



Jamaica Broilers Group Limited

**Financial Statements
30 April 2016**

Jamaica Broilers Group Limited

Index

30 April 2016

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Independent Auditor's Report

To the Members of
Jamaica Broilers Group Limited

Report on the Consolidated and Company Stand-Alone Financial Statements

We have audited the accompanying consolidated financial statements of Jamaica Broilers Group Limited and its subsidiaries, set out on pages 1 to 78, which comprise the group balance sheet as at 30 April 2016, and the group statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information, and the accompanying financial statements of Jamaica Broilers Group Limited standing alone, which comprise the balance sheet as at 30 April 2016, and the statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated and Company Stand-Alone Financial Statements

Management is responsible for the preparation of consolidated and company stand-alone financial statements that give a true and fair view in accordance with International Financial Reporting Standards and with the requirements of the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of consolidated and company stand-alone financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated and company stand-alone financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated and company stand-alone financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated and company stand-alone financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated and company stand-alone financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated and company stand-alone financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated and company stand-alone financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

PricewaterhouseCoopers, Scotiabank Centre, Duke Street, Box 372, Kingston, Jamaica
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Members of Jamaica Broilers Group Limited
Independent Auditor's Report
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Opinion

In our opinion, the consolidated financial statements of Jamaica Broilers Group Limited and its subsidiaries, and the financial statements of Jamaica Broilers Group Limited standing alone give a true and fair view of the financial position of Jamaica Broilers Group Limited and its subsidiaries and the Jamaica Broilers Group Limited standing alone as at 30 April 2016, and of their financial performance and cash flows for the year then ended, so far as concerns the members of Jamaica Broilers Group Limited, in accordance with International Financial Reporting Standards and the requirements of the Jamaican Companies Act.

Report on Other Legal and Regulatory Requirements

As required by the Jamaican Companies Act, we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been kept, so far as appears from our examination of those records, and the accompanying financial statements are in agreement therewith and give the information required by the Jamaican Companies Act, in the manner so required.

PricewaterhouseCoopers

Chartered Accountants
1 July 2016
Kingston, Jamaica

Jamaica Broilers Group Limited

Group Statement of Comprehensive Income

Year ended 30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
|--|------|----------------------------|-------------------------|
| Revenue | | 38,521,304 | 34,570,050 |
| Cost of sales | | (28,500,748) | (26,548,665) |
| Gross Profit | | 10,020,556 | 8,021,385 |
| Other income/gains | 6 | 313,498 | 174,117 |
| Distribution costs | | (1,209,088) | (1,033,495) |
| Administration and other expenses | | (6,151,676) | (5,041,235) |
| Operating Profit | | 2,973,290 | 2,120,772 |
| Finance income | 9 | 159,078 | 145,781 |
| Finance costs | 9 | (733,792) | (704,701) |
| Profit before Taxation | | 2,398,576 | 1,561,852 |
| Taxation | 10 | (671,960) | (552,198) |
| Net Profit | | 1,726,616 | 1,009,654 |
| Other Comprehensive Income, net of taxes - | | | |
| Item that will not be reclassified to profit or loss - | | | |
| Re-measurements of post-employment/pension benefits - net of taxes | 10 | 215,425 | (112,225) |
| Item that will be reclassified to profit or loss - | | | |
| Exchange differences on translating foreign operations | | 75,567 | 155,624 |
| Total other comprehensive income | | 290,992 | 43,399 |
| Total Comprehensive Income | | 2,017,608 | 1,053,053 |
| Net Profit Attributable to: | | | |
| Stockholders of the company | 11 | 1,744,195 | 1,036,168 |
| Non-controlling interests | 18 | (17,579) | (26,514) |
| | | 1,726,616 | 1,009,654 |
| Total Comprehensive Income Attributable to: | | | |
| Stockholders of the company | | 2,039,482 | 1,078,675 |
| Non-controlling interests | | (21,874) | (25,622) |
| | | 2,017,608 | 1,053,053 |
| Earnings per Stock Unit | | | |
| | 12 | \$ 1.44 | \$ 0.86 |

Jamaica Broilers Group Limited

Group Balance Sheet

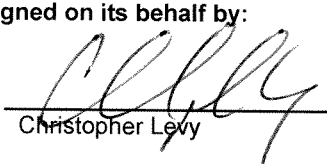
30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
|---|------|----------------------------|-------------------------|
| Non-Current Assets | | | |
| Property, plant and equipment | 13 | 10,501,877 | 9,939,598 |
| Intangible assets | 14 | 1,165,272 | 890,602 |
| Assets held for sale | 15 | 16,042 | - |
| Investment property | 16 | 6,645 | 23,315 |
| Investments | 17 | 45,982 | 68,749 |
| Deferred income taxes | 19 | 15,601 | - |
| Post-employment benefit assets | 20 | 180,100 | - |
| Affiliate | 31 | - | 18,683 |
| | | <u>11,931,519</u> | <u>10,940,947</u> |
| Current Assets | | | |
| Inventories | 21 | 4,280,347 | 3,948,883 |
| Biological assets | 22 | 2,952,244 | 2,569,781 |
| Receivables | 23 | 3,278,254 | 2,789,062 |
| Taxation recoverable | | 36,400 | 18,447 |
| Financial assets at fair value through profit or loss | 24 | 701,303 | 472,482 |
| Cash and short term investments | 25 | 1,199,194 | 1,828,446 |
| | | <u>12,447,742</u> | <u>11,627,101</u> |
| Current Liabilities | | | |
| Payables | 26 | 3,207,847 | 3,666,685 |
| Taxation payable | | 482,217 | 463,486 |
| Borrowings | 28 | 1,983,290 | 2,763,024 |
| | | <u>5,673,354</u> | <u>6,893,195</u> |
| Net Current Assets | | | |
| | | <u>6,774,388</u> | <u>4,733,906</u> |
| | | <u>18,705,907</u> | <u>15,674,853</u> |
| Stockholders' Equity | | | |
| Share capital | 29 | 765,137 | 765,137 |
| Capital reserve | 30 | 2,062,158 | 1,850,181 |
| Retained earnings | | 10,332,414 | 8,816,721 |
| | | <u>13,159,709</u> | <u>11,432,039</u> |
| Non-controlling interests | | | |
| | 18 | (57,499) | (35,625) |
| | | <u>13,102,210</u> | <u>11,396,414</u> |
| Non-Current Liabilities | | | |
| Borrowings | 28 | 5,096,511 | 3,591,907 |
| Deferred income taxes | 19 | 485,286 | 567,032 |
| Pension scheme benefit liabilities | 20 | - | 94,700 |
| Post-employment benefit obligations | 20 | 21,900 | 24,800 |
| | | <u>5,603,707</u> | <u>4,278,439</u> |
| | | <u>18,705,907</u> | <u>15,674,853</u> |

Approved for issue by the Board of Directors on 30 June 2016 and signed on its behalf by:


 Robert E. Levy
 Chairman


 Christopher Levy
 Director

Jamaica Broilers Group Limited

Group Statement of Changes in Stockholders' Equity

Year ended 30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

| | Attributable to the Company's Stockholders | | | | | | |
|--|--|-----------|---------|-----------|------------|-------------|------------|
| | Note | Number | Share | Capital | Retained | Non- | Total |
| | | of Shares | Capital | Reserve | Earnings | controlling | Equity |
| | '000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| Balance at 3 May 2014 | | 1,199,277 | 765,137 | 1,746,374 | 8,045,730 | (36,023) | 10,521,218 |
| Remeasurements of pension asset/obligation, net of taxes | | - | - | - | (112,225) | - | (112,225) |
| Exchange differences on translating foreign operations | | - | - | 154,732 | - | 892 | 155,624 |
| Total other comprehensive income | | - | - | 154,732 | (112,225) | 892 | 43,399 |
| Net profit | | - | - | - | 1,036,168 | (26,514) | 1,009,654 |
| Total comprehensive income | | - | - | 154,732 | 923,943 | (25,622) | 1,053,053 |
| Dividends | 27 | - | - | - | (203,877) | - | (203,877) |
| Additional investment | 18 | - | - | - | - | 26,020 | 26,020 |
| Transfer from capital reserves | 30 | - | - | (50,925) | 50,925 | - | - |
| Total transactions with owners | | - | - | (50,925) | (152,952) | 26,020 | (177,857) |
| Movement during the year | | - | - | 103,807 | 770,991 | 398 | 875,196 |
| Balance at 2 May 2015 | | 1,199,277 | 765,137 | 1,850,181 | 8,816,721 | (35,625) | 11,396,414 |
| Remeasurements of pension asset/obligation, net of taxes | | - | - | - | 215,425 | - | 215,425 |
| Exchange differences on translating foreign operations | | - | - | 79,862 | - | (4,295) | 75,567 |
| Total other comprehensive income | | - | - | 79,862 | 215,425 | (4,295) | 290,992 |
| Net profit | | - | - | - | 1,744,195 | (17,579) | 1,726,616 |
| Total comprehensive income | | - | - | 79,862 | 1,959,620 | (21,874) | 2,017,608 |
| Dividends | 27 | - | - | - | (311,812) | - | (311,812) |
| Transfer to capital reserves | 30 | - | - | 132,115 | (132,115) | - | - |
| Total transactions with owners | | - | - | 132,115 | (443,927) | - | (311,812) |
| Movement during the year | | - | - | 211,977 | 1,515,693 | (21,874) | 1,705,796 |
| Balance at 30 April 2016 | | 1,199,277 | 765,137 | 2,062,158 | 10,332,414 | (57,499) | 13,102,210 |

Jamaica Broilers Group Limited

Group Statement of Cash Flows

Year ended 30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
|--|------|----------------------------|-------------------------|
| Cash Flows from Operating Activities | | | |
| Net profit | | 1,726,616 | 1,009,654 |
| Adjustments for: | | | |
| Depreciation | | 817,260 | 732,134 |
| Amortisation | 14 | 86,650 | 90,517 |
| Property, plant and equipment write-off | 13 | - | 6,314 |
| Property, plant and equipment adjustment | 13 | (3,308) | (2,741) |
| (Gain)/loss on disposal of property, plant and equipment | 6 | (9,990) | 5,702 |
| Loss on disposal of intangible assets | | - | 55 |
| Loss on disposal of subsidiaries | 34 | - | 1,323 |
| Investment write-off | | - | 3,566 |
| Impairment of investment | | 26,847 | 31,217 |
| Fair value loss on financial assets at fair value through profit or loss | 6 | 44,520 | 28,248 |
| Changes in post-employment benefits | | 8,700 | (150,800) |
| Taxation expense | 10 | 671,960 | 552,198 |
| Interest income | 6 | (25,286) | (23,715) |
| Unrealised foreign exchange losses | | 52,745 | 60,567 |
| Interest expense | 9 | 636,866 | 664,405 |
| | | <u>4,033,580</u> | <u>3,008,644</u> |
| Changes in operating assets and liabilities: | | | |
| Inventories | | (285,256) | (264,354) |
| Biological assets | | (382,463) | (354,912) |
| Receivables | | (512,053) | (22,489) |
| Payables | | (600,323) | 761,387 |
| Financial assets at fair value through profit or loss | | (273,341) | (64,684) |
| Translation gain on working capital of foreign subsidiaries | | (90,513) | (66,382) |
| | | <u>1,889,631</u> | <u>2,997,210</u> |
| Taxation paid | | <u>(661,760)</u> | <u>(195,420)</u> |
| Cash provided by operating activities | | <u>1,227,871</u> | <u>2,801,790</u> |

Jamaica Broilers Group Limited

Group Statement of Cash Flows (Continued)

Year ended 30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

| | | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
|--|------|----------------------------|-------------------------|
| | Note | | |
| Cash Flows from Operating Activities (Page 4) | | <u>1,227,871</u> | <u>2,801,790</u> |
| Cash Flows from Investing Activities | | | |
| Acquisition of business | 33 | (982,811) | - |
| Purchase of property, plant and equipment | 13 | (800,835) | (1,060,948) |
| Proceeds from disposal of property, plant and equipment | | 55,788 | 8,094 |
| Purchase of intangible assets | 14 | (3,611) | (3,615) |
| Loan repayments received | | 46,027 | 6,335 |
| Proceeds from disposal of subsidiaries | 34 | - | 88,103 |
| Interest received | | 25,286 | 23,715 |
| Cash used in investing activities | | <u>(1,660,156)</u> | <u>(938,316)</u> |
| Cash Flows from Financing Activities | | | |
| Long term loans repaid | | (3,374,499) | (1,342,756) |
| Long term loans received | | 3,890,724 | 1,455,094 |
| Additional investments from non-controlling interest | 18 | - | 26,020 |
| Interest paid | | (618,618) | (665,643) |
| Dividends paid | | (311,812) | (203,877) |
| Cash used in financing activities | | <u>(414,205)</u> | <u>(731,162)</u> |
| Effect of changes in exchange rates on cash and cash equivalents | | <u>50,821</u> | <u>21,617</u> |
| (Decrease)/increase in cash and cash equivalents | | (795,669) | 1,153,929 |
| Cash and cash equivalents at beginning of year | | <u>1,668,557</u> | <u>514,628</u> |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | 25 | <u><u>872,888</u></u> | <u><u>1,668,557</u></u> |

Non-cash additions during the year amounted to \$36,976,000 (2015 - \$8,867,000). In the prior year the amounts were transferred from inventory. The current year amounts are recorded in accounts payable.

Jamaica Broilers Group Limited

Company Statement of Comprehensive Income

Year ended 30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
|---|------|----------------------------|-------------------------|
| Revenue | | 29,103,699 | 26,732,162 |
| Cost of sales | | (22,217,921) | (21,306,394) |
| Gross Profit | | 6,885,778 | 5,425,768 |
| Other income/gains | 6 | 530,316 | 1,469,614 |
| Distribution costs | | (901,298) | (806,177) |
| Administration and other expenses | | (4,184,378) | (3,578,088) |
| Operating Profit | | 2,330,418 | 2,511,117 |
| Finance income | 9 | 155,525 | 270,029 |
| Finance costs | 9 | (533,520) | (558,023) |
| Profit before Taxation | | 1,952,423 | 2,223,123 |
| Taxation | 10 | (404,632) | (291,648) |
| Net Profit | | 1,547,791 | 1,931,475 |
| Other Comprehensive Income, net of taxes - | | | |
| Item that will not be reclassified to profit or loss - | | | |
| Re-measurements of post-employment benefits | 10 | 206,325 | (100,275) |
| TOTAL COMPREHENSIVE INCOME | | <u>1,754,116</u> | <u>1,831,200</u> |

Jamaica Broilers Group Limited

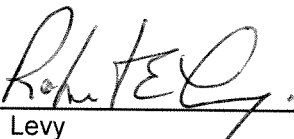
Company Balance Sheet

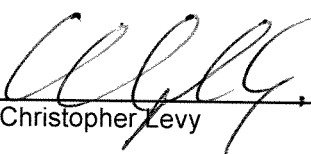
30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
|-------------------------------------|------|----------------------------|-------------------------|
| Non-Current Assets | | | |
| Property, plant and equipment | 13 | 3,801,278 | 3,829,523 |
| Intangible asset | 14 | 93,472 | 90,066 |
| Investments | 17 | 45,982 | 7,136 |
| Interest in subsidiaries | | 888,367 | 888,116 |
| Affiliate | 31 | - | 18,683 |
| Loans receivable | 31 | 3,847,499 | 2,412,668 |
| Post-employment benefit assets | 20 | 174,300 | - |
| | | <u>8,850,898</u> | <u>7,246,192</u> |
| Current Assets | | | |
| Inventories | 21 | 3,796,636 | 3,434,202 |
| Biological assets | 22 | 630,123 | 500,388 |
| Receivables | 23 | 1,885,243 | 1,782,235 |
| Subsidiaries | 31 | 3,305,597 | 3,148,840 |
| Taxation recoverable | | 26,103 | 14,792 |
| Cash and short term investments | 25 | 893,097 | 1,599,112 |
| | | <u>10,536,799</u> | <u>10,479,569</u> |
| Current Liabilities | | | |
| Payables | 26 | 2,129,272 | 2,977,456 |
| Taxation payable | | 374,184 | 194,828 |
| Subsidiaries | 31 | 459,885 | 289,138 |
| Borrowings | 28 | 1,250,855 | 2,102,727 |
| | | <u>4,214,196</u> | <u>5,564,149</u> |
| Net Current Assets | | | |
| | | <u>6,322,603</u> | <u>4,915,420</u> |
| Stockholders' Equity | | | |
| Share capital | 29 | 765,137 | 765,137 |
| Capital reserve | 30 | 133,201 | 133,201 |
| Retained earnings | | 9,214,373 | 7,772,069 |
| | | <u>10,112,711</u> | <u>8,670,407</u> |
| Non-Current Liabilities | | | |
| Borrowings | 28 | 4,650,058 | 3,085,651 |
| Deferred income taxes | 19 | 390,232 | 291,054 |
| Pension scheme benefit liabilities | 20 | - | 91,100 |
| Post-employment benefit obligations | 20 | 20,500 | 23,400 |
| | | <u>15,173,501</u> | <u>12,161,612</u> |

Approved for issue by the Board of Directors on 30 June 2016 and signed on its behalf by:


 Robert E. Levy Chairman


 Christopher Levy Director

Jamaica Broilers Group Limited

Company Statement of Changes in Stockholders' Equity

Year ended 30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

| | Number of Shares | Share Capital | Capital Reserve | Retained Earnings | Total |
|---|---------------------|------------------|--------------------|----------------------|------------|
| Note | '000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Balance at 3 May 2014 | 1,199,277 | 765,137 | 133,201 | 6,144,746 | 7,043,084 |
| Remeasurement of pension asset/obligation, net of taxes | - | - | - | (100,275) | (100,275) |
| Total other comprehensive income | - | - | - | (100,275) | (100,275) |
| Net profit | - | - | - | 1,931,475 | 1,931,475 |
| Total comprehensive income | - | - | - | 1,831,200 | 1,831,200 |
| Dividends | - | - | - | (203,877) | (203,877) |
| Movement during the year | - | - | - | 1,627,323 | 1,627,323 |
| Balance at 2 May 2015 | 1,199,277 | 765,137 | 133,201 | 7,772,069 | 8,670,407 |
| Remeasurement of pension asset/obligation, net of taxes | - | - | - | 206,325 | 206,325 |
| Total other comprehensive income | - | - | - | 206,325 | 206,325 |
| Net profit | - | - | - | 1,547,791 | 1,547,791 |
| Total comprehensive income | - | - | - | 1,754,116 | 1,754,116 |
| Dividends | - | - | - | (311,812) | (311,812) |
| Movement during the year | - | - | - | 1,442,304 | 1,442,304 |
| Balance at 30 April 2016 | 1,199,277 | 765,137 | 133,201 | 9,214,373 | 10,112,711 |

