

SALADA FOODS JAMAICA LIMITED (GROUP) INTERIM REPORT December 31, 2019

1st QUARTER



SALADA FOODS JAMAICA LIMITED (GROUP)

INTERIM REPORT TO SHAREHOLDERS

The Board of Directors is pleased to release the following financial results for Salada Foods Group for the three-months ended December 31, 2019.

| | 3 months December 31 2019 | 3 months December 31 2018 | % | Change |
|---|---------------------------------|---------------------------------|---|--------|
| Gross Revenue | 288,458 | 172,335 | | 67% |
| Gross Margin | 22.6% | 19.7% | | 15% |
| Operating Profit | 18,749 | (15,728) | | 219% |
| Interest and Other Investment income and Exchange Gains | (11,521) | (3,633) | | -217% |
| Profit after Tax | 5,422 | (23,082) | | 123% |
| EPS (cents) | 5.3 | (22.1) | | 124% |

Revenue for the three-month period ending December 31, 2019 was \$288.46M or 67% above the \$172.34M posted for the comparable period last year. Revenue improvements were attributed to increased sales in both domestic and export markets.

Gross Profits of \$65.28M is an improvement over the corresponding period last year of \$34.0M. Increased manufacturing costs attributed to the use of Jamaica Blue Mountain green beans coupled with increased factory maintenance charges in the quarter drove cost of sales upwards reducing profitability. Operating profit for the period was \$18.75M or 219% above prior year's results.

Both administrative and selling and promotional expenses were curtailed in the quarter; administrative charges were \$31.40M lower than the \$35.59M last year. Profitability continues to be impacted by the JACRA cess on green beans of which \$20.71M was absorbed into production for the quarter.



The outlook to year end remains favourable with the strengthening of our marketing efforts in both domestic and overseas markets.

Patrick Williams

Chairman

Michael Bernard

Director



Unaudited Consolidated Statement of Comprehensive Income For Three Months ended December 31, 2019

| | Three Months ended | | |
|-----------------------------------|--------------------|-------------|--|
| _ | December 31 | December 31 | |
| | 2019 | 2018 | |
| | \$'000 | \$'000 | |
| Sales | 288,458 | 172,335 | |
| Cost of Sales | (223, 180) | (138,327) | |
| Gross Profit | 65,277 | 34,008 | |
| Other operating (loss)/income | 501 | (0) | |
| Administrative expenses | (31,395) | (35,592) | |
| Selling and promotional expenses | (15,634) | (14,144) | |
| Operating profit | 18,749 | (15,728) | |
| Net Finance income | (11,521) | (3,633) | |
| Profit before taxation | 7,229 | (19,361) | |
| Taxation | (1,806) | (3,721) | |
| Total comprehensive income/(Loss) | 5,422 | (23,082) | |
| Attributable to: | | | |
| Stockholders of the company | 5,490 | (22,980) | |
| Non-controlling interest | (68) | (102) | |
| - - | 5,422 | (23,082) | |
| Earnings per stock unit | \$0.05 | -\$0.22 | |



