			
Profit for the year		3,583,183	3,406,902
Adjustments for:			
Depreciation	11,12	136,457	88,156
Employee benefits		33,700	39,300
Income tax expense	8(a)	1,176,759	1,109,027
Foreign exchange (gain)/ loss	6	(57,607)	16,705
Gain on disposal of property, plant and equipment	6	(13,497)	(2,650)
Interest expense	12	16,786	-
Investment income earned	6	<u>(66,794)</u>	<u>(67,467)</u>
		4,808,987	4,589,973
Changes in:			
Accounts receivable		(213,892)	133,418
Inventories		(102,994)	(128,283)
Accounts payable		<u>(1,387)</u>	<u>296,049</u>
Cash generated from operations		4,490,714	4,891,157
Income tax paid		<u>(1,148,979)</u>	<u>(1,198,827)</u>
Net cash provided by operating activities		<u>3,341,735</u>	<u>3,692,330</u>
Cash flows from investing activities			
Investment income received		64,451	65,973
Additions to property, plant and equipment	11	(93,530)	(133,922)
Proceeds of disposal of property, plant and equipment		<u>14,097</u>	<u>2,650</u>
Net cash used by investing activities		<u>(14,982)</u>	<u>(65,299)</u>
Cash flows from financing activities			
Payment of lease liabilities, net	12(d)	(42,806)	-
Dividends and distributions	20	<u>(3,106,816)</u>	<u>(4,127,568)</u>
Net cash used by financing activities		<u>(3,149,622)</u>	<u>(4,127,568)</u>
Net increase/ (decrease) in cash and cash equivalents			
before effect of foreign exchange rate changes		177,131	(500,537)
Effect of exchange rate changes on cash and cash equivalents		57,607	(16,705)
Cash and cash equivalents at beginning of year		<u>1,789,730</u>	<u>2,306,972</u>
Cash and cash equivalents at end of year	13	<u>2,024,468</u>	<u>1,789,730</u>

The accompanying notes form an integral part of the financial statements.

CARRERAS LIMITED**Company Statement of Profit or Loss and Other Comprehensive Income
Year ended March 31, 2020**

	<u>Notes</u>	<u>2020</u> \$'000	<u>2019</u> \$'000
Operating revenue	4	14,126,523	12,906,497
Cost of operating revenue	5	(7,132,802)	(6,470,125)
Gross operating profit		6,993,721	6,436,372
Other operating income	6	<u>195,778</u>	<u>132,411</u>
		<u>7,189,499</u>	<u>6,568,783</u>
Administrative, distribution and marketing expenses	7	(2,372,231)	(2,013,264)
Lease interest expense	12	(16,786)	-
Impairment loss on trade receivables	19	(1,767)	(5,774)
Employee benefits expense	10(i)(e),10(ii)(c)	(44,700)	(50,900)
Gain on liquidation of subsidiary	21	<u>-</u>	<u>376,928</u>
Profit before income tax		4,754,015	4,875,773
Income tax	8(d)	(1,176,759)	(1,137,411)
Profit for the year		<u>3,577,256</u>	<u>3,738,362</u>
Other comprehensive (loss)/income			
Items that will never be reclassified to profit or loss:			
Change in effect of asset ceiling	10(i)(f)	532,300	(749,300)
Remeasurement (loss)/ gain on plan assets	10(i)(f)	(418,600)	232,500
Remeasurement (loss)/ gain on obligation	10(i)(f),10(ii)(d)	(166,200)	543,300
Income tax on other comprehensive income/(loss)	16(b)	<u>13,125</u>	<u>(6,625)</u>
Other comprehensive (loss)/ income, net of tax		<u>(39,375)</u>	<u>19,875</u>
Total comprehensive income for the year		<u>3,537,881</u>	<u>3,758,237</u>

The accompanying notes form an integral part of the financial statements.

CARRERAS LIMITED**Company Statement of Financial Position**
March 31, 2020

	<u>Notes</u>	<u>2020</u> \$'000	<u>2019</u> \$'000
Assets			
Deferred tax asset	16	59,009	38,544
Employee benefits asset	10(i)(a)	86,800	138,300
Property, plant and equipment	11	376,471	383,017
Right-of-use assets	12	222,423	-
Investment in subsidiaries	21	<u>15,549</u>	<u>15,549</u>
Non-current assets		<u>760,252</u>	<u>575,410</u>
Cash and cash equivalents	13	1,936,024	1,706,487
Accounts receivable	14	995,449	779,934
Inventories	23(f)	<u>464,456</u>	<u>361,462</u>
Current assets		<u>3,395,929</u>	<u>2,847,883</u>
Total assets		<u>4,156,181</u>	<u>3,423,293</u>
Equity			
Share capital	15	121,360	121,360
Unappropriated profits		<u>1,575,875</u>	<u>1,144,810</u>
Total equity		<u>1,697,235</u>	<u>1,266,170</u>
Liabilities			
Lease liabilities	12	206,646	-
Employee benefits obligation	10(ii)(a)	<u>257,700</u>	<u>223,000</u>
Non-current liabilities		<u>464,346</u>	<u>223,000</u>
Accounts payable	17	1,135,104	1,136,491
Current portion of lease liabilities	12	26,738	-
Income tax payable		<u>832,758</u>	<u>797,632</u>
Current liabilities		<u>1,994,600</u>	<u>1,934,123</u>
Total liabilities		<u>2,458,946</u>	<u>2,157,123</u>
Total equity and liabilities		<u>4,156,181</u>	<u>3,423,293</u>

The financial statements on pages 8 to 51, were approved for issue by the Board of Directors on May 28, 2020, and signed on its behalf by:



Michael G. Bernard Director



Raoul J. Glynn Director

The accompanying notes form an integral part of the financial statements.

CARRERAS LIMITED**Company Statement of Changes in Equity**
Year ended March 31, 2020

	Share capital (note 15) \$'000	Unappropriated profits <u> </u> \$'000	<u>Total</u> \$'000
Balances at March 31, 2018	<u>121,360</u>	<u>1,512,813</u>	<u>1,634,173</u>
Profit for the year	-	3,738,362	3,738,362
Other comprehensive income:			
Remeasurement of employee benefit asset and obligation, net of taxes	<u>-</u>	<u>19,875</u>	<u>19,875</u>
Total comprehensive income for the year	<u>-</u>	<u>3,758,237</u>	<u>3,758,237</u>
Transactions with owners			
Dividends paid (note 20)	<u>-</u>	<u>(4,126,240)</u>	<u>(4,126,240)</u>
Balances at March 31, 2019	<u>121,360</u>	<u>1,144,810</u>	<u>1,266,170</u>
Profit for the year	-	3,577,256	3,577,256
Other comprehensive loss:			
Remeasurement of employee benefit asset and obligation, net of taxes	<u>-</u>	<u>(39,375)</u>	<u>(39,375)</u>
Total comprehensive income for the year	<u>-</u>	<u>3,537,881</u>	<u>3,537,881</u>
Transactions with owners			
Dividends paid (note 20)	<u>-</u>	<u>(3,106,816)</u>	<u>(3,106,816)</u>
Balances at March 31, 2020	<u>121,360</u>	<u>1,575,875</u>	<u>1,697,235</u>

The accompanying notes form an integral part of the financial statements.

CARRERAS LIMITED**Company Statement of Cash Flows**
Year ended March 31, 2020

	<u>Notes</u>	<u>2020</u> \$'000	<u>2019</u> \$'000
Cash flows from operating activities			
Profit for the year		3,577,256	3,738,362
Adjustments for:			
Depreciation	11,12	136,457	88,156
Employee benefits		33,700	39,300
Gain on disposal of property, plant and equipment	6	(13,497)	(2,650)
Gain on liquidation of subsidiary	21	-	(376,928)
Foreign exchange loss		(51,671)	13,259
Income tax expense	8(d)	1,176,759	1,137,411
Interest expense	12	16,786	-
Investment income earned	6	(66,771)	(65,274)
		4,809,019	4,571,636
Changes in:			
Accounts receivable		(213,172)	132,999
Inventories		(102,994)	(128,283)
Accounts payable		(1,387)	307,829
Cash generated from operations		4,491,466	4,884,181
Income tax paid		(1,148,973)	(1,182,907)
Net cash provided by operating activities		<u>3,342,493</u>	<u>3,701,274</u>
Cash flows from investing activities			
Capital distribution from liquidated subsidiary	21	-	567,673
Investment income received		64,428	62,391
Additions to property, plant and equipment	11	(93,530)	(133,922)
Proceeds from disposal of property, plant and equipment		14,097	2,650
Net cash used by investing activities		<u>(15,005)</u>	<u>498,792</u>
Cash flows from financing activities			
Payment of lease liabilities, net	12(d)	(42,806)	-
Dividends and distribution paid	20	(3,106,816)	(4,126,240)
Net cash used by financing activities		<u>(3,149,622)</u>	<u>(4,126,240)</u>
Net increase in cash and cash equivalents			
before effect of foreign exchange rate changes		177,866	73,826
Effect of exchange rate changes on cash and cash equivalents		51,671	(13,259)
Cash and cash equivalents at beginning of year		<u>1,706,487</u>	<u>1,645,920</u>
Cash and cash equivalents at end of year	13	<u>1,936,024</u>	<u>1,706,487</u>

The accompanying notes form an integral part of the financial statements.

