



Pan-Jamaican Investment Trust Limited

**Financial Statements
31 December 2014**

Pan-Jamaican Investment Trust Limited

Index

31 December 2014

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Independent Auditors' Report

To the Members of
Pan-Jamaican Investment Trust Limited

Report on the Consolidated and Company Stand Alone Financial Statements

We have audited the accompanying consolidated financial statements of Pan-Jamaican Investment Trust Limited and its subsidiaries, set out on pages 1 to 110, which comprise the consolidated statement of financial position as at 31 December 2014, and the consolidated income statement, the consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, and the accompanying financial statements of Pan-Jamaican Investment Trust Limited, standing alone, which comprise the statement of financial position as at 31 December 2014, and the income statement, the statements of comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated and Company Stand Alone Financial Statements

Management is responsible for the preparation of consolidated and company stand alone financial statements that give a true and fair view in accordance with International Financial Reporting Standards and with the requirements of the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of consolidated and company stand alone financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated and company stand alone financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated and company stand alone financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated and company stand-alone financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated and company stand-alone financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated and company stand-alone financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated and company stand-alone financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

PricewaterhouseCoopers, Scotiabank Centre, Duke Street, Box 372, Kingston, Jamaica
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**Members of Pan-Jamaican Investment Trust Limited
Independent Auditors' Report
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Opinion

In our opinion, the consolidated financial statements of Pan-Jamaican Investment Trust Limited and its subsidiaries, and the financial statements of Pan-Jamaican Investment Trust Limited standing alone, give a true and fair view of the financial position of Pan-Jamaican Investment Trust Limited and its subsidiaries and Pan-Jamaican Investment Trust Limited, standing alone as at 31 December 2014, and of their financial performance and cash flows for the year then ended, so far as concerns the members of Pan-Jamaican Investment Trust Limited in accordance with International Financial Reporting Standards and the requirements of the Jamaican Companies Act.

Report on Other Legal and Regulatory Requirements

As required by the Jamaican Companies Act, we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been kept, so far as appears from our examination of those records, and the accompanying consolidated and company stand-alone financial statements are in agreement therewith and give the information required by the Jamaican Companies Act, in the manner so required.

PricewaterhouseCoopers

Chartered Accountants
4 March 2015
Kingston, Jamaica

Pan-Jamaican Investment Trust Limited

Consolidated Income Statement

Year ended 31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 2014 \$'000 | 2013 \$'000 |
|---|------|------------------|------------------|
| Income | | | |
| Investments | 5 | 257,268 | 485,771 |
| Property | 6 | 1,551,144 | 1,471,780 |
| Commissions | | 61,404 | 52,077 |
| Other | 7 | 69,408 | 96,643 |
| | | 1,939,224 | 2,106,271 |
| Operating expenses | 8 | (1,181,134) | (1,053,838) |
| Operating Profit | | 758,090 | 1,052,433 |
| Finance costs | 10 | (506,646) | (609,144) |
| Share of results of joint venture | | (39,606) | 5,541 |
| Share of results of associated companies | | 2,732,864 | 2,175,326 |
| Profit before Taxation | | 2,944,702 | 2,624,156 |
| Taxation | 11 | (90,723) | (100,131) |
| NET PROFIT | | 2,853,979 | 2,524,025 |
| Attributable to: | | | |
| Owners of the parent | | 2,842,755 | 2,491,106 |
| Non-controlling interests | | 11,224 | 32,919 |
| | | 2,853,979 | 2,524,025 |
| Earnings per stock unit attributable to owners of the parent during the year | | | |
| Basic and fully diluted | 12 | \$13.55 | \$11.74 |

Pan-Jamaican Investment Trust Limited

Consolidated Statement of Comprehensive Income

Year ended 31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

| | 2014 \$'000 | 2013 \$'000 |
|---|-------------------------|-------------------------|
| Net Profit for the year | <u>2,853,979</u> | <u>2,524,025</u> |
| Other Comprehensive Income, net of taxes | | |
| <i>Items that will not be reclassified to profit or loss</i> | | |
| Re-measurement of post-employment benefit obligations, net of taxation | <u>138,254</u> | <u>(59,271)</u> |
| <i>Items that may be subsequently reclassified to profit or loss</i> | | |
| Exchange differences on translating foreign operations | 1,724 | 2,733 |
| Unrealised gains on available-for-sale financial assets, net of taxation | 76,465 | 137,472 |
| Gains recycled to profit or loss on disposal and maturity of investment assets, net of taxation | (31,649) | (17,994) |
| Share of other comprehensive income of associated companies, net of taxation | <u>665,633</u> | <u>(564,835)</u> |
| | <u>712,173</u> | <u>(442,624)</u> |
| TOTAL COMPREHENSIVE INCOME | <u><u>3,704,406</u></u> | <u><u>2,022,130</u></u> |
| Attributable to: | | |
| Owners of the parent | 3,693,176 | 1,989,310 |
| Non-controlling interests | <u>11,230</u> | <u>32,820</u> |
| | <u><u>3,704,406</u></u> | <u><u>2,022,130</u></u> |

Pan-Jamaican Investment Trust Limited

Consolidated Statement of Financial Position

31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 2014 \$'000 | 2013 \$'000 |
|--|------|-------------------|-------------------|
| ASSETS | | | |
| Cash and Bank Balances | 13 | 44,305 | 30,865 |
| Investments | | | |
| Deposits | 13 | 204,684 | 139,885 |
| Investment securities: | | | |
| Financial assets at fair value through profit and loss | 14 | 451,812 | 609,282 |
| Available-for-sale | 14 | 1,422,868 | 1,685,215 |
| Loans and receivables | 14 | 253,223 | 237,451 |
| | | 2,127,903 | 2,531,948 |
| Securities purchased under agreements to resell | 15 | 461,300 | 252,209 |
| Investment properties | 16 | 4,913,445 | 4,638,669 |
| Investment in joint venture | 17 | 36,875 | 76,481 |
| Investment in associated companies | 17 | 17,128,778 | 14,229,464 |
| | | <u>24,872,985</u> | <u>21,868,656</u> |
| Other assets | | | |
| Taxation recoverable | | 17,863 | 69,904 |
| Deferred tax assets | 18 | 23,296 | 17,497 |
| Prepayment and miscellaneous assets | 19 | 1,106,405 | 984,556 |
| Property, plant and equipment | 20 | 327,586 | 338,843 |
| Retirement benefit assets | 21 | 21,052 | - |
| | | <u>1,496,202</u> | <u>1,410,800</u> |
| | | <u>26,413,492</u> | <u>23,310,321</u> |

Pan-Jamaican Investment Trust Limited
Consolidated Statement of Financial Position (Continued)
31 December 2014
 (expressed in Jamaican dollars unless otherwise indicated)

| | Note | 2014 \$'000 | 2013 \$'000 |
|--|------|-------------------|-------------------|
| STOCKHOLDERS' EQUITY AND LIABILITIES | | | |
| Stockholders' Equity | | | |
| Capital and Reserves Attributable to Owners of the Parent | | | |
| Share capital | 26 | 2,141,985 | 2,141,985 |
| Equity compensation reserve | 27 | 23,052 | 11,359 |
| Property revaluation reserve | 28 | 3,118,605 | 2,922,892 |
| Investment and other reserves | 29 | 3,926,021 | 3,210,700 |
| Retained earnings | | 12,106,496 | 9,717,955 |
| Treasury stock | | (181,666) | (164,325) |
| | | <u>21,134,493</u> | <u>17,840,566</u> |
| Non-Controlling Interests | | <u>269,177</u> | <u>257,947</u> |
| | | <u>21,403,670</u> | <u>18,098,513</u> |
| Liabilities | | | |
| Bank overdrafts | 13 | 6,031 | 4,606 |
| Taxation payable | | 48,756 | 85,010 |
| Loan liabilities | 23 | 4,424,547 | 4,532,356 |
| Finance lease liability | 24 | 11,812 | 14,528 |
| Deferred tax liabilities | 18 | 81,022 | 31,547 |
| Retirement benefit liabilities | 21 | 133,858 | 259,187 |
| Other liabilities | 25 | 303,796 | 284,574 |
| | | <u>5,009,822</u> | <u>5,211,808</u> |
| | | <u>26,413,492</u> | <u>23,310,321</u> |

Approved for issue by the Board of Directors on 4 March 2015 and signed on its behalf by:


 Stephen B. Facey

Chairman


 Paul A. B. Facey

Director

Pan-Jamaican Investment Trust Limited

Consolidated Statement of Changes in Equity

Year ended 31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

| | | Attributable to Owners of the Parent | | | | | | | | |
|----|---|--------------------------------------|----------------------|----------------|------------------------------|-------------------------------|-------------------|----------------|---------------------------|--------|
| | | Share Capital | Compensation Reserve | Equity Reserve | Property Revaluation Reserve | Investment and Other Reserves | Retained Earnings | Treasury Stock | Non-controlling Interests | Total |
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| | Balance at 1 January 2013 | 2,141,985 | - | 2,675,311 | 3,648,510 | 7,968,949 | (9,899) | 230,259 | 16,655,115 | |
| | Comprehensive income | | | | | | | | | |
| | Net profit | - | - | - | - | 2,491,106 | - | 32,919 | 2,524,025 | |
| | Other comprehensive income | - | - | - | (442,525) | (59,271) | - | (99) | (501,895) | |
| | Total comprehensive income for the year | - | - | - | (442,525) | 2,431,835 | - | 32,820 | 2,022,130 | |
| | Transactions with owners | | | | | | | | | |
| 27 | Employee share option scheme value of services provided | - | 13,601 | - | - | - | - | - | 13,601 | |
| 27 | Employee share grants vested | - | (2,242) | - | (417) | - | 2,659 | - | - | |
| 30 | Dividends paid to equity holders of the company | - | - | - | - | (435,248) | - | - | (435,248) | |
| | Liquidation of shareholding in subsidiary | - | - | - | 5,132 | - | - | (5,132) | - | |
| | Acquisition of treasury stock | - | - | - | - | - | (157,085) | - | (157,085) | |
| | Total transactions with owners | - | 11,359 | - | 4,715 | (435,248) | (154,426) | (5,132) | (578,732) | |
| | Transfer of unrealised property revaluation gains | - | - | 247,581 | - | (247,581) | - | - | - | |
| | Balance at 31 December 2013 | 2,141,985 | 11,359 | 2,922,892 | 3,210,700 | 9,717,955 | (164,325) | 257,947 | 18,098,513 | |