Unaudited Consolidated Statement of Financial Position December 31, 2019

| , and the second | Unaudited December 31 2019 \$'000 | Unaudited December 31 2018 \$'000 | Audited September 30 2019 \$'000 |
|--|-----------------------------------|-----------------------------------|----------------------------------|
| NON-CURRENT ASSETS | Ş 000 | 3 000 | Ş 000 |
| Property, plant and equipment | 125,502 | 123,329 | 121,544 |
| Intangible assets | 1,300 | 1,300 | 1,300 |
| Investment | 136,589 | 112,015 | 144,141 |
| Deferred tax asset | 15,441 | 19,259 | 15,441 |
| Long term receivables | 7,207 | 13,868 | 8,317 |
| | 286,039 | 269,771 | 290,743 |
| CURRENT ASSETS | | | |
| Cash and cash equivalents | 217,575 | 21,777 | 135,352 |
| Investments | 93,613 | 263,140 | 142,601 |
| Accounts receivable | 161,372 | 216,887 | 167,391 |
| Inventories | 393,621 | 255,362 | 447,090 |
| Current portion of Long term receivables Tax recoverable | 7,093 - | 7,147 - | 7,364 6,328 |
| 74X 1000 101 43310 | 873,274 | 764,314 | 906,126 |
| TOTAL ASSETS | 1,159,315 | 1,034,085 | 1,196,869 |
| STOCKHOLDERS' EQUITY | | | |
| Share capital | 73,216 | 73,216 | 73,216 |
| Capital reserves | 16,275 | 16,275 | 16,275 |
| Retained earnings | 858,163 | 769,248 | 925,390 |
| • | 947,654 | 858,739 | 1,014,881 |
| NON-CONTROLLING INTEREST | 987 | 1,507 | 1,055 |
| • | 948,641 | 860,246 | 1,015,936 |
| NON-CURRENT LIABILITY | | | |
| Employee benefit obligation | - | * | - |
| · · · · · · | (0) | | - |
| CURRENT LIABILITIES | | | |
| Accounts payable | 200,106 | 150,611 | 160,635 |
| Current portion of Finance lease obligation | | 3,101 | - |
| Tax payable | 10,567 | 20,126 | 20,298 |
| | 210,674 | 173,838 | 180,933 |
| TOTAL STOCKHOLDERS' EQUITY AND LIABILITIES | 1,159,315 | 1,034,085 | 1,196,869 |

Approved by:

Patrick Williams - Chairman

Michael Bernard - Director



Unaudited Consolidated Statement of Changes in Equity Attributable to Stockholders of the Company For Three Months Ended December 31, 2019.

| | Share Capital \$'000 | Capital Reserve \$'000 | Retained Earnings \$'000 | Non- controlling Interest \$'000 | Total \$'000 |
|---|-----------------------------|------------------------------|---|---|-------------------------------|
| Balances at September 30, 2019 | 73,216 | 16,275 | 925,390 | 1,055 | 1,015,936 |
| Total comprehensive income for the period | 73,216 | 16,275 | 5,490 930,880 | (68) 987 | 5,422 1,021,359 |
| Dividends paid | | | (72,718) | | (72,718) |
| Balances at December 31, 2019 | 73,216 | 16,275 | 858,162 | 987 | 948,641 |
| | | | | | |
| | Share Capital \$'000 | Capital Reserve \$'000 | Retained Earnings \$'000 | Non- controlling Interest \$'000 | Total \$'000 |
| Balances at September 30, 2018 | Capital | Reserve | Earnings | controlling Interest | |
| Balances at September 30, 2018 Total comprehensive income for the period | Capital \$'000 | Reserve \$'000 | Earnings \$'000 | controlling Interest \$'000 | \$'000 |
| | Capital \$'000 73,216 | Reserve \$'000 16,275 | Earnings \$'000 849,364 (22,980) | controlling Interest \$'000 1,609 (102) | \$'000 940,464 (23,082) |