Jamaica Broilers Group Limited

Company Statement of Cash Flows

Year ended 30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
|---|------|----------------------------|-------------------------|
| Cash Flows from Operating Activities | | | |
| Net profit | | 1,547,791 | 1,931,475 |
| Adjustments for: | | | |
| Depreciation | 13 | 345,342 | 287,861 |
| Amortisation | 14 | 14,898 | 22,154 |
| Property, plant and equipment write off | | - | 6,314 |
| Property, plant and equipment adjustment | | - | (2,741) |
| Gain on disposal of property, plant and equipment | 6 | (4,429) | (561) |
| Investment write off | | - | 3,566 |
| Changes in post-employment benefits | | 6,800 | (134,700) |
| Taxation expense | 10 | 404,632 | 291,648 |
| Interest income | | (138,579) | (146,209) |
| Dividend income | | (132,915) | (1,224,120) |
| Unrealised foreign exchange gains | | (207,419) | (132,251) |
| Interest expense | 9 | 530,156 | 545,051 |
| | | <u>2,366,277</u> | <u>1,447,487</u> |
| Changes in operating assets and liabilities: | | | |
| Inventories | | (362,434) | (124,543) |
| Biological assets | | (129,735) | 128,807 |
| Receivables | | (125,869) | 154,152 |
| Subsidiaries | | 110,312 | (625,495) |
| Intercompany loans receivable | | (1,254,174) | 123,951 |
| Payables | | (952,461) | 609,653 |
| | | <u>(348,084)</u> | <u>1,714,012</u> |
| Taxation paid | | <u>(206,184)</u> | <u>(138,133)</u> |
| Cash (used in)/provided by operating activities | | <u>(554,268)</u> | <u>1,575,879</u> |

Jamaica Broilers Group Limited

Company Statement of Cash Flows (Continued)

Year ended 30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
|--|------|----------------------------|-------------------------|
| Cash Flows from Operating Activities (Page 9) | | (554,268) | 1,575,879 |
| Cash Flows from Investing Activities | | | |
| Disposal of subsidiaries | | - | 32,344 |
| Purchase of property, plant and equipment | 13 | (341,903) | (624,373) |
| Proceeds from disposal of property, plant and equipment | | 4,429 | 3,917 |
| Purchase of intangible asset | 14 | (3,611) | (3,615) |
| Interest received | | 138,579 | 131,189 |
| Dividend received | | 132,915 | 1,224,120 |
| Cash (used in)/provided by investing activities | | (69,591) | 763,582 |
| Cash Flows from Financing Activities | | | |
| Long term loans repaid | | (3,141,509) | (1,017,737) |
| Long term loans received | | 3,803,186 | 675,000 |
| Interest paid | | (507,404) | (551,275) |
| Dividends paid | | (311,812) | (203,877) |
| Cash used in financing activities | | (157,539) | (1,097,889) |
| Effect of changes in exchange rates on cash and cash equivalents | | 50,821 | 21,617 |
| (Decrease)/increase in cash and cash equivalents | | (730,577) | 1,263,189 |
| Cash and cash equivalents at beginning of year | | 1,446,543 | 183,354 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | 25 | <u>715,966</u> | <u>1,446,543</u> |

Non-cash additions during the year amounted to Nil (2015 - \$8,867,000). These amounts were transferred from inventory.

Jamaica Broilers Group Limited

Notes to the Financial Statements

30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

1. Identification

Jamaica Broilers Group Limited (the company) is a company limited by shares, incorporated and domiciled in Jamaica. Its registered office is located at Content, McCooks Pen, St. Catherine. The company was incorporated in 1958.

The principal activities of the company and its subsidiaries include the production and distribution of poultry products, animal feeds and agricultural items (Note 2(b)). In addition, one of the company's subsidiaries, JB Terminal (Port Esquivel) Limited (formerly JB Ethanol Limited) is equipped to contractually process fuel products on behalf of customers for a fee.

The company's subsidiaries together with the company are referred to as "the Group".

The company is listed on the Jamaica Stock Exchange.

2. Summary of Significant Accounting Policies

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

(a) Basis of preparation

The consolidated financial statements of Jamaica Broilers Group Limited have been prepared in accordance with International Financial Reporting Standards (IFRS) under the historical cost convention, as modified by the revaluation of biological assets and certain financial assets.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. Although these estimates are based on management's best knowledge of current events and action, actual results could differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4.

Certain new standards, interpretations and amendments to existing standards have been published that became effective during the current financial year. The Group has assessed the relevance of all such new standards, interpretations and amendments and has put into effect the following IFRS, which are immediately relevant to its operations.

IAS 19 (Amendment) – 'Defined Benefit Plans: Employee Contributions', (effective for annual periods beginning 1 July 2014). The amendment allows entities to recognise employee contributions as a reduction in the service cost in the period in which the related employee service is rendered, instead of attributing the contributions to the periods of service, if the amount of the employee contributions is independent of the number of years of service. The amendment did not have a significant impact on the Group financial statements.

Jamaica Broilers Group Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(a) Basis of preparation (continued)

Standards, interpretations and amendments to published standards that are effective during the year and are relevant to the Group (continued)

The IASB annual improvements projects for the 2010 – 2012 and 2011-2014 cycles resulted in amendments to the following standards which were deemed relevant to the Group's operations. These amendments were effective for the accounting periods beginning on or after 1 July 2014.

- IFRS 8, 'Operating Segments'. The standard is amended to require disclosure of the judgements made by management in aggregating operating segments. This includes a description of the segments which have been aggregated and the economic indicators which have been assessed in determining that the aggregated segments share similar economic characteristics. The standard is further amended to require a reconciliation of segment assets to the entity's assets when segment assets are reported. The amendment did not have a significant impact on the group financial statements.
- IFRS 13, 'Fair value measurements'. When IFRS 13 was published, certain paragraphs of IAS 39 were deleted as consequential amendments. This led to a concern that entities no longer had the ability to measure short-term receivables and payables at invoice amounts where the impact of not discounting is immaterial. The IASB has amended the basis for conclusions of IFRS 13 to clarify that it did not intend to remove the ability to measure short-term receivables and payables at invoice amounts in such cases. The amendment did not have a significant impact on the group financial statements.
- IAS 24, 'Related Party Disclosures'. Has been amended to include, as a related party, an entity that provides key management personnel services to the reporting entity or to the parent entity. The amendment did not have a significant impact on the group financial statements.

Standards, interpretations and amendments to published standards that are not yet effective and have not been early adopted by the Group

The Group has concluded that the following standards which are published but not yet effective are relevant to its operations and will impact the Group's accounting policies and financial disclosures as discussed below. These standards and amendments to existing standards are mandatory for the Group's accounting periods beginning after 30 April 2016 or later periods, but the Group has not early adopted them:

- Amendment to IAS 1, 'Disclosure initiative' (effective for accounting periods beginning on or after 1 January 2016). These amendments clarify the existing requirements of IAS 1 and provide additional assistance to apply judgement when meeting the presentation and disclosure requirements in IFRS. The amendment does not affect recognition and measurement and is effective for accounting periods beginning on or after 1 January 2016. The amendment is not expected to have a significant impact on the financial statements.
- IAS 16, 'Property, plant and equipment' and IAS 38, 'Intangible assets' (effective for accounting periods beginning on or after 1 January 2016). Both standards are amended to clarify how the gross carrying amount and the accumulated depreciation are treated where an entity uses the revaluation model. The carrying amount of the asset is to be restated to the revalued amount. The split between gross carrying amount and accumulated depreciation is treated in one of two ways. The gross carrying amount may be restated in a manner consistent with the revaluation of the carrying amount, and the accumulated depreciation is adjusted to equal the difference between the gross carrying amount and the carrying amount after taking into account accumulated impairment losses. Alternatively, the accumulated depreciation may be eliminated against the gross carrying amount of the asset.

Jamaica Broilers Group Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(a) Basis of preparation (continued)

Standards, interpretations and amendments to published standards that are not yet effective and have not been early adopted by the Group (continued)

- Amendments to IAS 16 'Property, Plant and Equipment' and IAS 41 'Agriculture' (effective for annual periods beginning on or after 1 January 2016). The amendments define a bearer plant and include bearer plants within the scope of IAS 16. A bearer plant is defined as a living plant that is used in the production or supply of agricultural produce, is expected to bear produce for more than one period and has a remote likelihood of being sold as agricultural produce, except for incidental scrap sales. Previously, bearer plants were not defined and bearer plants related to agricultural activity were included within the scope of IAS 41. Bearer plants are used solely to grow produce. The only significant future economic benefits from bearer plants arise from selling the agricultural produce that they create.

Bearer plants meet the definition of property, plant and equipment in IAS 16 and their operation is similar to that of manufacturing. Accordingly, the amendments require bearer plants to be accounted for as property, plant and equipment and included within the scope of IAS 16, instead of IAS 41. The produce growing on bearer plants will remain within the scope of IAS 41. The Group will apply the amendment effective 1 May 2016, but does not expect any significant impact from its adoption.

- IFRS 9, 'Financial Instruments' (effective for annual periods beginning on or after 1 January 2018). This addresses the classification, measurement and recognition of financial assets and financial liabilities. The complete version of IFRS 9 was issued in July 2014. It replaces the guidance in IAS 39 that relates to the classification and measurement of financial instruments. IFRS 9 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through OCI and fair value through P&L. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit or loss with the irrevocable option at inception to present changes in fair value in OCI not recycling. There is now a new expected credit losses model that replaces the incurred loss impairment model used in IAS 39.

For financial liabilities there were no changes to classification and measurement except for the recognition of changes in own credit risk in other comprehensive income, for liabilities designated at fair value through profit or loss. IFRS 9 relaxes the requirements for hedge effectiveness by replacing the bright line hedge effectiveness tests. It requires an economic relationship between the hedged item and hedging instrument and for the 'hedged ratio' to be the same as the one management actually use for risk management purposes. Contemporaneous documentation is still required but is different to that currently prepared under IAS 39. The Group is considering the implications of the standard, the impact on the Group and the timing of its adoption.

- IFRS 15, 'Revenue from Contracts with Customers' (effective for accounting periods beginning on or after 1 January 2018). The IASB has published its new revenue standard, IFRS 15 'Revenue from Contracts with Customers'. The U.S. Financial Accounting Standards Board (FASB) has concurrently published its equivalent revenue standard which is the result of a convergence project between the two Boards. IFRS 15 applies to nearly all contracts with customers: the main exceptions are leases, financial instruments and insurance contracts. It specifies how and when an entity will recognise revenue. It also requires entities to provide more informative, relevant disclosures. The standard supersedes IAS 18, 'Revenue', IAS 11, 'Construction Contracts' and a number of revenue-related interpretations. Application of the standard is mandatory for accounting periods beginning on or after 1 January 2017. The Group is assessing the impact of future adoption of the standard.

Jamaica Broilers Group Limited

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(a) Basis of preparation (continued)

Standards, interpretations and amendments to published standards that are not yet effective and have not been early adopted by the Group (Continued)

- IFRS 16, 'Leases', (effective for annual periods beginning on or after 1 January 2019). In January 2016, the IASB published IFRS 16 which replaces the current guidance in IAS 17. Under IAS 17, lessees were required to make a distinction between a finance lease (on balance sheet) and an operating lease (off balance sheet). IFRS 16 now requires lessees to recognise a lease liability reflecting future lease payments and a 'right-of-use asset' for virtually all lease contracts. There is an optional exemption for lessees for certain short-term leases and leases of low-value assets.
- Amendments to IAS 12, 'Income Taxes', (effective for annual periods beginning on or after 1 January 2017). In January 2016, the IASB published amendments to IAS 12 clarifying specifically how to account for deferred tax assets related to debt instruments measured at fair value as well as clarifying the guidance for deferred tax assets in general by adding examples and elaborating on some of the requirements in more detail. The amendments do not change the underlying principles for the recognition of deferred tax assets.
- Amendments to IAS 7, 'Statement of Cash Flows', (effective for annual periods beginning on or after 1 January 2017). In January 2016, the IASB published amendments to IAS 7 to improve information about an entity's financing activities. These amendments are as part of the IASB initiative to improve presentation and disclosure in financial reports. The amendments require disclosure of information enabling users to evaluate changes in liabilities arising from financing activities including both cash and non-cash changes.

IASB Annual Improvements -

The IASB annual improvements project for the 2012 - 2015 cycle resulted in amendments to the following standards which may be relevant to the Group's operations. These amendments are effective for the accounting periods beginning on or after 1 January 2016. The Group is assessing the impact of future adoption of the amendments.

- IFRS 7, 'Financial instruments: Disclosures'. The amendment clarifies, among other things, that the additional disclosure required by the amendments to IFRS 7, 'Disclosure – Offsetting financial assets and financial liabilities' is not specifically required for all interim periods, unless required by IAS 34.
- IAS 19 (Revised), 'Employee benefits'. The amendment clarifies that, when determining the discount rate for post-employment benefit obligations, it is the currency that the liabilities are denominated in that is important, and not the country where they arise. The assessment of whether there is a deep market in high-quality corporate bonds or not is based on corporate bonds in that currency, and not corporate bonds in a particular country. Similarly, where there is no deep market in high-quality corporate bonds in that currency, government bonds in the relevant currency should be used.
- IAS 34, 'Interim financial reporting'. The amendment clarifies what is meant by the reference in the standard to 'information disclosed elsewhere in the interim financial report'. The amendment further amends IAS 34 to require a cross-reference from the interim financial statements to the location of that information.

There are no other IFRS or IFRIC interpretations that are published but not yet effective that would be expected to have an impact on the accounting policies or financial disclosures of the Group.

Jamaica Broilers Group Limited

Notes to the Financial Statements

30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(b) Consolidation

(i) *Subsidiaries*

Subsidiaries are all entities (including structured entities) over which the Group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the group controls another entity. The Group also assesses existence of control where it does not have more than 50% of the voting power but is able to govern the financial and operating policies by virtue of de-facto control. De-facto control may arise in circumstances where the size of the Group's voting rights relative to the size and dispersion of holdings of other shareholders give the Group the power to govern the financial and operating policies, etc. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair value of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition- by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets.

If a business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date; any gains or losses arising from such re-measurement are recognised in profit or loss.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with IAS 39 either in profit or loss or as a change to other comprehensive income. Contingent consideration that is classified as equity is not re-measured, and its subsequent settlement is accounted for within equity.

Jamaica Broilers Group Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(b) Consolidation (continued)

(i) Subsidiaries (continued)

Goodwill is recorded at cost and represents the excess of the value of consideration paid over the Group's interest in net fair value of the identifiable assets, liabilities and contingent liabilities of the acquire and the fair value of the non-controlling interest in the acquire. Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose, identified according to operating segment.

Inter-company transactions, balances, income and expenses on transactions between group companies are eliminated. Profits and losses resulting from inter-company transactions that are recognised in assets are also eliminated. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Investments in subsidiaries are accounted for at cost less impairment. Cost is adjusted to reflect changes in consideration arising from contingent consideration amendments. Cost also includes direct attributable costs of investment.

Jamaica Broilers Group Limited

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(b) Consolidation (continued)

(i) Subsidiaries (continued)

The consolidated financial statements include the financial statements of the company and its operating divisions and subsidiaries as follows:

| | Principal Activities | % Ownership by Company at 30 April 2016 | % Ownership by Group at 30 April 2016 |
|--|---|--|--|
| Resident in Jamaica: | | | |
| Operating divisions | | | |
| Best Dressed Chicken (including Best Dressed Feed Mill and Best Dressed Further Processing Facility) | Poultry and pullet production and feed milling, processing and sale of salted products/pickled products | 100 | 100 |
| Best Dressed Foods | Distributors of chicken, beef, fish and imported of protein products | 100 | 100 |
| Hi-Pro Ace | Feed sales, suppliers of farming equipment and supplies | | |
| Subsidiaries | | | |
| Best Dressed Chicken Limited | Non-trading | 100 | 100 |
| Content Agricultural Products Limited | Property rental | 100 | 100 |
| Energy Associates Limited | | | |
| and its subsidiary: CE Jamaica Inc. | Holding and investment company Non-trading | 100 - | 100 100 |
| EAL/ERI Co-generation Partners, LP | Generation of electricity | - | 100 |
| ERI Jam, LLC (subsidiary of ERI Services (St. Lucia) Limited) | Non-trading | - | 100 |
| Hamilton Smoke House Limited | Non-trading | 100 | 100 |
| JB Terminal (Port Esquivel) Limited formerly (JB Ethanol Limited) | | | |
| (subsidiary of ERI Services (St. Lucia) Limited) | Fuel processing | - | 100 |
| Jabexco Limited | Non-trading | 100 | 100 |
| Jamaica Eggs Limited | Non-trading | 100 | 100 |
| International Poultry Breeders (Jamaica) Limited (formerly Jamaica Poultry Breeders Ltd) | Fertile egg production and cattle rearing for sale | 100 | 100 |
| Levy Industries Limited | Property rental | 100 | 100 |
| Master Blend Feeds Limited | Property rental | 100 | 100 |
| JB. Trading Limited | Non-trading | 100 | 100 |
| Trafalgar Agriculture Development Limited | Non-trading | 100 | 100 |
| S.G Developments Limited | Non-trading | 100 | 100 |
| Resident outside of Jamaica: | | | |
| Atlantic United Insurance Company Limited, St.Lucia | Captive insurance | 100 | 100 |
| ERI Services (St. Lucia) Limited, St. Lucia | Holding company | 100 | 100 |
| International Poultry Breeders, Inc, Arkansas USA and its subsidiaries | | | |
| England Packing Company Inc Arkansas, USA | Holding company Packing company | 100 - | 100 100 |
| England Transport Company Inc, USA | Transportation | - | 100 |
| England Farms Inc. USA | Fertile egg production | - | 100 |
| International Poultry Breeders Hatcheries Inc. USA | Hatching and distribution of baby chicks | 100 | 100 |
| Haiti Broilers, S.A. and its subsidiary: T&S Rice S.A., Haiti | Production and sale of broilers, layer pullets, table eggs and animal feeds Lessee of production facilities in Haiti | 68 - | 68 68 |
| WI Trading (St. Lucia) Limited, St.Lucia (formerly Wincorp Air Services Limited) | Aircraft ownership | 100 | 100 |
| International Poultry Breeders LLC Georgia, U.S.A. | Fertile egg production | 90 | 90 |
| Jabexco Cayman Limited, Cayman | Non-trading | 40 | 40 |
| Wincorp International, Inc., U.S.A. and its subsidiary: | Procurers and distributors of agricultural and industrial supplies | 100 | 100 |
| Consolidated Freight and Shipping, Inc., USA | Ocean freight consolidator | - | 100 |

Jamaica Broilers Group Limited

Notes to the Financial Statements

30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(b) Consolidation (continued)

(ii) *Changes in ownership interests in subsidiaries without change of control*

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions, that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

(iii) *Disposal of subsidiaries*

When the Group ceases to have control any retained interest in the entity is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

(iv) *Changes in year*

During the year the newly incorporated International Poultry Breeders Hatcheries Inc, acquired certain hatchery assets in the United States of America. (Note 33).

