

SUMMARY CONSOLIDATED AUDITED FINANCIAL REPORT

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2016

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| J\$'000 | AUDITED 31.12.2016 | AUDITED 31.12.2015 |
|-------------------------------------|-----------------------|-----------------------|
| NET ASSETS | | |
| Non-current assets | | |
| Property, plant and equipment | 6,571,104 | 5,353,934 |
| Intangible assets | 9,460 | 23,232 |
| Deferred tax asset | 131,713 | — |
| | <u>6,712,277</u> | <u>5,377,166</u> |
| Current assets | | |
| Inventories | 2,095,803 | 2,781,194 |
| Taxation recoverable | 118,451 | 35,680 |
| Due from related companies | 205,460 | 581,743 |
| Receivables and prepayments | 569,929 | 1,164,942 |
| Cash and cash equivalents | 717,568 | 910,666 |
| | <u>3,707,211</u> | <u>5,474,225</u> |
| Current liabilities | | |
| Income tax payable | — | 180,248 |
| Due to parent and related companies | 104,041 | 1,510,011 |
| Payables and accruals | 2,544,019 | 2,497,010 |
| Provision | 5,159 | — |
| | <u>2,653,219</u> | <u>4,187,269</u> |
| Working capital surplus | <u>1,053,992</u> | <u>1,286,956</u> |
| Non-current liabilities | | |
| Due to parent and related companies | — | 205,582 |
| Provision | 27,393 | 21,366 |
| | <u>27,393</u> | <u>226,948</u> |
| TOTAL NET ASSETS | <u>7,738,876</u> | <u>6,437,174</u> |
| SHAREHOLDERS' EQUITY | | |
| Share capital: | | |
| Ordinary | 1,808,837 | 1,808,837 |
| Preference | 5,077,760 | 5,077,760 |
| Capital contribution | 3,839,090 | 3,839,090 |
| Reserves: | | |
| Realised capital gain | 1,413,661 | 1,413,661 |
| Accumulated losses | (4,400,472) | (5,702,174) |
| GROUP EQUITY | <u>7,738,876</u> | <u>6,437,174</u> |

CONSOLIDATED STATEMENT OF CASH FLOWS

| J\$'000 | AUDITED Year Jan to Dec 2016 | AUDITED Year Jan to Dec 2015 |
|--|---------------------------------------|---------------------------------------|
| Cash flows from operating activities | | |
| Profit before taxation | 1,350,862 | 1,726,388 |
| Adjustments for: | | |
| Depreciation and amortisation | 495,688 | 396,931 |
| Net debt restructuring gain | — | (167,792) |
| Stockholding and inventory restructuring costs (Note 5) | 400,774 | — |
| Net recovery of impaired receivables | (40,807) | (23,337) |
| Interest income | (5,201) | (10,613) |
| Interest expense | 9,838 | 127,854 |
| Unwinding of discount on rehabilitation provision | 9,636 | 20,834 |
| Unrealised foreign exchange losses, net | 21,140 | 52,533 |
| | <u>2,241,930</u> | <u>2,122,798</u> |
| Decrease/(increase) in inventories | 284,617 | (231,354) |
| Decrease in receivables and prepayments | 623,105 | 408,619 |
| Decrease/(increase) in due from related companies | 376,283 | (279,750) |
| Increase in payables and accruals | 48,094 | 342,144 |
| Increase in provision | 1,550 | 532 |
| (Decrease)/increase in due to parent and related companies | (1,352,672) | 492,753 |
| | <u>2,222,907</u> | <u>2,855,742</u> |
| Cash provided by operations | 2,222,907 | 2,855,742 |
| Interest received | 5,201 | 10,613 |
| Interest paid | (61,980) | (190,666) |
| Taxation paid | (443,891) | (2,433) |
| Net cash provided by operating activities | <u>1,722,237</u> | <u>2,673,256</u> |
| Cash flows from investing activities | | |
| Additions to property, plant and equipment | (1,699,091) | (810,904) |
| Net cash used in investing activities | <u>(1,699,091)</u> | <u>(810,904)</u> |
| Cash flows from financing activities | | |
| Repayment of loans | — | (611,808) |
| Repayment of amounts due to related companies | (205,582) | (515,135) |
| Net cash used in financing activities | <u>(205,582)</u> | <u>(1,126,943)</u> |
| (Decrease)/increase in cash and cash equivalents | <u>(182,436)</u> | <u>735,409</u> |
| Net cash and cash equivalents – beginning of year | <u>910,666</u> | <u>177,917</u> |
| Effect of foreign exchange rate changes | (10,662) | (2,660) |
| Net cash and cash equivalents – end of year | <u>717,568</u> | <u>910,666</u> |
| Represented by: | | |
| Cash at bank and short-term deposits | <u>717,568</u> | <u>910,666</u> |