Unaudited Consolidated Statement of Cash Flows Period ended December 31, 2019

| Cash flows from operating activities: December 31 (2019) December 31 (2018) Profit for the period 5,422 (23,082) Adjustments for Items not involving cash: 4,632 4,753 Depreciation 4,632 4,753 Income Tax Expense (1,362) 2,045 Deferred Taxation 3,168 1,948 Interest Expense (960) (1,628) Interest Expense 0 96 Employee benefit Asset - 0 Employee benefit Asset - 0 Employee benefit Asset - 0 Inventories (10,531) (31,157) Accounts receivable 71,934 24,209 Accounts payable 39,675 19,744 Cash provided by operations 111,978 (3,074) Interest Paid 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Interest Received (96) 1,399 Purc | | Unaudited | Unaudited |
|--|--|-------------|-------------|
| \$'000 \$'000 Cash flows from operating activities: (23,082) Profit for the period 5,422 (23,082) Adjustments for Items not involving cash: (1,362) 4,753 Depreciation 4,632 4,753 Income Tax Expense (1,362) 2,045 Deferred Taxation 3,168 1,948 Interest Income (960) (1,628) Interest Expense 0 96 Employee benefit Asset - 0 Employee benefit Asset - 0 Changes in operating assets and liabilities: 10,900 (15,870) Inventories (10,531) (31,157) Accounts receivable 71,934 24,209 Accounts payable 39,675 19,744 Cash provided by operations 111,978 (3,074) Interest Paid 0 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from in | | December 31 | December 31 |
| Cash flows from operating activities: Cash flows from the period 5,422 (23,082) Adjustments for Items not involving cash: 3,463 4,753 Depreciation 4,632 2,045 Income Tax Expense (1,362) 2,045 Deferred Taxation 3,168 1,948 Interest Income (960) (1,628) Interest Expense 0 96 Employee benefit Asset - 0 Employee benefit Asset - 0 Changes in operating assets and liabilities: 10,900 (15,870) Inventories (10,531) (31,157) Accounts receivable 71,934 24,209 Accounts payable 39,675 19,744 Cash provided by operations 111,978 (3,074) Interest Paid 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from investing activities 1,207 (1,742) Interest Received | | 2019 | 2018 |
| Profit for the period 5,422 (23,082) Adjustments for Items not involving cash: Use preciation 4,632 4,753 Income Tax Expense (1,362) 2,045 Deferred Taxation 3,168 1,948 Interest Income (960) (1,628) Interest Expense 0 96 Employee benefit Asset - 0 Changes in operating assets and liabilities: 10,900 (15,870) Changes in operating assets and liabilities: 10,900 (15,870) Inventories (10,531) (31,157) Accounts receivable 71,934 24,209 Accounts receivable 39,675 19,744 Cash provided by operations 111,978 (3,074) Interest Paid 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from investing activities 56,506 23,711 Long term Receivables 1,207 (1,742) Interest Receiv | | \$'000 | \$'000 |
| Depreciation | Cash flows from operating activities: | | |
| Depreciation | Profit for the period | 5,422 | (23,082) |
| Income Tax Expense (1,362) 2,045 Deferred Taxation 3,168 1,948 Interest Income (960) (1,628) Interest Expense 0 96 Employee benefit Asset - 0 Changes in operating assets and liabilities: 10,900 (15,870) Changes in operating assets and liabilities: (10,531) (31,157) Accounts receivable 71,934 24,209 Accounts payable 39,675 19,744 Cash provided by operations 111,978 (3,074) Interest Paid 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from investing activities 1,207 (1,742) Interest Receivables 1,207 (1,742) Interest Receivables 1,207 (1,742) Interest Receivables 0 0 Purchase of property, plant and equipment (8,567) (12,973) Proceeds from sale of Assets 0 <td>Adjustments for Items not involving cash:</td> <td></td> <td></td> | Adjustments for Items not involving cash: | | |
| Deferred Taxation 3,168 1,948 Interest Income (960) (1,628) Interest Expense 0 96 Employee benefit Asset - 0 Changes in operating assets and liabilities: 10,900 (15,870) Changes in operating assets and liabilities: (10,531) (31,157) Accounts receivable 71,934 24,209 Accounts payable 39,675 19,744 Cash provided by operations 111,978 (3,074) Interest Paid 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from investing activities 106,764 (10,218) Cash flows from investing activities 1,207 (1,742) Interest Received (969) 1,399 Purchase of property, plant and equipment (8,567) (12,973) Proceeds from sale of Assets 0 0 Cash provided/(used) by investing activities 48,177 10,396 Cas | Depreciation | 4,632 | 4,753 |