(c) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker is the President and Chief Executive Officer.

(d) Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Group's activities. Revenue is shown net of General Consumption Tax, returns, discounts and after eliminating sales within the Group.

The Group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the Group and specific criteria have been met in relation to the Group's activities as described below:

Sales of goods

Sales are recognised upon delivery of products, customer acceptance of the products and collectibility of the related receivables is reasonably assured.

Sales of services

Fees and commission income fees arising from tolling and insurances contracts are generally recognised on an accrual basis when the service has been provided.

Dividend income

Dividend income is recognised when the right to receive payment is established.

Jamaica Broilers Group Limited

Notes to the Financial Statements

30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(d) Revenue recognition (continued)

Interest income

Interest income is recognised in profit or loss for all interest bearing instruments on an accrual basis using the effective yield method based on the actual purchase price. Interest income includes coupons earned on fixed income investments and accrued discount on other discounted instruments.

(e) Foreign currency translation

(i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial statements are presented in Jamaican dollars, which is the Group's presentation currency and the company's functional currency.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement, except when deferred in other comprehensive income. Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the income statement in other income.

Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the profit or loss, except when deferred in equity as gains or losses from qualifying cash flow hedging instruments.

All foreign exchange gains and losses recognised in the profit or loss are presented net in the profit or loss within the corresponding item. Foreign exchange gains and losses on other comprehensive income items are presented in other comprehensive income within the corresponding item.

Changes in the fair value of monetary securities denominated in foreign currency classified as available-for-sale are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in amortised cost are recognised in profit or loss, and other changes in carrying amount are recognised in stockholders' equity.

Translation differences on non-monetary financial instruments, such as equities held at fair value through profit or loss, are reported as part of the fair value gain or loss. Translation differences on non-monetary financial instruments, such as equities classified as available-for-sale financial assets, are included in the capital reserve in stockholders' equity.

Jamaica Broilers Group Limited

Notes to the Financial Statements

30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(e) Foreign currency translation (continued)

(iii) *Group companies*

The results and financial position of all the group entities (none of which has the currency of a hyper-inflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (a) assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- (b) income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- (c) all resulting exchange differences are recognised in other comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate. Exchange differences arising are recognised in other comprehensive income.

(f) **Income taxes**

Taxation expense in profit or loss comprises current and deferred tax charges.

(i) Current taxation

Current tax charges are based on taxable profit for the year, which differs from the profit before tax reported because it excludes items that are taxable or deductible in other years, and items that are never taxable or deductible. The Group's liability for current tax is calculated at tax rates that have been enacted at balance sheet date.

(ii) Deferred taxation

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability settled.

Deferred tax assets are recognised where it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred income tax is provided on temporary differences arising from investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the difference will not reverse in the foreseeable future.

The tax effects of income tax losses available for carry-forward are recognised as an asset when it is probable that future taxable profits will be available against which these losses can be utilised.

Jamaica Broilers Group Limited

Notes to the Financial Statements

30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(g) Property, plant and equipment

Property, plant and equipment are stated at historical cost, less accumulated depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Land is carried at cost and is not depreciated. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognized.

Depreciation is calculated on the straight line basis at such rates as will write off the carrying value of the assets over the period of their estimated useful lives. The expected useful lives are as follows:

| | |
|--------------------------------|----------------|
| Freehold buildings | 11 – 100 years |
| Leasehold property | Life of lease |
| Plant, machinery and equipment | 4 – 33 years |
| Furniture and fixtures | 10 years |
| Motor vehicles | 3 – 5 years |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals of property, plant and equipment are determined by comparing the proceeds with the carrying amount and are recognised in other income in profit or loss.

Repairs and maintenance expenditure are charged to profit or loss during the financial period in which they are incurred.

(h) Assets held for sale

Property and equipment held for sale is stated at the lower of their carrying amount and fair value less cost to sell. The assets are not depreciated while they are classified as held for sale.

Jamaica Broilers Group Limited

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30 April 2016

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(i) Intangible assets

(i) Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share of the net identifiable assets of the acquired subsidiary at the acquisition date. Goodwill on acquisition of subsidiaries is included in intangible assets. Separately recognised goodwill is tested for impairment annually and carried at cost less accumulated impairment. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

An excess of the identifiable net assets acquired over the acquisition cost is treated as negative goodwill. Negative goodwill related to expected post-acquisition losses is taken to profit or loss during the period the future losses are recognised. Negative goodwill which does not relate to expected future losses is recognised as income immediately.

For the purposes of impairment testing, goodwill acquired in a business combination is assigned to cash generating units that is expected to benefit from the synergies of the combination.

(ii) Computer software

Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised over the estimated useful life of ten years for software on a straight line basis. Amortisation is recognised in the profit or loss in administration and other expenses.

Costs associated with developing or maintaining computer software programmes are recognised as an expense as incurred.

(iii) Brands

Brands are recorded at historical cost. They are acquired in a business combination and are recognised at the fair value at acquisition date. These costs have a finite useful life and are carried at cost less accumulated amortisation. Amortisation is calculated using the straight line method over their expected useful lives of 7 to 15 years.

(iv) Customer relationships

Customer relationships are recorded at cost and represent the value of the consideration paid to acquire customer contract and the related customer relationships. These costs are amortised over the estimated useful lives of the relationships between 8 to 10 years.

(v) Non-compete agreements

Non-compete agreements are recorded at cost and represent the attributed consideration paid to acquire them. These costs are amortised over the estimated useful lives of the non-compete agreements which is between 2 to 10 years.

(vi) Product formulation

Product formulation are recorded at cost and represent the value of the consideration paid to have rights to the use of recipes and formulations. These costs are amortised over their estimated useful lives of 20 years.

Jamaica Broilers Group Limited

Notes to the Financial Statements

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2. Summary of Significant Accounting Policies (Continued)

(j) Investment properties

Investment properties are held for long-term rental yields and are not occupied by the Group. Investment properties are treated as long-term investments and are carried at deemed cost less accumulated depreciation. Freehold buildings are depreciated on the straight line basis over their expected useful lives of 60 years.

(k) Impairment of non-financial assets

Property, plant and equipment and other non-current assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the greater of an asset's net selling price and value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows. Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

(l) Financial assets

The Group classifies its financial assets into the following categories: financial assets at fair value through profit or loss, loans and receivables and available-for-sale. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its investments at initial recognition and re-evaluates this designation at every reporting date.

(i) Financial assets at fair value through profit or loss

This category has two sub-categories: financial assets held for trading, and those designated as fair value through profit or loss at inception. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term or if so designated by management. Assets in this category are classified as current assets if they are either held for trading or are expected to be realised within 12 months of the balance sheet date.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months after the balance sheet date, which are classified as non-current assets. Loans and receivables are classified as 'trade and other receivables' in the balance sheet.

(iii) Available-for sale financial assets

Available-for-sale investments are non-derivative financial assets intended to be held for an indefinite period of time, which may be sold in response to needs for liquidity or changes in interest rates, exchange rates or equity prices. Available-for-sale investments are initially recognised at fair value, which is the cash consideration including any transaction costs.

Purchases and sales of available-for-sale financial assets are recognised at the trade date – the date on which the Group commits the purchase or sell the asset. Loans and receivables are recognised when cash is advanced to the borrowers.

Jamaica Broilers Group Limited

Notes to the Financial Statements

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2. Summary of Significant Accounting Policies (Continued)

(l) Financial assets (continued)

Subsequent to initial recognition at cost, financial assets at fair value through profit or loss and available-for-sale financial assets are carried at fair value. Loans and receivables financial assets are carried at amortised cost using the effective interest method. Gains and losses arising from changes in the fair value of available-for-sale financial assets are recognised directly in other comprehensive income, until the financial asset is derecognised or impaired. At this time, the cumulative gain or loss previously recognised in other comprehensive income is recognised in profit or loss. However, interest calculated using the effective interest method and foreign currency gains and losses on monetary assets classified as available for sale are recognised in the profit or loss. Dividends on available-for-sale equity instruments are recognised in profit or loss when the Group's right to receive payment is established.

The fair values of quoted investments in active markets are based on current bid prices. Unquoted securities are recorded initially at cost. They are subsequently measured at fair value. Where fair value cannot be measured reliably they are measured at cost less impairment.

Financial assets are derecognised when the right to received cash flows from the financial assets have expired or where the Group has transferred substantially all risks and rewards of ownership. Financial liabilities are derecognised when they are extinguished, that is, when the obligation is discharged, cancelled or expires.

The group assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset and that loss event has an impact on the estimated cash flows of the financial asset or financial group of assets that can be reliably estimated.

For loans and receivables category, the amount of the loss is measured as the difference between the asset's carrying value amount and the present value of estimated cash flows discounted at the financial asset's original effective interest rate. The carrying amount is reduced and the amount of the loss is recognised in the consolidated profit or loss.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the reversal of the previously recognised impairment loss is recognised in the consolidated profit or loss.

For equity investments, a significant or prolonged decline in the fair value of the security below its costs is also evidence that the assets are impaired. If any such assets exists the cumulative loss is removed from the equity and recognised in the profit or loss. Impairment losses recognised in the consolidated profit or loss on equity instruments are not reversed through the profit or loss.

Financial liabilities

The Group's financial liabilities are initially measured at fair value, and are subsequently measured at amortised cost using the effective interest method. These liabilities are classified as current and non-current liabilities.

(m) Interest in subsidiaries

Interests in subsidiaries are stated at cost.

Jamaica Broilers Group Limited

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(n) Employee benefits

(i) Pension obligations

The Group has a defined benefit plan; the assets of which are generally held in separate trustee-administered funds. The pension obligations are determined by periodic actuarial calculations.

Typically defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation.

The asset or liability recognised in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid and that have terms to maturity approximating the terms of the related pension liability.

The current service cost of the defined benefit plan, recognised in the income statement in employee benefit expense, except where included in the cost of an asset, reflects the increase in the defined benefit obligation resulting from employee service in the current year, benefit changes curtailment and settlements.

Past-service costs are recognised immediately in income.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the profit or loss.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions of the defined benefit obligation are charged or credited to equity in other comprehensive income in the period in which they arise.

An overseas subsidiary operates a defined contribution plan. The subsidiary's contributions are based primarily on employee participation. Once the contributions have been paid, the subsidiary has no further legal or constructive obligations. The contributions are recognized as employee benefit expense when they are due.

(ii) Other post-employment benefits

The Group also provides supplementary medical and life insurance benefits to qualifying employees upon retirement. The entitlement to these benefits is usually conditional on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment using the same accounting methodology as used for defined benefit pension plans. Actuarial gains and losses arising from experience adjustments, and changes in actuarial assumptions are charged or credited to equity in other comprehensive income. These obligations are valued annually by independent qualified actuaries.

(iii) Termination benefits

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits.

Jamaica Broilers Group Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(n) Employee benefits (continued)

(iii) Termination benefits (continued)

The Group recognises termination benefits when it is demonstrably committed to either: terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal or providing termination benefits as a result of an offer made to encourage voluntary redundancy. Benefits falling due more than 12 months after the balance sheet date are discounted to present value.

(iv) Leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

(v) Profit-sharing and performance incentives

The Group recognises a liability and an expense for performance incentives and profit-sharing based on a formula that takes into consideration the profit before taxation after certain adjustments. The Group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

(o) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the first-in, first-out (FIFO) method.

Net realisable value is the estimated selling price in the ordinary course of business, less the cost of selling expenses.

(p) Biological assets

Biological assets include beef cattle, breeder flocks held for the production of hatching eggs, layer pullets being grown for sale to table egg farmers, layer pullets held for the production of table eggs, and broiler flocks at various stages of growth.

There is an active market in Jamaica for beef cattle.

No active markets exist for breeder flocks, layer pullets in grow out and broiler flocks at various stages of growth. Biological assets, except breeder flocks and pullets in production, are measured at fair value less cost to sell. Fair value is determined by reference to available market data. In the absence of market data, fair value is based on management's best estimate considering available data and benchmark statistics. Gains and losses arising from changes in fair values are recorded in profit or loss for the period in which they arise.

Breeder flocks and pullets in production are capitalised. Breeder flocks and pullets in production are not sold and no active market exists for these birds. Other references to market prices such as market prices for similar assets are also not available. Valuation based on a discounted cash flow method is considered to be unreliable given the uncertainty with respect to mortality rates and production. Consequently, breeder flocks and pullets in production are measured at cost, less depreciation and impairment losses.

Pullets in production are depreciated on a straight line basis over the production life cycle which is estimated to be one year on average

Breeder flocks are depreciated over the production cycle which is estimated to be nine months on average based on the anticipated production output month to month.

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2. Summary of Significant Accounting Policies (Continued)

(q) Trade receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for impairment of trade receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the profit or loss in administration and other expenses. When a trade receivable is uncollectible, it is written off against the allowance account for trade receivables. Subsequent recoveries of amounts previously written off are credited in profit or loss.

(r) Cash and cash equivalents

Cash and cash equivalents are carried in the balance sheet at cost. For the purpose of the cash flow statement, cash and cash equivalents comprise cash at bank and in hand, short term deposits and investments with original maturity dates of ninety days or less, net of short term loans and bank overdrafts.

(s) Trade payables

Trade payables are stated at cost.

(t) Borrowings and borrowing costs

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost using the effective yield method.

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets are capitalised as part of the cost of these assets. Capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

(u) Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, if it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. Where the Group expects a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

(v) Leases

Leases of property, plant and equipment, where the Group has substantially all the risks and rewards of ownership, are classified as finance leases. Finance leases are recognised at the inception of the lease at the lower of the fair value of the leased asset or the present value of minimum lease payments. Each lease payment is allocated between the liability and interest charges so as to produce a constant rate of charge on the lease obligation. The interest element of the lease payments is charged to profit or loss over the lease period.

Property, plant and equipment acquired under finance leases are depreciated over the shorter of the useful life of the asset or the lease term.

Jamaica Broilers Group Limited

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(w) Leases (continued)

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments under operating leases are charged to profit or loss on a straight-line basis over the period of the lease.

(x) Dividends paid

Dividends on ordinary shares are recognised in stockholders' equity in the period in which they are approved by the company's stockholders.

Dividends for the year that are declared after the balance sheet date are dealt with in the subsequent events note.

3. Financial Risk Management

The Group's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The Group's overall risk management programme includes a focus on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

The Group's risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits by means of reliable and up-to-date information systems. The Group regularly reviews its risk management policies and systems to reflect changes in markets, products and emerging best practice.

The Board of Directors is ultimately responsible for the establishment and oversight of the Group's risk management framework. The Board approves principles for overall risk management. The Board has established functions/committees for managing and monitoring risks, as follows:

(i) Treasury Function

The Treasury function is responsible for managing the Group's assets and liabilities and the overall financial structure. It is also primarily responsible for the funding and liquidity risks of the Group. The Treasury function identifies, evaluates and hedges financial risks in close co-operation with the Group's operating units.

(ii) Audit Committee

The Audit Committee oversees how management monitors compliance with the Group's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Group. The Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

The most important types of risk are credit risk, liquidity risk and market risk. Market risk includes currency risk, interest rate and other price risk.

(a) Credit risk

The Group takes on exposure to credit risk, which is the risk that its customers or counterparties will cause a financial loss for the Group by failing to discharge their contractual obligations. Credit exposures arise principally from the Group's receivables from customers and investment activities. The Group structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to a single counterparty or groups of related counterparties.

Jamaica Broilers Group Limited

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(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(a) Credit risk (continued)

Credit review process

The Group has an established credit process which involves regular analysis of the ability of borrowers and other counterparties to meet repayment obligations.

(i) Trade and other receivables

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. Customers of the Group include wholesalers, farm store and feed customers, and chicken farmers. There is a credit policy in place under which each wholesaler and feed customer is analysed individually for creditworthiness prior to the Group offering them a credit facility. Customers are assigned credit limits, which represent the maximum credit allowable. The Group has procedures in place to restrict customer orders if the orders will exceed their credit limits. Customers that fail to meet the Group's benchmark creditworthiness may transact with the Group on a prepayment basis.

The credit quality of the customer is assessed, taking into account its financial position, past experience and other factors. The utilisation of credit limits is regularly monitored. Sales to farm store customers are settled in cash or by the use of major credit cards.