Pan-Jamaican Investment Trust Limited
Consolidated Statement of Changes in Equity (Continued)
Year ended 31 December 2014
(expressed in Jamaican dollars unless otherwise indicated)

| | Attributable to Owners of the Parent | | | | | | | | |
|---|--------------------------------------|--------------------------------------|--------------------------------------|--|---|-----------------------------|--------------------------|-------------------------------------|-----------------|
| Note | Share Capital \$'000 | Share Compensation Reserve \$'000 | Equity Revaluation Reserve \$'000 | Property Revaluation Reserve \$'000 | Investment and Other Reserves \$'000 | Retained Earnings \$'000 | Treasury Stock \$'000 | Non-controlling Interests \$'000 | Total \$'000 |
| Balance at 1 January 2014 | 2,141,985 | 11,359 | 2,922,892 | 3,210,700 | 9,717,955 | (164,325) | 257,947 | 18,098,513 | |
| Comprehensive income | - | - | - | - | 2,842,755 | - | - | 11,224 | 2,853,979 |
| Net profit | - | - | - | - | 138,254 | - | - | 6 | 850,427 |
| Other comprehensive income | - | - | - | 712,167 | - | - | - | - | - |
| Total comprehensive income for the year | - | - | - | 712,167 | 2,981,009 | - | - | 11,230 | 3,704,406 |
| Transactions with owners | - | - | - | - | - | - | - | - | - |
| Employee share option scheme value of services provided | 27 | 16,698 | - | - | - | - | - | - | 16,698 |
| Employee share grants vested | 27 | (5,005) | - | (2,207) | - | - | 7,212 | - | - |
| Dividends paid to equity holders of the company | 30 | - | - | - | - | (556,002) | - | - | (556,002) |
| Acquisition of treasury stock | - | - | - | - | - | (24,553) | - | - | (24,553) |
| Change in reserves of associated company | - | - | - | - | - | - | - | - | - |
| Gain on purchase of minority interest by associated company | - | - | - | 5,361 | - | - | - | - | 5,361 |
| Total transactions with owners | - | 11,693 | - | 3,154 | (396,755) | (17,341) | - | - | (399,249) |
| Transfer of unrealised property revaluation gains | - | - | 195,713 | - | (195,713) | - | - | - | - |
| Balance at 31 December 2014 | 2,141,985 | 23,052 | 3,118,605 | 3,926,021 | 12,106,496 | (181,666) | 269,177 | 21,403,670 | |

Pan-Jamaican Investment Trust Limited

Consolidated Statement of Cash Flows

Year ended 31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 2014 \$'000 | 2013 \$'000 |
|--|------|-----------------------|-----------------------|
| Cash Flows from Operating Activities | 31 | <u>453,839</u> | <u>466,084</u> |
| Cash Flows from Investing Activities | | | |
| Acquisition of property, plant and equipment | 20 | (64,551) | (30,098) |
| Acquisition/improvements to investment properties | 16 | (27,009) | (13,068) |
| Proceeds from disposal of property, plant and equipment | | 4,748 | 6,438 |
| Additional investment in associated company | 17 | (143,763) | (135,028) |
| Dividends from associated companies | | 807,694 | 515,014 |
| Disposal/(acquisition) of investment securities, net | | 446,873 | (987,148) |
| Advances on future developments | | <u>(9,922)</u> | <u>(179,621)</u> |
| Net cash provided by/(used in) investing activities | | <u>1,014,070</u> | <u>(823,511)</u> |
| Cash Flows from Financing Activities | | | |
| Loans received | | 835,661 | 70,893 |
| Loans repaid | | (1,085,067) | (181,772) |
| Interest paid | | (362,244) | (320,569) |
| Finance lease, net | | (2,716) | 728 |
| Acquisition of treasury stock | | (24,553) | (157,085) |
| Dividends paid to equity holders | 30 | <u>(556,002)</u> | <u>(435,248)</u> |
| Net cash used in financing activities | | <u>(1,194,921)</u> | <u>(1,023,053)</u> |
| Net increase/(decrease) in cash and cash equivalents | | 272,988 | (1,380,480) |
| Effect of exchange rate changes on cash and cash equivalents | | 13,243 | 95,170 |
| Cash and cash equivalents at beginning of year | | <u>416,598</u> | <u>1,701,908</u> |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | 13 | <u><u>702,829</u></u> | <u><u>416,598</u></u> |

Pan-Jamaican Investment Trust Limited

Company Income Statement

Year ended 31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 2014 \$'000 | 2013 \$'000 |
|-------------------------------|------|------------------|------------------|
| Income | | | |
| Investments | 5 | 1,122,721 | 1,052,558 |
| Management fees | 7 | 33,075 | 32,822 |
| Miscellaneous | 7 | - | 1,630 |
| | | <u>1,155,796</u> | <u>1,087,010</u> |
| Expenses | | | |
| Operating expenses | 8 | 213,098 | 190,564 |
| Finance costs | 10 | 422,808 | 486,836 |
| | | <u>635,906</u> | <u>677,400</u> |
| Profit before Taxation | | 519,890 | 409,610 |
| Taxation | 11 | 11,311 | 5,774 |
| NET PROFIT | | <u>531,201</u> | <u>415,384</u> |

Pan-Jamaican Investment Trust Limited

Company Statement of Comprehensive Income

Year ended 31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

| | 2014 \$'000 | 2013 \$'000 |
|---|-----------------------|-----------------------|
| Net Profit for the year | <u>531,201</u> | <u>415,384</u> |
| Other Comprehensive Income | | |
| <i>Items that will not be reclassified to profit or loss</i> | | |
| Re-measurement of post-employment benefit obligations, net of taxation | <u>16,904</u> | <u>26,258</u> |
| <i>Items that may be subsequently reclassified to profit or loss</i> | | |
| Unrealised gain on available-for-sale financial assets, net of taxation | 41,334 | 117,713 |
| Gains recycled to profit or loss on disposal and maturity of investment assets, net of taxation | <u>(35,998)</u> | <u>(17,994)</u> |
| | <u>5,336</u> | <u>99,719</u> |
| TOTAL COMPREHENSIVE INCOME | <u><u>553,441</u></u> | <u><u>541,361</u></u> |

Pan-Jamaican Investment Trust Limited

Company Statement of Financial Position

31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 2014 \$'000 | 2013 \$'000 |
|---|------|-------------------|-------------------|
| ASSETS | | | |
| Cash and Bank Balances | 13 | 1,516 | 733 |
| Investments | | | |
| Deposits | 13 | 62,703 | 15,139 |
| Investment securities | | | |
| Available-for-sale | 14 | 913,826 | 1,132,413 |
| Loans and receivables | 14 | 441,649 | 437,915 |
| | | 1,355,475 | 1,570,328 |
| Securities purchased under agreements to resell | 15 | 65,329 | 12,650 |
| Investment in subsidiaries | 17 | 301,510 | 301,510 |
| Investment in associated companies | 17 | 7,582,392 | 7,438,629 |
| | | <u>9,367,409</u> | <u>9,338,256</u> |
| Other Assets | | | |
| Due from related parties | 22 | 551,593 | 673,139 |
| Taxation recoverable | | - | 60,703 |
| Deferred tax asset | 18 | 23,190 | 17,391 |
| Prepayment and miscellaneous assets | 19 | 54,254 | 48,375 |
| Property, plant and equipment | 20 | 13,977 | 16,759 |
| Retirement benefit assets | 21 | 95,644 | 70,657 |
| | | <u>738,658</u> | <u>887,024</u> |
| | | <u>10,107,583</u> | <u>10,226,013</u> |

Pan-Jamaican Investment Trust Limited

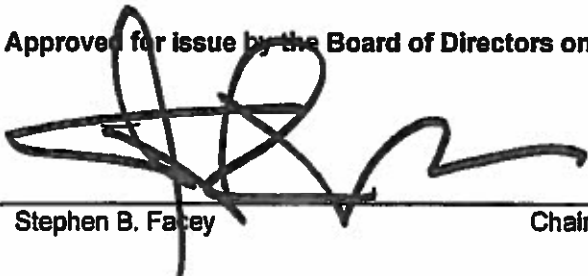
Company Statement of Financial Position (Continued)

31 December 2014

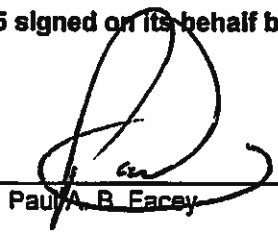
(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 2014 \$'000 | 2013 \$'000 |
|---|------|-------------------|-------------------|
| STOCKHOLDERS' EQUITY AND LIABILITIES | | | |
| Stockholders' Equity | | | |
| Share capital | 26 | 2,141,985 | 2,141,985 |
| Equity compensation reserve | 27 | 11,325 | 5,543 |
| Investment and other reserves | 29 | 1,417,052 | 1,411,716 |
| Retained earnings | | 2,619,592 | 2,636,552 |
| | | 6,189,954 | 6,195,796 |
| Liabilities | | | |
| Bank overdraft | 13 | 6,031 | 2,535 |
| Taxation payable | | 4,405 | 53,226 |
| Due to related parties | 22 | 73,518 | 33,693 |
| Loan liabilities | 23 | 3,705,955 | 3,829,406 |
| Finance lease liability | 24 | 2,805 | 3,583 |
| Retirement benefit liabilities | 21 | 36,782 | 35,597 |
| Other liabilities | 25 | 88,133 | 72,177 |
| | | <u>3,917,629</u> | <u>4,030,217</u> |
| | | <u>10,107,583</u> | <u>10,226,013</u> |