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

| J\$'000 | AUDITED Year Jan to Dec 2016 | AUDITED Year Jan to Dec 2015 |
|---|---------------------------------------|---------------------------------------|
| Revenue | <u>15,780,756</u> | <u>15,431,897</u> |
| Earnings before interest, depreciation, amortisation, tax, stockholding and inventory restructuring and manpower restructuring costs | <u>2,702,838</u> | <u>2,576,658</u> |
| Depreciation and amortisation | (495,688) | (396,931) |
| Stockholding and inventory restructuring costs (Note 5) | (400,774) | — |
| Manpower restructuring costs (Note 4) | (406,123) | (436,372) |
| Operating profit | <u>1,400,253</u> | <u>1,743,355</u> |
| Interest income | 5,201 | 10,613 |
| Net debt restructuring gain | — | 167,792 |
| Finance costs | (54,592) | (195,372) |
| Profit before taxation | <u>1,350,862</u> | <u>1,726,388</u> |
| Taxation charge | (49,160) | (180,248) |
| Net profit for the year | <u>1,301,702</u> | <u>1,546,140</u> |
| Total comprehensive income attributable to equity holders | <u>1,301,702</u> | <u>1,546,140</u> |
| Basic and diluted earnings per ordinary share (expressed in \$ per share) (Note 3) | \$1.53 | \$1.82 |

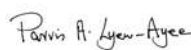
DIRECTORS' STATEMENT

The Group reported consolidated profit before tax of \$1,351 million compared to a profit before tax of \$1,726 million in the corresponding year. This represents an adverse movement of \$375 million. During the year, the company embarked on a major kiln overhaul which lasted 45 days and impacted the income statement by \$957 million. This along with the capital expenditure of \$1.7 billion made during the year are expected to improve the operational efficiency and reliability of the plant. Other factors impacting the year's performance were cement mill #4 overhaul which cost \$65 million, increased manpower restructuring costs (Note 4) and stockholding and inventory restructuring costs (Note 5).

Despite a reduction in export cement and clinker volumes by 21.2% and 78.1% respectively, total revenue increased by \$349 million, this was mainly due to the increase in local cement volumes by 16% mainly arising from the positive trend of the infrastructural projects, Government projects and retail trade.

Earnings before interest, tax, depreciation, amortisation, manpower restructuring costs and stockholding and inventory restructuring costs improved over last year by 4.9% resulting from improvements in local revenue. During the year, the Group generated cash from operations of \$2.2 billion which represents 22.2% reduction from 2015 resulting from repayment of intercompany short-term balances.

The Board of Directors remains committed to improve and promote the health and safety standards in our operation to create a better work environment for our people, as well as to reinforce the profitability and competitiveness of the plant.



Parris A. Lyew-Ayee
Chairman
February 23, 2017



Jose Luis Seijo Gonzalez
Director
February 23, 2017

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

| J\$'000 | AUDITED | | | | | | Total capital and reserves |
|---|------------------------------|--------------------------------|-------------------------|-----------------------------|-----------------------|--------------------|----------------------------------|
| | Ordinary share capital | Preference share capital | Capital contribution | Realised capital gain | Reserves | | |
| | | | | | Accumulated losses | Total reserves | |
| Balance as at 1 January 2015 | 1,808,837 | 5,077,760 | 3,839,090 | 1,413,661 | (7,248,314) | (5,834,653) | 4,891,034 |
| Total comprehensive income for the year | — | — | — | — | 1,546,140 | 1,546,140 | 1,546,140 |
| Balance as at 31 December 2015 | 1,808,837 | 5,077,760 | 3,839,090 | 1,413,661 | (5,702,174) | (4,288,513) | 6,437,174 |
| Total comprehensive income for the year | — | — | — | — | 1,301,702 | 1,301,702 | 1,301,702 |
| Balance as at 31 December 2016 | <u>1,808,837</u> | <u>5,077,760</u> | <u>3,839,090</u> | <u>1,413,661</u> | <u>(4,400,472)</u> | <u>(2,986,811)</u> | <u>7,738,876</u> |