CARRERAS LIMITED

Notes to the Financial Statements **March 31, 2020**

1. Identification and principal activity

Carreras Limited (“the company”) is incorporated and domiciled in Jamaica and is listed on the Jamaica Stock Exchange. It is a 50.4% subsidiary of Rothmans Holdings (Caricom) Limited, which is incorporated in St. Lucia. The ultimate parent company is British American Tobacco plc, incorporated in the United Kingdom and listed on the London Stock Exchange. The principal activities of the company are the marketing and distribution of cigarettes.

The address of the principal place of business and the registered office of the company is 13A Ripon Road, Kingston 5, Jamaica.

2. Statement of compliance and basis of preparation

(a) Statement of compliance:

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and their interpretations issued by the International Accounting Standards Board, and comply with the provisions of the Jamaican Companies Act.

This is the first set of the group’s annual financial statements in which IFRS 16, *Leases*, has been applied. Changes to significant accounting policies are described in note 3.

A summary of significant accounting policies is included in note 23.

(b) Basis of measurement and functional currency:

The financial statements are presented on the historical cost basis. Unless otherwise stated, the financial statements are presented in thousands of Jamaica dollars (\$’000), which is the functional currency of the company.

(c) Accounting estimates and judgements:

The preparation of the financial statements in accordance with IFRS requires management to make judgements, estimates and assumptions that affect the application of policies and the reported amounts of, and disclosures related to, assets, liabilities, contingent assets and contingent liabilities at the reporting date and the income and expenses for the year then ended. The estimates and associated assumptions are based on historical experience and/or various other factors that are believed to be reasonable under the circumstances. Actual amounts could differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Key sources of estimation uncertainty:

- Employee benefits [see notes 10 and 23(o)]:

The amounts recognised in the statement of financial position and statement of profit or loss and other comprehensive income for pension and other post-employment benefits are determined actuarially using several assumptions. The primary assumptions used in determining the amounts recognised include the discount rate used to determine the present value of estimated future cash flows required to settle the pension and other post-employment obligations and the expected rate of increase in medical costs for post-employment medical benefits.

Any changes in these assumptions would impact the amounts recorded in the financial statements for these obligations.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**2. Statement of compliance and basis of preparation (continued)****(c) Accounting estimates and judgements (continued):**

- Allowance for impairment losses [see notes 14 and 23(p)]:

Allowances for doubtful accounts are determined upon origination of the trade accounts receivable based on a model that calculates the expected credit loss (“ECL”).

Under the ECL model, the group analyses its accounts receivable in a matrix by days past due and determined for each age bracket an average rate of ECL, considering actual credit loss experience over the last 12 months and analysis of future delinquency, that is applied to the balance of the accounts receivable.

The average ECL rate increases in each segment of days past due until the rate is 100% for the applicable ageing bracket.

3. Changes in significant accounting policies

The group and the company initially applied IFRS 16 *Leases* from April 1, 2019. A number of other new standards are also effective from January 1, 2019 but they do not have a material effect on the group’s financial statements.

The group and the company applied IFRS 16 using the modified retrospective approach, under which the cumulative effect of initial application is recognised at April 1, 2019. Accordingly, the comparative information presented for 2019 is not restated – i.e. it is presented, as previously reported, under IAS 17 and related interpretations.

The details of the changes in accounting policies are disclosed in note 3. Additionally, the disclosure requirements in IFRS 16 have not generally been applied to comparative information.

- (a) The group and the company used a number of practical expedients when applying IFRS 16 to leases previously classified as operating leases under IAS 17. In particular, the group:
- did not recognise right-of-use assets and liabilities for leases for which the lease term ends within 12 months of the date of initial application;
 - did not recognise right-of-use assets and liabilities for leases of low value assets (e.g. IT equipment);
 - excluded initial direct costs from the measurement of the right-of-use asset at the date of initial application; and
 - used hindsight when determining the lease term.
- (b) Impact on transition
- (i) On adoption of IFRS 16 on April 1, 2019, the group and the company recognised additional right-of-use assets and additional lease liabilities. The group and company have elected to measure the right-of-use asset at an amount equal to the lease liability. Consequently, there was no impact on the unappropriated profit at the date of transition.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**3. Changes in significant accounting policies (continued)**IFRS 16, *Leases* (continued)

(b) Impact on transition (continued)

- (ii) In measuring lease liabilities for leases that were classified as operating leases, the group discounted lease payments using its incremental borrowing rate at April 1, 2019. The weighted- average rate applied is 7.25%.

April 1, 2019
\$'000

Operating lease commitment at March 31, 2019, as disclosed	<u>44,005</u>
Discounted using the lessee's incremental borrowing rate at the date of initial application	38,347
Extension options reasonably certain to be exercised	<u>147,459</u>
Lease liability recognised at April 1 2019	<u>185,806</u>

4. Operating revenue

Operating revenue for the group and the company represents the invoiced value of products and services sold and includes special consumption tax aggregating \$6,142,188,000 (2019: \$5,593,796,000).

5. Cost of operating revenue

	<u>The Group and the Company</u>	
	<u>2020</u> \$'000	<u>2019</u> \$'000
Special consumption tax	6,142,188	5,593,796
Customs administration fee	374,524	333,678
Material and related costs	<u>616,090</u>	<u>542,651</u>
	<u>7,132,802</u>	<u>6,470,125</u>

Inventory write-off recognised in profit or loss is \$8,315,000 (2019: \$11,487,000).

6. Other operating income

	<u>The Group</u>		<u>The Company</u>	
	<u>2020</u> \$'000	<u>2019</u> \$'000	<u>2020</u> \$'000	<u>2019</u> \$'000
Interest income	66,794	67,467	66,771	65,274
Exchange gain/(loss)	57,607	(16,705)	51,671	(13,259)
Gain on disposal of property, plant and equipment	13,497	2,650	13,497	2,650
Unclaimed dividends written back (note 17)	33,342	60,941	33,342	60,941
Miscellaneous income	<u>30,497</u>	<u>35,551</u>	<u>30,497</u>	<u>16,805</u>
	<u>201,737</u>	<u>149,904</u>	<u>195,778</u>	<u>132,411</u>

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**7. Expense by Nature:****(a) Administrative Expenses:**

	<u>The Group</u>		<u>The Company</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	\$'000	\$'000	\$'000	\$'000
Staff costs	406,351	177,136	406,351	177,136
Directors' fees	11,580	8,372	11,580	8,372
Depreciation	39,899	28,523	39,899	28,523
Auditors' remuneration	8,970	8,630	8,970	8,630
Occupancy costs	29,330	39,929	29,330	39,929
Transportation, travel and entertainment	58,517	61,570	58,517	61,570
Security	20,529	26,597	20,529	26,597
Insurance	20,851	23,867	20,851	23,867
Legal, professional and consultancy fees	71,760	43,105	71,760	43,105
Technical and advisory fees	181,537	158,414	181,537	158,414
Business support services	244,622	258,215	244,622	258,215
Shared service centre	68,611	69,987	68,611	69,987
Information technology	129,607	128,893	129,607	128,893
Bank charges	11,218	10,837	11,218	10,797
Public relations	16,374	44,768	16,374	44,768
Other expenses	<u>3,403</u>	<u>11,663</u>	<u>3,371</u>	<u>11,294</u>
	<u>1,323,159</u>	<u>1,100,506</u>	<u>1,323,127</u>	<u>1,100,097</u>

(b) Distribution expenses:

	<u>The Group</u>		<u>The Company</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	\$'000	\$'000	\$'000	\$'000
Staff costs	434,533	378,020	434,533	378,020
Depreciation	96,558	59,633	96,558	59,633
Occupancy costs	21,926	51,122	21,926	51,122
Transportation and travel	121,461	116,170	121,461	116,170
Repairs and maintenance	7,737	7,226	7,737	7,226
Security	97,284	96,733	97,284	96,733
Insurance	22,628	3,994	22,628	3,994
Legal, professional and consultancy fees	22,679	36,988	22,679	36,988
Information technology	25,368	18,076	25,368	18,076
Other expenses	<u>10,696</u>	<u>5,451</u>	<u>10,696</u>	<u>5,451</u>
	<u>860,870</u>	<u>773,413</u>	<u>860,870</u>	<u>773,413</u>