JB Terminal (Port Esquivel) (formerly JB Ethanol Limited) contractually processes fuel products on behalf of customers for a fee; credit risk is managed by entering into contracts with reputable customers.

The Group establishes a provision for impairment that represents its estimate of incurred losses in respect of trade and other receivables. Impairment is assessed for each customer balance over 30 days.

The Group's credit period on the sale of goods ranges from 7 to 30 days. The Group has provided fully for all receivables where collectibility is deemed doubtful.

(ii) Investments

The Group limits its exposure to credit risk by investing mainly in liquid securities, with counterparties that have high credit quality and Government of Jamaica securities. Accordingly, management does not expect any counterparty to fail to meet its obligations.

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Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(a) Credit risk (continued)

Ageing analysis of trade receivables that are past due but not impaired

Trade receivables that are less than 30 days past due are not considered impaired. Trade receivables over 30 days overdue are considered for impairment assessment.

As of 30 April 2016, trade receivables of \$774,823,000 (2015-\$457,046,000) and \$366,336,000 (2015 - \$286,866,000) for the Group and company, respectively, were past due for more than 30 days. The amount of the provision was \$283,846,000 (2015 - \$312,171,000) and \$235,366,000 (2015 - \$262,578,000) for the Group and company, respectively. The impairment recognised represents an estimate of incurred losses in respect of trade receivables. The main components of the provision for impairment are a specific loss component that relates to individually significant exposures, and a collective loss component based on the time value of money. The impaired receivables mainly relate to wholesalers who are in unexpected difficult economic situations. It was assessed that a portion of the receivables is expected to be recovered.

| | The Group | | The Company | |
|------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Past due 31 to 60 days | 364,788 | 129,256 | 132,774 | 91,462 |
| Past due 61 to 90 days | 60,613 | 97,600 | 18,190 | 71,604 |
| Past due over 91 days | 349,422 | 230,190 | 215,372 | 123,800 |
| | <u>774,823</u> | <u>457,046</u> | <u>366,336</u> | <u>286,866</u> |

Movement on the provision for impairment of trade receivables

The movement on the provision for impairment of trade receivables was as follows:

| | The Group | | The Company | |
|---|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| At beginning of year | 312,171 | 212,337 | 262,578 | 177,182 |
| Provision for receivables impairment | 102,355 | 104,721 | 98,501 | 90,890 |
| Receivables written off during the year as uncollectible | (102,138) | (2,720) | (102,138) | (2,155) |
| Recoveries | (23,575) | (3,339) | (23,575) | (3,339) |
| Translation | (4,967) | 1,172 | - | - |
| At end of year | <u>283,846</u> | <u>312,171</u> | <u>235,366</u> | <u>262,578</u> |

Jamaica Broilers Group Limited

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3. Financial Risk Management (Continued)

(a) Credit risk (continued)

Movement on the provision for impairment of trade receivables (continued)

The creation and release of provision for impaired receivables have been included in expenses in profit or loss. Amounts charged to the allowance account are generally written off when there is no expectation of recovering additional cash.

There are no significant financial assets other than those listed above that were individually impaired.

Exposure to credit risk for trade receivables

The following table summarises the Group's and company's credit exposure for trade receivables at their carrying amounts, as categorised by the customer sector:

| | The Group | | The Company | |
|-------------------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Supermarket chains | 116,823 | 136,532 | 105,065 | 125,869 |
| Wholesalers and retail distributors | 528,121 | 540,373 | 436,146 | 410,925 |
| Hotels | 141,244 | 156,496 | 132,277 | 150,490 |
| Farmers/farm stores | 1,357,049 | 1,118,534 | 564,751 | 581,716 |
| Other | 512,519 | 471,768 | 252,068 | 275,504 |
| | 2,656,756 | 2,423,703 | 1,490,307 | 1,544,504 |
| Less: Provision for impairment | (283,846) | (312,171) | (235,366) | (262,578) |
| | <u>2,372,910</u> | <u>2,111,532</u> | <u>1,254,941</u> | <u>1,281,926</u> |

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3. Financial Risk Management (Continued)

(a) Credit risk (continued)

Exposure to credit risk for investments

The following table summarises the Group's and company's credit exposure for investments at their carrying amounts, as categorised by issuer. The carrying amounts below represent the total for investments (adjusted for equity securities) included in financial assets at fair value through profit or loss in Note 24 and short term investments included in Note 25:

| | The Group | | The Company | |
|------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Financial institutions | 1,109,561 | 1,551,204 | 408,258 | 1,078,522 |

(b) Liquidity risk

Liquidity risk is the risk that the Group may be unable to meet its payment obligations associated with its financial liabilities when they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions.

Liquidity risk management process

The Group's liquidity management process, as carried out within the Group and monitored by the Treasury function, includes:

- (i) Monitoring future cash flows and liquidity periodically. This incorporates an assessment of expected cash flows;
- (ii) Maintaining a portfolio of highly marketable assets that can easily be liquidated as protection against any unforeseen interruption to cash flow;
- (iii) Maintaining committed lines of credit;
- (iv) Managing the concentration and profile of debt maturities

Jamaica Broilers Group Limited

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3. Financial Risk Management (Continued)

(b) Liquidity risk (continued)

The matching and controlled mismatching of the maturities and interest rates of assets and liabilities are fundamental to the management of the Group. It is unusual for companies ever to be completely matched since business transacted is often of uncertain term and of different types. An unmatched position potentially enhances profitability, but can also increase the risk of loss.

The maturities of assets and liabilities and the ability to replace, at an acceptable cost, interest-bearing liabilities as they mature, are important factors in assessing the liquidity of the Group and its exposure to changes in interest rates and exchange rates.

Financial liabilities cash flows

The tables below summarise the maturity profile of the Group's and company's financial liabilities at 30 April 2016 and 2 May 2015 based on contractual undiscounted payments.

| | The Group | | | | |
|---|--------------------|-------------------|-----------------|-----------------|------------|
| | Within 3 Months | 4 to 12 Months | 2 to 5 Years | Over 5 Years | Total |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| As at 30 April 2016 | | | | | |
| Payables | 2,955,954 | - | 36,976 | - | 2,992,930 |
| Borrowings | 999,796 | 1,484,615 | 3,402,469 | 3,852,216 | 9,739,096 |
| Total financial liabilities (contractual maturity dates) | 3,955,790 | 1,484,615 | 3,439,445 | 3,852,216 | 12,732,026 |
| | | | | | |
| | The Group | | | | |
| | Within 3 Months | 4 to 12 Months | 2 to 5 Years | Over 5 Years | Total |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| As at 2 May 2015 | | | | | |
| Payables | 3,647,403 | - | - | - | 3,647,403 |
| Borrowings | 1,196,865 | 1,809,052 | 3,885,147 | 483,628 | 7,374,692 |
| Total financial liabilities (contractual maturity dates) | 4,844,268 | 1,809,052 | 3,885,147 | 483,628 | 11,022,095 |

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(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(b) Liquidity risk (continued)

Financial liabilities cash flows (continued)

| | The Company | | | | |
|---|------------------|------------------|------------------|------------------|-------------------|
| | Within 3 | 3 to 12 | 1 to 5 | Over | Total |
| | Months | Months | Years | 5 Years | |
| \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| As at 30 April 2016 | | | | | |
| Payables | 2,030,185 | - | - | - | 2,030,185 |
| Borrowings | 448,358 | 1,264,866 | 3,107,362 | 3,551,238 | 8,371,824 |
| Total financial liabilities (contractual maturity dates) | 2,478,543 | 1,264,866 | 3,107,362 | 3,551,238 | 10,402,009 |

| | The Company | | | | |
|---|------------------|------------------|------------------|----------------|------------------|
| | Within 3 | 3 to 12 | 1 to 5 | Over | Total |
| | Months | Months | Years | 5 Years | |
| \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| As at 2 May 2015 | | | | | |
| Payables | 2,927,939 | - | - | - | 2,927,939 |
| Borrowings | 1,027,028 | 1,264,005 | 3,400,560 | 319,217 | 6,010,810 |
| Total financial liabilities (contractual maturity dates) | 3,954,967 | 1,264,005 | 3,400,560 | 319,217 | 8,938,749 |

Assets available to meet liabilities and to cover financial liabilities include cash and short term investments.

Jamaica Broilers Group Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(b) Liquidity risk (continued)

Off-balance sheet items – Contingent liabilities and commitments

- (a) The company has guaranteed Nil (2015 - \$400,000,000) and US\$6,360,000 (2015 - US\$4,860,000) in favour of various financial institutions for loans undertaken by the company and certain subsidiaries.
- (b) The Group has capital commitments authorised but not contracted for amounting to Nil (2015 - \$92,592,000).
- (c) The Group has obligations under long term operating leases for premises. Future minimum lease payments under such commitments are as follows:

| | <u>The Group</u> | | <u>The Company</u> | |
|---|-------------------------------------|----------------------------------|-------------------------------------|----------------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Not later than 1 year | 101,258 | 78,355 | 30,180 | 16,978 |
| Later than 1 year and not later than 5 years | 270,163 | 126,369 | 106,649 | - |
| Later than 5 years | 21,487 | 40,866 | - | - |
| | <u>392,908</u> | <u>245,590</u> | <u>136,829</u> | <u>16,978</u> |

- (d) The Group is subject to various claims, disputes and legal proceedings, in the normal course of business. Provisions are made for such matters when in the opinion of management and its legal counsel, it is probable that a payment will be made by the Group and the amount can be reasonably estimated.

Jamaica Broilers Group Limited

Notes to the Financial Statements

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3. Financial Risk Management (Continued)

(c) Market risk

The Group takes on exposure to market risk, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks mainly arise from changes in foreign currency exchange rates, interest rates and commodity prices. Market risk is monitored by the Group's Treasury function which carries out research and monitors the price movement of financial assets on the local and international markets. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

There has been no change to the Group's exposure to market risk or the manner in which it manages and measures the risk.

(i) Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the US dollar. Foreign exchange risk arises from future commercial transactions, recognised assets and liabilities and net investments in foreign operations.

The Group manages its foreign exchange risk by ensuring that the net exposure in foreign assets and liabilities is kept to an acceptable level by monitoring currency positions. The Group further manages this risk by maximising foreign currency earnings and holding foreign currency balances.

The Group has operations in two functional currencies, Jamaican dollar and United States dollar, which provide a natural hedge in currency risk.

The Group's balance sheet at 30 April 2016 includes aggregate net foreign liabilities of approximately US\$4,730,000 (2015 – US\$6,890,000) in respect of transactions arising in the ordinary course of business.

The company's balance sheet at 30 April 2016 includes aggregate net foreign assets of approximately US\$38,135,000 (2015 – US\$26,956,000), in respect of transactions arising in the ordinary course of business.

Foreign currency sensitivity

The following tables indicate the currencies to which the Group and company had significant exposure on its monetary assets and liabilities and its forecast cash flows. The change in currency rate below represents management's assessment of the possible change in foreign exchange rates with all variables held constant. The sensitivity analysis on pre-tax profit is based on outstanding foreign currency denominated monetary items and adjusts their translation at the year-end for 1% (2015 – 1%) depreciation and a 6% (2015 – 10%) appreciation of the US dollar against the Jamaican dollar. There was no impact on other components of equity.

Jamaica Broilers Group Limited

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3. Financial Risk Management (Continued)

(c) Market risk (continued)

(i) Currency risk (continued)

| The Group | | | | |
|-----------|------------------------------|--------------------------------|---------------------------------|---|
| | % Change in Currency Rate | Effect on Pre-Tax Profit | % Change in Currency Rate | Effect on Other Comprehensive Income |
| | 30 April 2016 | 30 April 2016 \$'000 | 30 April 2016 | 30 April 2016 \$'000 |
| Currency: | | | | |
| USD | +6 | (34,843) | +6 | 172,818 |
| USD | -1 | 5,807 | -1 | (34,983) |

| The Group | | | | |
|-----------|------------------------------|--------------------------------|---------------------------------|---|
| | % Change in Currency Rate | Effect on Pre-Tax Profit | % Change in Currency Rate | Effect on Other Comprehensive Income |
| | 2 May 2015 | 2 May 2015 \$'000 | 2 May 2015 | 2 May 2015 \$'000 |
| Currency: | | | | |
| USD | +10 | (100,347) | +10 | 541,613 |
| USD | -1 | 10,035 | -1 | (54,161) |

| The Company | | | | |
|-------------|------------------------------|--------------------------------|------------------------------|-----------------------------|
| | % Change in Currency Rate | Effect on Pre-Tax Profit | % Change in Currency Rate | Effect on Pre-Tax Profit |
| | 30 April 2016 | 30 April 2016 \$'000 | 2 May 2015 | 2 May 2015 \$'000 |
| Currency: | | | | |
| USD | +6 | 280,890 | +10 | 311,275 |
| USD | -1 | (46,815) | -1 | (31,128) |

Jamaica Broilers Group Limited

Notes to the Financial Statements

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3. Financial Risk Management (Continued)

(c) Market risk (continued)

(ii) Interest rate risk

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Floating rate instruments expose the Group to cash flow interest risk, whereas fixed interest rate instruments expose the Group to fair value interest risk.

The Group's interest rate risk mainly arises from its long term investments and borrowings. This risk is managed by analysing the economic environment and obtaining fixed rate loans when interest rates are expected to rise and floating rate loans when interest rates are expected to fall. The policy also requires it to manage the maturities of interest bearing financial assets and liabilities.

Investments

At 30 April 2016 and 2 May 2015, the Group's investments were fixed rate instruments.

Interest rate sensitivity

The following tables indicate the sensitivity to a reasonable possible change in interest rates, with all other variables held constant, on the Group's and company's profit or loss and stockholders' equity.

The sensitivity of the profit or loss is the effect of a 1% increase/1% decrease (2015 – 2.5% increase and 1% decrease) for Jamaican dollar denominated loans and a 1% increase/0.5% decrease (2015 – 2.5% increase and 1% decrease) for US dollar denominated loans on pre-tax profit based on the floating rate borrowings. The sensitivity of other components of stockholders' equity is calculated by revaluing fixed rate available-for-sale financial assets for the effects of an assumed change in interest rates. There were no available-for-sale financial assets at the current or prior year end.

| | The Group | | The Company | |
|--------------------------------|--|---|--|---|
| | Effect on Pre-tax Profit 30 April 2016 \$'000 | Effect on Pre-tax Profit 2 May 2015 \$'000 | Effect on Pre-tax Profit 30 April 2016 \$'000 | Effect on Pre-tax Profit 2 May 2015 \$'000 |
| Change in basis points: | | | | |
| Jamaican dollars | | | | |
| - 100(2015: -100) | 5,000 | 5,493 | 5,000 | 5,093 |
| + 100(2015: 250) | (5,000) | (13,732) | (5,000) | (12,732) |
| US dollars | | | | |
| - 50(2015: -100) | 153 | 433 | 153 | 433 |
| + 100(2015: 250) | (307) | (1,733) | (307) | (1,733) |

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3. Financial Risk Management (Continued)

(c) Market risk (continued)

(iii) Commodity price risk

Price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all instruments traded in the market.

The Group and the company are exposed to price risk relating to corn, soya bean meal and ethanol.

The Group and the company enter into commodity contracts or related financial instruments in respect of its future usage requirements. The price of these commodities is reviewed regularly in considering the need for active financial risk management.

To manage price risk in the ethanol operation, purchases and related sales are effected on the same bases to the extent possible to create a hedge. In the few instances in which a mismatch occurs a short term financial hedging instrument may be used to minimise attendant risks. Price risk is also managed by entering into contracts to process hydrous alcohol into anhydrous ethanol on behalf of customers for a fee.

To manage price risk on imported corn and soya bean meal, the prices are tracked and items purchased in advance if prices are increasing.

(d) Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for its stockholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital as well as meet externally imposed capital requirements. The Board of Directors monitors the return on capital, which the Group defines as net operating income divided by total stockholders' equity. The Board of Directors also monitors the level of dividends to ordinary stockholders.

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as borrowings divided by total capital. Borrowings include current and non-current borrowings as shown in the consolidated balance sheet. Total capital is calculated as 'stockholders' equity' as shown in the consolidated balance sheet plus borrowings.

During 2016, the Group's strategy, which was unchanged from 2015, was to maintain the gearing ratio below 1:1. The gearing ratios at 30 April 2016 and 2 May 2015 were as follows:

| | The Group | |
|---------------|-------------------------------------|----------------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Borrowings | 7,079,801 | 6,354,931 |
| Total capital | 20,239,510 | 17,786,970 |
| Gearing ratio | 1:3 | 1:3 |

There were no changes to the Group's approach to capital management during the year.

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4. Critical Accounting Judgements and Key Sources of Estimation Uncertainty

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

(a) Critical judgments in applying the Group's accounting policies

In the process of applying the Group's accounting policies, management has made no significant judgements regarding the amounts recognised in the financial statements.

(b) Key sources of estimation uncertainty

Income taxes

Estimates are required in determining the provision for income taxes. There are some transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for possible tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were originally recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

Post-employment benefits

Accounting for some post-employment benefits requires the use of actuarial techniques to make a reliable estimate of the amount of benefit that employees have earned in return for their service in the current and prior periods. These actuarial assumptions are based on management's best estimates of the variables that will determine the ultimate cost of providing post-employment benefits and comprise both demographic and financial assumptions. Variations in the financial assumptions can cause material adjustments in the next financial year, if it is determined that the actual experience differed from the estimate (Note 19).

Depreciable assets

Estimates of the useful life and the residual value of property, plant and equipment are required in order to apply an adequate rate of transferring the economic benefits embodied in these assets in the relevant periods. The Group applies a variety of methods in an effort to arrive at these estimates from which actual results may vary. Actual variations in estimated useful lives and residual values are reflected in profit or loss through impairment or adjusted depreciation provisions.

Assessment of goodwill

The Group test annually whether goodwill has suffered any impairment, in accordance with the accounting policy stated in Note 2h. The assessment of goodwill impairment involves the determination of the value in use. Determination of value in use involves the estimation of future cash flows from the business taking into consideration the growth rates, inflation rates and the discount rate. Any changes in these variables would impact the value in use calculations. A 1% increase in the discount rates would result in a reduction in the value in use by \$1,299,770,000 which would not result in an impairment of goodwill of \$405,141,000 (Note 14).