Approved for issue by the Board of Directors on 4 March 2015 signed on its behalf by:



 Stephen B. Facey Chairman



 Paul A. B. Facey Director

Pan-Jamaican Investment Trust Limited

Company Statement of Changes in Equity

Year ended 31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | Share Capital \$'000 | Equity Compensation Reserve \$'000 | Investment and Other Reserves \$'000 | Retained Earnings \$'000 | Total \$'000 |
|--|------|----------------------------|---|---|--------------------------------|-----------------|
| Balance at 1 January 2013 | | 2,141,985 | - | 1,311,997 | 2,632,036 | 6,086,018 |
| Comprehensive income | | | | | | |
| Net profit | | - | - | - | 415,384 | 415,384 |
| Other comprehensive income: | | - | - | 99,719 | 26,258 | 125,977 |
| Total comprehensive income | | - | - | 99,719 | 441,642 | 541,361 |
| Transactions with owners | | | | | | |
| Employee share option scheme value of services provided | 27 | - | 6,620 | - | - | 6,620 |
| Employee share grants vested | 27 | - | (1,077) | - | - | (1,077) |
| Dividends paid | 30 | - | - | - | (437,126) | (437,126) |
| Total transactions with owners | | - | 5,543 | - | (437,126) | (431,583) |
| Balance at 31 December 2013 | | 2,141,985 | 5,543 | 1,411,716 | 2,636,552 | 6,195,796 |
| Comprehensive income | | | | | | |
| Net profit | | - | - | - | 531,201 | 531,201 |
| Other comprehensive income: | | - | - | 5,336 | 16,904 | 22,240 |
| Total comprehensive income | | - | - | 5,336 | 548,105 | 553,441 |
| Transactions with owners | | | | | | |
| Employee share option scheme value of services provided | 27 | - | 8,241 | - | - | 8,241 |
| Employee share grants vested | 27 | - | (2,459) | - | - | (2,459) |
| Dividends paid | 30 | - | - | - | (565,065) | (565,065) |
| Total transactions with owners | | - | 5,782 | - | (565,065) | (559,283) |
| Balance at 31 December 2014 | | 2,141,985 | 11,325 | 1,417,052 | 2,619,592 | 6,189,954 |

Pan-Jamaican Investment Trust Limited

Company Statement of Cash Flows

Year ended 31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 2014 \$'000 | 2013 \$'000 |
|--|------|-----------------------|----------------------|
| Cash Flows from Operating Activities | 31 | <u>923,352</u> | <u>686,446</u> |
| Cash Flows from Investing Activities | | | |
| Subscription for additional shares in subsidiary | | - | (303) |
| Additional investment in associated company | 17 | (143,763) | (135,028) |
| Acquisition of property, plant and equipment | 20 | (1,762) | (3,244) |
| Proceeds from disposal of property, plant, and equipment | | - | 6,438 |
| Disposal/(acquisition) of investment securities | | <u>220,188</u> | <u>(309,790)</u> |
| Net cash provided by/(used in) investing activities | | <u>74,663</u> | <u>(441,927)</u> |
| Cash Flows from Financing Activities | | | |
| Related parties | | 198,366 | (741,780) |
| Loans received | | 648,635 | - |
| Loans repaid | | (873,998) | (100,526) |
| Interest paid | | (314,341) | (273,964) |
| Finance lease repaid | | (778) | (627) |
| Dividends paid to shareholders | 30 | <u>(565,065)</u> | <u>(437,126)</u> |
| Net cash used in financing activities | | <u>(907,181)</u> | <u>(1,554,023)</u> |
| Net increase/(decrease) in cash and cash equivalents | | 90,834 | (1,309,504) |
| Effect of exchange rate changes on cash and cash equivalents | | 6,674 | 56,779 |
| Cash and cash equivalents at beginning of year | | <u>25,397</u> | <u>1,278,122</u> |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | 13 | <u><u>122,905</u></u> | <u><u>25,397</u></u> |

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

1. Identification and Principal Activities

(a) Pan-Jamaican Investment Trust Limited, ("the company") is incorporated and domiciled in Jamaica. The company is listed on the Jamaica Stock Exchange (JSE).

(b) The main activities of the company are holding investments and controlling the operations of its subsidiaries. The company's income consists mainly of dividends, interest income and management fees earned from its subsidiaries. The registered office of the company is located at 60 Knutsford Boulevard, Kingston 5.

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

1. Identification and Principal Activities (Continued)

(c) The company's subsidiaries, associated companies, and other consolidated entities, which together with the company are referred to as "the group" are as follows:

| Subsidiaries | Principal Activities | Proportion of Issued Equity Capital Held by | |
|--|-------------------------------------|---|--------------|
| | | Company | Subsidiaries |
| Jamaica Property Company Limited | Property Management and Development | 100% | - |
| Jamaica Property Development Limited | Property Development | - | 100% |
| Jamaica Property Management Limited | Property Management | - | 100% |
| Imbrook Properties Limited | Property Development | - | 100% |
| Portfolio Partners Limited | Investment Management | 100% | - |
| Jamaican Floral Exports Limited | Horticulture | 80% | - |
| Jamaican Heart Limited | Horticulture | - | 100% |
| Scotts Preserves Limited | Food and Beverage | 62.5% | - |
| Busha Browne's Company Limited | Distribution | 100% | - |
| Knutsford Holdings Limited | Office Rental | 32% | 28% |
| Panacea Holdings Limited (Incorporated in St. Lucia) | Captive Insurance Holding | 100% | - |
| Panacea Insurance Limited (Incorporated in St. Lucia) | Captive Insurance | - | 100% |
| Castleton Investments Limited (Incorporated in St Lucia) | Investment Management | 100% | - |
| Norbury Investments Limited (Incorporated in Canada) | Investment Management | - | 100% |
| Associated Companies | | | |
| Hardware & Lumber Limited | Retail and Trading | 20.83% | - |
| Sagikor Group Jamaica Limited | Insurance and Pension Management | 31.56% | - |
| Impan Properties Limited | Office Rental | - | 20% |
| New Castle Company Limited (Incorporated in St. Lucia) | Consumer Products | 25% | - |
| Chukka Caribbean Adventures Limited (Incorporated in St. Lucia) | Tourism | 20% | - |
| Caribe Hospitality Jamaica Limited | Hotel Property Developers | 32.15% | - |
| Other Consolidated Entity | | | |
| First Jamaica Employees Share Purchase Plan | Employees share ownership plan | 100% | - |
| Joint Venture Company | | | |
| Mavis Bank Coffee Factory Limited | Food and Beverage | - | 50% |

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

1. Identification and Principal Activities (Continued)

- (d) All of the company's subsidiaries, associated companies and joint venture entity are incorporated and domiciled in Jamaica, except as otherwise indicated.

2. Summary of Significant Accounting Policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

(a) Basis of preparation

The consolidated financial statements of the group and the financial statements of the company standing alone (together referred to as the financial statements) have been prepared in accordance with International Financial Reporting Standards (IFRS). The financial statements have been prepared under the historical cost convention, as modified by the revaluation of investment properties, available-for-sale financial assets, and financial assets at fair value through profit and loss.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 3.

Standards, interpretations and amendments to published accounting standards effective in the current financial year

Certain new standards, amendments and interpretations to existing standards have been published that became effective during the current financial period. The Group has assessed the relevance of all such new standards, interpretations and amendments and has concluded that the following are relevant to its operations:

- **IAS 32 (Amendment), 'Financial Instruments: Presentation'**, (effective for annual periods beginning on or after 1 January 2014). This amendment clarifies the requirements for offsetting financial instruments and address inconsistencies in current practice when applying the offsetting criteria in IAS 32 'Financial Instruments: Presentation'. There is no impact from adoption of this standard.
- **IAS 36 (Amendment), 'Recoverable Amount Disclosures for Non-Financial Assets'**, (effective for annual periods beginning on or after 1 January 2014). The amendments to IAS 36 require disclosure of the recoverable amount of an individual asset (including goodwill) or a cash-generating unit and additional information about the fair value less costs of disposal for which an impairment loss has been recognised or reversed during the reporting period. The requirement to disclose the recoverable amount of each cash-generating unit for which the carrying amount of goodwill or intangible assets with indefinite life intangible assets allocated to that unit is significant when compared to the total carrying amount of goodwill or indefinite life intangible assets has been removed. There is no impact from adoption of this standard.

Pan-Jamaican Investment Trust Limited

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(a) Basis of preparation (continued)

Standards, interpretations and amendments to published accounting standards effective in the current financial year (continued)

- **Amendment to IFRS 10, 12 and IAS 27 on consolidation for investment entities.** These amendments mean that many funds and similar entities will be exempt from consolidating most of their subsidiaries. Instead, they will measure them at fair value through profit or loss. The amendments give an exception to entities that meet an 'investment entity' definition and which display particular characteristics. Changes have also been made to IFRS 12 to introduce disclosures that an investment entity needs to make. There is no impact from adoption of this standard.
- **IFRIC 21, 'Levies', (effective for annual periods beginning on or after 1 January 2014).** IFRIC 21 addresses the accounting for a liability to pay a levy recognised in accordance with IAS 37, 'Provisions', and the liability to pay a levy whose timing and amount is certain. It excludes income taxes within the scope of IAS 12, 'Income taxes'. IFRIC 21 indicates that the obligating event that gives rise to a liability to pay a levy is the event identified by the legislation that triggers the obligation to pay the levy. It concludes that the fact that an entity is economically compelled to continue operating in a future period, or prepares its financial statements under the going concern principle, does not create an obligation to pay a levy that will arise from operating in the future. Accordingly, a liability to pay a levy is recognised when the obligating event occurs. This might arise at a point in time or progressively over time. The interpretation also requires that an obligation to pay a levy triggered by a minimum threshold is recognised when the threshold is reached. The adoption of this interpretation did not have a significant impact on the financial statements.