(c) Marketing expenses:

	<u>The Group</u>		<u>The Company</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	\$'000	\$'000	\$'000	\$'000
Sponsorship	88,157	87,785	88,157	87,785
Promotions	94,129	46,002	94,129	46,002
Product development	<u>5,948</u>	<u>5,967</u>	<u>5,948</u>	<u>5,967</u>
	<u>188,234</u>	<u>139,754</u>	<u>188,234</u>	<u>139,754</u>
Total administrative, distribution and marketing expenses	<u>2,372,263</u>	<u>2,013,673</u>	<u>2,372,231</u>	<u>2,013,264</u>

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 20208. **Income tax***The Group:*

- (a) Income tax is computed at 25% of the profit for the year, as adjusted for taxation purposes, and is made up as follows:

	<u>2020</u> \$'000	<u>2019</u> \$'000
Current:		
Provision for charge on current year's profit	1,184,099	1,125,270
Deferred:		
Origination and reversal of temporary differences [note 16(b)]	(7,340)	(16,243)
Income tax expense for the year	<u>1,176,759</u>	<u>1,109,027</u>

- (b) Reconciliation of actual tax charge and effective tax rate:

	<u>2020</u> \$'000	<u>2019</u> \$'000
Profit before income tax	<u>4,759,942</u>	<u>4,515,929</u>
Computed "expected" tax charge at 25%	1,189,985	1,128,982
Taxation difference between profit for financial statements and tax reporting purposes on –		
Depreciation and capital allowances	10,065	503
Foreign exchange gains	1,363	(4,289)
Effect of income taxed at other than standard rate	-	(15,235)
IFRS 16, Leases	(9,245)	-
Items not allowed for tax purposes	(15,409)	(934)
Actual tax charge	<u>1,176,759</u>	<u>1,109,027</u>
Effective tax rate	<u>24.72%</u>	<u>24.56%</u>

- (c) At March 31, 2020, taxation losses in subsidiaries, subject to agreement by Tax Administration Jamaica, amounted to approximately \$777,748,000 (2019: \$777,748,000). These losses may be carried forward indefinitely. The amount that can be utilised in any one assessment year is restricted to 50% of chargeable income (before utilising any prior year losses) of that assessment year.

The Company:

- (d) Income tax is computed at 25% of the profit for the year, as adjusted for taxation purposes, and is made up as follows:

	<u>2020</u> \$'000	<u>2019</u> \$'000
Current:		
Provision for charge on current year's profit	1,184,099	1,121,422
Tax arising on capital distribution at 5%	-	28,384
	1,184,099	1,149,806
Deferred:		
Origination and reversal of temporary differences [note 16(b)]	(7,340)	(12,395)
Income tax expense for the year	<u>1,176,759</u>	<u>1,137,411</u>

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**8. Income tax (continued)***The Company (continued):*

(e) Reconciliation of actual tax charge and effective tax rate:

	<u>2020</u> \$'000	<u>2019</u> \$'000
Profit before income tax	4,754,015	4,875,773
Computed "expected" tax charge at 25%	1,188,504	1,218,943
Taxation difference between profit for financial statements and tax reporting purposes on –		
Depreciation and capital allowances	10,065	503
Foreign exchange gains	1,363	(843)
IFRS 16, Leases	(9,245)	-
Effect of income taxed at other than standard rate	-	(128,769)
Items not allowed for tax purposes	(13,928)	47,577
Actual tax charge	<u>1,176,759</u>	<u>1,137,411</u>
Effective tax rate	<u>24.75%</u>	<u>23.33%</u>

9. Earnings per ordinary stock unit

Earnings per ordinary stock unit is calculated as follows:

	<u>2020</u>	<u>2019</u>
Profit for the year attributable to stockholders	\$3,583,183,000	3,406,849,000
Ordinary stock units in issue	4,854,400,000	4,854,400,000
Earnings per stock unit	<u>73.8¢</u>	<u>70.2¢</u>

10. Employee benefits

The Carreras Group Limited Superannuation Scheme ("the old scheme") was discontinued with effect from December 31, 2006 and is being wound up in accordance with the rules, applicable legislation and subject to the oversight of the Financial Services Commission ("FSC"). Benefit improvements have been agreed for the pensioners, deferred pensioners and active members of the old scheme.

A replacement fund, the Carreras Limited Superannuation Fund ("the new fund") was established with effect from January 1, 2007. The new fund is divided into two sections – a defined benefit (DB) section and a defined contribution (DC) section. The employees who were members of the old scheme are now participating in the DB section of the new fund whilst the individuals employed after December 31, 2006, are participating in the DC section of the new fund.

The liabilities in respect of current pensioners and deferred pensioners, who opted to transfer the value of their pension entitlement in the old scheme to the DB section of the new fund to provide for all future pension payments, have been transferred to the DB section. The liabilities in respect of the active members who became members of the new fund and opted to transfer the total or a part of their past service to the new fund have also been transferred.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**10. Employee benefits (continued)**

The amounts recognised are computed as follows:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>
Pension benefits	(86,800)	(138,300)
Post employment health and group life insurance benefit	<u>257,700</u>	<u>223,000</u>

The amounts recognised are computed as follows:

(i) Pension benefits:

(a) Asset recognised in the statement of financial position:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>
Present value of funded obligations	3,254,400	3,072,900
Fair value of plan assets	(5,738,500)	(5,949,100)
Present value of net obligations	(2,484,100)	(2,876,200)
Unrecognised amount due to limitation	<u>2,397,300</u>	<u>2,737,900</u>
Asset recognised in statement of financial position	<u>(86,800)</u>	<u>(138,300)</u>

(b) Movements in the net asset recognised in the statement of financial position:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>
Net asset at beginning of the year	(138,300)	(181,900)
Contributions paid	(2,600)	(2,900)
Expense recognised in the statement of profit or loss and other comprehensive income	<u>54,100</u>	<u>46,500</u>
Net asset at end of the year	<u>(86,800)</u>	<u>(138,300)</u>

(c) Movements in present value of funded obligation:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>
Balance at start of year	3,072,900	3,486,600
Current service cost	15,200	18,200
Interest cost	209,500	255,500
Re-measurements -		
Loss/ (gain) from change in financial assumptions	147,300	(491,100)
Members' contributions	2,100	2,100
Benefits paid	<u>(192,600)</u>	<u>(198,400)</u>
Balance at end of year	<u>3,254,400</u>	<u>3,072,900</u>

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**10. Employee benefits (continued)**

(i) Pension benefits (continued):

(d) Movements in plan assets:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Fair value of plan assets at beginning of the year	5,949,100	5,518,400
Interest income on plan assets	409,400	406,100
Contributions paid	7,300	7,900
Benefits paid	(208,700)	(215,800)
Remeasurement (loss)/ gain on assets	(418,600)	<u>232,500</u>
Fair value of plan assets at end of the year	<u>5,738,500</u>	<u>5,949,100</u>
Plan assets consist of the following:		
Equities	2,107,800	2,125,800
Pooled pension investments	743,300	984,600
Real property	668,600	643,900
Resale agreements	179,700	352,300
Government and corporate bonds	1,887,100	1,724,900
Net current assets	<u>152,000</u>	<u>117,600</u>
	<u>5,738,500</u>	<u>5,949,100</u>

(e) Expense recognised in profit for the year:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Current service costs	12,600	15,300
Interest cost on obligation	209,500	255,500
Interest income on assets	(409,400)	(406,100)
Interest on effect of asset ceiling	191,700	138,700
Administrative expenses	<u>16,100</u>	<u>17,400</u>
	<u>20,500</u>	<u>20,800</u>

(f) Remeasurements recognised in other comprehensive income:

	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Change in effect of asset ceiling	(532,300)	749,300
Remeasurement loss/ (gain) on plan assets	418,600	(232,500)
Remeasurement loss/ (gain) on obligation	<u>147,300</u>	<u>(491,100)</u>
	<u>33,600</u>	<u>25,700</u>

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**10. Employee benefits (continued)**

The amounts recognised are computed as follows (continued):

(i) Pension benefits (continued):**(g) Principal actuarial assumptions at the reporting date (expressed as weighted averages):**

	<u>2020</u> %	<u>2019</u> %
Discount rate	6.50	7.00
Future salary increases	4.00	4.00
Future pension increases	<u>3.00</u>	<u>3.00</u>

Assumptions regarding future mortality are based on GAM 94 Tables with ages reduced by five years (2019: five years).

At March 31, 2020, the weighted average duration of the defined benefit obligation was 13 years (2019: 13 years).