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4. Critical Accounting Judgements and Key Sources of Estimation Uncertainty (Continued)

(b) Key sources of estimation uncertainty (continued)

Purchase price allocation of a business combination

In a business combination, the acquirer must allocate the cost of the acquisition at the acquisition date by recognising the acquiree's identifiable assets, liabilities and contingent liabilities at fair value at that date. The allocation is based upon certain valuations and other studies performed with the assistance of external valuation specialists. Due to the underlying assumptions made in the valuation process, the determination of those fair values requires estimations of the effects of uncertain future events at the acquisition date and the carrying amounts of some assets, such as intangible assets, acquired through a business combination could therefore differ significantly in the future.

As prescribed by IFRS 3 (revised), if the initial accounting for a business combination can be determined only provisionally by the end of the reporting period in which the combination is effected, the acquirer must account for the business combination using those provisional values and has a twelve month period from the acquisition date to complete the purchase price allocation. Any adjustment of the carrying amount of an identifiable asset or liability made as a result of completing the initial accounting is accounted for as if its fair value at the acquisition date had been recognised from that date. The purchase price allocation for the acquisition of the business during the year has been finalised as described in Note 33.

5. Segmental Financial Information

Management has determined the operating segments based on the reports reviewed by the President and Chief Executive Officer that are used to make strategic decisions.

Segment information is provided for reportable segments as follows:

- Jamaica Operations
- US Operations
- Other Caribbean Operations

The business is considered primarily from a geographical perspective.

Interest income and interest expense are not included in the measure of segment results and are not regularly reviewed by the President and Chief Executive Officer.

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5. Segmental Financial Information (Continued)

| | 2016 | | | | |
|--------------------------------|-----------------------|------------------|----------------------------------|--------------|-------------|
| | Jamaica Operations | US Operations | Other Caribbean Operations | Eliminations | Group |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| External revenues | 28,402,435 | 8,802,209 | 1,316,660 | - | 38,521,304 |
| Revenue from other segments | 369,513 | 2,371,002 | 457,850 | (3,198,365) | - |
| Total revenue | 28,771,948 | 11,173,211 | 1,774,510 | (3,198,365) | 38,521,304 |
| Segment result | 3,066,252 | 1,023,127 | 225,748 | - | 4,315,127 |
| Unallocated corporate expenses | | | | | (1,341,837) |
| Operating profit | | | | | 2,973,290 |
| Finance income | | | | | 159,078 |
| Finance costs | | | | | (733,792) |
| Profit before tax | | | | | 2,398,576 |
| Taxation | | | | | (671,960) |
| Net profit | | | | | 1,726,616 |
| Segment assets - | | | | | |
| Current assets | 9,043,353 | 3,892,570 | 1,336,025 | (1,824,206) | 12,447,742 |
| Non-current assets | 11,886,781 | 2,317,795 | 995,367 | (3,268,424) | 11,931,519 |
| Total assets | 20,930,134 | 6,210,365 | 2,331,392 | (5,092,630) | 24,379,261 |
| Segment liabilities - | | | | | |
| Current liabilities | 4,157,254 | 2,276,806 | 1,073,371 | (1,834,077) | 5,673,354 |
| Non-current liabilities | 5,379,620 | 2,216,007 | 675,940 | (2,667,870) | 5,603,697 |
| Total liabilities | 9,536,874 | 4,492,813 | 1,749,311 | (4,501,947) | 11,277,051 |
| Other segment items- | | | | | |
| Capital expenditure | 383,749 | 308,160 | 145,902 | - | 837,811 |
| Amortisation | 24,396 | 62,255 | - | - | 86,650 |
| Depreciation | 649,283 | 74,034 | 94,002 | - | 817,319 |
| Impairment charge | - | - | 26,847 | - | 26,847 |

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5. Segmental Financial Information (Continued)

| | 2015 | | | | Group \$'000 |
|--------------------------------|---------------------------------|----------------------------|--|------------------------|-----------------|
| | Jamaica Operations \$'000 | US Operations \$'000 | Other Caribbean Operations \$'000 | Eliminations \$'000 | |
| External revenues | 26,205,116 | 7,127,917 | 1,237,017 | - | 34,570,050 |
| Revenue from other segments | 401,213 | 2,160,374 | 412,987 | (2,974,574) | - |
| Total revenue | 26,606,329 | 9,288,291 | 1,650,004 | (2,974,574) | 34,570,050 |
| Segment result | 2,141,453 | 1,001,403 | 148,506 | - | 3,291,362 |
| Unallocated corporate expenses | | | | | (1,170,590) |
| Operating profit | | | | | 2,120,772 |
| Finance income | | | | | 145,781 |
| Finance costs | | | | | (704,701) |
| Profit before tax | | | | | 1,561,852 |
| Taxation | | | | | (552,198) |
| Net profit | | | | | 1,009,654 |
| Segment assets - | | | | | |
| Current assets | 11,259,012 | 4,085,236 | 3,402,175 | (7,119,323) | 11,627,101 |
| Non-current assets | 11,638,397 | 1,299,030 | 1,269,031 | (3,265,501) | 10,940,947 |
| Total assets | 22,897,409 | 5,384,266 | 4,671,206 | (10,384,824) | 22,568,048 |
| Segment liabilities - | | | | | |
| Current liabilities | 10,692,246 | 3,789,410 | 1,943,696 | (9,532,157) | 6,893,195 |
| Non-current liabilities | 3,848,796 | 427,091 | 2,552 | - | 4,278,439 |
| Total liabilities | 14,541,042 | 4,216,501 | 1,946,248 | (9,532,157) | 11,171,634 |
| Other segment items- | | | | | |
| Capital expenditure | 651,295 | 306,159 | 115,976 | - | 1,073,430 |
| Amortisation | 33,641 | 56,876 | - | - | 90,517 |
| Depreciation | 581,597 | 53,762 | 96,792 | - | 732,151 |
| Impairment | - | - | 31,217 | - | 31,217 |

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6. Other Income/Gains

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Dividend income from subsidiary | - | - | 132,915 | 1,224,120 |
| Fair value loss on financial assets at fair value through profit or loss (Note 24) | (44,520) | (28,248) | - | - |
| Foreign exchange gains | 78,126 | 21,585 | 78,126 | 21,585 |
| Gain/(loss) on sale of property, plant and equipment | 9,990 | (5,702) | 4,429 | 561 |
| Loss on disposal of subsidiaries (Note 34) | - | (1,323) | - | (36,271) |
| Interest income | 25,286 | 23,715 | 19,095 | 21,961 |
| Management fees | - | - | 215,315 | 207,168 |
| Reinsurance commissions | 43,505 | 38,330 | - | - |
| Other | 201,111 | 125,760 | 80,436 | 30,490 |
| | <u>313,498</u> | <u>174,117</u> | <u>530,316</u> | <u>1,469,614</u> |

7. Expenses by Nature

| | The Group | | The Company | |
|---|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Auditors' remuneration | 53,205 | 46,393 | 15,287 | 14,226 |
| Advertising and promotions | 639,382 | 481,162 | 580,044 | 447,094 |
| Amortisation of intangible assets | 86,650 | 90,518 | 14,898 | 22,153 |
| Impairment charge | 26,847 | 31,217 | - | - |
| Bad debts | 87,182 | 105,477 | 78,951 | 91,645 |
| Cost of inventories recognised as expense | 20,943,387 | 19,549,244 | 16,880,815 | 16,360,346 |
| Depreciation | 817,319 | 732,134 | 345,341 | 287,861 |
| Fuel | 481,353 | 813,178 | 330,666 | 497,244 |
| Legal and professional fees | 192,359 | 100,934 | 112,532 | 76,678 |
| Insurance | 315,581 | 294,725 | 457,522 | 417,638 |
| Occupancy – rent and utilities | 691,168 | 715,791 | 431,027 | 513,290 |
| Repairs and maintenance | 1,137,284 | 935,443 | 956,385 | 850,645 |
| Staff costs (Note 8) | 7,011,905 | 5,635,852 | 4,431,966 | 3,722,229 |
| Trucking | 1,117,467 | 995,964 | 821,699 | 768,646 |
| Other expenses | 2,260,423 | 2,095,363 | 1,846,464 | 1,620,964 |
| | <u>35,861,512</u> | <u>32,623,395</u> | <u>27,303,597</u> | <u>25,690,659</u> |

Expenses by nature include the total of cost of sales, distribution costs, administration and other expenses.

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8. Staff Costs

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Wages, salaries and contractors' costs | 5,984,454 | 4,887,044 | 3,670,796 | 3,210,864 |
| Payroll taxes - Employer's portion | 343,186 | 289,937 | 261,509 | 225,815 |
| Pension costs - defined contribution plan | 26,327 | 20,771 | - | - |
| Pension costs - defined benefit plan (Note 20) | 113,800 | (103,100) | 109,800 | (89,200) |
| Post-employment medical benefits (Note 20) | 2,200 | 1,400 | 2,100 | 1,300 |
| Termination costs | 13,173 | 45,783 | 12,516 | 36,462 |
| Other - benefits and welfare | 528,765 | 494,017 | 375,245 | 336,988 |
| | <u>7,011,905</u> | <u>5,635,852</u> | <u>4,431,966</u> | <u>3,722,229</u> |

9. Finance Income and Costs

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Finance income - | | | | |
| Foreign exchange gains | 159,078 | 145,781 | 36,041 | 145,781 |
| Interest income | - | - | 119,484 | 124,248 |
| | <u>159,078</u> | <u>145,781</u> | <u>155,525</u> | <u>270,029</u> |
| Finance costs - | | | | |
| Foreign exchange losses | 96,926 | 40,298 | 3,364 | 6,608 |
| Interest expense | 585,595 | 638,689 | 496,216 | 533,125 |
| Amortisation of debt financing fees and other expenses | 51,271 | 25,714 | 33,940 | 18,290 |
| | <u>733,792</u> | <u>704,701</u> | <u>533,520</u> | <u>558,023</u> |

10. Taxation

The Group's subsidiary, JB Terminal (Port Esquivel) Limited (formerly JB Ethanol Limited), is an approved enterprise under the Jamaica Export Free Zone Act 1982, and accordingly has been granted total relief from income tax in respect of profits earned from its manufacturing and retailing operations until December 2015.

Subsidiaries incorporated and domiciled in Jamaica, United States of America and St. Lucia are taxable at a rate of 25%, 34% and 1% on their income, respectively.

The companies located in Haiti have been given a tax relief status of ten years. This expires in 2023.

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10. Taxation (Continued)

(a) Taxation is based on the profit for the year adjusted for tax purposes and comprises:

| | The Group | | The Company | |
|-----------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Current taxation | 643,540 | 459,957 | 374,229 | 195,643 |
| Prior year under provision | 18,998 | 28,713 | - | 27,176 |
| Deferred taxation (Note 19) | 9,422 | 63,528 | 30,403 | 68,829 |
| | <u>671,960</u> | <u>552,198</u> | <u>404,632</u> | <u>291,648</u> |

(b) The tax on the Group's and company's profit differs from the theoretical amount that would arise using the applicable tax rate as follows:

| | The Group | | The Company | |
|---|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Profit before taxation for taxable entities | 2,832,571 | 1,886,326 | 1,952,423 | 2,223,123 |
| Loss before taxation for non-taxable entities | (433,954) | (324,474) | - | - |
| | <u>2,398,617</u> | <u>1,561,852</u> | <u>1,952,423</u> | <u>2,223,123</u> |
| Tax calculated at applicable tax rates | 708,143 | 471,582 | 488,106 | 555,781 |
| Adjusted for: | | | | |
| Income not subject to tax | (1,070) | (64,376) | (33,239) | (332,359) |
| Employment tax credit | (101,149) | (52,239) | (101,149) | (52,239) |
| Adjustment to deferred tax | 15,550 | 70,308 | 15,550 | 70,993 |
| Prior year under provision - current tax | 18,998 | 28,713 | - | 27,176 |
| Different tax rate in other countries | 32,263 | 42,750 | - | - |
| Expenses not deductible for tax purposes | 806 | 63,036 | 22,383 | 30,500 |
| Other allowances | (1,581) | (7,576) | 12,981 | (8,204) |
| Income tax expense | <u>671,960</u> | <u>552,198</u> | <u>404,632</u> | <u>291,648</u> |

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10. Taxation (Continued)

(c) The tax charge/(credit) relating to components of other comprehensive income is as follows:

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Other comprehensive income - | | | | |
| Remeasurements on retirement benefits | (286,400) | 148,900 | (275,100) | 133,700 |
| Tax charge (Note 19) | 70,975 | (36,675) | 68,775 | (33,425) |
| | <u>(215,425)</u> | <u>112,225</u> | <u>(206,325)</u> | <u>100,275</u> |

11. Net Profit/Retained Earnings Attributable to the Stockholders

| | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
|---|----------------------------|-------------------------|
| Net profit attributable to: | | |
| Holding company | 1,547,791 | 1,931,475 |
| Intercompany dividend and management fees | (348,229) | (1,431,288) |
| Adjusted Holding company profits | 1,199,562 | 500,187 |
| Subsidiaries | 544,633 | 535,981 |
| | <u>1,744,195</u> | <u>1,036,168</u> |
| Retained earnings attributable to: | | |
| Holding company | 9,214,373 | 7,772,069 |
| Subsidiaries | 1,118,041 | 1,044,652 |
| | <u>10,332,414</u> | <u>8,816,721</u> |

12. Earnings Per Stock Unit

The calculation of earnings per ordinary stock unit is based on the Group's net profit attributable to stockholders and 1,199,277,000 ordinary stocks units in issue.

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13. Property, Plant and Equipment

| | The Group | | | | | | | Total \$'000 |
|----------------------------------|------------------|-----------------------|-----------------------|---------------------------------------|-------------------------|-------------------|--------------------------------|-----------------|
| | Freehold Land | Freehold Buildings | Leasehold Property | Plant, Machinery & Equipment | Furniture & Fixtures | Motor Vehicles | Capital Work in Progress | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| At Cost - | | | | | | | | |
| At 2 May 2015 | 397,088 | 2,820,155 | 367,259 | 9,360,662 | 954,727 | 755,275 | 501,892 | 15,157,058 |
| Acquisition of business | 4,865 | 89,403 | - | 255,928 | 1,036 | 97,030 | - | 448,262 |
| Additions | 57,282 | 227,078 | - | 70,247 | 49,201 | 143,813 | 290,190 | 837,811 |
| Disposals | - | (1,449) | - | (29,230) | - | (76,101) | - | (106,780) |
| Transfer from CWIP | - | 181,359 | 8,710 | 463,960 | 26,750 | 265 | (693,620) | (12,576) |
| Reclassifications/ adjustment | - | - | - | (4,701) | 4,677 | - | - | (24) |
| Write off | - | - | - | (122,851) | (8,672) | (5,887) | - | (137,410) |
| Translation | 5,712 | 30,637 | (64,686) | 245,781 | 22,005 | (2,929) | 5,473 | 241,993 |
| At 30 April 2016 | 464,947 | 3,347,183 | 311,283 | 10,239,796 | 1,049,724 | 911,465 | 103,935 | 16,428,334 |
| Depreciation - | | | | | | | | |
| At 2 May 2015 | - | 956,163 | 63,672 | 3,123,327 | 588,786 | 485,512 | - | 5,217,460 |
| Charge for the year | - | 91,747 | 33,789 | 479,433 | 101,117 | 110,546 | - | 816,632 |
| Relieved on disposals | - | (451) | - | (1,897) | - | (58,634) | - | (60,982) |
| Reclassifications/ adjustment | - | - | (66) | (1,150) | - | - | - | (1,216) |
| Write off | - | - | - | (122,851) | (8,672) | (5,887) | - | (137,410) |
| Translation | - | 11,735 | (12,384) | 77,930 | 16,326 | (1,634) | - | 91,973 |
| At 30 April 2016 | - | 1,059,194 | 85,011 | 3,554,792 | 697,557 | 529,903 | - | 5,926,457 |
| Net Book Value - | | | | | | | | |
| At 30 April 2016 | 464,947 | 2,287,989 | 226,272 | 6,685,004 | 352,167 | 381,563 | 103,935 | 10,501,877 |

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13. Property, Plant and Equipment (Continued)

| | The Group | | | | | | | Total \$'000 |
|--------------------------------------|----------------------------|---------------------------------|---------------------------------|---|--------------------------------------|-----------------------------|--|-----------------|
| | Freehold Land \$'000 | Freehold Buildings \$'000 | Leasehold Property \$'000 | Plant, Machinery & Equipment \$'000 | Furniture & Fixtures \$'000 | Motor Vehicles \$'000 | Capital Work in Progress \$'000 | |
| | At Cost - | | | | | | | |
| At 3 May 2014 | 354,746 | 2,512,080 | 274,559 | 8,396,956 | 975,303 | 690,820 | 915,857 | 14,120,321 |
| Additions | 29,332 | 83,848 | 74,798 | 52,769 | 51,600 | 85,800 | 691,668 | 1,069,815 |
| Disposals | - | - | (2,063) | (4,000) | (1,502) | (31,630) | - | (39,195) |
| Transfer from CWIP | - | 221,459 | 13,736 | 814,330 | 17,164 | 28,148 | (1,108,459) | (13,622) |
| Transfer from intangible assets | - | - | - | 11,177 | - | - | - | 11,177 |
| Transfer from investment property | 10,110 | 137,379 | - | - | - | - | - | 147,489 |
| Disposal of subsidiaries | - | (155,860) | - | (115,108) | (18,014) | (16,958) | - | (305,940) |
| Reclassifications/ adjustment | - | - | - | 82,900 | (78,294) | (1,865) | - | 2,741 |
| Write off | - | - | - | (134,805) | (10,278) | (4,624) | - | (149,707) |
| Translation | 2,900 | 21,249 | 6,229 | 256,443 | 18,748 | 5,584 | 2,826 | 313,979 |
| At 2 May 2015 | 397,088 | 2,820,155 | 367,259 | 9,360,662 | 954,727 | 755,275 | 501,892 | 15,157,058 |
| Depreciation - | | | | | | | | |
| At 3 May 2014 | - | 892,017 | 34,681 | 2,771,536 | 596,962 | 429,821 | - | 4,725,017 |
| Charge for the year | - | 82,052 | 30,031 | 438,696 | 79,953 | 100,543 | - | 731,275 |
| Relieved on disposals | - | - | (2,028) | (748) | (1,476) | (21,147) | - | (25,399) |
| Transfer from intangible assets | - | - | - | 8,218 | - | - | - | 8,218 |
| Transfer from investment property | - | 113,565 | - | - | - | - | - | 113,565 |
| Disposal of subsidiaries | - | (139,331) | - | (106,466) | (18,014) | (17,970) | - | (281,781) |
| Reclassifications/ adjustment | - | - | - | 78,370 | (76,451) | - | - | 1,919 |
| Write off | - | - | - | (130,959) | (3,539) | (8,895) | - | (143,393) |
| Translation | - | 7,860 | 988 | 64,678 | 11,352 | 3,161 | - | 88,039 |
| At 2 May 2015 | - | 956,163 | 63,672 | 3,123,325 | 588,787 | 485,513 | - | 5,217,460 |
| Net Book Value - | | | | | | | | |
| At 2 May 2015 | 397,088 | 1,863,992 | 303,587 | 6,237,337 | 365,940 | 269,762 | 501,892 | 9,939,598 |