| Interest Income (960) (1,628) Interest Expense 0 96 Employee benefit Asset - 0 Changes in operating assets and liabilities: 10,900 (15,870) Changes in operating assets and liabilities: (10,531) (31,157) Accounts receivable 71,934 24,209 Accounts payable 39,675 19,744 Cash provided by operations 111,978 (3,074) Interest Paid 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from investing activities 106,764 (10,218) Cash flows from investing activities 1,207 (1,742) Interest Receivables 1,207 (1,742) Interest Receivables 1,207 (1,742) Interest Receivable of property, plant and equipment (8,567) (12,973) Proceeds from sale of Assets 0 0 0 Cash glows from Financing activities 48,177 10,396 | Income Tax Expense | (1,362) | 2,045 |
| Interest Expense 0 96 Employee benefit Asset - 0 Changes in operating assets and liabilities: 10,900 (15,870) Inventories (10,531) (31,157) Accounts receivable 71,934 24,209 Accounts payable 39,675 19,744 Cash provided by operations 111,978 (3,074) Interest Paid 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from investing activities 56,506 23,711 Long term Receivables 1,207 (1,742) Interest Received (969) 1,399 Purchase of property, plant and equipment (8,567) (12,973) Proceeds from sale of Assets 0 0 Cash provided/(used) by investing activities 48,177 10,396 Cash glows from Financing activities 48,177 10,396 Cash used by Financing Activities 0 (2,154) Cash provided befor | Deferred Taxation | 3,168 | 1,948 |
| Employee benefit Asset - 0 Changes in operating assets and liabilities: 10,900 (15,870) Inventories (10,531) (31,157) Accounts receivable 71,934 24,209 Accounts payable 39,675 19,744 Cash provided by operations 111,978 (3,074) Interest Paid 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from investing activities 106,764 (10,218) Cash flows from investing activities 56,506 23,711 Long term Receivables 1,207 (1,742) Interest Received (969) 1,399 Purchase of property, plant and equipment (8,567) (12,973) Proceeds from sale of Assets 0 0 Cash provided/(used) by investing activities 48,177 10,396 Cash flows from Financing activities - - Shares issued during period, being cash provided 2,154 Lea | Interest Income | (960) | (1,628) |
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| Changes in operating assets and liabilities: (10,531) (31,157) Inventories (10,531) (31,157) Accounts receivable 71,934 24,209 Accounts payable 39,675 19,744 Cash provided by operations 111,978 (3,074) Interest Paid 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from investing activities 56,506 23,711 Long term Receivables 1,207 (1,742) Interest Received (969) 1,399 Purchase of property, plant and equipment (8,567) (12,973) Proceeds from sale of Assets 0 0 Cash provided/(used) by investing activities 48,177 10,396 Cash flows from Financing activities 0 (2,154) Lease Obligation 0 (2,154) Interest Expense - - Cash used by Financing Activities 0 (2,154) Cash provided before d | Employee benefit Asset | - | 0 |
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| Accounts payable 39,675 19,744 Cash provided by operations 111,978 (3,074) Interest Paid 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from investing activities 56,506 23,711 Long term Receivables 1,207 (1,742) Interest Received (969) 1,399 Purchase of property, plant and equipment (8,567) (12,973) Proceeds from sale of Assets 0 0 Cash provided/(used) by investing activities 48,177 10,396 Cash flows from Financing activities 48,177 10,396 Cash sissued during period, being cash provided 56,506 23,711 10,396 Cash provided/(used) by investing activities 48,177 10,396 Cash sissued during period, being cash provided 56,506 10 10,396 Cash provided before fivities 0 (2,154) 10,396 Cash used by Financing Activities 0 (2,154) 10,396 10,396 10,396 10,396 10, | Inventories | (10,531) | (31,157) |
| Cash provided by operations111,978(3,074)Interest Paid0(96)Taxation paid or deducted at source(5,214)(7,048)Net cash provided by operating activities106,764(10,218)Cash flows from investing activitiesInvestments, Net56,50623,711Long term Receivables1,207(1,742)Interest Received(969)1,399Purchase of property, plant and equipment(8,567)(12,973)Proceeds from sale of Assets00Cash provided/(used) by investing activities48,17710,396Cash flows from Financing activitiesShares issued during period, being cash provided0(2,154)Lease Obligation0(2,154)Interest ExpenseCash used by Financing Activities0(2,154)Cash provided before dividends154,908(1,977)Dividends paid(72,718)(57,136)Increase/(decrease) in cash and cash equivalents82,223(59,113)Cash and cash equivalents at beginning of period135,35280,890 | Accounts receivable | 71,934 | 24,209 |