(h) Sensitivity analysis of principal actuarial assumptions:

	<u>The Group and the Company</u>			
	<u>One-half percentage point increase</u>		<u>One-half percentage point decrease</u>	
	<u>2020</u> \$'000	<u>2019</u> \$'000	<u>2020</u> \$'000	<u>2019</u> \$'000
Discount rate	(192,300)	(176,200)	214,200	196,000
Salary increases	5,100	9,800	(5,000)	(9,400)
Pension increases	<u>208,700</u>	<u>185,700</u>	<u>(187,800)</u>	<u>(167,200)</u>

(i) Plan assets include ordinary stock units issued by the company with a fair value of \$231,938,000 (2019: \$325,884,000).**(ii) Post employment health and group life insurance benefits:****(a) Liability recognised in the statement of financial position:**

	<u>The Group and the Company</u>	
	<u>2020</u> \$'000	<u>2019</u> \$'000
Present value of future obligations, being liability recognised in statement of financial position	<u>257,700</u>	<u>223,000</u>

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**10. Employee benefits (continued)**

The amounts recognised are computed as follows (continued):

(ii) Post employment health and group life insurance benefits:

(b) Movements in the net liability recognised in the statement of financial position:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Net liability at the beginning of the year	223,000	253,800
Contributions paid	(8,400)	(8,700)
Income recognised in the statement of profit or loss and other comprehensive income	<u>43,100</u>	<u>(22,100)</u>
Net liability at the end of the year	<u>257,700</u>	<u>223,000</u>

(c) Expense recognised in profit for the year:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Current service costs	8,300	10,600
Interest on obligation	<u>15,900</u>	<u>19,500</u>
	<u>24,200</u>	<u>30,100</u>

(d) Remeasurements recognised in other comprehensive income:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Remeasurement loss/(gain) on obligation	<u>18,900</u>	<u>(52,200)</u>

(e) Principal actuarial assumptions at the reporting date (expressed as weighted averages):

	<u>2020</u>	<u>2019</u>
	%	%
Discount rate	6.50	7.00
Annual increase in health-care costs	<u>5.00</u>	<u>5.00</u>

Actuarial assumptions regarding mortality, inflation, etc., follows the same basis on those outlined in note 10(i)(g).

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**10. Employee benefits (continued)**

The amounts recognised are computed as follows (continued):

(ii) Post employment health and group life insurance benefits (continued):

(f) Sensitivity analysis of principal actuarial assumptions:

	<u>The Group and the Company</u>			
	<u>One-half percentage point increase</u>		<u>One-half percentage point decrease</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	\$'000	\$'000	\$'000	\$'000
Discount rate	(18,800)	(15,600)	21,400	17,500
Health-care cost increases	21,200	17,300	(18,600)	(15,400)
Salary increases	<u>100</u>	<u>100</u>	<u>(100)</u>	<u>100</u>

Impact on post-employment obligation of a one year increase/decrease in life expectancy:

The post-employment obligation would increase by about \$83,800,000 (2019: \$74,000,000) or decrease by about \$85,000,000 (2019: \$74,800,000).

11. Property, plant and equipment

The Group and The Company:

	<u>Freehold land, buildings and leaseholds</u>	<u>Work- in-progress</u>	<u>Machinery, furniture, equipment and vehicles</u>	<u>Total</u>
	\$'000	\$'000	\$'000	\$'000
Cost:				
March 31, 2018	174,944	9,349	472,437	656,730
Additions	-	133,622	300	133,922
Transfers	-	(133,294)	133,294	-
Disposals	<u>-</u>	<u>-</u>	<u>(9,069)</u>	<u>(9,069)</u>
March 31, 2019	174,944	9,677	596,962	781,583
Additions	-	93,530	-	93,530
Transfers	-	(82,766)	82,766	-
Disposals	<u>-</u>	<u>-</u>	<u>(71,390)</u>	<u>(71,390)</u>
March 31, 2020	<u>174,944</u>	<u>20,441</u>	<u>608,338</u>	<u>803,723</u>
Depreciation:				
March 31, 2018	59,897	-	259,582	319,479
Charge for the year	16,756	-	71,400	88,156
Eliminated on disposals	<u>-</u>	<u>-</u>	<u>(9,069)</u>	<u>(9,069)</u>
March 31, 2019	76,653	-	321,913	398,566
Charge for the year	16,660	-	82,816	99,476
Eliminated on disposals	<u>-</u>	<u>-</u>	<u>(70,790)</u>	<u>(70,790)</u>
March 31, 2020	<u>93,313</u>	<u>-</u>	<u>333,939</u>	<u>427,252</u>
Net book values:				
March 31, 2020	<u>81,631</u>	<u>20,441</u>	<u>274,399</u>	<u>376,471</u>
March 31, 2019	<u>98,291</u>	<u>9,677</u>	<u>275,049</u>	<u>383,017</u>

Freehold land, buildings and leaseholds for the group and the company include freehold land in the amount of \$700 (2019: \$700).

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 202012. **Leases***The Group and The Company:*

(i) As a lessee

The group and the company leases property and equipment. The leases typically run for 3 to 10 years, with options to renew. Some leases may have options for periodic rate adjustments to reflect market rentals. Some leases provide for additional rent payments that are based on changes in local price indices. Previously, these leases were classified as operating leases under IAS 17. The group and the company has elected not to recognise right-of-use assets and lease liabilities for leases that are short-term and/or leases of low-value items.

Information about leases for which the group is a lessee is presented below.

(a) Right-of-use assets

	<u>Leasehold land and buildings</u> \$'000
Balance at April 1, 2019	185,806
Additions	73,598
Depreciation charge for the year	(36,981)
Balance at March 31, 2020	<u>222,423</u>

(b) Lease liabilities

Maturity analysis – contractual undiscounted cash flows:	<u>2020</u> \$'000
Less than one year	41,636
One to five years	143,107
More than five years	<u>125,614</u>
	310,357
Less: future interest	(76,973)
Total discounted lease liabilities at March 31, 2020	233,384
Less: current portion	(26,738)
Non-current	<u>206,646</u>

(c) Amounts recognised in profit or loss

	<u>2020</u> \$'000
Interest on lease liabilities	16,786
Expenses relating to short-term leases	<u>11,359</u>

(d) Amounts recognised in the statement of cash flows

	<u>2020</u> \$'000
Total cash outflow for leases	<u>42,806</u>

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**12. Leases (continued)***The Group and The Company:*

(i) As a lessee (continued)

(e) Extension options

Some property leases contain extension options exercisable by the group up to one year before the end of the non-cancellable contract period. Where deemed appropriate, the group seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the group and not by the lessors. The group and the company assesses at lease commencement date whether it is reasonably certain to exercise the extension options. The group and the company reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

The group and the company have estimated that potential future lease payments, should it exercise extension options in these leases, would result in an increase in lease liability of \$64,419,000.

13. Cash and cash equivalents

	<u>The Group</u>		<u>The Company</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	\$'000	\$'000	\$'000	\$'000
Demand and call deposits	<u>2,024,468</u>	<u>1,789,730</u>	<u>1,936,024</u>	<u>1,706,487</u>

The group and the company has given guarantees in the ordinary course of business under banking arrangements in favour of the Collector of Customs in the amount of \$585,000,000 (2019: \$585,000,000).

14. Accounts receivable

	<u>The Group</u>		<u>The Company</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	\$'000	\$'000	\$'000	\$'000
Trade accounts receivable	744,002	582,687	744,002	582,687
Interest and other investment income receivable	8,311	5,968	8,311	5,968
Prepayments	180,434	179,396	180,434	179,396
Related parties	1,149	-	1,149	-
Other receivables and advances:				
Other	<u>66,041</u>	<u>16,868</u>	<u>66,184</u>	<u>17,731</u>
	999,937	784,919	1,000,080	785,782
Less: Allowance for impairment losses	<u>(4,631)</u>	<u>(5,848)</u>	<u>(4,631)</u>	<u>(5,848)</u>
	<u>995,306</u>	<u>779,071</u>	<u>995,449</u>	<u>779,934</u>

During the year, net bad debts recognised in profit or loss aggregated \$1,767,000 (2019: \$5,774,000) for the group and the company.

Allowances for doubtful accounts are determined upon origination of the trade accounts receivable based on a model that calculates the expected credit loss ("ECL") of the trade accounts receivable and are recognised over their term.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**14. Accounts receivable (continued)**

Under this ECL model, the group and the company uses accounts receivable based on days past due and determines an average rate of ECL, considering actual credit loss experience over the last 12 months and analysis of future delinquency, that is applied to the balance of the accounts receivable. A weighted average ECL rate is used as at March 31, 2020 to apply against the accounts receivable balance (see note 19).