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13. Property, Plant and Equipment (Continued)

| | The Company | | | | | | | Total |
|---------------------------------|---------------|--------------------|--------------------|-----------------------|----------------------|----------------|--------------------------|-----------|
| | Freehold Land | Freehold Buildings | Leasehold Property | Machinery & Equipment | Furniture & Fixtures | Motor Vehicles | Capital Work in Progress | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| At Cost - | | | | | | | | |
| At 3 May 2014 | 78,182 | 1,399,218 | 13,510 | 2,315,080 | 490,117 | 515,130 | 922,097 | 5,733,334 |
| Additions | - | 33,443 | 25,000 | 12,930 | 31,370 | 40,478 | 490,019 | 633,240 |
| Disposals | - | - | - | (3,239) | - | (11,265) | - | (14,504) |
| Transfers from CWIP | - | 215,096 | - | 811,963 | 10,918 | 27,686 | (1,079,285) | (13,622) |
| Transfer from intangible assets | - | - | - | 11,177 | - | - | - | 11,177 |
| Reclassifications/ adjustment | - | - | - | 82,900 | (78,294) | (1,865) | - | 2,741 |
| Write off | - | - | - | (134,805) | (10,278) | (4,624) | - | (149,707) |
| At 2 May 2015 | 78,182 | 1,647,757 | 38,510 | 3,096,006 | 443,833 | 565,540 | 332,831 | 6,202,659 |
| Additions | - | 6,492 | - | 5,467 | 8,832 | 99,668 | 221,444 | 341,903 |
| Disposals | - | - | - | - | - | (26,995) | - | (26,995) |
| Transfers from CWIP | - | 9,666 | - | 400,825 | 21,424 | - | (456,721) | (24,806) |
| Write off | - | - | - | (122,851) | (8,672) | (5,887) | - | (137,410) |
| At 30 April 2016 | 78,182 | 1,663,915 | 38,510 | 3,379,447 | 465,417 | 632,326 | 97,554 | 6,355,351 |
| Depreciation - | | | | | | | | |
| At 3 May 2014 | - | 367,855 | 4,381 | 1,201,634 | 326,974 | 328,835 | - | 2,229,679 |
| Charge for the year | - | 36,070 | 3,164 | 147,545 | 30,443 | 70,639 | - | 287,861 |
| Disposal | - | - | - | - | - | (11,148) | - | (11,148) |
| Transfer from intangible assets | - | - | - | 8,218 | - | - | - | 8,218 |
| Reclassifications/ adjustment | - | - | - | 78,370 | (76,451) | - | - | 1,919 |
| Write off | - | - | - | (130,959) | (3,539) | (8,895) | - | (143,393) |
| At 2 May 2015 | - | 403,925 | 7,545 | 1,304,808 | 277,427 | 379,431 | - | 2,373,136 |
| Charge for the year | - | 40,847 | 4,567 | 175,918 | 48,154 | 75,856 | - | 345,342 |
| Disposals | - | - | - | - | - | (26,995) | - | (26,995) |
| Write off | - | - | - | (122,851) | (8,672) | (5,887) | - | (137,410) |
| At 30 April 2016 | - | 444,772 | 12,112 | 1,357,875 | 316,909 | 422,405 | - | 2,554,073 |
| Net Book Value - | | | | | | | | |
| At 30 April 2016 | 78,182 | 1,219,143 | 26,398 | 2,021,572 | 148,508 | 209,921 | 97,554 | 3,801,278 |
| At 2 May 2015 | 78,182 | 1,243,832 | 30,965 | 1,791,198 | 166,406 | 186,109 | 332,831 | 3,829,523 |

Depreciation is charged to cost of sales and administration and other expenses in profit or loss.

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14. Intangible Assets

| | | | | | | The Group | The Company |
|--|-----------|-----------------------------------|-----------------------|---------------------|-------------------|-----------|-------------------|
| | Goodwill | Brands and Customer Relationships | Non-Compete Agreement | Product Formulation | Computer Software | Total | Computer Software |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Cost - | | | | | | | |
| At 3 May 2014 | 357,217 | 409,064 | 89,550 | 20,780 | 238,006 | 1,114,617 | 222,654 |
| Additions | - | - | - | - | 3,615 | 3,615 | 3,615 |
| Disposal | - | - | - | - | (3,239) | (3,239) | - |
| Transfer to PPE | - | - | - | - | (11,177) | (11,177) | (11,177) |
| Transfer from CWIP | - | - | - | - | 13,622 | 13,622 | 13,622 |
| Disposal of subsidiary | - | - | - | - | (4,511) | (4,511) | - |
| Translation | 15,328 | 18,020 | 4,188 | - | 546 | 38,082 | - |
| At 2 May 2015 | 372,545 | 427,084 | 93,738 | 20,780 | 236,862 | 1,151,009 | 228,714 |
| Additions | - | - | - | - | 3,611 | 3,611 | 3,611 |
| Acquisition of business | 201,886 | 240,598 | 45,857 | - | - | 488,341 | - |
| Deferred tax adjustment ^(a) | (191,324) | - | - | - | - | (191,324) | - |
| Transfer from CWIP | - | - | - | - | 14,693 | 14,693 | 14,693 |
| Translation | 22,034 | 25,934 | 5,934 | - | 514 | 54,416 | - |
| At 30 April 2016 | 405,141 | 693,616 | 145,529 | 20,780 | 255,680 | 1,520,746 | 247,018 |
| Amortisation - | | | | | | | |
| At 3 May 2014 | - | 33,491 | 15,730 | 606 | 133,774 | 183,601 | 126,631 |
| Charge for the year | - | 43,252 | 20,384 | 1,039 | 25,842 | 90,517 | 22,154 |
| Relieved on disposal | - | - | - | - | (3,184) | (3,184) | - |
| Transfer to PPE | - | - | - | - | (8,218) | (8,218) | (8,218) |
| Adjustment | - | - | - | - | (1,919) | (1,919) | (1,919) |
| Disposal of subsidiary | - | - | - | - | (3,703) | (3,703) | - |
| Translation | - | 2,138 | 994 | - | 181 | 3,313 | - |
| At 2 May 2015 | - | 78,881 | 37,108 | 1,645 | 142,773 | 260,407 | 138,648 |
| Charge for the year | - | 47,163 | 20,641 | 1,039 | 17,807 | 86,650 | 14,898 |
| Translation | - | 5,506 | 2,568 | - | 343 | 8,417 | - |
| At 30 April 2016 | - | 131,550 | 60,317 | 2,684 | 160,923 | 355,474 | 153,546 |
| Net Book Value - | | | | | | | |
| 30 April 2016 | 405,141 | 562,066 | 85,212 | 18,096 | 94,757 | 1,165,272 | 93,472 |
| 2 May 2015 | 372,545 | 348,203 | 56,630 | 19,135 | 94,089 | 890,602 | 90,066 |

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14. Intangible Assets (Continued)

- (a) This represents the effect a deferred tax adjustment to goodwill calculations in relation to the 2013/2014 acquisition of England Packing Group – Arkansas USA, based on subsequent deductions received for tax purposes (Note 19).

Impairment tests for goodwill

The Group determines whether goodwill is impaired at least on an annual basis or when events or changes in circumstances indicate the carrying value may be impaired. This requires an estimation of the recoverable amount of the cash generating unit (CGU) to which the goodwill is allocated. The recoverable amount is usually determined by reference to the value in use. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the CGU and also to choose an appropriate discount rate in order to calculate the present value of those future cash flows.

The amortisation of intangible assets is included in administration and other expenses in profit or loss.

The allocation of goodwill to the Group's cash generating units (CGUs) identified according to segment is as follows:

| | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
|--------------------|-------------------------------------|----------------------------------|
| US operations | 352,108 | 319,512 |
| Jamaica operations | 53,033 | 53,033 |
| | <u>405,141</u> | <u>372,545</u> |

The recoverable amount of a CGU is determined based on value in use. These calculations use cash flow projections based on financial budgets approved by management covering a five-year period. Cash flows beyond the five-year period are extrapolated using the estimated growth rates stated below. The growth rate does not exceed the long-term average growth rate for the business in which the CGU operates.

Key assumptions used for value in use calculations:

| | Revenue Growth Rate | EBITDA to Revenue | Capital Expenditure to Revenue | Discount Rate |
|--------------------|------------------------------------|------------------------------|---|--------------------------|
| US operations | 5.0% | 9.5% | 0.1% | 19.7% |
| Jamaica operations | 6.0% | 9.0% | 1.3% | 18.1% |

15. Assets held for sale

This represents certain land, buildings and equipment with a carrying value of \$16,042,000 in a subsidiary company that has been placed on the market for sale.

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16. Investment Property

| | <u>The Group</u> |
|---|---------------------------|
| | <u>Land and Buildings</u> |
| | <u>\$'000</u> |
| Cost - | |
| At 3 May 2014 | 206,428 |
| Transfer to property, plant & equipment | (147,489) |
| At 2 May 2015 | 58,939 |
| Transfer to assets held for sale | (48,963) |
| At 30 April 2016 | 9,976 |
| Depreciation - | |
| At 3 May 2014 | 148,330 |
| Charge for the year | 859 |
| Transfer to property, plant & equipment | (113,565) |
| At 2 May 2015 | 35,624 |
| Charge for the year | 628 |
| Transfer to assets held for sale | (32,921) |
| At 30 April 2016 | 3,331 |
| Net Book Value - | |
| At 30 April 2016 | 6,645 |
| At 2 May 2015 | 23,315 |

The investment property was valued by independent valuers, Allison Pitter & Company as at December 2015, on the basis of open market value. The market value of the property is estimated to be \$27,000,000.

In the previous year a property was transferred from investment property to property, plant and equipment as it was being occupied by a company within the group.

Rental income earned on these properties amounted to \$600,000 (2015 - \$10,826,000). There was no repairs and maintenance on the property.

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17. Investments

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Available-for-sale - Unquoted equities- at cost | 45,982 | 68,749 | 45,982 | 7,136 |

18. Non-controlling Interests

| | The Group | |
|---|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Beginning of year | (35,625) | (36,023) |
| Share of total comprehensive income, as restated: | | |
| Share of net profit of subsidiaries | (17,579) | (26,514) |
| Revaluation (loss)/gain | (4,295) | 892 |
| Additional investments during the year | - | 26,020 |
| End of year | (57,499) | (35,625) |

Summarised financial information on subsidiaries with material non-controlling interests

Set out below is the summarised financial information for the subsidiary that has non-controlling interests that are material to the Group.

Summarised balance sheet

| | The Group | |
|------------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Current | | |
| Assets | 541,575 | 504,621 |
| Liabilities | (1,084,592) | (1,042,752) |
| Total current net assets | (543,017) | (538,131) |
| Non-current | | |
| Assets | 559,999 | 623,468 |
| Total non-current net assets | 559,999 | 623,468 |
| Net assets | 16,982 | 85,337 |

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18. Non-controlling Interests (Continued)

Summarised financial information on subsidiaries with material non-controlling interests

Set out below is the summarised financial information for the subsidiary that has non-controlling interests that are material to the Group.

Summarised income statement

| | The Group | |
|--|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Revenue | 1,316,660 | 1,237,018 |
| Loss before income tax | (54,933) | (82,858) |
| Taxation expense | - | - |
| Loss after tax | (54,933) | (82,858) |
| Other comprehensive income | - | - |
| Total comprehensive income | (54,933) | (82,858) |
| Total comprehensive income allocated to non-controlling interest | (21,874) | (25,622) |
| Dividends paid to non-controlling interest | - | - |

Summarised cash flows

| | The Group | |
|--|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Cash flows from operating activities | | |
| Cash generated from operations | 44,613 | 69,635 |
| Interest paid | (18,811) | (12,652) |
| Income tax recovered | - | - |
| Net cash generated from operating activities | 25,802 | 56,983 |
| Net cash used in investing activities | (131,895) | (60,529) |
| Net cash (used in)/provided by financing activities | (34,508) | (41,216) |
| Net (decrease)/increase in and cash equivalents | (140,601) | (44,762) |
| Cash and cash equivalents at the beginning of year | 25,328 | 70,090 |
| Cash and cash equivalents at end of year | (115,273) | 25,328 |

The information above represents amounts before intercompany eliminations.

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19. Deferred Income Taxes

Deferred income taxes are calculated on all temporary differences under the liability method using an effective tax rate of 25% (2015 – 25%).

| | The Group | | The Company | |
|--------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Deferred tax assets | (15,601) | - | - | - |
| Deferred tax liabilities | 485,286 | 567,032 | 390,232 | 291,054 |
| | <u>469,685</u> | <u>567,032</u> | <u>390,232</u> | <u>291,054</u> |

The movement on the deferred income tax account is as follows:

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Balance at start of year | 567,032 | 516,313 | 291,054 | 255,650 |
| Credited to profit or loss (Note 10) | 9,422 | 63,528 | 30,403 | 68,829 |
| Credited to other comprehensive income (Note 10) | 70,975 | (36,675) | 68,775 | (33,425) |
| Adjustment to goodwill (a) | (191,324) | - | - | - |
| Disposal of subsidiaries | - | 11,136 | - | - |
| Translation | 13,580 | 12,730 | - | - |
| Balance as at end of year | <u>469,685</u> | <u>567,032</u> | <u>390,232</u> | <u>291,054</u> |

(a) This represents the effect a deferred tax adjustment to goodwill calculations in relation to the 2013/2014 acquisition of England Packing Group – Arkansas USA, based on subsequent deductions received for tax purposes (Note 14).

The deferred tax assets and liabilities at the end of the year are as follows:

| | The Group | | The Company | |
|---|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Deferred income tax assets - | | | | |
| Other post-employment benefits | 5,475 | 29,725 | 5,125 | 28,625 |
| Accrued vacation and general provisions | 11,028 | 10,562 | 10,813 | 8,860 |
| Tax losses unused | - | 1,664 | - | - |
| Interest payable | 11,158 | 14,979 | 10,580 | 13,731 |
| Intangible assets | 30,112 | - | - | - |
| Other | - | 3,774 | - | - |
| | <u>57,773</u> | <u>60,704</u> | <u>26,518</u> | <u>51,216</u> |
| Deferred income tax liabilities - | | | | |
| Pension benefits | 44,875 | - | 43,575 | - |
| Property, plant and equipment | 432,825 | 386,417 | 336,276 | 292,274 |
| Unrealised foreign exchange gains | 27,949 | 41,293 | 27,922 | 41,283 |
| Intangible assets | 12,832 | 191,313 | - | - |
| Other | 8,977 | 8,713 | 8,977 | 8,713 |
| | <u>527,458</u> | <u>627,736</u> | <u>416,750</u> | <u>342,270</u> |
| Net deferred tax liability | <u>469,685</u> | <u>567,032</u> | <u>390,232</u> | <u>291,054</u> |

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19. Deferred Income Taxes (Continued)

The deferred tax credited in profit or loss and other comprehensive income comprises the following temporary differences:

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Profit or loss | | | | |
| Property, plant and equipment | 43,046 | 90,130 | 44,002 | 73,690 |
| Accrued vacation and general provisions | (423) | 895 | (1,953) | 1,448 |
| Post-employment benefits | (1,850) | 37,175 | (1,700) | 33,675 |
| Tax losses | 1,664 | (1,664) | - | - |
| Unrealised foreign exchange losses/gains | (13,345) | (49,796) | (13,361) | (49,806) |
| Intangible assets | (27,657) | (20,402) | - | - |
| Interest payable | 3,820 | (1) | 3,150 | 1,246 |
| Other temporary differences | 4,167 | 7,191 | 265 | 8,576 |
| | <u>9,422</u> | <u>63,528</u> | <u>30,403</u> | <u>68,829</u> |
| Other comprehensive income | | | | |
| Post-employment benefits | <u>70,975</u> | <u>(36,675)</u> | <u>68,775</u> | <u>(33,425)</u> |

Deferred income tax liabilities have not been provided for in respect of the withholding and other taxes that would be payable on the undistributed earnings of certain subsidiaries to the extent that such earnings are permanently reinvested. Such undistributed earnings, included in the consolidated results, totalled \$1,505,264,000 (2015 - \$915,013,000). These undistributed earnings are in foreign subsidiaries.