| Interest Paid 0 (96) Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from investing activities Investments, Net 56,506 23,711 Long term Receivables 1,207 (1,742) Interest Received (969) 1,399 Purchase of property, plant and equipment (8,567) (12,973) Proceeds from sale of Assets 0 0 0 Cash provided/(used) by investing activities 48,177 10,396 Cash flows from Financing activities Shares issued during period, being cash provided Lease Obligation 0 (2,154) Interest Expense Cash used by Financing Activities 0 (2,154) Cash provided before dividends 154,908 (1,977) Dividends paid (72,718) (57,136) Increase/(decrease) in cash and cash equivalents 82,223 (59,113) Cash and cash equivalents at beginning of period 135,352 80,890 | Accounts payable | 39,675 | 19,744 |
| Taxation paid or deducted at source (5,214) (7,048) Net cash provided by operating activities 106,764 (10,218) Cash flows from investing activities Investments, Net 56,506 23,711 Long term Receivables 1,207 (1,742) Interest Received (969) 1,399 Purchase of property, plant and equipment (8,567) (12,973) Proceeds from sale of Assets 0 0 0 Cash provided/(used) by investing activities 48,177 10,396 Cash flows from Financing activities Shares issued during period, being cash provided Lease Obligation 0 (2,154) Interest Expense Cash used by Financing Activities 0 (2,154) Cash provided before dividends 154,908 (1,977) Dividends paid (72,718) (57,136) Increase/(decrease) in cash and cash equivalents 82,223 (59,113) Cash and cash equivalents at beginning of period 135,352 80,890 | Cash provided by operations | 111,978 | (3,074) |
| Net cash provided by operating activities Cash flows from investing activities Investments, Net Long term Receivables Interest Received Interest Received Interest Received Interest From sale of Assets Cash provided/(used) by investing activities Cash flows from Financing activities Cash Glows from Financing activities Shares issued during period, being cash provided Lease Obligation Interest Expense Cash used by Financing Activities Cash provided before dividends Increase/(decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period 106,764 (10,218) 23,711 26,506 23,711 26,509 1,207 (1,742) 1 | Interest Paid | 0 | (96) |
| Cash flows from investing activities Investments, Net 56,506 23,711 Long term Receivables 1,207 (1,742) Interest Received (969) 1,399 Purchase of property, plant and equipment (8,567) (12,973) Proceeds from sale of Assets 0 0 Cash provided/(used) by investing activities 48,177 10,396 Cash flows from Financing activities Shares issued during period, being cash provided Lease Obligation 0 (2,154) Interest Expense Cash used by Financing Activities 0 (2,154) Cash provided before dividends 154,908 (1,977) Dividends paid (72,718) (57,136) Increase/(decrease) in cash and cash equivalents 82,223 (59,113) Cash and cash equivalents at beginning of period 135,352 80,890 | Taxation paid or deducted at source | (5,214) | (7,048) |
| Investments, Net Long term Receivables 1,207 Interest Received (969) 1,399 Purchase of property, plant and equipment (8,567) Proceeds from sale of Assets 0 Cash provided/(used) by investing activities Cash flows from Financing activities Shares issued during period, being cash provided Lease Obligation 10 Cash used by Financing Activities Cash used by Financing Activities Cash provided before dividends 154,908 Increase/(decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period 135,352 80,890 | Net cash provided by operating activities | 106,764 | (10,218) |
| Investments, Net Long term Receivables 1,207 Interest Received (969) 1,399 Purchase of property, plant and equipment (8,567) Proceeds from sale of Assets 0 Cash provided/(used) by investing activities Cash flows from Financing activities Shares issued during period, being cash provided Lease Obligation 10 Cash used by Financing Activities Cash used by Financing Activities Cash provided before dividends 154,908 Increase/(decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period 135,352 80,890 | Cash flows from investing activities | | |
| Interest Received (969) 1,399 Purchase of property, plant and equipment (8,567) (12,973) Proceeds from sale of Assets 0 0 0 Cash provided/(used) by investing activities 48,177 10,396 Cash flows from Financing activities Shares issued during period, being cash provided Lease Obligation 0 (2,154) Interest Expense Cash used by Financing Activities 0 (2,154) Cash provided before dividends 154,908 (1,977) Dividends paid (72,718) (57,136) Increase/(decrease) in cash and cash equivalents 82,223 (59,113) Cash and cash equivalents at beginning of period 135,352 80,890 | | | |