15. Share capital

	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Authorised:		
4,854,400,000 ordinary shares of no par value		
Stated:		
Issued and fully paid:		
4,854,400,000 stock units of no par value	<u>121,360</u>	<u>121,360</u>

16. Deferred tax asset/(liability)

(a) Deferred tax assets and liabilities are attributable to the following:

The Group and The Company :

	<u>Assets</u>		<u>Liabilities</u>		<u>Net</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Accounts payable	2,992	3,198	-	-	2,992	3,198
Property, plant and equipment	19,670	15,785	-	-	19,670	15,785
Leases, net	2,740	-	-	-	2,740	-
Employee benefits	64,425	55,750	(21,700)	(34,575)	42,725	21,175
Accounts receivable	932	-	(2,078)	(1,492)	(1,146)	(1,492)
Unrealised foreign exchange gain	-	-	(7,972)	(122)	(7,972)	(122)
Deferred tax asset/(liability)	<u>90,759</u>	<u>74,733</u>	<u>(31,750)</u>	<u>(36,189)</u>	<u>59,009</u>	<u>38,544</u>

(b) Movements in temporary differences during the year are as follows:

The Group:

	<u>2020</u>			
	<u>Opening balance</u>	<u>Recognised in equity</u>	<u>Recognised in profit or loss [note 8(a)]</u>	<u>Closing balance</u>
	\$'000	\$'000	\$'000	\$'000
Accounts payable	3,198	-	(206)	2,992
Property, plant and equipment	15,785	-	3,885	19,670
Employee benefits	21,175	13,125	8,425	42,725
Leases, net	-	-	2,740	2,740
Accounts receivable	(1,492)	-	346	(1,146)
Unrealised foreign exchange gain	(122)	-	(7,850)	(7,972)
	<u>38,544</u>	<u>13,125</u>	<u>7,340</u>	<u>59,009</u>

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 202016. **Deferred tax asset/(liability) (continued)**

(b) Movements in temporary differences during the year are as follows (continued):

The Group:

	2019			
	Opening <u>balance</u> \$'000	Recognised <u>in equity</u> \$'000	Recognised in profit or loss [note 8(a)] \$'000	Closing <u>balance</u> \$'000
Deferred tax on reserves of subsidiary in liquidation	(22,010)	22,010	-	-
Accounts payable	2,975	-	223	3,198
Property, plant and equipment	12,613	-	3,172	15,785
Employee benefits	17,975	(6,625)	9,825	21,175
Accounts receivable	(5,716)	-	4,224	(1,492)
Unrealised foreign exchange gain	<u>1,079</u>	<u>-</u>	<u>(1,201)</u>	<u>(122)</u>
	<u>6,916</u>	<u>15,385</u>	<u>16,243</u>	<u>38,544</u>

The Company:

	2020			
	Opening <u>balance</u> \$'000	Recognised <u>in equity</u> \$'000	Recognised in profit or loss [note 8(d)] \$'000	Closing <u>balance</u> \$'000
Accounts payable	3,198	-	(206)	2,992
Property, plant and equipment	15,785	-	3,885	19,670
Employee benefits	21,175	13,125	8,425	42,725
Leases, net	-	-	2,740	2,740
Accounts receivable	(1,492)	-	346	(1,146)
Unrealised foreign exchange gain	<u>(122)</u>	<u>-</u>	<u>(7,850)</u>	<u>(7,972)</u>
	<u>38,544</u>	<u>13,125</u>	<u>7,340</u>	<u>59,009</u>

	2019			
	Opening <u>balance</u> \$'000	Recognised <u>in equity</u> \$'000	Recognised in profit or loss [note 8(d)] \$'000	Closing <u>balance</u> \$'000
Accounts payable	2,975	-	223	3,198
Property, plant and equipment	12,613	-	3,172	15,785
Employee benefits	17,975	(6,625)	9,825	21,175
Accounts receivable	(771)	-	(721)	(1,492)
Unrealised foreign exchange gain	<u>(18)</u>	<u>-</u>	<u>(104)</u>	<u>(122)</u>
	<u>32,774</u>	<u>(6,625)</u>	<u>12,395</u>	<u>38,544</u>

(c) The group has not recognised a deferred tax asset arising in subsidiaries amounting to \$194,370,000 (2019: \$194,370,000) in respect of unutilised tax losses of subsidiaries because it is not probable that the subsidiaries will have sufficient taxable profits in the foreseeable future to realise this benefit [see note 8(c)].

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**17. Accounts payable**

	<u>The Group</u>		<u>The Company</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>
Trade accounts payable	42,484	39,070	42,484	39,070
General consumption tax payable	45,409	40,877	45,409	40,877
Related parties (see also note 18)	183,945	253,360	183,945	253,360
Employee related	43,940	41,590	43,940	41,590
Unclaimed dividends*	527,171	560,513	527,171	560,513
Other	<u>292,155</u>	<u>201,081</u>	<u>292,155</u>	<u>201,081</u>
	<u>1,135,104</u>	<u>1,136,491</u>	<u>1,135,104</u>	<u>1,136,491</u>

*Article 117 of the Articles of Association provides that dividends declared after the date of adoption of this Article, which remain unclaimed after a period of twelve years from the date of declaration, shall be forfeited and revert to the company (see also note 6).

18. Related party transactions and statutory disclosures

The financial statements include the following transactions with related parties in the ordinary course of business:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	<u>\$'000</u>	<u>\$'000</u>
Royalties	34,725	25,282
Purchases from related companies – cigarettes	575,544	500,937
Technical fees paid to ultimate parent company	181,537	158,414
Technical fees and business support services paid to other related company	276,921	328,202
IT support fees paid to other related company	128,971	128,600
Pension schemes:		
Dividends paid	22,024	29,250
Directors' remuneration:		
Fees	11,580	8,372
Management remuneration	89,836	66,562
Key management personnel:		
Short-term employee benefits	183,388	124,237
Post-employment benefits	<u>100</u>	<u>1,900</u>

All related party transactions were undertaken in the normal course of business.

Related party balances are shown in note 17 and are unsecured, interest free and repayable within 12 months of the reporting date.

19. Financial instruments and risk management

The group has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

This note presents information about the group's exposure to each of the above risks, the group's objectives, policies and processes for measuring and managing risk, and the group's and the company's management of capital.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**19. Financial instruments and risk management (continued)**

The Board of Directors has overall responsibility for the establishment and oversight of the group's and the company's risk management framework. Senior management has responsibility for monitoring the group's risk management policies and report to delegates of the Board of Directors on its activities, on a monthly basis.

The risk management policies are established to identify and analyse the risks faced by the group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies are reviewed on a regular basis and reflect changes in market conditions and the group's activities.

(i) Credit risk:

Credit risk is the risk of loss arising from a counterparty to a financial contract failing to discharge its obligations, and arises principally from the group's receivables from customers, cash and investment securities.

The maximum exposure to credit risk at the reporting date is represented by the carrying value of its financial assets.

Trade receivables

The group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. Management has established a credit policy under which each customer is analysed for creditworthiness prior to being offered a credit facility. Each customer is given a credit period which represents the maximum time allowed for having balances outstanding; these are reviewed monthly. Management has procedures in place to restrict customer orders if the customers have not cleared outstanding debts within the credit period. Customers that fail to meet the group's benchmark creditworthiness may transact business with the group on a cash basis.

The group's average credit period on the sale of goods is 28 days for certain established large (wholesale) customers and 7 days for other (retail) customers. Credit risk is monitored according to each customer's characteristics, such as whether it is an individual or company, its geographic location, industry, aging profile and financial history.

The maximum exposure to credit risk for trade receivables at the reporting date by type of customer was:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Wholesale customers	571,756	404,824
Retail customers	<u>172,246</u>	<u>177,863</u>
	<u>744,002</u>	<u>582,687</u>

The group and company uses an allowance matrix to measure expected credit losses (ECLs) in respect of trade receivables. The provision matrix is based on its historical observed default rates over the expected life of the trade receivables and is adjusted for forward looking estimates.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**19. Financial instruments and risk management (continued)****(i) Credit risk (continued):**

The following table provides information about the exposure to credit risk and ECL for trade receivables as at March 31:

<u>The Group and the Company</u>				
<u>2020</u>				
<u>Age categories</u>	<u>Weighted average loss rate</u>	<u>Gross carrying amount</u> \$'000	<u>Impairment loss allowance</u> \$'000	<u>Credit impaired</u>
Current (not past due)	0.28%	691,061	1,998	No
1 - 30 days	1.63%	50,091	817	No
31-60 days	17.35%	657	114	No
61-90 days	70.52%	1,666	1,175	No
Over 90 days	100.00%	<u>527</u>	<u>527</u>	Yes
		<u>744,002</u>	<u>4,631</u>	
<u>The Group and the Company</u>				
<u>2019</u>				
<u>Age categories</u>	<u>Weighted average loss rate</u>	<u>Gross carrying amount</u> \$'000	<u>Impairment loss allowance</u> \$'000	<u>Credit impaired</u>
Current (not past due)	0.05%	470,481	214	No
1 - 30 days	0.04%	101,512	45	No
31-60 days	0.12%	4,852	6	No
61-90 days	12.20%	295	36	No
Over 90 days	100.00%	<u>5,547</u>	<u>5,547</u>	Yes
		<u>582,687</u>	<u>5,848</u>	

The movement in the allowance for impairment in respect of trade receivables during the year was as follows:

<u>The Group and the Company</u>		
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Balance at 1 April	5,848	2,650
Impairment loss recognised	1,767	5,774
Bad debts recovered	<u>(2,984)</u>	<u>(2,576)</u>
Balance at 31 March	<u>4,631</u>	<u>5,848</u>

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**19. Financial instruments and risk management (continued)****(i) Credit risk (continued):***Cash and cash equivalents*

Management has an investment policy in place and the group's and the company's exposure to credit risk is monitored on an ongoing basis. Cash and cash equivalents are held with reputable financial institutions. Credit risk is considered to be low. The allowance for impairment is immaterial.