Standards, interpretations and amendments to published standards that are not yet effective

At the date of authorisation of these financial statements, certain new standards, interpretations and amendments to existing standards have been issued which are mandatory for the group's accounting periods beginning on or after 1 January 2015 or later periods, but were not effective at the statement of financial position date. The group has assessed the relevance of all such new standards, interpretations and amendments, has determined that the following may be immediately relevant to its operations, and has concluded as follows:

- **IFRS 9, 'Financial Instruments',** addresses the classification, measurement and recognition of financial assets and financial liabilities. IFRS 9 was issued in November 2009 and October 2010. It replaces the parts of IAS 39 that relate to the classification and measurement of financial instruments. IFRS 9 requires financial assets to be classified into two measurement categories: those measured at fair value and those measured at amortised cost. The determination is made at initial recognition. The classification depends on the entity's business model for managing its financial instruments and the contractual cash flow characteristics of the instrument. For financial liabilities, the standard retains most of the IAS 39 requirements. The main change is that, in cases where the fair value option is taken for financial liabilities, the part of a fair value change due to an entity's own credit risk is recorded in other comprehensive income rather than the income statement, unless this creates an accounting mismatch. While adoption of IFRS 9 is mandatory from 1 January 2015, earlier adoption is permitted for financial assets without adopting the requirements for financial liabilities. The group is yet to assess IFRS 9's full impact and the timing of its adoption by the group.

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(a) Basis of preparation (continued)

- IFRS 15, 'Revenue from contracts with customers' (effective for annual periods beginning on or after 1 January 2017), deals with revenue recognition and establishes principles for reporting useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers. Revenue is recognised when a customer obtains control of a good or service and thus has the ability to direct the use and obtain the benefits from the good or service. The standard replaces IAS 18 "Revenue" and IAS 11 "Construction Contracts" and related interpretations. The Group is assessing the impact of IFRS 15.

(b) Basis of consolidation

(i) Subsidiaries

Subsidiaries are all entities over which the group has control. The group controls an entity when the group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the group. They are deconsolidated from the date that control ceases.

The group uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net assets. Investments in subsidiaries are accounted for at cost less impairment. Cost is adjusted to reflect changes in consideration arising from contingent consideration amendments. Cost also includes direct attributable costs of investment.

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(b) Basis of consolidation (continued)

(i) Subsidiaries (continued)

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If this is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the statement of comprehensive income.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group.

(ii) Transactions and non-controlling Interests

The group treats transactions with non-controlling interests as transactions with equity owners of the group. For purchases from non-controlling interests, the difference between any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals of non-controlling interests are also recorded in equity.

When the group ceases to have control or significant influence, any retained interest in the entity is remeasured to its fair value, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss. If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

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Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(b) Basis of consolidation (continued)

(iii) Associates

Associates are all entities over which the group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for by the equity method of accounting and are initially recognised at cost. The group's investment in associates includes goodwill (net of any accumulated impairment loss) identified on acquisition.

The group's share of its associates' post-acquisition profits or losses is recognised in the income statement, and its share of post-acquisition movements in reserves is recognised in other comprehensive income. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

Unrealised gains on transactions between the group and its associates are eliminated to the extent of the group's interest in the associates. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. In the company's statement of financial position, investments in associates are shown at cost.

The results of associates with financial reporting year-ends that are different from the group are determined by prorating the results for the audited period as well as the period covered by management accounts (in the event that their accounting year ends more than three months prior to 31 December) to ensure that a full year of operations is accounted for, where applicable.

(iv) Joint ventures

Investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual right and obligations of each investor. The group has assessed the nature of its joint arrangement and has determined it to be a joint venture. The group's interest in the joint venture is accounted for using the equity accounting method. Under the equity accounting method, investments in joint ventures are carried in the consolidated statement of financial position at cost as adjusted for the post acquisition changes in the group's share of the net assets of the joint venture, less any impairment.

The group's share of its joint ventures' post-acquisition profits or losses is recognised in the income statement, and its share of post-acquisition movements in reserves is recognised in other comprehensive income. Losses of the joint venture in excess of the group's interest are not recognised unless the group has incurred legal or constructive obligations or made payments on behalf of the joint venture. Unrealised gains on transactions between the group and its joint ventures are eliminated to the extent of the group's interest in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(c) Income recognition

(i) Interest income and expenses

Interest income is recognised in the income statement for all interest bearing instruments on an accrual basis using the effective yield method based on the actual purchase price. Interest income includes coupons earned on fixed income investments and accrued discount or premium on treasury bills and other discounted instruments. When amounts receivable in connection with investments become doubtful of collection, they are written down to their recoverable amounts and interest income is thereafter recognised based on the rate of interest that was used to discount the future cash flows for the purpose of measuring the recoverable amount.

(ii) Dividend income

Dividend income is recognised when the right to receive payment is established.

(iii) Property income

Revenue comprises the invoiced value of rental and maintenance charges, net of General Consumption Tax, and changes in fair values of investment properties. Rental income and maintenance charges are recognised on an accrual basis over the life of the building occupancy by tenants. Investment properties are valued on an annual basis by external professional valuers and the change in the fair value is recognised in the income statement.

(iv) Commission income

Commissions are recognised as revenue on an accrual basis.

(d) Foreign currency translation

(i) Functional and presentation currency

Items included in the financial statements of each of the group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The financial statements are presented in Jamaican dollars, which is also the company's functional currency.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.

Changes in the fair value of monetary assets denominated in foreign currencies and classified as available-for-sale are analysed between translation differences resulting from changes in the amortised cost of the asset and other changes. Translation differences resulting from the changes in amortised cost are recognised in the income statement, and other changes are recognised in other comprehensive income.

Except as discussed in Note 2(f) under hedging activities, translation differences on non-monetary items such as equities classified as available-for-sale are recognised in other comprehensive income.

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(d) Foreign currency translation (continued)

(iii) Group companies

The results and financial position of all the group entities that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- Assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- Income and expenses for each statement of comprehensive income or separate income statement presented are translated at average exchange rates; and
- All resulting exchange differences are recognized in other comprehensive income.

(e) Taxation

Taxation expense in the income statement comprises current and deferred tax. Current and deferred taxes are recognised as income tax expense or benefit in the income statement except where they relate to items recorded in other comprehensive income or equity, in which case they are also charged or credited to other comprehensive income or equity. Taxation is based on profit for the year adjusted for taxation purposes at rates applicable to the year.

(i) Current taxation

Current tax is the expected taxation payable on the taxable income for the year, using tax rates enacted at the statement of financial position date, and any adjustment to tax payable and tax losses in respect of the previous years.

(ii) Deferred income taxes

Deferred tax liabilities are recognised for temporary differences between the carrying amounts of assets and liabilities and their amounts as measured for tax purposes, which will result in taxable amounts in future periods. Deferred tax is provided on temporary differences arising from investments in subsidiaries, except where the timing of reversal of the temporary difference can be controlled and it is probable that the difference will not reverse in the foreseeable future. Deferred tax assets are recognised for temporary differences which will result in deductible amounts in future periods, but only to the extent it is probable that sufficient taxable profits will be available against which these differences can be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the asset will be realised or the liability will be settled based on rates enacted at the year-end date.

Deferred tax is not recognised on changes in the fair values of investment properties in excess of cost, as it is management's intention to recover such surplus through sale, which would not attract any taxes.

Deferred tax assets and liabilities are offset when they arise from the same taxable entity, relate to the same tax authority and when the legal right of offset exists.

Pan-Jamaican Investment Trust Limited

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(f) Financial instruments

A financial instrument is any contract that gives rise to both a financial asset in one entity and a financial liability or equity of another entity.

Financial assets

The group's financial assets comprise cash and bank balances, deposits, investment securities, and accounts receivable including balances due from related parties. The particular recognition methods adopted are disclosed in the individual policy statements associated with each item.

Financial liabilities

The group's financial liabilities comprise bank overdraft, trade payables, loans, finance lease liabilities and other liabilities. They are initially measured at fair value, and are subsequently measured at amortised cost using the effective interest method.

The fair values of the group's and the company's financial instruments are discussed in Note 34.

Hedging activities

The group uses hedge accounting to hedge the foreign exchange risk arising from certain foreign currency denominated equities, which it classifies as available-for-sale. It has designated as the hedging instrument certain foreign currency denominated debt.

The group documents, at the inception of the hedge, the relationship between hedging instruments and hedged items, as well as its risk management objectives and strategy for undertaking various hedging transactions. The group also documents its assessment, both at hedge inception and on an ongoing basis, whether the foreign currency denominated loan that is used in the hedging relationship is highly effective in offsetting changes in the fair values of the available-for-sale equities which are attributed to a movement in the foreign exchange rate.

Once the hedging relationship remains effective, the foreign exchange gains or losses attributed to the available-for-sale equities are recorded in the income statement. If the loan is repaid, or if the hedging relationship becomes ineffective, hedge accounting will cease and the foreign currency translation gains on the available-for-sale equities will revert to being recorded in other comprehensive income.

The group uses debt which is owed by the parent company to hedge the foreign exchange risk on available-for-sale equities owned by its subsidiaries, even in subsidiaries where no foreign currency denominated debt exists. On consolidation, the foreign exchange movements on those equities are recorded in the income statement. In the financial statements of those subsidiaries standing alone those foreign currency movements are recorded as part of the fair value movement in other comprehensive income.

(g) Cash and cash equivalents

Cash and cash equivalents are carried on the statement of financial position at cost. For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise investment securities with less than 90 days maturity from the date of acquisition including cash balances, short term deposits, securities purchased under agreements to resell and bank overdrafts.

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

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2. Summary of Significant Accounting Policies (Continued)

(h) Investments

(i) Investment securities

The group classifies its investment securities as available-for-sale, fair value through profit and loss, and loans and receivables. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and re-evaluates this designation at every reporting date.

Purchases and sales of investments are recognised on settlement date – the date on which an asset is delivered to or by the group. Investments are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the group has transferred substantially all risks and rewards of ownership.