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19. Deferred Income Taxes (Continued)

These balances include the following:

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Deferred tax assets - | | | | |
| Deferred tax assets to be recovered after more than 12 months | 35,587 | 31,389 | 5,125 | 28,625 |
| Deferred tax assets to be recovered within 12 months | 22,186 | 29,315 | 21,393 | 22,591 |
| | <u>57,773</u> | <u>60,704</u> | <u>26,518</u> | <u>51,216</u> |
| Deferred tax liabilities - | | | | |
| Deferred tax liabilities to be recovered after more than 12 months | 490,532 | 577,730 | 379,851 | 292,274 |
| Deferred tax liabilities to be recovered within 12 months | 36,926 | 50,006 | 36,899 | 49,996 |
| | <u>527,458</u> | <u>627,736</u> | <u>416,750</u> | <u>342,270</u> |
| Net deferred tax liability | <u>469,685</u> | <u>567,032</u> | <u>390,232</u> | <u>291,054</u> |

20. Post-employment Benefits

Amounts recognised in the balance sheet are as follows:

| | The Group | | The Company | |
|---|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Pension scheme benefit assets/(liabilities) | 180,100 | (94,700) | 174,300 | (91,100) |
| Post-employment benefit obligations | <u>(21,900)</u> | <u>(24,800)</u> | <u>(20,500)</u> | <u>(23,400)</u> |
| Amounts recognised in the profit or loss (Note 8) - | | | | |
| Pension scheme benefit liabilities | 113,800 | (103,100) | 109,800 | (89,200) |
| Post-employment benefit obligations | 2,200 | 1,400 | 2,100 | 1,300 |
| | <u>116,000</u> | <u>(101,700)</u> | <u>111,900</u> | <u>(87,900)</u> |
| Amounts recognised in other comprehensive income | | | | |
| Pension scheme benefit assets | (283,500) | 138,800 | (272,100) | 123,900 |
| Post-employment benefit obligations | <u>(2,900)</u> | <u>10,100</u> | <u>(3,000)</u> | <u>9,800</u> |
| | <u>(286,400)</u> | <u>148,900</u> | <u>(275,100)</u> | <u>133,700</u> |

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20. Post-employment Benefits (Continued)

(a) Pension scheme benefits

The Group participates in a defined benefit scheme, which is open to all permanent employees and administered by an external agency. The plan provides benefits to members based on average earnings for the final two years of service or the two years in which the highest salaries of the employee have been earned. The defined benefit scheme is valued by independent actuaries annually using the Projected Unit Credit Method. The latest actuarial valuation was carried out as at 30 April 2016.

The Board of the pension fund is required by law and its articles and association to act in the interest of the fund and all relevant stakeholders. The Board of the fund is responsible for the investment policy with regard to the assets of the fund. The funds are managed by NCB Insurance Company Limited who has responsibilities for the general management of the portfolio of investments and the administration of the fund.

The post-employment benefit asset recognised in the balance sheet was determined as follows:

| | The Group | | The Company | |
|------------------------------|-------------------------------------|----------------------------------|-------------------------------------|----------------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Fair value of plan assets | 3,346,100 | 2,531,600 | 3,238,000 | 2,435,500 |
| Present value of obligations | (3,166,000) | (2,626,300) | (3,063,700) | (2,526,600) |
| | <u>180,100</u> | <u>(94,700)</u> | <u>174,300</u> | <u>(91,100)</u> |

Pension plan assets include investment in ordinary stock units of the company with a fair value of \$172,736,000 (2015 - \$58,000,000).

The pension fund earned and received rental income from the company of Nil (2015 - \$2,557,000).

The movement in the defined benefit asset during the year was as follows:

| | The Group | | The Company | |
|--|-------------------------------------|----------------------------------|-------------------------------------|----------------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| At start of year | (94,700) | (105,900) | (91,100) | (101,200) |
| Amounts recognised in profit or loss (Note 8) | (113,800) | 103,100 | (109,800) | 89,200 |
| Amounts recognised in other comprehensive income (Note 8) | 283,500 | (138,800) | 272,100 | (123,900) |
| Contributions paid | 105,100 | 46,900 | 103,100 | 44,800 |
| At end of year | <u>180,100</u> | <u>(94,700)</u> | <u>174,300</u> | <u>(91,100)</u> |

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20. Post-employment Benefits (Continued)

(a) Pension scheme benefits (continued)

The movement in the present value of obligations was as follows:

| | The Group | | The Company | |
|-----------------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| At start of year | 2,626,300 | 2,307,700 | 2,526,600 | 2,206,300 |
| Transfer in fund – new employee | 2,900 | - | 2,900 | - |
| Current service cost | 97,700 | 88,900 | 94,300 | 84,600 |
| Interest cost | 263,600 | 229,900 | 253,800 | 220,000 |
| Past service cost | - | (210,500) | - | (191,400) |
| | <u>2,990,500</u> | <u>2,416,000</u> | <u>2,877,600</u> | <u>2,319,500</u> |
| Remeasurement loss on obligations | 136,800 | 210,300 | 146,300 | 201,300 |
| Members contribution | 98,800 | 77,800 | 96,900 | 74,100 |
| Benefits paid | (60,100) | (77,800) | (57,100) | (68,300) |
| At end of year | <u>3,166,000</u> | <u>2,626,300</u> | <u>3,063,700</u> | <u>2,526,600</u> |

The movement in the fair value of plan assets was as follows:

| | The Group | | The Company | |
|-----------------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| At start of year | 2,531,600 | 2,201,800 | 2,435,500 | 2,105,100 |
| Transfer in fund – new employee | 2,900 | - | 2,900 | - |
| Members' contribution | 98,800 | 77,800 | 96,900 | 74,100 |
| Employer's contribution | 105,100 | 46,900 | 103,100 | 44,800 |
| Interest income on plan assets | 247,500 | 211,400 | 238,300 | 202,400 |
| Benefits paid | (60,100) | (77,800) | (57,100) | (68,300) |
| Remeasurement loss on plan assets | 420,300 | 71,500 | 418,400 | 77,400 |
| At end of year | <u>3,346,100</u> | <u>2,531,600</u> | <u>3,238,000</u> | <u>2,435,500</u> |

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(expressed in Jamaican dollars unless otherwise indicated)

20. Post-employment Benefits (Continued)

(a) Pension scheme benefits (continued)

The amount recognised in profit or loss is determined as follows:

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Current service cost | 97,700 | 88,900 | 94,300 | 84,600 |
| Interest cost | 263,600 | 229,900 | 253,800 | 220,000 |
| Interest income on plan assets | (247,500) | (211,400) | (238,300) | (202,400) |
| Past service costs | - | (210,500) | - | (191,400) |
| Total included in staff costs (Note 8) | <u>113,800</u> | <u>(103,100)</u> | <u>109,800</u> | <u>(89,200)</u> |

The amount recognised in other comprehensive income is determined as follows:

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Remeasurements of the defined benefit obligation | 136,800 | 210,300 | 146,300 | 201,300 |
| Remeasurements of the plan assets | (420,300) | (71,500) | (418,400) | (77,400) |
| Total | <u>(283,500)</u> | <u>138,800</u> | <u>(272,100)</u> | <u>123,900</u> |

At the last valuation date, the present value of the defined benefit obligation was comprised, for the group and the company respectively, of approximately \$2,657,900,000 and \$2,593,900,000 relating to active members, \$200,300,000 and \$195,800,000 relating to deferred members, \$302,200,000 and \$266,300,000 relating to the members in retirement and \$5,600,000 and \$5,000,000 relating to other liabilities.

Expected yields on fixed interest investments are based on gross redemption yields as at the balance sheet date. Expected returns on equity and property investments reflect long-term real rates of return experienced in the respective markets.

Expected employer contributions to the plan for the year ended 30 April 2016 amount to \$134,300,000 for the group and \$131,900,000 for the company.

The principal actuarial assumptions used were as follows:

| | 30 April 2016 | 2 May 2015 |
|--------------------------|------------------|---------------|
| Discount rate | 9.0% | 9.5% |
| Future salary increases | 6.5% | 7.0% |
| Future pension increases | <u>2.25%</u> | <u>2.5%</u> |

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20. Post-employment Benefits (Continued)

(a) Pension scheme benefits (continued)

The sensitivity of the defined benefit obligation to changes in the principal assumptions is:

| | The Group | | |
|-------------------------|--|-------------------------------|-------------------------------|
| | Impact on post-employment obligations | | |
| | Change in assumption | Increase in assumption | Decrease in assumption |
| | | \$'000 | \$'000 |
| Discount rate | 1% | (467,600) | 612,000 |
| Future salary increases | 1% | 253,500 | (214,800) |
| Pension increases | 1% | 284,000 | (294,500) |

| | The Company | | |
|-------------------------|--|-------------------------------|-------------------------------|
| | Impact on post-employment obligations | | |
| | Change in assumption | Increase in assumption | Decrease in assumption |
| | | \$'000 | \$'000 |
| Discount rate | 1% | (455,600) | 596,900 |
| Future salary increases | 1% | 248,700 | (210,600) |
| Pension increases | 1% | 275,600 | (285,200) |

| | The Group | | The Company | |
|-----------------|--|--|--|--|
| | Increase Assumption by One Year | Decrease Assumption by One Year | Increase Assumption by One Year | Decrease Assumption by One Year |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Life expectancy | 36,700 | (40,000) | 35,400 | (38,800) |

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the pension liability recognised within the statement of financial position.

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20. Post-employment Benefits (Continued)

(b) Post-employment medical benefits

In addition to pension benefits, the Group offers qualifying retirees medical and life insurance benefits. Funds are not built up to cover the obligations under these retirement benefit schemes. The method of accounting and frequency of valuations are similar to those used for the defined benefit pension scheme. In addition to the assumptions used for the pension scheme, the main actuarial assumption is a long term increase in health costs of 8% per year (2015 – 8.5% per year).

The liability recognised in the balance sheet was determined as follows:

| | The Group | | The Company | |
|-------------------------------------|----------------------------|-------------------------------------|----------------------------|-------------------------------------|
| | 30 April 2016 \$'000 | Restated 2 May 2015 \$'000 | 30 April 2016 \$'000 | Restated 2 May 2015 \$'000 |
| Present value of funded obligations | 21,900 | 24,800 | 20,500 | 23,400 |

The movement in the liability during the year was as follows:

| | The Group | | The Company | |
|---|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| At start of year | 24,800 | 15,500 | 23,400 | 14,300 |
| Amounts recognised in profit or loss (Note 8) | 2,200 | 1,400 | 2,100 | 1,300 |
| Amounts recognised in other comprehensive income | (2,900) | 10,100 | (3,000) | 9,800 |
| Contributions paid | (2,200) | (2,200) | (2,000) | (2,000) |
| At end of year | 21,900 | 24,800 | 20,500 | 23,400 |

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20. Post-employment Benefits (Continued)

(b) Post-employment medical benefits (continued)

The movement in the present value of obligations was as follows:

| | The Group | | The Company | |
|----------------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| At start of year | 24,800 | 15,500 | 23,400 | 14,300 |
| Interest cost | 2,200 | 1,400 | 2,100 | 1,300 |
| Benefits paid | (2,200) | (2,200) | (2,000) | (2,000) |
| Remeasurement loss on obligation | (2,900) | 10,100 | (3,000) | 9,800 |
| At end of year | <u>21,900</u> | <u>24,800</u> | <u>20,500</u> | <u>23,400</u> |

The amount recognised in profit or loss is as follows:

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Interest cost | 2,200 | 1,400 | 2,100 | 1,300 |
| Total included in staff costs (Note 8) | <u>2,200</u> | <u>1,400</u> | <u>2,100</u> | <u>1,300</u> |

The amount recognised in other comprehensive income is determined as follows:

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Remeasurements of the defined benefit obligation | <u>(2,900)</u> | <u>10,100</u> | <u>(3,000)</u> | <u>9,800</u> |

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20. Post-employment Benefits (Continued)

(b) Post-employment medical benefits (continued)

The sensitivity of the defined benefit obligation to changes in the principal assumptions is:

| | | The Group | | | |
|-----------------|----|--|--|--|--|
| | | Impact on post-employment obligations | | | |
| | | Change in assumption | Increase in assumption | Decrease in assumption | |
| | | | \$'000 | \$'000 | |
| Discount rate | 1% | | (1,600) | 1,700 | |
| Medical cost | 1% | | (3,600) | (6,300) | |
| | | | <u>(3,600)</u> | <u>(6,300)</u> | |
| | | The Company | | | |
| | | Impact on post-employment obligations | | | |
| | | Change in assumption | Increase in assumption | Decrease in assumption | |
| | | | \$'000 | \$'000 | |
| Discount rate | 1% | | (1,500) | 1,600 | |
| Medical cost | 1% | | (3,600) | (6,100) | |
| | | | <u>(3,600)</u> | <u>(6,100)</u> | |
| | | The Group | | The Company | |
| | | Increase Assumption by One Year | Decrease Assumption by One Year | Increase Assumption by One Year | Decrease Assumption by One Year |
| | | \$'000 | \$'000 | \$'000 | \$'000 |
| Life expectancy | | 1,200 | (1,200) | 1,100 | (1,000) |
| | | <u>1,200</u> | <u>(1,200)</u> | <u>1,100</u> | <u>(1,000)</u> |

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20. Post-employment Benefits (Continued)

(c) Distribution of pension plan assets -

| | The Group | | | |
|--|-------------------------------------|-----------------------------|----------------------------------|-----------------------------|
| | 30 April 2016 \$'000 | 2 May 2016 % | 2 May 2015 \$'000 | 2 May 2015 % |
| Equities | 1,172,100 | 35 | 682,800 | 27 |
| Property | 252,700 | 8 | 272,000 | 11 |
| Government securities and reverse repurchase agreements | 1,449,600 | 43 | 1,136,600 | 45 |
| Corporate bonds | 306,700 | 9 | 228,500 | 9 |
| Leased assets | 38,400 | 1 | 43,700 | 2 |
| Other | 126,600 | 4 | 168,000 | 6 |
| | <u>3,346,100</u> | <u>100</u> | <u>2,531,600</u> | <u>100</u> |

| | The Company | | | |
|--|-------------------------------------|--------------------------------|----------------------------------|-----------------------------|
| | 30 April 2016 \$'000 | 30 April 2016 % | 2 May 2015 \$'000 | 2 May 2015 % |
| Equities | 1,134,234 | 35 | 656,900 | 27 |
| Property | 244,536 | 8 | 261,700 | 11 |
| Government securities and reverse repurchase agreements | 1,402,769 | 43 | 1,093,500 | 45 |
| Corporate bonds | 296,792 | 9 | 219,800 | 9 |
| Leased assets | 37,159 | 1 | 42,000 | 2 |
| Other | 122,510 | 4 | 161,600 | 6 |
| | <u>3,238,000</u> | <u>100</u> | <u>2,435,500</u> | <u>100</u> |

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20. Post-employment Benefits (Continued)

(d) Other pension plan disclosures -

Risks associated with pension plans and post-employment plans

Through its defined benefit pension plans and post-employment medical plans, the Company is exposed to a number of risks, the most significant of which are detailed below:

Asset volatility

The plan liabilities are calculated using a discount rate set with reference to Government of Jamaica bond yields; if plan assets underperform this yield, this will create a deficit.

As the plan matures, the Company intends to reduce the level of investment risk by investing more in assets that better match the liabilities. The Government bonds represent investments in Government of Jamaica securities.

The Company believes that due to the long-term nature of the plan liabilities, a level of continuing equity investment is an appropriate element of the Company's long term strategy to manage the plans efficiently. See below for more details on the Company's asset-liability matching strategy.

Changes in bond yields

A decrease in Government of Jamaica bond yields will increase plan liabilities, although this will be partially offset by an increase in the value of the plans' bond holdings.

Inflation risk

Higher inflation will lead to higher liabilities. The majority of the plan's assets are either unaffected by fixed interest bonds, meaning that an increase in inflation will reduce the surplus or create a deficit.

Life expectancy

The majority of the plan's obligations are to provide benefits for the life of the member, so increases in life expectancy will result in an increase in the plan's liabilities. This is particularly significant, where inflationary increases result in higher sensitivity to changes in life expectancy.

The Company ensures that the investment positions are managed within an asset-liability matching (ALM) framework that has been developed to achieve long-term investments that are in line with the obligations under the pension scheme. Within this framework, the company's ALM objective is to match assets to the pension obligations by investing in long-term fixed interest securities with maturities that match the benefit payments as they fall due. The Company actively monitors how the duration and the expected yield of the investments are matching the expected cash outflows arising from the pension obligations. The Company has not changed the processes used to manage its risks from previous periods. The Company does not use derivatives to manage its risk. Investments are well diversified, such that the failure of any single investment would not have a material impact on the overall level of assets. A large portion of assets in 2016 consists of bonds and equities.

Funding levels are monitored on an annual basis and the agreed employer contribution rate was 10% of pensionable salaries up to 30 April, 2016. The next triennial valuation is due to be completed as at 30 April 2017.

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21. Inventories

| | The Group | | The Company | |
|-----------------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Grain and feed ingredients | 1,502,741 | 896,839 | 1,384,151 | 720,744 |
| Inventories for resale and spares | 2,477,276 | 2,215,859 | 2,271,623 | 2,002,780 |
| Processed broilers | 16,926 | 13,053 | - | - |
| Goods in transit and others | 357,141 | 871,130 | 191,492 | 748,087 |
| | <u>4,354,084</u> | <u>3,996,881</u> | <u>3,847,266</u> | <u>3,471,611</u> |
| Less: Provision for obsolescence | <u>(73,737)</u> | <u>(47,998)</u> | <u>(50,630)</u> | <u>(37,409)</u> |
| | <u>4,280,347</u> | <u>3,948,883</u> | <u>3,796,636</u> | <u>3,434,202</u> |

There were no inventory write-downs for the current or the previous year.