(ii) Market risk:

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates, will affect the company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return on risk.

(a) Interest rate risk:

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates.

At the reporting date the interest profile of the company's and the group's interest-bearing financial instruments was:

	The Group		The Company	
	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000
Fixed rate instruments:				
Cash and cash equivalents	<u>651,869</u>	<u>666,775</u>	<u>563,424</u>	<u>583,776</u>

(b) Foreign currency risk:

The group incurs foreign currency risk primarily on purchases that are denominated in a currency other than the Jamaica dollar. The principal foreign currency risks of the group, represented by balances in the respective currencies, are as follows:

The Group:

	2020		2019	
	US\$ '000	GBP (£) '000	US\$ '000	GBP (£) '000
Cash and cash equivalents	4,390	21	5,428	22
Related party receivables	9	-	32	-
Related party payables	(845)	(227)	(477)	(692)
Other payables	(20)	-	(10)	-
Exposure, net	<u>3,534</u>	<u>(206)</u>	<u>4,973</u>	<u>(670)</u>

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**19. Financial instruments and risk management (continued)**

(ii) Market risk (continued):

(b) Foreign currency risk (continued):

The Company:

	<u>2020</u>		<u>2019</u>	
	US\$ '000	GBP (£) '000	US\$ '000	GBP (£) '000
Cash and cash equivalents	3,724	21	4,757	22
Related party receivables	9	-	32	-
Related party payables	(845)	(227)	(477)	(692)
Other payables	(20)	-	(10)	-
Exposure, net	<u>2,868</u>	<u>(206)</u>	<u>4,302</u>	<u>(670)</u>

Sensitivity analysis

Strengthening or weakening of the currencies against the Jamaica dollar would have increased profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant.

The Group:

	<u>2020</u>		<u>2019</u>	
	Increase/(decrease) in profit		Increase/(decrease) in profit	
	6% <u>Strengthening</u> \$'000	4% <u>Weakening</u> \$'000	4% <u>Strengthening</u> \$'000	2% <u>Weakening</u> \$'000
US (\$)	28,099	(18,733)	12,343	(24,686)
GBP (£)	(2,003)	<u>1,336</u>	(2,351)	<u>4,704</u>

The Company:

	<u>2020</u>		<u>2019</u>	
	Increase/(decrease) in profit		Increase/(decrease) in profit	
	6% <u>Strengthening</u> \$'000	4% <u>Weakening</u> \$'000	4% <u>Strengthening</u> \$'000	2% <u>Weakening</u> \$'000
US (\$)	22,806	(15,204)	10,668	(21,337)
GBP (£)	(2,003)	<u>1,336</u>	(2,351)	<u>4,704</u>

Exchange rates, in terms of Jamaica dollars, were as follows:

	<u>US\$</u>	<u>£</u>
At March 31, 2019:	123.5735	163.5821
At March 31, 2020:	132.5275	161.8165

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**19. Financial instruments and risk management (continued)**

(iii) Liquidity risk:

Liquidity risk, also referred to as funding risk, is the risk that the group will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity problems may result from an inability to sell a financial asset quickly at, or close to, its fair value. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, and ensuring the availability of funding through an adequate amount of committed facilities. The group manages its liquidity risk by maintaining a substantial portion of its financial assets in highly liquid assets.

The contractual outflows as at March 31, 2020 and 2019 for trade accounts payable, General Consumption Tax payable, due to related parties, employee related payables, unclaimed dividends and other payables are represented by their carrying amounts and may require settlement within 12 months of the reporting date.

(iv) Capital management:

The group's objectives when managing capital are to safeguard its ability to continue as a going concern in order to provide returns for shareholders. The Board of Directors monitors the return on capital, which the group defines as net operating income divided by total shareholders' equity.

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business.

There were no changes in the group's approach to capital management during the year. Also, the group is not exposed to any externally imposed capital requirements.

(v) Fair value disclosure:

Due to their short term nature, the amounts reflected in the financial statements for cash and cash equivalents, accounts receivable, related party balances, and accounts payable are considered to approximate to their fair values. Additionally, the cost of all monetary assets and liabilities has been appropriately adjusted to reflect estimated losses on realisation or discounts on settlement.

20. Dividends and distributions

	<u>2020</u> \$'000	<u>2019</u> \$'000
Declared and paid:		
First quarter ended June 30, 2019		
Ordinary – 14¢ (2018: 21¢)	679,616	1,019,424
Second quarter ended September 30, 2019:		
Ordinary – 18¢ (2018: 16¢)	873,792	776,704
Special interim distribution- Nil (2018-11¢)	-	533,984
Third quarter ended December 31, 2019:		
Ordinary – 17¢ (2018: 19¢)	825,248	922,336
Fourth quarter ended March 31, 2020:		
Ordinary – 15¢ (2019: 18¢)	<u>728,160</u>	<u>873,792</u>
	3,106,816	4,126,240
Distribution to non-controlling interests, net	<u>-</u>	<u>1,328</u>
Total dividends to stockholders	<u>3,106,816</u>	<u>4,127,568</u>

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**21. Investment in subsidiaries**

This represents costs of investment in subsidiaries as at the reporting period.

The subsidiary companies, all of which are incorporated in Jamaica, are as follows:

<u>Name of company</u>	<u>Principal activity</u>	Percentage of ordinary shares held by			
		<u>Company</u>		<u>Subsidiary</u>	
		<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
		%	%	%	%
Sans Souci Development Limited and its subsidiary, Sans Souci Limited	Dormant	100.00	100.00	-	-
	Dormant	<u>-</u>	<u>-</u>	<u>100.00</u>	<u>100.00</u>

In the prior year, the liquidation proceedings for Cigarette of Jamaica Limited (CCJ) was completed and the effects of the liquidation in 2019 were as follows:

	<u>The Group</u>	<u>The Company</u>
	\$'000	\$'000
Net assets/Investment in subsidiary, disposed	(567,673)	(190,745)
Distribution from CCJ	<u>567,673</u>	<u>567,673</u>
Gain on liquidation of subsidiary	<u>-</u>	<u>376,928</u>

22. Contractual commitments

Lease commitments under operating leases at March 31, are payable as follows:

	<u>The Group and the Company</u>	
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Within one year	-	30,808
Between one year and five years	<u>-</u>	<u>13,197</u>
	<u>-</u>	<u>44,005</u>

Payments made during the year ended March 31, 2020 aggregated:

	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
The Group and Company	<u>-</u>	<u>42,602</u>

The effects of the adoption of IFRS 16, *Leases* are reflected in note 12.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies**

Certain new and amended standards and interpretations which were in issue, came into effect for the current financial year. That which management considered relevant to the company are outlined below:

The adoption of this interpretation did not result in any significant change to the presentation and disclosures in the financial statements.

The group has consistently applied the following accounting policies to all periods presented in these consolidated financial statements.

New or amended standards	Summary of the requirements
---------------------------------	------------------------------------

Amendment to IAS 19, <i>Employee Benefits</i>	This amendment is effective for annual reporting periods beginning on or after January 1, 2019, specifies how a company should determine pension expenses when there are changes to a defined benefit pension plan.
---	---

The amendment requires a company to use updated actuarial assumptions to determine its current service cost and net interest for the remaining period when there is an amendment, curtailment or settlement of a defined benefit plan. The effect of the net asset ceiling is disregarded when calculating the gain or loss on the settlement of the defined benefit plan and is dealt with separately in other comprehensive income.