SUMMARY CONSOLIDATED AUDITED FINANCIAL REPORT

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2016

INDEPENDENT AUDITOR'S REPORT ON THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

To the Shareholders of Caribbean Cement Company Limited and its Subsidiaries

Opinion

The summary consolidated financial statements, which comprise the consolidated statement of financial position as at 31 December 2016, the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended and related notes are derived from the complete audited consolidated financial statements of Caribbean Cement Company Limited and its Subsidiaries (the "Group") for the year ended 31 December 2016.

In our opinion, the accompanying summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements, on the basis described in Note 1.

Summary Consolidated Financial Statements

The summary consolidated financial statements do not contain all the disclosures required by International Financial Reporting Standards ("IFRSs"). Reading the summary consolidated financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited consolidated financial statements and the auditor's report thereon.

The Audited Consolidated Financial Statements and Our Report Thereon


We expressed an unmodified audit opinion on the audited consolidated financial statements in our report dated 23 February 2017. That report also includes the communication of Key Audit Matters. Key Audit Matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period.

Responsibilities of Management for the Summary Consolidated Financial Statements

Management is responsible for the preparation of the summary consolidated financial statements in accordance with IFRSs.

Auditor's Responsibilities for the Audit of the Summary Consolidated Financial Statements

Our responsibility is to express an opinion on whether the summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (ISA) 810 (Revised), Engagements to Report on Summary Financial Statements.



Chartered Accountants
Kingston, Jamaica
February 23, 2017

NOTES

1. Basis of Preparation

The summary consolidated financial statements are prepared in accordance with Practice Statement 2016 – 1, Summary Financial Statements issued by the Institute of Chartered Accountants of Jamaica (ICAJ). Management discloses the consolidated statement of financial position, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows. These summary financial statements are derived from the audited consolidated financial statements of Caribbean Cement Company Limited and its Subsidiaries (the "Group") for the year ended December 31, 2016, which are prepared in accordance with International Financial Reporting Standards, as issued by the International Accounting Standards Board, and the requirements of the Jamaican Companies Act. A full version can be accessed on the company's website and at the head office in Jamaica, at which a hard copy can be made available.

2. Accounting Policies

These summary consolidated financial statements have been prepared in accordance with the accounting policies used in the audited financial statements for the year ended December 31, 2016. Any new accounting standards or interpretations which became effective in this financial year have had no material impact on the Group's financial position or results.

3. Basic and Diluted Earnings Per Ordinary Share

Basic and diluted earnings per ordinary share is calculated by dividing the net profit by the number of ordinary shares outstanding during the year.

4. Manpower Restructuring Costs

Manpower restructuring costs mainly comprises severance costs incurred during implementation of restructuring programmes. The objective of the restructuring programmes are to improve cost efficiency.

5. Stockholding and Inventory Restructuring Costs

Stockholding and inventory restructuring costs comprises write down of overstocked items identified in a comprehensive review of inventory quantities on hand which was undertaken in 2016. In accordance with IAS 2: "Inventories," management has recorded an expense of \$401 million in respect of overstocked items. This expense has been accounted for as a change in an accounting estimate consistent with IAS 8: "Accounting Policies, Changes in Accounting Estimates and Errors" resulting from new developments.

6. Subsequent Events

On January 24, 2017 CEMEX, S.A.B. de C.V. through its indirect subsidiary Sierra Trading acquired 113 million of the ordinary shares of Trinidad Cement Limited and on that date increased their shareholding from 39.5% to a majority stake of 69.8% of the total issued ordinary share of Trinidad Cement Limited. As a result of this transaction the TCL Group consequently became a subsidiary of Sierra Trading and as at January 24, 2017 CEMEX, S.A.B. de C.V. is the ultimate parent of the TCL Group and the Company.

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