| Purchase of property, plant and equipment Proceeds from sale of Assets O Cash provided/(used) by investing activities Cash flows from Financing activities Shares issued during period, being cash provided Lease Obligation O Cash used by Financing Activities Cash provided before dividends Dividends paid Increase/(decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period (12,973) (12,973) (12,973) (12,973) (12,973) (12,973) (2,154) (2,154) (2,154) (2,154) (2,154) (3,977) (57,136) (59,113) (59,113) | _ | 1,207 | (1,742) |
| Proceeds from sale of Assets 0 0 0 Cash provided/(used) by investing activities 48,177 10,396 Cash flows from Financing activities Shares issued during period, being cash provided Lease Obligation 0 (2,154) Interest Expense Cash used by Financing Activities 0 (2,154) Cash provided before dividends 154,908 (1,977) Dividends paid (72,718) (57,136) Increase/(decrease) in cash and cash equivalents 82,223 (59,113) Cash and cash equivalents at beginning of period 135,352 80,890 | | (969) | 1,399 |
| Cash provided/(used) by investing activities 48,177 10,396 Cash flows from Financing activities Shares issued during period, being cash provided Lease Obligation 0 (2,154) Interest Expense Cash used by Financing Activities 0 (2,154) Cash provided before dividends 154,908 (1,977) Dividends paid (72,718) (57,136) Increase/(decrease) in cash and cash equivalents 82,223 (59,113) Cash and cash equivalents at beginning of period 135,352 80,890 | | (8,567) | (12,973) |
| Cash flows from Financing activities Shares issued during period, being cash provided Lease Obligation 0 (2,154) Interest Expense Cash used by Financing Activities 0 (2,154) Cash provided before dividends 154,908 (1,977) Dividends paid (72,718) (57,136) Increase/(decrease) in cash and cash equivalents 82,223 (59,113) Cash and cash equivalents at beginning of period 135,352 80,890 | | 0 | 0 |
| Shares issued during period, being cash provided Lease Obligation 0 (2,154) Interest Expense Cash used by Financing Activities 0 (2,154) Cash provided before dividends 154,908 (1,977) Dividends paid (72,718) (57,136) Increase/(decrease) in cash and cash equivalents 82,223 (59,113) Cash and cash equivalents at beginning of period 135,352 80,890 | Cash provided/(used) by investing activities | 48,177 | 10,396 |
| Lease Obligation0(2,154)Interest ExpenseCash used by Financing Activities0(2,154)Cash provided before dividends154,908(1,977)Dividends paid(72,718)(57,136)Increase/(decrease) in cash and cash equivalents82,223(59,113)Cash and cash equivalents at beginning of period135,35280,890 | Cash flows from Financing activities | | |
| Interest Expense Cash used by Financing Activities 0 (2,154) Cash provided before dividends 154,908 (1,977) Dividends paid (72,718) (57,136) Increase/(decrease) in cash and cash equivalents 82,223 (59,113) Cash and cash equivalents at beginning of period 135,352 80,890 | Shares issued during period, being cash provided | | |
| Cash used by Financing Activities0(2,154)Cash provided before dividends154,908(1,977)Dividends paid(72,718)(57,136)Increase/(decrease) in cash and cash equivalents82,223(59,113)Cash and cash equivalents at beginning of period135,35280,890 | Lease Obligation | 0 | (2,154) |
| Cash used by Financing Activities0(2,154)Cash provided before dividends154,908(1,977)Dividends paid(72,718)(57,136)Increase/(decrease) in cash and cash equivalents82,223(59,113)Cash and cash equivalents at beginning of period135,35280,890 | Interest Expense | - | - |
| Cash provided before dividends154,908(1,977)Dividends paid(72,718)(57,136)Increase/(decrease) in cash and cash equivalents82,223(59,113)Cash and cash equivalents at beginning of period135,35280,890 | | | (2.154) |
| Increase/(decrease) in cash and cash equivalents 82,223 (59,113) Cash and cash equivalents at beginning of period 135,352 80,890 | | | |
| Cash and cash equivalents at beginning of period 135,352 80,890 | Dividends paid | (72,718) | (57,136) |
| Cash and cash equivalents at beginning of period 135,352 80,890 | Increase/(decrease) in cash and cash equivalents | 82,223 | (59,113) |
| | Cash and cash equivalents at beginning of period | 135,352 | |
| | Cash and cash equivalents at end of period | 217,575 | |