Investments are initially recognised at fair value, which is the cash consideration including any transaction costs, for all financial assets not carried at fair value through profit and loss. Financial assets at fair value through profit or loss are recorded at fair value excluding transaction costs, as transaction costs are taken directly to the income statement.

(a) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. Available-for-sale financial assets are carried at fair value. Changes in the fair value of available-for-sale financial assets denominated in the functional currency of the reporting entity are recorded in other comprehensive income, and under investment and other reserves in equity. Changes in the fair value of foreign currency denominated available-for-sale financial assets are discussed in Note 2(d) (ii) & 2(f).

When securities classified as available-for-sale are sold or impaired, the accumulated fair value adjustments previously recognised in other comprehensive income are included in the income statement as investment income.

The group assesses at each statement of financial position date whether there is objective evidence that a financial asset or a group of financial assets is impaired. For debt securities, objective evidence of impairment includes significant difficulties on the part of the borrower and attempts to restructure the contractual cash flows associated with the debt. In the case of equity securities classified as available for sale, a significant or prolonged decline in the fair value of the security below its cost is considered an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in the income statement – is removed from other comprehensive income and recognised in the income statement. Impairment losses recognised in the income statement on equity instruments are not reversed through the income statement.

The determination of the fair values of financial assets is discussed in Note 34.

(b) Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. These assets are subsequently measured at fair value, with the fair value gains or losses being recognised in the income statement.

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(h) Investments (continued)

(i) Investment securities (continued)

(c) Loans and receivables

Loans are recognised when cash is advanced to borrowers. They are carried at amortised cost using the effective interest rate method.

A provision for credit losses is established if there is objective evidence that a loan is impaired. A loan is considered impaired when using the criteria for debt securities discussed under available-for-sale securities, management determines that it is probable that all amounts due according to the original contractual terms will not be collected. When a loan has been identified as impaired, the carrying amount of the loan is reduced by recording specific provisions for credit losses to its estimated recoverable amount, which is the present value of expected future cash flows including amounts recoverable from guarantees and collateral, discounted at the original effective interest rate of the loan.

For impaired loans and receivables, the accrual of interest income based on the original terms of the loan is discontinued. IFRS require the increase in the present value of impaired loans due to the passage of time to be reported as interest income.

Write-offs are made when all or part of a loan is deemed uncollectible or in the case of debt forgiveness. Write-offs are charged against previously established provisions for credit losses and reduce the principal amount of a loan. Recoveries in part or in full of amounts previously written-off are credited to the income statement.

(ii) Securities purchased under agreements to resell

Securities purchased under agreements to resell (reverse repurchase agreements) are treated as collateralised financing transactions. The difference between the purchase and resale price is treated as interest and accrued over the life of the agreements using the effective yield method.

(iii) Investment property

Investment property is held for long-term rental yields and is not occupied by the group. Investment property is treated as a long-term investment and is carried at fair value, based on fair market valuation exercises conducted annually by independent qualified valuers. Changes in fair values are recorded in the income statement.

Pan-Jamaican Investment Trust Limited

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2. Summary of Significant Accounting Policies (Continued)

(i) Leases

As lessee

Leases of property, plant and equipment where the group has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the inception of the lease at the lower of the fair value of the leased asset or the present value of minimum lease payments. Each lease payment is allocated between the liability and interest charges so as to produce a constant rate of charge on the lease obligation. The interest element of the lease payments is charged to the income statement over the lease period.

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments under operating leases are charged to the income statement on a straight-line basis over the period of the lease.

(j) Property, plant and equipment

Property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. If such subsequent cost relates to a replaced part, the carrying amount of the replaced part is derecognised. All other repairs and maintenance costs are charged to the income statement during the financial period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives at annual rates, as follows:

| | |
|---|------------------------------|
| Freehold premises | 2½% |
| Leasehold improvements | over the period of the lease |
| Furniture, fixtures & equipment | 5% - 12½% |
| Assets capitalised under finance leases | Life of lease |
| Motor vehicles | 15% - 20% |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each statement of financial position date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the income statement.

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

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2. Summary of Significant Accounting Policies (Continued)

(k) **Inventories**

Inventories are valued on the first-in, first-out basis at the lower of cost and net realisable value.

(l) **Employee benefits**

(i) **Pension obligations**

The company and its subsidiaries operate a number of defined benefit pension plans, the assets of which are generally held in separate trustee-administered funds. The pension plans are funded by payments from employees and by the relevant companies, taking into account the recommendations of independent qualified actuaries. A defined benefit plan is a pension plan that is not a defined contribution plan. Typically, defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation.

The amount recognised in the statement of financial position in respect of defined benefit pension plans is the present value of the defined benefit obligation at the statement of financial position date less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality Government of Jamaica bonds that are denominated in the currency in which the benefits will be paid and that have terms to maturity approximating to the terms of the related pension liability.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income in the period in which they arise.

Past-service costs are recognised immediately in expenses.

(ii) **Other post-employment benefits**

Some group companies provide post-employment healthcare benefits to their retirees. The entitlement to these benefits is usually conditional on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment using the same accounting methodology as used for defined benefit pension plans. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income in the period in which they arise. These obligations are valued annually by independent qualified actuaries.

(iii) **Annual leave entitlements**

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the statement of financial position date.

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

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2. Summary of Significant Accounting Policies (Continued)

(i) Employee benefits (continued)

(iv) Equity compensation benefits

The group operates an equity-settled share-based compensation plan. The fair value of the employee services received in exchange for the grant of options or shares is recognised as an expense in the company which is the primary recipient of the employee's services. The total amount expensed over the vesting period is determined by reference to the fair value of the options or shares granted, excluding the impact of any non-market vesting conditions (for example, net profit growth target). Non-market vesting conditions are included in assumptions about the number of options or shares that are expected to become exercisable. At each statement of financial position date, the group reviews its estimates of the number of options or shares that are expected to become exercisable or share grants which will be vested. It recognises the impact of the revision of original estimates, if any, in the income statement, and a corresponding adjustment to equity over the remaining vesting period. The proceeds received net of any directly attributable transaction costs are credited to share capital when the options are exercised or share grants are vested.

The cost of equity transactions is recognised, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled, ending on the date on which the relevant employee becomes fully entitled to the award (the vesting date).

The cumulative expense recognised for equity-settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the income statement for a period represents the movement in cumulative expense recognised as at the beginning and end of that period.

No expense is recognised for awards that do not ultimately vest, except for awards where vesting is conditional upon a market condition, which are treated as vested irrespective of whether or not the market condition is satisfied, provided that all other performance conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified. In addition, an expense is recognised for any modification which increases the total fair value of the share-based payment arrangement, or is otherwise beneficial to the employee as measured at the date of modification.

(v) Termination benefits

Termination benefits are payable whenever an employee's employment is terminated before the normal retirement date or whenever an employee accepts voluntary redundancy in exchange for these benefits. The group recognises termination benefits when it is demonstrably committed either to terminate the employment of current employees according to a detailed formal plan without the possibility of withdrawal or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Benefits falling due more than twelve (12) months after the statement of financial position date are discounted to present value.

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2. Summary of Significant Accounting Policies (Continued)

(m) Impairment of non-financial assets

Assets that have an indefinite useful life, are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

(n) Intangible assets

Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the group's share of the net identifiable assets of the acquired subsidiary/associate at the acquisition date. Goodwill on acquisition of subsidiaries is included in intangible assets. Goodwill on acquisition of associates is included in investments in associates.

At each statement of financial position date an analysis is performed to assess whether the carrying amount of goodwill is fully recoverable. A write down is made if the carrying amount exceeds the recoverable amount.

(o) Provisions

Provisions are recognised when the group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. Where the group expects a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain.

(p) Dividends

Dividends are recorded as a deduction from stockholders' equity in the period in which they are approved.

(q) Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

(r) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The executive committee that makes strategic decisions is deemed to be the chief operating decision-maker.

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3. Critical Accounting Judgements and Key Sources of Estimation Uncertainty

Judgements and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

(i) **Income taxes**

The group is subject to income taxes mainly in Jamaica. Significant judgement is required in determining the provision for income taxes. The group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

(ii) **Fair value of financial instruments**

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The group uses its judgement to select a variety of methods and valuation inputs and make assumptions that are mainly based on market conditions existing at each statement of financial position date. The group uses discounted cash flow analyses and references to prices for other instruments that are substantially the same for various available-for-sale financial assets that were not traded in active markets. Details of investment securities valued using other than quoted prices in an active market are provided in Note 34 of the financial statements.

(iii) **Impairment of investment securities and investment in associated and joint venture companies**

The group follows the guidance of IAS 39, IAS 28 and IAS 36 to determine when an investment security or an investment in an associated or joint venture company is impaired. In making this determination for investment securities, the group evaluates, among other factors, financial difficulties on the part of the borrowers and variations to the contractual cash flows associated with the investment for debt instruments, and the duration for and extent to which the fair value of an available-for-sale equity investment is lower than its cost. For investments in associated and joint venture companies, management determines the investment's recoverable amount, and compares this to the investment's carrying amount. Management's evaluation of the aforementioned factors for debt and equity securities, as well as the determination of the recoverable amount for its investment in associated and joint venture companies requires the use of significant judgement. Except as otherwise disclosed in the notes to the financial statements, management is of the view that there is no impairment to investment securities or investment in associated and joint venture companies.

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3. Critical Accounting Judgements and Key Sources of Estimation Uncertainty (Continued)

(iv) Pension plan assets and post employment obligations

The cost of pension and other post-retirement benefits and the present value of these liabilities depend on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net periodic cost or income for pension and post-employment benefits include the expected long-term rate of return on the relevant plan assets, the discount rate and, in the case of the post-employment medical benefits, the expected rate of increase in medical costs. Any changes in these assumptions will impact the net periodic cost or income recorded for pension and post-employment benefits and may affect planned funding of the pension plans. The expected return on plan assets assumption is determined on a uniform basis, considering long-term historical returns, asset allocation and future estimates of long-term investment returns. The group determines the appropriate discount rate at the end of each year, which represents the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension and post-employment benefit obligations. In determining the appropriate discount rate, the group considers the interest rates of Government of Jamaica bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension liability. The expected rate of increase of medical costs has been determined by comparing the historical relationship of the actual medical cost increases with the rate of inflation in the local economy. Other key assumptions for the pension and post-retirement benefits cost and credits are based in part on current market conditions. A change in any of the assumptions used could have a significant impact on the value of the related retirement benefit asset or liability.