Set out below is an index of the significant accounting policies, the details of which are available on the pages that follows:

(a)	Basis of consolidation	39
(b)	Non-controlling interests (NCI)	39
(c)	Cash and cash equivalents	39
(d)	Accounts receivable	39
(e)	Accounts payable	39
(f)	Inventories	39
(g)	Investment in subsidiaries	40
(h)	Related parties	40
(i)	Property, plant and equipment	40-41
(j)	Income tax	41
(k)	Foreign currencies	42
(l)	Revenue recognition	42
(m)	Other operating income	42
(n)	Leases	42-44
(o)	Employee benefits	44-45
(p)	Impairment	45-47
(q)	Determination of profit or loss	47
(r)	Segment reporting	47
(s)	Financial instruments	48-50
(t)	Fair value	50
(u)	Dividends and distributions	50

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies (continued)****(a) Basis of consolidation:**

Subsidiaries are entities controlled by the company. Control exists when the company has the power to govern the financial and operating policies of an entity so as to obtain economic benefits from its activities. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

The consolidated financial statements combine the financial position of the company and its subsidiaries as at March 31, 2020 and their results of operations and cash flows for the year then ended, after eliminating significant intra-group amounts. The company and its subsidiaries are collectively referred to in the financial statements as “the Group”.

(b) Non-controlling interests (NCI):

NCI are measured at their proportionate share of the acquiree’s identifiable net assets at the date of acquisition. Changes in the Group’s interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

In the previous year, NCI related to a 0.03% interest in Cigarette Company of Jamaica Limited, which was liquidated, and non-controlling interests were insignificant to the consolidated financial statements.

(c) Cash and cash equivalents:

Cash comprises cash in hand and demand and call deposits with banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash, are subject to an insignificant risk of changes in value, and are held for the purpose of meeting short-term cash commitments, rather than for investment or other purposes. The amounts included are short-term fixed deposits.

(d) Accounts receivable:

Trade and other receivables are measured at amortised cost, less impairment losses [see note 23(p)].

(e) Accounts payable:

Accounts payable are measured at amortised cost.

A provision is recognised in the statement of financial position when the group has a legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation and the amount can be estimated reliably. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

(f) Inventories:

Inventories comprising finished products are measured at the lower of cost, determined principally on the weighted average cost basis, and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less estimated selling expenses.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies (continued)****(g) Investment in subsidiaries:**

The company's investment in subsidiaries is measured at cost.

(h) Related parties:

A related party is a person or company that is related to the entity which is preparing its financial statements (referred to in IAS 24 *Related Party Disclosures* as the "reporting entity").

(i) A person or a close member of that person's family is related to a reporting entity if that person:

- (a) has control or joint control over the reporting entity;
- (b) has significant influence over the reporting entity; or
- (c) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.

(ii) An entity is related to a reporting entity if any of the following conditions applies:

- (a) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
- (b) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
- (c) Both entities are joint ventures of the same third party.
- (d) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- (e) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
- (f) The entity is controlled, or jointly controlled, by a person identified in (i).
- (g) A person identified in (i)(a) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (h) The entity or any member of a group of which it is a part, provides key management services to the entity.

A related party transaction is a transfer of resources, services or obligations between a reporting entity and a related party, regardless of whether a price is charged.

The company has related party relationships with its ultimate parent company, British American Tobacco plc (BAT) and other subsidiaries and affiliates of the BAT Group, its subsidiaries, directors and key management personnel and companies with common directors, and its pension schemes. "Key management personnel" comprises the group's leadership team which includes executive directors and specified senior officers.

(i) Property, plant and equipment:

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies (continued)****(i) Property, plant and equipment (continued):**

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied in the part will flow to the group and its cost can be reliably measured.

The cost of day-to-day servicing of property, plant and equipment is recognised in profit or loss as incurred.

With the exception of freehold land and work-in-progress, on which no depreciation is provided, property, plant and equipment are depreciated on the straight-line basis over the estimated useful lives of such assets, at the following annual rates:

Buildings	1.4% to 2.5%
Leasehold improvements	8% to 11%
Right-of-use-assets	9% to 14% and 63%
Machinery, furniture and equipment	3.3% to 33.3%
Motor vehicles	20% to 33.3%

The depreciation methods, useful lives and residual values are reassessed annually at each reporting date.

(j) Income tax:

Income tax on profit or loss for the year comprises current and deferred tax. Income tax is recognised in profit or loss except to the extent that it relates to items recognised directly in equity, in which case it is recognised in other comprehensive income.

(i) Current income tax:

Current income tax is the expected tax payable on the taxable income for the year, using tax rates enacted at the reporting date, and any adjustment to income tax payable in respect of previous years.

(ii) Deferred income tax:

Deferred income tax is provided for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted at the reporting date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the company is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 202023. **Significant accounting policies (continued)**

(k) Foreign currencies:

Transactions in foreign currencies are converted at the rates of exchange ruling on the dates of those transactions. The group's monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to Jamaica dollars at the rates of exchange ruling at that date. Gains and losses arising from fluctuations in exchange rates are included in profit or loss.

(l) Revenue recognition:

Performance obligations and revenue recognition policies:

Revenue is measured based on the consideration specified in a contract with a customer. The group recognises revenue when it transfers control over a good or service to a customer.

Nature and timing of satisfaction of performance obligations, including significant payment terms

Revenue is recognised at a point in time in the amount of the price before tax on sales expected to be received by the group for the supply of goods, as contractual performance obligations are fulfilled, when the goods are delivered and have been accepted by the customers.

Invoices are usually payable within 7 to 45 days.

(m) Other operating income:

Other operating income is mainly comprised of interest income, gains on disposal of property, plant and equipment and refund of pension surplus. Interest income is recognised as it accrues, using the effective interest method.

(n) Leases:

Policy applicable from April 1, 2019

At inception of a contract, the group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the group uses the definition of a lease in IFRS 16.

This policy is applied to contracts entered into, on or after April 1, 2019.

i. As a lessee

At commencement or on modification of a contract that contains a lease component, the group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for the leases of property the group has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies (continued)**

(n) Leases (continued):

Policy applicable from April 1, 2019 (continued)

ii. As a lessee (continued)

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the group by the end of the lease term or the cost of the right-of-use asset reflects that the group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the scheduled lease payments, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the group's incremental borrowing rate. Generally, the group uses its incremental borrowing rate as the discount rate.

The group determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the group is reasonably certain to exercise, lease payments in an optional renewal period if the group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the group is reasonably certain to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the group's estimate of the amount expected to be payable under a residual value guarantee, if the group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

The group has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases, including IT equipment. The group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies (continued)****(n) Leases (continued):***Policy applicable from April 1, 2019 (continued)***iii. As a lessee (continued)***Policy applicable before April 1, 2019*

Leases under which the group assumes substantially all the risks and rewards of ownership are classified as finance leases.

Assets acquired under finance leasing arrangements are measured at an amount equal to the lower of the fair value and the present value of the minimum lease payments at inception of the lease, less accumulated depreciation, and impairment losses. After deducting interest attributable to future periods, the net amount payable is included in accounts payable.

Assets held under other leases were classified as operating leases and were not recognised in the group's balance sheet. Payments made under operating leases were recognised in profit or loss on a straight-line basis over the term of the lease.

The group has applied IFRS 16 using the modified retrospective approach and therefore the comparative information has not been restated and continues to be reported under IAS 17 and IFRIC 4.

(o) Employee benefits:

Employee benefits comprising pensions and other post-employment assets and obligations included in these financial statements have been actuarially determined by a qualified independent actuary, appointed by management. The appointed actuary's report outlines the scope of the valuation and the actuary's opinion. The actuarial valuations are conducted in accordance with IAS 19, and the financial statements reflect the group's and the company's post-employment benefits assets and obligations as computed by the actuary. In carrying out their audit, the auditors make use of the work of the actuary and the actuary's report.

(i) Pension assets:

The company and its subsidiaries are participating employers in a pension scheme, the assets of which are held separately from those of the group, and remain under the full control of the appointed trustees.

The group's net obligation in respect of its defined benefit pension scheme is calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; that value is discounted to determine the present value, and the fair value of any scheme assets is deducted. To the extent that the obligation is less than the fair value of scheme assets, the asset recognised is restricted to the discounted value of unconditional future benefits available to the group in the form of any future refunds from the scheme or reductions in future contributions to the plan. To calculate the present value of economic benefits, consideration is given to any applicable minimum funding requirements. The discount rate applied is the yield at the reporting date on long-term government instruments that have maturity dates approximating the terms of the group's obligation. The calculation is performed by a qualified actuary using the projected unit credit method.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies (continued)****(o) Employee benefits (continued):****(i) Pension assets (continued):**

Remeasurements of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), are recognised immediately in other comprehensive income. The company determines the net interest expense/(income) on the net defined benefit liability/(asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the net defined benefit liability/(asset), taking into account any changes during the period as a result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in profit or loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in profit or loss. The company recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.