Notes to the Interim Financial Statements Period ended December 31, 2019.

1) Identification

Salad Foods Jamaica Limited ("the company") is incorporated and domiciled in Jamaica. Its principal activity is the manufacture and sale of instant coffee, roasted and ground coffee beans and other consumer products. The company and its subsidiaries are collectively referred to as the "group". The company's registered office is located at 20 Bell Road, Kingston 11 Jamaica, West Indies. Effective February 1, 2017, the company outsourced the distribution of its core products in local market to its subsidiary, Mountain Peak Food Processors Limited.

2) Statement of compliance, basis of preparation and significant accounting policies

a) Statement of Compliance:

i) The consolidated financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) and their interpretations, issued by the International Accounting Standards Board (IASB), and comply with the provisions of the Jamaican Companies Act.

b) Basis of preparation

- i) These financial statements are presented in Jamaican dollar (\$), which is the functional currency of the group. All information presented in Jamaican dollars has been rounded to the nearest thousand, except when otherwise indicated.
- ii) The financial statements are prepared on the historical cost basis, where necessary, prior period comparatives have been reclassified to conform to current period presentation. The same accounting policies and methods of computation are followed in the interim financial statements, as were followed in the most recent annual financial statements.

c) Significant accounting policies

i) Property, plant & equipment:

Property, plant & equipment are measured at historical cost or deemed cost, less accumulated depreciation and impairment losses, if any. Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the group and its cost can be measured reliably. The cost of day-to-day servicing of property, plant and equipment is recognised in profit or loss.



Notes to the Interim Financial Statements

Period ended December 31, 2019.

- 2. Statement of compliance, basis of preparation and significant accounting policies (cont'd)
 - c). Significant accounting policies (cont'd)

ii) Depreciation:

Depreciation is computed on a straight-line basis at annual rates estimated to write down the property, plant & equipment to their estimated residual values at the end of their expected useful lives. No depreciation is charged on freehold land.

Annual depreciation rates are as follows:

| Buildings | 2.5 - 10% |
|-------------------------|-----------|
| Infrastructure | 2.5 – 10% |
| Machinery and equipment | 2.5 - 20% |
| Motor vehicles | 20% |

The depreciation methods, useful lives and residual values are reassessed at the reporting date.

iii) Inventories:

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the weighted average cost basis. The cost of finished goods and work-in-progress comprises raw and packaging materials, direct labour, other direct costs and a proportion of related production overheads. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses comprising raw material packaging and goods in transit is based on their costs.

The cost of other inventories comprising raw and packaging materials and goods in transit is based on their cost and expenses incurred in acquiring and bringing them to their existing location and condition.

iv) Accounts receivable:

Trade and other receivables are stated at amortised cost, less impairment losses.

v) Cash and cash equivalents:

Cash and cash equivalents comprise cash and bank balances, other short-term investments and other monetary instruments with maturities ranging between one and three months from the reporting date.

vi) Accounts payable:

Trade and other payables are stated at amortised cost.



Notes to the Interim Financial Statements Period ended December 31, 2019.

2. Statement of compliance, basis of preparation and significant accounting policies (cont'd)

c). Significant accounting policies (cont'd)

vii) Revenue:

Revenue from the sale of goods is recognised in profit or loss when the significant risks and rewards of ownership have been transferred to the buyer. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due or material associated costs on the possible return of goods.

viii) Income tax:

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in the profit or loss except to the extent that it relates to items recognised directly to equity, in which case it is recognised in other comprehensive income.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted at the statement of financial position date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted at the reporting date.