(v) Investment properties

Investment properties are carried in the statement of financial position at market value. The group uses independent qualified property appraisers to value its investment properties annually, generally using the direct capitalisation approach. This approach takes into consideration various assumptions and factors including: the level of current and future occupancy, rent rates, a discount rate, and the current condition of the properties. A change in any of these assumptions and factors could have a significant impact on the valuation of investment properties.

(vi) Value for intangible assets ascribed to investment in associated companies

As required by IFRS, acquisitions of shareholdings in associated companies require the allocation of the purchase price to determine the fair value of the group's share of the net identifiable assets acquired. The determination of these fair values requires the use of various estimates, inclusive of earnings multiples, growth rates and discount factors. It also requires the use of judgement in determining the valuation technique which best suits the particular asset being valued. Should these estimates or valuation methods change, there could be a material change to the carrying value for investment in associated companies.

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4. Segmental Financial Information

The group is organised into two main business segments:

(a) Investments – This incorporates investment management and securities trading;

(b) Property management and rental – This incorporates the rental and management of commercial real estate.

The operating segments have been determined by management based on the reports reviewed by the executive committee and which are used to make strategic and operational decisions. The property management and investments segments derive their income from rental and property management fees, and interest and dividend income respectively. The group's customers are mainly resident in Jamaica.

| | 2014 | | | | |
|--|------------------------------|-------------------|----------------|------------------|-------------------|
| | Property Management & Rental | Investments | Other Services | Eliminations | Total |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| External operating revenue | 1,678,128 | 173,839 | 87,257 | - | 1,939,224 |
| Inter-group revenue | 3,309 | 110,766 | 1,813 | (115,888) | - |
| Total revenue | 1,681,437 | 284,605 | 89,070 | (115,888) | 1,939,224 |
| Operating profit/(loss) | 697,428 | (8,833) | 69,495 | - | 758,090 |
| Finance costs | (163,395) | (427,500) | - | 84,249 | (506,646) |
| | 534,033 | (436,333) | 69,495 | 84,249 | 251,444 |
| Share of results of associated companies and joint venture | - | 2,693,258 | - | - | 2,693,258 |
| Profit before taxation | 534,033 | 2,256,925 | 69,495 | 84,249 | 2,944,702 |
| Taxation | (91,328) | 6,875 | (8,270) | - | (90,723) |
| Net profit | 442,705 | 2,263,800 | 63,225 | 84,249 | 2,853,979 |
| Segment assets | 6,773,532 | 2,467,239 | 383,973 | (376,905) | 9,247,839 |
| Investment in associated companies and joint venture | - | 17,128,778 | 36,875 | - | 17,165,653 |
| Total assets | 6,773,532 | 19,596,017 | 420,848 | (376,905) | 26,413,492 |
| Segment liabilities | 1,333,464 | 3,915,869 | 137,384 | (376,905) | 5,009,822 |
| Other segment items: | | | | | |
| Capital expenditure | 62,789 | 1,762 | - | - | 64,551 |
| Depreciation | 21,937 | 4,544 | - | - | 26,481 |

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4. Segmental Financial information (Continued)

| | 2013 | | | | |
|---|------------------------------------|-------------------|-------------------|------------------|-------------------|
| | Property Management & Rental | Investments | Other Services | Eliminations | Total |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| External operating revenue | 1,601,728 | 411,107 | 93,436 | - | 2,106,271 |
| Inter-group revenue | 1,108 | 199,387 | 243 | (200,736) | - |
| Total revenue | 1,602,836 | 610,494 | 93,679 | (200,736) | 2,106,271 |
| Operating profit | 722,075 | 255,520 | 74,838 | - | 1,052,433 |
| Finance costs | (201,240) | (486,836) | (200) | 79,132 | (609,144) |
| | 520,835 | (231,316) | 74,638 | 79,132 | 443,299 |
| Share of results of associated companies and joint venture | - | 2,180,867 | - | - | 2,180,867 |
| Profit before taxation | 520,835 | 1,949,551 | 74,638 | 79,132 | 2,624,156 |
| Taxation | (92,613) | 2,013 | (9,531) | - | (100,131) |
| Net profit | 428,222 | 1,951,564 | 65,107 | 79,132 | 2,524,025 |
| Segment assets | 6,267,043 | 2,752,652 | 303,484 | (318,803) | 9,004,376 |
| Investment in associated companies and joint venture | - | 14,229,464 | 76,481 | - | 14,305,945 |
| Total assets | 6,267,043 | 16,982,116 | 379,965 | (318,803) | 23,310,321 |
| Segment liabilities | 1,351,955 | 4,051,845 | 126,811 | (318,803) | 5,211,808 |
| Other segment items: | | | | | |
| Capital expenditure | 26,854 | 3,244 | - | - | 30,098 |
| Depreciation | 22,116 | 6,280 | - | - | 28,396 |

Revenue is recognised by each segment on the accrual basis.

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5. Investment Income

| | The Group | | The Company | |
|---|----------------|----------------|------------------|------------------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Income | | | | |
| Interest income - | | | | |
| Available-for-sale investments | 46,915 | 41,101 | 18,343 | 15,842 |
| Loans and receivables | 39,145 | 32,865 | 122,205 | 108,549 |
| Securities purchased under agreement to resell and deposits | 28,831 | 23,435 | 4,376 | 2,990 |
| Realised gains on disposal of investments, net | 82,921 | 94,093 | 63,893 | 83,327 |
| Fair value (losses)/gains on financial assets | | | | |
| at fair value through profit and loss | (54,677) | 42,527 | - | - |
| Impairment charge on available-for-sale | (68,937) | (34,033) | (68,937) | (14,687) |
| Foreign exchange gains | 116,935 | 219,236 | 120,003 | 197,276 |
| Dividends | 67,068 | 66,835 | 863,183 | 659,415 |
| Other | 3,577 | 541 | 12 | 76 |
| | <u>261,778</u> | <u>486,600</u> | <u>1,123,078</u> | <u>1,052,788</u> |
| Direct expenses | | | | |
| Investment expense | (4,510) | (829) | (357) | (230) |
| | <u>257,268</u> | <u>485,771</u> | <u>1,122,721</u> | <u>1,052,558</u> |

6. Property Income

| | The Group | | The Company | |
|---|------------------|------------------|-------------|----------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Rental income (Note 16) | 1,349,031 | 1,218,369 | - | - |
| Fair value gains on property valuation (Note16) | 202,113 | 253,411 | - | - |
| | <u>1,551,144</u> | <u>1,471,780</u> | <u>-</u> | <u>-</u> |

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7. Other Income

| | The Group | | The Company | |
|----------------------|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Management fees | 63,015 | 75,746 | 33,075 | 32,822 |
| Miscellaneous income | 6,393 | 20,897 | - | 1,630 |
| | <u>69,408</u> | <u>96,643</u> | <u>33,075</u> | <u>34,452</u> |

8. Operating Expenses by Nature

| | The Group | | The Company | |
|--|------------------|------------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Direct cost of property management (Note 16) | 650,812 | 599,672 | - | - |
| Staff costs (Note 9) | 302,779 | 227,825 | 104,477 | 64,086 |
| Directors fees | 13,289 | 13,410 | 12,955 | 13,410 |
| Professional fees | 60,965 | 71,005 | 31,055 | 41,274 |
| Auditor's remuneration | 19,429 | 15,235 | 8,287 | 6,181 |
| information technology services | 16,455 | 16,564 | 1,316 | 1,642 |
| Office expense | 9,105 | 7,218 | 1,841 | 1,368 |
| Public relations, advertising and promotion | 3,162 | 1,287 | 2,302 | 1,287 |
| Donations | 23,770 | 22,852 | 17,370 | 17,952 |
| Bad debts | 10,612 | 376 | - | - |
| Depreciation | 26,481 | 28,396 | 4,544 | 6,280 |
| Other | 44,275 | 49,998 | 28,951 | 37,084 |
| | <u>1,181,134</u> | <u>1,053,838</u> | <u>213,098</u> | <u>190,564</u> |

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9. Staff Costs

| | The Group | | The Company | |
|---|----------------|----------------|----------------|---------------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Wages and salaries | 186,586 | 138,007 | 75,860 | 38,185 |
| Statutory contributions | 15,068 | 12,229 | 5,975 | 3,817 |
| Pension – funded (Note 21(a)) | 41,835 | 31,033 | 358 | 7,248 |
| Pension – unfunded (Note 21(b)) | 31 | 1,068 | 31 | 1,068 |
| Other post-employment benefits (Note 21(c)) | 17,776 | 13,916 | 3,996 | 3,063 |
| Stock compensation expense (Note 27) | 16,698 | 13,601 | 8,241 | 6,620 |
| Other | 24,785 | 17,971 | 10,016 | 4,085 |
| | <u>302,779</u> | <u>227,825</u> | <u>104,477</u> | <u>64,086</u> |

10. Finance Costs

| | The Group | | The Company | |
|-------------------------|----------------|----------------|----------------|----------------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Interest expense | 372,524 | 363,717 | 326,715 | 317,713 |
| Foreign exchange losses | 131,688 | 242,818 | 94,161 | 167,016 |
| Commitment fee | 2,434 | 2,609 | 1,932 | 2,107 |
| | <u>506,646</u> | <u>609,144</u> | <u>422,808</u> | <u>486,836</u> |

11. Taxation

(a) Composition of tax charge

The taxation charge/(credit) for the year is comprised of:

| | The Group | | The Company | |
|---------------------------------|---------------|----------------|-----------------|----------------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Current income tax | 93,241 | 133,187 | 123 | 23,620 |
| Deferred income taxes (Note 18) | (2,518) | (33,056) | (11,434) | (29,394) |
| | <u>90,723</u> | <u>100,131</u> | <u>(11,311)</u> | <u>(5,774)</u> |

Subject to agreement with the Taxpayer Audit and Assessment Department, one of the group's subsidiaries has losses available for offset against future taxable profits amounting to approximately \$46,579,000 (2013 - \$46,579,000).