Obligations for contributions to defined contribution pension schemes are recognised as an expense in profit or loss as incurred.

(ii) Other post-retirement health and group life insurance benefits:

The group provides post-retirement health care and group life insurance benefits, which are not entitlements, to certain of its retirees. These benefits are usually conditional upon the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment, using a methodology similar to that for defined benefit pension plans and the present value of future benefits at the reporting date is shown as an obligation on the statement of financial position.

Actuarial gains and losses are recognised in a manner similar to the defined benefit pension plan.

(iii) Other employee benefits:

Employee leave entitlements are recognised as they accrue to employees. A provision is made for the estimated liability for vacation and sick leave, as a result of services rendered by employees up to the reporting date.

(p) Impairment:*Financial assets*

The group recognises loss allowances for expected credit losses (ECLs) on financial assets measured at amortised cost. The company measures loss allowances at an amount equal to lifetime ECLs.

Loss allowances for trade receivables are always measured at an amount equal to lifetime ECLs.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies (continued)****(p) Impairment (continued):***Financial assets (continued)*

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the company considers reasonable and supportable information relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the company's historical experience and informed credit assessment and including forward looking information.

The company assumes that the credit risk on financial assets has increased significantly if it is more than 90 days past due.

The company recognises loss allowances for ECLs and considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the company in full, without recourse by the company to action such as realising security if any is held; or
- the financial asset is more than 90 days past due.

Life-time ECLs are the ECLs that result from all possible default events over the expected life of the financial instrument.

The maximum period considered when estimating ECLs is the maximum contractual period over which the company is exposed to credit risk.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the company expects to receive).

ECLs are discounted at the effective interest rate of the financial asset.

Credit-impaired financial assets

At each reporting date, the company assesses whether financial assets carried at amortised costs are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies (continued)****(p) Impairment (continued):***Presentation of allowance for ECL in the statement of financial position*

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

Write-off

The gross carrying amount of a financial asset is written off (either partially or in full) when there is no reasonable expectation of recovering a financial asset in its entirety or a portion thereof. This is the case when the company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level.

Recoveries of amounts previously written off are included in 'impairment losses on financial instruments' in the statement of profit or loss.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the company's procedures for recovery of amounts due.

Non-financial assets

The carrying amount of the group and company's non-financial assets (other than inventories and deferred tax asset) are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit (CGU) exceeds its recoverable amount. Impairment losses are recognised in profit or loss.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the assets' carrying amount does not exceed the carrying amount that would have been determined, if no impairment loss had been recognised.

(q) Determination of profit or loss:

Profit is determined as the difference between the revenues from the goods and services rendered and the costs and other charges incurred during the year. Profits on transactions are taken in the year in which they are realised. A transaction is realised at the moment of delivery. Losses are taken in the year in which they are realised or determinable.

(r) Segment reporting:

A segment is a distinguishable component of the group that is engaged either in providing products (business segment), or in providing products within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

The group's activities are limited to the distribution of cigarettes to Jamaican consumers, operating in a single segment. As such no additional segment information is provided.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies (continued)****(s) Financial instruments:**

A financial instrument is any contract that gives rise to a financial asset of one enterprise and a financial liability or equity instrument of another enterprise. For the purpose of these financial statements, financial assets have been determined to include cash and cash equivalents and accounts receivable. Similarly, financial liabilities mainly comprise accounts payable.

(i) Recognition and initial measurement

Trade receivables are initially recognised when they are originated. All other financial assets and financial liabilities are initially recognised when the company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

(ii) Classification and subsequent measurement

On initial recognition, a financial asset is classified as measured at: amortised cost; fair value through other comprehensive income (FVOCI) – debt investment; FVOCI – equity investment; or fair value through profit or loss (FVTPL).

Financial assets are not reclassified subsequent to their initial recognition unless the company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding (SPPI).

Amortised cost represents the net present value (“NPV”) of the consideration receivable or payable as of the transaction date. This classification of financial assets comprises the following captions:

- Cash and cash equivalents
- Trade and other receivables

Due to their short-term nature, the group initially recognises these assets at the original invoiced or transaction amount less expected credit losses.

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL. On initial recognition, the company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies (continued)****(s) Financial instruments (continued):****(ii) Classification and subsequent measurement (continued)***Financial assets – Business model assessment*

The group makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management.

Financial assets – Assessment whether contractual cash flows are solely payments of principal and interest:

For the purposes of this assessment, ‘principal’ is defined as the fair value of the financial asset on initial recognition. ‘Interest’ is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

Financial assets – Assessment whether contractual cash flows are solely payments of principal and interest

The group’s objective is to hold financial assets to collect contractual cash flows. In assessing whether the contractual cash flows are solely payments of principal and interest, the group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition.

Financial liabilities

All financial liabilities are recognised initially at fair value and in the case of borrowings, plus directly attributable transaction costs. The group’s financial liabilities, which mainly comprise accounts payables is recognised initially at fair value.

Financial assets and liabilities – Subsequent measurement and gains and losses

Financial assets at amortised cost are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

The subsequent measurement of financial liabilities depends on their classification as described in the particular recognition methods disclosed in the individual policy statements associated with each item.

(iii) Derecognition*Financial assets*

The group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**23. Significant accounting policies (continued)**

(s) Financial instruments (continued):

(iii) Derecognition (continued)

Financial assets (continued)

The group enters into transactions whereby it transfers assets recognised on its statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred assets or a portion of them. In such cases, the transferred assets are not derecognised.

Financial liabilities

The group derecognises a financial liability when its contractual obligations are discharged or cancelled, or expired.

(iv) Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

(t) Fair value:

Definition of fair value:

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Market price is used to determine fair value where an active market exists as it is the best evidence of the fair value of a financial instrument.

Determination of fair value:

The group's financial instruments lack an available trading market. The fair value of all financial instruments included in current assets and current liabilities are considered to approximate their carrying values, due to their short-term nature. The fair values of amounts due from and due to subsidiary companies are assumed to approximate carrying values.

(u) Dividends and distributions:

Dividends and distributions are recognised in the period in which they are declared.

CARRERAS LIMITED**Notes to the Financial Statements (Continued)**
March 31, 2020**24. New and amended standards issued but not yet effective**

At the date of approval of the financial statements, a number of new standards and amendments to standards, were in issue but were not yet effective and which the group has not early adopted. Those which management considered may be relevant to the group are as follows:

New or amended Standards	Summary of the requirements
Amendment to IAS 1, <i>Presentation of Financial Statements</i> and IAS 8, <i>Accounting Policies, Changes in Accounting Estimates and Errors</i>	<p>This amendment is effective for annual periods beginning on or after January 1, 2020, and provides a definition of ‘material’ to guide preparers of financial statements in making judgements about information to be included in financial statements.</p> <p><i>“Information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity.”</i></p>
Amendments to References to Conceptual Framework in IFRS Standards	<p>This amendment is effective retrospectively for annual reporting periods beginning on or after January 1, 2020. The revised framework covers all aspects of standard-setting including the objective of financial reporting. The main change relates to how and when assets and liabilities are recognised and derecognised in the financial statements:</p> <ul style="list-style-type: none"> - New ‘bundle of rights’ approach to assets will mean that an entity may recognise a right to use an asset rather than the asset itself; - A liability will be recognised if a company has no practical ability to avoid it. This may bring liabilities on-balance-sheet earlier than at present. - A new control-based approach to derecognition will allow an entity to derecognise an asset when it loses control over all or part of it; the focus will no longer be on the transfer of risks or rewards.

The group is assessing the impact that these new standards, amendments and interpretations will have on its 2021 financial statements.

25. Impact of the COVID-19 Pandemic

The World Health Organization in March 2020 declared the novel coronavirus, COVID-19, as a global pandemic. As a first step we instituted measures at our properties to safeguard and protect our stakeholders by not only providing information to our employees, business partners and clients but equipping all personnel with supplies to prevent contagion and establishing protocols to access our premises. In addition, we have been working with our staff to ensure common areas are thoroughly cleaned and sanitized and we engaged our flexi-work plan to minimize the number of employees in our premises whilst enabling a work from home strategy to continue operating our business. The Business Continuity Plan for a pandemic was put in place and members of the Crisis Management Team of Carreras Limited attend daily meetings in which the impacts to our business are assessed and measures are discussed to curb the spread of the disease.

It was agreed that while these measures persisted our portfolio could be affected mainly driven by the restrictions imposed on restaurants, bars and mass entertainment gatherings which account for 5% of our total sales. However, as of the third week in May 2020, these restrictions have significantly relaxed.

Finally, Carreras’ Management implemented a cost reduction program to increase efficiency by cutting close to 8% of our cost base. This and other initiatives are intended to contain the financial impact should a sales reduction occur.