22. Biological Assets

| | The Group | | The Company | |
|---------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Cattle | 38,729 | 54,274 | - | - |
| Poultry | 2,913,515 | 2,515,507 | 630,123 | 500,388 |
| | <u>2,952,244</u> | <u>2,569,781</u> | <u>630,123</u> | <u>500,388</u> |

The movement in biological assets at fair value was determined as follows:

| | The Group | | The Company | |
|---|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| At start of year | 418,976 | 724,993 | 364,703 | 480,150 |
| Fair value losses | (1,308) | (3,775) | - | - |
| Increase due to purchases and transfers | 6,574,609 | 6,390,230 | 6,574,609 | 6,389,549 |
| Decrease due to sales | (6,509,591) | (6,637,245) | (6,495,354) | (6,504,996) |
| Disposal of subsidiary | - | (53,000) | - | - |
| Translation | - | (2,227) | - | - |
| At end of year | <u>482,686</u> | <u>418,976</u> | <u>443,958</u> | <u>364,703</u> |

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22. Biological Assets (Continued)

The movement in biological assets at cost was determined as follows:

| | The Group | | The Company | |
|---|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| At start of year | 2,150,805 | 1,542,877 | 135,685 | 149,045 |
| Increase due to purchases and acquisition | 5,471,977 | 5,065,534 | 2,376,415 | 1,876,566 |
| Decrease due to sales and depreciation | (5,213,576) | (4,523,126) | (2,325,935) | (1,889,926) |
| Translation | 60,352 | 65,520 | - | - |
| At end of year | <u>2,469,558</u> | <u>2,150,805</u> | <u>186,165</u> | <u>135,685</u> |

Biological assets for the Group comprise of:

| | The Group | | The Company | |
|---------------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Biological assets at fair value | 482,686 | 418,976 | 443,958 | 364,703 |
| Biological assets at cost | <u>2,469,558</u> | <u>2,150,805</u> | <u>186,165</u> | <u>135,685</u> |
| | <u>2,952,244</u> | <u>2,569,781</u> | <u>630,123</u> | <u>500,388</u> |

Fair value of livestock is determined as the best available estimate for livestock with similar attributes. Any gains or losses arising on initial recognition of livestock at fair value less estimated point of sale costs and from a change in fair value less estimated point of sale costs is included in other income in the period in which it arises.

The physical quantities at the end of the year and output for each group of biological assets are as follows:

(i) Cattle

The number of cattle at the end of the year was 545 (2015 – 723).

The number of cattle harvested during the year was 380 (2015 – 407).

(ii) Poultry

The number of birds in the field, including broilers, breeders, and layer pullets at year end was 5,807,821 (2015 – 4,994,685) and the number of eggs at year end was 5,584,615 (2015 – 4,459,268).

The total number of birds produced during the year was 46,812,000 (2015 – 43,428,000).

The total number of eggs produced during the year was 20,946,653 (2015 – 16,898,180) dozens.

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23. Receivables

| | The Group | | The Company | |
|----------------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Trade receivables | 2,656,756 | 2,423,703 | 1,490,307 | 1,544,504 |
| Less: Provision for impairment | (283,846) | (312,171) | (235,366) | (262,578) |
| | <u>2,372,910</u> | <u>2,111,532</u> | <u>1,254,941</u> | <u>1,281,926</u> |
| Contract farmers' receivables | 286,783 | 136,450 | 286,783 | 136,450 |
| Deposits | 21,160 | 8,935 | 3,088 | 2,247 |
| G.C.T recoverable | 32,541 | 10,292 | 22,891 | 879 |
| Insurance claims receivable | 3,454 | 71,110 | 2,788 | 11,649 |
| Jamaica Broilers Trust (Note 31) | 70,656 | 98,000 | 70,656 | 98,000 |
| Prepayments | 321,563 | 181,102 | 161,029 | 122,893 |
| Staff receivables | 26,254 | 25,782 | 19,887 | 17,545 |
| Other | 143,251 | 146,177 | 63,498 | 110,964 |
| | <u>3,278,572</u> | <u>2,789,380</u> | <u>1,885,561</u> | <u>1,782,553</u> |
| Less: Provision for impairment | (318) | (318) | (318) | (318) |
| | <u><u>3,278,254</u></u> | <u><u>2,789,062</u></u> | <u><u>1,885,243</u></u> | <u><u>1,782,235</u></u> |

24. Financial Assets at Fair Value through Profit or Loss

This represents amount invested in investment funds that have been designated at fair value on initial recognition.

Changes in fair values of financial assets at fair value through profit or loss are included in other (losses)/gains (Note 6).

25. Cash and Short Term Investments

| | The Group | | The Company | |
|--------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Cash at bank and in hand | 788,318 | 745,995 | 482,221 | 516,661 |
| Short term investments | 408,258 | 1,078,522 | 408,258 | 1,078,522 |
| | <u>1,196,576</u> | <u>1,824,517</u> | <u>890,479</u> | <u>1,595,183</u> |
| Interest receivable | 2,618 | 3,929 | 2,618 | 3,929 |
| | <u><u>1,199,194</u></u> | <u><u>1,828,446</u></u> | <u><u>893,097</u></u> | <u><u>1,599,112</u></u> |

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25. Cash and Short Term Investments (Continued)

The weighted average effective interest rate on Jamaica dollar and US dollar short term deposits was 4% (2015 – 4%) and 1% (2015 – 1%) respectively. These represent call deposits which are repayable on demand.

For the purposes of the cash flow statement, cash and cash equivalents comprise the following:

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Cash and short term investments | 1,199,194 | 1,828,446 | 893,097 | 1,599,112 |
| Short term borrowings and bank overdraft | (326,306) | (159,889) | (177,131) | (152,569) |
| | <u>872,888</u> | <u>1,668,557</u> | <u>715,966</u> | <u>1,446,543</u> |

26. Payables

| | The Group | | The Company | |
|-------------------------------|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Accrued charges | 549,844 | 448,829 | 455,173 | 385,418 |
| Contractors retention payable | 8,630 | 7,057 | 448 | 724 |
| GCT payable | 64 | 644 | - | - |
| Payroll taxes payable | 55,834 | 49,312 | 55,834 | 49,518 |
| Staff related payables | 100,137 | 88,712 | 47,945 | 14,585 |
| Trade payables | 2,024,296 | 2,777,158 | 1,316,500 | 2,206,024 |
| Unclaimed cheques | 59,533 | 70,408 | 59,533 | 70,408 |
| Other | 409,509 | 224,565 | 193,839 | 250,779 |
| | <u>3,207,847</u> | <u>3,666,685</u> | <u>2,129,272</u> | <u>2,977,456</u> |

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27. Dividends

| | The Group and The Company | |
|---|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| First interim – 10 cents per stock unit (2015 – 8 cents) | 119,928 | 95,942 |
| Second interim –16 cents per stock unit (2015 – 9 cents) | 191,884 | 107,935 |
| | <u>311,812</u> | <u>203,877</u> |

28. Borrowings

| | The Group | | The Company | |
|---|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Non-Current - | | | | |
| Borrowings | 5,096,511 | 3,591,907 | 4,650,058 | 3,085,651 |
| Current - | | | | |
| Short term borrowings and bank overdraft | 1,306,461 | 1,756,917 | 677,139 | 1,257,569 |
| Current portion of non-current borrowings | 632,196 | 946,193 | 531,388 | 790,231 |
| Interest payable | 44,633 | 59,914 | 42,328 | 54,927 |
| | <u>1,983,290</u> | <u>2,763,024</u> | <u>1,250,855</u> | <u>2,102,727</u> |
| | <u>7,079,801</u> | <u>6,354,931</u> | <u>5,900,913</u> | <u>5,188,378</u> |

Interest rates on these loans ranged between 7% to 10% on Jamaican currency loans and 3.75% to 12% on United States currency loans throughout the Group.

Negative pledges have been issued in respect of loans, guarantees and other banking facilities extended by the various financial institutions.

At year end the group has access to undrawn financing facilities amounting to \$500,000,000.

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29. Share Capital

| | Number of Stock Units '000 | Ordinary Stock Units \$'000 |
|---------------|----------------------------------|-----------------------------------|
| 30 April 2016 | 1,199,277 | 765,137 |
| 2 May 2015 | 1,199,277 | 765,137 |

The total authorised number of ordinary shares is 1,209,324,000 shares (2015 – 1,209,324,000).

The stock units in 2016 and 2015 are stated in these financial statements without a nominal or par value.

30. Capital Reserve

| | The Group | | The Company | |
|--|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| At start of year - | | | | |
| Realised capital gains | 32,618 | 32,618 | 3,227 | 3,227 |
| Unrealised surplus on revaluations | 349,050 | 399,975 | 139,198 | 139,198 |
| Fair value loss on available-for-sale securities | - | - | (538) | (538) |
| Translation loss on subsidiary assumed | - | - | (8,686) | (8,686) |
| Gains on translation of financial statements of foreign subsidiaries | 1,468,513 | 1,313,781 | - | - |
| | <u>1,850,181</u> | <u>1,746,374</u> | <u>133,201</u> | <u>133,201</u> |
| Movements during the year - | | | | |
| Translation gain | 79,862 | 154,732 | - | - |
| Transfer from/(to) retained earnings | 132,115 | (50,925) | - | - |
| At end of year | <u>2,062,158</u> | <u>1,850,181</u> | <u>133,201</u> | <u>133,201</u> |
| Consisting of - | | | | |
| Realised capital gains | 32,618 | 32,618 | 3,227 | 3,227 |
| Unrealised surplus on revaluations | 349,050 | 349,050 | 139,198 | 139,198 |
| Fair value loss on available-for-sale securities | - | - | (538) | (538) |
| Translation loss on subsidiary assumed | - | - | (8,686) | (8,686) |
| Gains on translation of financial statements of foreign subsidiaries | 1,680,490 | 1,468,513 | - | - |
| | <u>2,062,158</u> | <u>1,850,181</u> | <u>133,201</u> | <u>133,201</u> |

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31. Related Party Transactions and Balances

Parties are considered to be related if one party has the ability to control or exercise significant influence over the other party in making financial or operational decisions.

Related parties include fellow subsidiaries, directors and key management.

Subsidiaries buy and sell inventory to other entities within the Group.

Key management includes directors (executives and non-executives) and members of the senior management team.

(i) The following transactions were carried out between the company and its related parties:

| | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
|-------------------------|-------------------------------------|----------------------------------|
| Sale of goods | 795,529 | 878,836 |
| Purchases of goods | 3,361,116 | 3,010,283 |
| Interest income earned | 119,484 | 124,248 |
| Management fees earned | 215,315 | 207,168 |
| Rental expense incurred | 17,060 | 4,680 |
| Dividend received | 132,915 | 1,224,120 |
| Other expenses | 16,485 | 55,590 |

(ii) Key management compensation

| | The Group | | The Company | |
|---|-------------------------------------|----------------------------------|-------------------------------------|----------------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| With directors and key management - | | | | |
| Salaries, profit sharing and other short-term employee benefits | 546,064 | 348,794 | 437,689 | 295,995 |
| Payroll taxes - Employer's portion | 41,527 | 29,742 | 41,527 | 28,018 |
| Pension benefits | 12,568 | 5,899 | 12,568 | 4,690 |
| Professional fees paid | 6,100 | 11,048 | 6,100 | 11,048 |
| | <u>606,259</u> | <u>395,483</u> | <u>497,883</u> | <u>339,750</u> |
| Directors' emoluments - | | | | |
| Fees | 21,970 | 18,503 | 21,970 | 18,503 |
| Management remuneration (included above) | <u>390,581</u> | <u>222,445</u> | <u>352,250</u> | <u>214,656</u> |

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31. Related Party Transactions and Balances (Continued)

(iii) Year end balances with related parties:

| | The Group | | The Company | |
|---|----------------------------|-------------------------|----------------------------|-------------------------|
| | 30 April 2016 \$'000 | 2 May 2015 \$'000 | 30 April 2016 \$'000 | 2 May 2015 \$'000 |
| Directors and key management - | | | | |
| Receivables | 4,753 | 1,109 | 4,753 | 844 |
| Receivable from subsidiaries | - | - | 3,305,597 | 3,148,840 |
| Payable to subsidiaries | - | - | 459,885 | 289,138 |
| Loan to Jamaica Broilers Trust(a) | 70,656 | 116,683 | 70,656 | 116,683 |
| Loan to Haiti Broilers S.A.(b) | - | - | - | 222,263 |
| Loans receivable : | | | | |
| Loan to Haiti Broilers S.A.(b) | - | - | 676,387 | - |
| Loan to JB Terminal (Port Esquivel) Limited long term portion of loans receivable (c) | - | - | 1,169,925 | 1,331,010 |
| Loan to International Poultry Breeder Inc. long term portion of loans receivable (d) | - | - | 1,059,090 | 1,081,658 |
| Loan to International Poultry Breeder Hatcheries Inc. long term portion of loans receivable (e) | - | - | 942,097 | - |
| | - | - | 3,847,499 | 2,412,668 |

- (a) Loan receivable from Jamaica Broilers Trust is payable by August 2016 and interest is payable at WATBY plus 2% per annum. The loan is secured with stock units in Jamaica Broilers Group Limited. The current portion of the balance is included in receivables (Note 22) and the long term portion is Nil (2015 - \$18,683,000).
- (b) The balance represents the outstanding amounts on a loan of HTG344,000,000. The loan is interest free and matures in 2019.
- (c) The balance represents the outstanding amounts on a loan of US\$18,000,000 at a rate of LIBOR + 2% and matures 2022. Principal is repaid quarterly in the amount of US\$500,000. Included in receivable from subsidiaries is the current portion of the loan in the amount of \$560,333,000 (2015 - \$324,072,000).
- (d) The balance represents the outstanding amounts on a loan of US\$10,750,000 at a rate of US Prime + 3% and matures 2023. Principal is repaid quarterly in the amount of US\$700,000. Included in receivable from subsidiaries is the current portion of the loan in the amount of \$86,205,000 (2015 - \$80,549,000).
- (e) The balance represents the outstanding amounts on a loan of US\$8,500,000 at a rate of US Prime + 2.75% and matures 2026. Principal is repaid quarterly in the amount of US\$850,000. Included in receivable from subsidiaries is the current portion of the loan in the amount of \$104,678,000 (2015 - Nil).

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32. Fair Value of Financial Instruments

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction. Market price is used to determine fair value where an active market (such as a recognised stock exchange) exists as it is the best evidence of the fair value of a financial instrument. However, market prices are not available for a significant number of the financial assets and liabilities held and issued by the Group. Therefore, for financial instruments where no market price is available, the fair values presented have been estimated using present value or other estimation and valuation techniques based on market conditions existing at balance sheet dates.

The values derived from applying these techniques are significantly affected by the underlying assumptions used concerning both the amounts and timing of future cash flows and the discount rates. The following methods and assumptions have been used:

- (i) Financial assets at fair value through profit or loss are measured at fair value by reference to quoted prices when available. If quoted market prices are not available, then fair values are estimated on the basis of pricing models, or discounted cash flows. Fair value is equal to the carrying amount of these items;
- (ii) Investment securities classified as available-for-sale are measured at cost. Fair value cannot be reliably determined as no active market for these securities exist as they relate to investment in private entities.
- (iii) The fair value of long term borrowings approximates carrying value as the contractual cash flows are at current market interest rates that are available to the Group for similar financial instruments; and
- (iv) The amounts included in the financial statements for receivables, cash and short term investments, payables short term borrowings and bank overdraft reflect their fair values due to the short term maturity of these instruments.

Financial instruments that are measured in the balance sheet at fair value are grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- (i) Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- (ii) Level 2 fair value measurements are those derived from inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- (iii) Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Financial assets measured at fair value are all categorised as level 2 and comprise financial assets at fair value through profit or loss amounting to \$701,303,000 (2015 - \$472,482,000) for the Group. These investments represent units in investment funds which are stated at unit prices determined by the fund manager.

There were no transfers between levels in the year.

Biological assets which are measured at fair value totalling \$482,686,000 (2015 – \$418,976,000) and \$443,958,000 (\$364,703,000) for the Group and the Company respectively are included in Level 2.

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33. Business Combinations

In March 2016, International Poultry Breeders Hatcheries, Inc (USA), a newly incorporated subsidiary of the Group acquired hatchery assets from a company in the USA. The principal activity of International Poultry Breeders Hatcheries, Inc. is the hatching and distribution of baby chicks for the poultry industry. As a result of this acquisition, the Group is expected to extend its reach in the poultry industry of North America.

The acquired assets contributed revenues of \$95,636,000 and losses of \$12,006,000 for the year ended 30 April 2016. Had the company been acquired at the beginning of the year, it could have contributed revenues of approximately \$1,147,635,000 and profits of approximately \$229,867,000 to the Group for the year ended 30 April 2016.

Details of the net assets acquired, goodwill and net cash outlay on acquisition, determined on a provisional basis, were as follows:

| | Total Fair Values \$'000 |
|---|---|
| Net assets arising on the acquisition – | |
| Intangible assets | 286,455 |
| Property, plant and equipment | 448,262 |
| Inventories | 46,208 |
| | <u>780,925</u> |
| Goodwill on acquisition: | \$'000 |
| Purchase consideration | 982,811 |
| Less: Fair value of net assets acquired | (780,925) |
| | <u>201,886</u> |
| Net cash outlay on acquisition: | |
| Purchase consideration paid in cash | 982,811 |
| Cash and cash equivalents acquired | - |
| | <u>982,811</u> |

The goodwill acquired represents the synergies inherent in the consolidation of a market competitor.

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34. Disposal of Subsidiaries

During the previous year the Group disposed of two of its subsidiaries, Aquaculture Jamaica Limited and Aqualapia Limited. The disposals were not significant to the Group's operations as there were no operating activities during the year. The operations were previously included in the Jamaica Operations segment.

| | \$'000 |
|---------------------|----------------|
| Proceeds received | 88,103 |
| Net assets disposed | (89,426) |
| Loss on disposal | <u>(1,323)</u> |

35. Subsequent Event

On 29 June 2016 Jamaica Broilers Group Limited signed an agreement with West Indies Petroleum Limited with respect to the sale of its shares in ERI Services (St. Lucia) Limited and its wholly owned subsidiary JB Terminal (Port Esquivel) Limited (formerly JB Ethanol Limited) for a cash consideration of US\$4 million. As part of the deal West Indies Petroleum Limited will also assume liabilities of US\$18.5 million due to Jamaica Broilers Group Limited. JB Terminal (Port Esquivel) Limited (formerly JB Ethanol Limited) owns and operates the ethanol and terminal facilities at Port Esquivel. The transaction is expected to be completed during the first quarter of the next fiscal year.