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11. Taxation (Continued)

(b) Reconciliation of applicable tax charges to effective tax charge:

| | The Group | | The Company | |
|---|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Current income tax | | | | |
| Profit before tax | 2,944,702 | 2,624,156 | 519,890 | 409,610 |
| Tax at 25% (2013 – 28.75%) | 736,176 | 754,445 | 129,973 | 117,763 |
| Adjusted for the effects of: | | | | |
| Income not subject to tax | (83,955) | (140,797) | (35,604) | (80,880) |
| Adjustment for different tax rate | (888) | (462) | (194,703) | (141,110) |
| Share of associates' and joint venture profit included net of tax | (673,315) | (626,999) | - | - |
| Expenses not deductible for tax purposes | 92,579 | 83,589 | 90,023 | 81,007 |
| Other charges and credits | 20,126 | 30,355 | (1,000) | 17,446 |
| Income tax expense/(credit) | 90,723 | 100,131 | (11,311) | (5,774) |

Income not subject to tax consists principally of property revaluation gains (for the group) and dividend income (for the group and company). Expenses not deductible for tax consist principally of certain interest expense.

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11. Taxation (Continued)

(c) Tax charge/(credit) relating to components of other comprehensive income is as follows:

| | The Group | | | The Company | | |
|---|-------------------------|-----------------|------------------------|-------------------------|----------------|------------------------|
| | Before Tax \$'000 | Tax \$'000 | After Tax \$'000 | Before Tax \$'000 | Tax \$'000 | After Tax \$'000 |
| At 31 December 2014 | | | | | | |
| Exchange differences on translating foreign operations | 1,724 | - | 1,724 | - | - | - |
| Fair value gains on available-for-sale financial asset, net of gains recycled to profit or loss | 44,925 | (109) | 44,816 | 5,336 | - | 5,336 |
| Re-measurement of post-employment benefit obligation | 184,339 | (46,085) | 138,254 | 22,539 | (5,635) | 16,904 |
| Share of other comprehensive income of associated companies | 665,633 | - | 665,633 | - | - | - |
| Other comprehensive Income | 896,621 | (46,194) | 850,427 | 27,875 | (5,635) | 22,240 |

| | | |
|-------------------------------|-----------------|----------------|
| Deferred income tax (Note 18) | (46,194) | (5,635) |
| | <u>(46,194)</u> | <u>(5,635)</u> |

| | The Group | | | The Company | | |
|---|-------------------------|---------------|------------------------|-------------------------|----------------|------------------------|
| | Before Tax \$'000 | Tax \$'000 | After Tax \$'000 | Before Tax \$'000 | Tax \$'000 | After Tax \$'000 |
| At 31 December 2013 | | | | | | |
| Exchange differences on translating foreign operations | 2,733 | - | 2,733 | - | - | - |
| Fair value gains on available-for-sale financial asset, net of gains recycled to profit or loss | 119,542 | (64) | 119,478 | 99,719 | - | 99,719 |
| Re-measurement of post-employment benefit obligation | (79,027) | 19,756 | (59,271) | 35,011 | (8,753) | 26,258 |
| Share of other comprehensive income of associated companies | (564,835) | - | (564,835) | - | - | - |
| Other comprehensive Income | (521,587) | 19,692 | (501,895) | 134,730 | (8,753) | 125,977 |

| | | |
|-------------------------------|---------------|----------------|
| Deferred income tax (Note 18) | 19,692 | (8,753) |
| | <u>19,692</u> | <u>(8,753)</u> |

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12. Earnings Per Stock Unit/Net Profit Attributable to Owners of the Parent

The calculation of basic earnings per stock unit (EPS) is based on the net profit attributable to owners of the parent and the weighted average number of stock units in issue during the year, excluding ordinary stock units purchased by the group and held as treasury stock. For the financial year the group had a weighted average of 3,411,000 (2013 – 1,019,000) treasury stock units.

For fully diluted EPS, the weighted average number of stock units in issue is adjusted to assume conversion of all potentially dilutive ordinary stock units. The net profit is also adjusted to reflect the after tax effect of income arising from the conversion of such potential ordinary stock units. At the end of the 2014 and 2013 financial years, there were no potentially dilutive ordinary shares.

| | 2014 | 2013 |
|---|----------------|----------------|
| Net profit attributable to stockholders (\$'000) | 2,842,755 | 2,491,106 |
| Weighted average number of stock units in issue (thousands) | 209,821 | 212,213 |
| Basic and fully diluted earnings per stock unit (\$) | <u>\$13.55</u> | <u>\$11.74</u> |

The net profit of the group is reflected in the records of the company, its subsidiaries, associated companies and joint venture as follows:

| | 2014 | 2013 |
|--|------------------|------------------|
| | \$'000 | \$'000 |
| Net Profit | | |
| The company | 531,201 | 415,384 |
| Associated companies and joint venture | 1,885,563 | 1,665,853 |
| Subsidiaries | <u>437,215</u> | <u>442,788</u> |
| | <u>2,853,979</u> | <u>2,524,025</u> |

Net profit attributable to associated companies, subsidiaries and joint venture is shown net of dividends.

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13. Cash and Cash Equivalents

For the purposes of the consolidated and company statement of cash flows, cash and cash equivalents comprise the following balances with original maturity dates not exceeding 90 days.

| | The Group | | The Company | |
|--|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Cash and bank balances | 44,305 | 30,865 | 1,516 | 733 |
| Deposits | 204,684 | 139,885 | 62,703 | 15,139 |
| Securities purchased under agreements to resell (Note 15) | 461,300 | 252,209 | 65,329 | 12,650 |
| Bank overdraft | (6,031) | (4,606) | (6,031) | (2,535) |
| | <u>704,258</u> | <u>418,353</u> | <u>123,517</u> | <u>25,987</u> |
| Less amounts with original terms to maturity over 90 day and hypothecated balances | | | | |
| Securities purchased under agreements to resell | (1,429) | (1,755) | (612) | (590) |
| Cash and cash equivalents | <u>702,829</u> | <u>416,598</u> | <u>122,905</u> | <u>25,397</u> |

Security for the bank overdrafts includes certain specific investments. The effective interest rate on the overdraft facility was 14.65% (2013 – 14.65%).

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14. Investment Securities

| | The Group | | The Company | |
|---|------------------|------------------|----------------|------------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Financial assets at fair value through profit and loss: | | | | |
| Debt securities | 123,851 | 106,947 | - | - |
| Equity securities-quoted | 327,961 | 502,335 | - | - |
| | <u>451,812</u> | <u>609,282</u> | <u>-</u> | <u>-</u> |
| Available-for-sale at fair value: | | | | |
| Debt securities - | | | | |
| Government of Jamaica | 85,666 | 79,899 | 5,896 | 5,117 |
| Other Government | 55,722 | 92,304 | - | - |
| Corporate | 307,664 | 363,073 | 185,749 | 198,858 |
| Equity securities | 973,816 | 1,149,939 | 722,181 | 928,438 |
| | <u>1,422,868</u> | <u>1,685,215</u> | <u>913,826</u> | <u>1,132,413</u> |
| Loans and receivables | <u>253,223</u> | <u>237,451</u> | <u>441,649</u> | <u>437,915</u> |

All of the group's financial assets at fair value through profit and loss are held for trading. Included in the available-for-sale securities above is interest receivable amounting to \$14,679,000 and \$7,324,000 (2013 - \$15,141,000 and \$7,153,000) for the group and the company respectively.

Certain of the group's and company investment securities were impaired as at 31 December, for which impairment charges totaling \$68,937,000 (2013 - \$34,033,000) for the group and \$68,937,000 (2013 - \$14,687,000) for the company were recorded.

Loans and receivables for the group and the company were all with related parties and include interest receivable of \$26,390,000 (2013 - \$10,618,000) and \$16,243,000 (2013 - \$13,914,000) for the group and company respectively.

Equity investments held by the group with a value of US\$584,000 have been pledged as security for a margin loan (Note 23) at 31 December 2014.

The current portion of investment securities was \$41,069,000 (2013 - \$27,005,000) for the group and \$23,567,000 (2013 - \$21,084,000) for the company.

15. Securities Purchased under Agreements to Resell

The group has entered into collateralised reverse repurchase agreements (securities purchased under agreements to resell), which may result in credit exposure in the event that the counterparty to the transaction is unable to fulfill its contractual obligations (Note 13). All amounts were due within 12 months.

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16. Investment Properties

| | The Group | | The Company | |
|---|------------------|------------------|-------------|----------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| At 1 January | 4,638,669 | 4,366,940 | - | - |
| Additions | 27,009 | - | - | - |
| Improvements, net | - | 13,068 | - | - |
| Transferred from capital work-in-progress (Note 20) | 45,654 | 5,250 | - | - |
| Fair value gains (Note 6) | 202,113 | 253,411 | - | - |
| At 31 December | <u>4,913,445</u> | <u>4,638,669</u> | <u>-</u> | <u>-</u> |

Property income and direct expenses including repairs and maintenance in relation to investment properties are as follows:

| | The Group | | The Company | |
|------------------------|------------------|------------------|-------------|----------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Rental income (Note 6) | 1,349,031 | 1,218,369 | - | - |
| Direct costs (Note 8) | <u>(650,812)</u> | <u>(599,672)</u> | <u>-</u> | <u>-</u> |

The properties were valued at current market value as at 31 December by D.C. Tavares & Finson Realty Limited, independent qualified property appraisers and valuers. The values for the properties have been established using the direct capitalization approach, which uses as key inputs rental income from existing contracts, a vacancy factor which contemplates decrements in rental cash flows consequent on vacancies, and a capitalization rate, reflective a rate of return.