(ix) Finance leases:

(i) Determining whether an arrangement contains a lease

At inception of an arrangement, the company determines whether an arrangement is or contains a lease. If the company concludes for a finance lease that it is impracticable to separate payments reliably, then an asset and a liability are recognised as the amount equal to the fair value of the underlying asset; subsequently, the liability is reduced as payments are made and an imputed finance cost on the liability is recognised using the company's incremental borrowing rate.

(ii) Leased assets:

Assets held by the company under leases that transfer to the company substantially all the risks and rewards of ownership are classified as finance leases. The leased assets are measured initially at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the assets are accounted for in accordance with the accounting policy applicable to that asset.



Notes to the Interim Financial Statements Period ended December 31, 2019

The depreciation rates applied to leased assets are consistent with similar owned assets, except where there is no reasonable certainty that the lessee will obtain ownership by the end of the lease term, in which case the asset is depreciated at the shorter of the lease term and its useful life.

Assets held under other leases are classified as operating leases and are not recognised in the company's statement of financial position.

(iii) Lease payments:

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term to produce a constant periodic rate of interest on the remaining balance of the liability.

2. Statement of compliance, basis of preparation and significant accounting policies (cont'd)

c). Significant accounting policies (cont'd)

(x) Segment reporting:

An operating segment is a component of the group that engages in business activities from which it may earn revenues and incur expenses; whose operating results are regularly reviewed by the entity's Chief Operating Decision Maker (CODM) to make decisions about resources to be allocated to the segment and assess its performance; and for which discrete financial information is available.

Based on the information presented to and reviewed by the CODM, the entire operations of the company are considered as one operating segment.

SALADA FOODS JAMAICA LIMITED QUARTERLY REPORT AS AT 31 DECEMBER 2019

10 LARGEST SHAREHOLDERS

| SHAREHOUDERS | SHAREHOLDING |
|--|--------------|
| RESOURCE IN MOTION LIMITED | 60,236,700 |
| AIC (JAMAICA) LIMITED | 8,988,120 |
| DONWIS LIMITED | 7,504,280 |
| IDEAL PORTFOLIO SERVICES COMPANY LIMITED | 3,723,554 |
| IDEAL BETTING COMPANY LIMITED | 2,755,310 |
| IDEAL GROUP CORPORATION LIMITED | 2,726,000 |
| IDEAL FINANCE CORPORATION LIMITED | 2,620,000 |
| DONOVAN A. LEWIS | 1,677,400 |
| PAM - POOLED EQUITY FUND | 1,088,045 |
| CARIBBEAN TRUST & MERCHANT BANK | 1,030,760 |
| | 92,350,169 |

SHAREHOLDINGS OF DIRECTORS & CONNECTED PARTIES

| BIRECTORS | TOTAL SHARBHOLDING | DIRIĞÜ | CONNECTED |
|--------------------|-----------------------|--------|------------|
| BERNARD, MICHAEL | 0 | 0 | 0 |
| HILL, AUBYN | . 0 | 0 | |
| LEWIS, KATHRYN | 82,223,877 | 1,000 | 82,222,877 |
| STULTZ, ERIC* | 272,000 | 0 | 272,000 |
| WILLIAMS, PATRICK* | 344,385 | 0 | 344,385 |

SENIOR MANAGEMENT HOLDINGS

| SENIOR MANAGERS | TOTAL SHAREHOLDING | DIRECT . | CONNECTED |
|-----------------------|-----------------------|----------|-----------|
| BLAKE-BENNETT, DIANNA | 0 | 0 | 0 |
| HAMILTON, ZAYOUS | 0 | 0 | O |
| LEWIS, LORNA | 0 | 0 | 0 |

| COMPANYSEGRETARY | TOTAL SHARBHOLDING | is surem Claumand, for his filler er eas of | |
|------------------|-----------------------|---|---|
| SMITH, MICHELLE | 0 | 0 | 0 |

Notes

*Eric Stultz and Patrick Williams/ Patricia Williams/Bella Williams owns shares held through Ideal Portfolio Services Company Limited

Appointment(s):

Mr. Zayous Hamilton - Acting Financial Controller effective 30 November 2019 Resignation(s):

Mr. Garfield Edwards - Financial Controller effective 30 November 2019

Mr. Dave Lemard - Group Engineering & Services Manager effective 30 November 2019