The fair values of the investment property are at level 3 in the fair value hierarchy, as, consistent with the requirements of IFRS 13, certain of the inputs into the valuation process are deemed to be unobservable; those being the vacancy factor and the discount rate. Management considers the rental rates used in the calculation to be observable as they represent actual rentals which are unadjusted.

The assumptions to which the values are most sensitive are the occupancy levels, as reflected in the vacancy factor and the capitalisation factors. Vacancy factors and capitalization rates used, range from 3.5% to 14.0% (2013 – 1.0% to 13%) and 9.75% to 12.75% (2013 – 10.15% to 12.9%) respectively. Should the vacancy factor used increase/decrease by 0.25% the value of investment properties would decrease/increase by \$21,000,000/\$8,000,000 (2013 - \$15,000,000/\$6,000,000). Should the capitalization factor increase/decrease by 1.0% the value of investment properties would decrease/increase by \$456,000,000/\$395,000,000 (2013 - \$338,000,000/\$268,000,000).

Certain of the group's investment property has been pledged as collateral for some of the group's loan facilities, as discussed in Note 23.

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17. Investment in Subsidiaries, Associated Companies and Joint Venture

Investment in subsidiaries

| | The Group | | The Company | |
|---|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Subsidiary companies - | | | | |
| Balance at 1 January | - | - | 301,510 | 301,207 |
| Liquidation | - | - | - | (580) |
| Equity injection in a subsidiary during the year. | - | - | - | 883 |
| Balance at 31 December | - | - | 301,510 | 301,510 |

All subsidiary undertakings are included in the consolidation. The proportion of the voting rights in the subsidiary undertakings held directly by the parent company does not differ from the proportion of ordinary shares held. The parent company also owns 100% of the preference shares of the subsidiaries included in the consolidation.

The total non-controlling interest for the year was \$11,224,000 (2013 - \$32,919,000), of which (\$8,113,000), (2013 - \$16,847,000) was attributable to Scotts Preserves Limited and \$19,337,000 (2013 - \$16,072,000) to Knutsford Holdings Limited.

Summarised financial information for each material subsidiary that has a non-controlling interest.

Summarised statement of financial position

| | Knutsford Holdings Limited | | Scott's Preserves Limited | |
|--------------------------------------|----------------------------|----------------|---------------------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Current | | | | |
| Assets | 14,837 | 15,674 | 34,116 | 30,289 |
| Liabilities | (19,813) | (18,717) | (1,238) | (3,925) |
| <i>Total current net assets</i> | (4,976) | (3,043) | 32,878 | 26,364 |
| Non-current | | | | |
| Assets | 644,224 | 547,156 | 150,508 | 135,218 |
| Liabilities | (91,098) | (44,404) | (5,871) | (2,033) |
| <i>Total non-current liabilities</i> | 553,126 | 502,752 | 144,637 | 133,185 |
| Net assets | 548,150 | 499,709 | 177,515 | 159,549 |

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17. Investment in Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment in subsidiaries (continued)

Summarised statement of comprehensive income

| | Knutsford Holdings Limited | | Scott's Preserves Limited | |
|--|----------------------------|----------------|---------------------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Revenue | 150,000 | 126,796 | - | 15,000 |
| Interest income | 6,291 | 3,837 | 24,748 | 24,748 |
| Profit from continuing operations | 60,093 | 44,582 | 24,062 | 35,577 |
| Taxation expense | (11,752) | (4,383) | (6,091) | (9,417) |
| Post tax profit/(loss) from continuing operations | 48,341 | 40,179 | (21,635) | 35,079 |
| Other comprehensive income | 17 | (250) | - | - |
| Total comprehensive income allocated to non-controlling interest | 19,343 | 15,972 | (8,113) | 16,847 |

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17. Investment in Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment in subsidiaries (continued)

Summarised cash flows

| | Knutsford Holdings Limited | | Scott's Preserves Limited | |
|--|----------------------------|----------------|---------------------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Cash flows from operating activities | | | | |
| Cash generated from operations | 54,468 | 45,447 | (680) | 12,566 |
| Interest paid | (15,195) | (11,888) | - | (200) |
| Income tax paid | (11,824) | (2,629) | (7,761) | (17,775) |
| Net cash generated from/(used in) operating activities | 27,449 | 30,930 | (8,441) | (5,409) |
| Net cash (used in)/provided by investing activities | (24,059) | (12,042) | 8,129 | 33,111 |
| Net cash provided by/(used in) financing activities | 45,370 | - | 252 | (16,072) |
| Net increase/(decrease) in cash and cash equivalents | 48,760 | 18,888 | (60) | 11,630 |
| Effect of exchange rate on cash and cash equivalent | 3,581 | 436 | 941 | 967 |
| Cash and cash equivalents at beginning of year | 40,653 | 21,329 | 12,597 | - |
| Cash and cash equivalents at end of year | 92,994 | 40,653 | 13,478 | 12,597 |

The information above is the amount before inter-company eliminations.

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17. Investment in Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment in associated companies

| | The Group | | The Company | |
|------------------------------------|-------------------|-------------------|------------------|------------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Associated companies - | | | | |
| Sagicor Group Jamaica Limited | | | | |
| Shareholding at cost | 6,661,717 | 6,661,717 | 6,661,717 | 6,661,717 |
| Share of profit | 12,926,018 | 10,263,342 | - | - |
| Dividends received | (4,450,920) | (3,674,288) | - | - |
| Share of reserves | 789,076 | (41,165) | - | - |
| Gain on dilution of holding | 38,936 | 38,936 | - | - |
| | <u>15,964,827</u> | <u>13,248,542</u> | <u>6,661,717</u> | <u>6,661,717</u> |
| Hardware and Lumber Limited | | | | |
| Shareholding at cost | 22,296 | 22,296 | 22,296 | 22,296 |
| Share of profit | 151,513 | 106,246 | - | - |
| Dividends received | (17,935) | (12,546) | - | - |
| Impairment loss | (85,071) | (85,071) | - | - |
| Share of capital reserves | 155,684 | 155,684 | - | - |
| | <u>226,487</u> | <u>186,609</u> | <u>22,296</u> | <u>22,296</u> |
| New Castle Company Limited | | | | |
| Shareholding at cost | 177,523 | 177,523 | 177,523 | 177,523 |
| Share of profit | 77,159 | 64,583 | - | - |
| Dividends received | (16,172) | (4,853) | - | - |
| | <u>238,510</u> | <u>237,253</u> | <u>177,523</u> | <u>177,523</u> |
| Impan Properties Limited | | | | |
| Shareholding at cost | 20 | 20 | - | - |
| Share of profit | 58 | 58 | - | - |
| Share of capital reserve | 7,945 | 7,945 | - | - |
| Current account | (8,653) | (8,793) | - | - |
| | <u>(630)</u> | <u>(770)</u> | <u>-</u> | <u>-</u> |
| Caribe Hospitality Jamaica Limited | | | | |
| Shareholding at cost | 375,001 | 231,238 | 375,001 | 231,238 |
| Share of loss | (30,575) | (17,532) | - | - |
| | <u>344,426</u> | <u>213,706</u> | <u>375,001</u> | <u>231,238</u> |

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17. Investment in Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment in associated companies (continued)

| | The Group | | The Company | |
|--|-------------------|-------------------|------------------|------------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Chukka Caribbean Adventures Limited | | | | |
| Shareholding at cost | 345,855 | 345,855 | 345,855 | 345,855 |
| Share of profit | 41,984 | 16,596 | - | - |
| Dividends received | (32,681) | (18,327) | - | - |
| | <u>355,158</u> | <u>344,124</u> | <u>345,855</u> | <u>345,855</u> |
| | <u>17,128,778</u> | <u>14,229,464</u> | <u>7,582,392</u> | <u>7,438,629</u> |
| Comprising: | | | | |
| Share of net assets | 15,224,258 | 12,288,644 | - | - |
| Intangibles assets (including goodwill) | 1,904,520 | 1,940,820 | - | - |
| | <u>17,128,778</u> | <u>14,229,464</u> | <u>-</u> | <u>-</u> |

A portion of the group's shareholding in Sagicor Group Jamaica Limited has been pledged as collateral for loan liabilities, as discussed in Note 23 of the financial statements.

Pan-Jamaican Investment Trust Limited

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17. Investment in Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment in associated companies (continued)

The group's associated companies, Sagicor Group Jamaica Limited and Hardware and Lumber Limited are listed on the JSE. The JSE indicative values for these companies are listed in the tables below.

| | The Group | | | |
|-------------------------------|------------------|-------------------|-----------------|-------------------|
| | Carrying | JSE | Carrying | JSE |
| | Value | Indicative | Value | Indicative |
| | 2014 | 2014 | 2013 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Sagicor Group Jamaica Limited | 15,964,827 | 12,950,167 | 13,248,542 | 13,073,502 |
| Hardware and Lumber Limited | 226,487 | 126,469 | 186,609 | 101,209 |
| | 2014 | 2014 | 2013 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Sagicor Group Jamaica Limited | 6,661,717 | 12,950,167 | 6,661,717 | 13,073,502 |
| Hardware and Lumber Limited | 22,296 | 126,469 | 22,296 | 101,209 |

Pan-Jamaican Investment Trust Limited

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17. Investment In Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment in associated companies (continued)

The summarised information for associates that were accounted for using the equity method for the years ended 31 December 2014 and 2013 is as presented in the tables below. The summarized financial information reflects balances which are due to the equity holders of the companies.

Summarised statement of financial position

| | Sagcor Group Jamaica Limited | Hardware & Lumber Limited | New Castle Company Limited | Chukka Caribbean Adventures Limited | Caribe Hospitality Jamaica Limited |
|--|---------------------------------------|---------------------------------|----------------------------------|--|---|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| 2014 | | | | | |
| Current | | | | | |
| Cash and cash equivalents | 21,073,597 | 152,015 | 83,978 | 96,109 | 268,186 |
| Other current assets | 21,632,948 | 2,422,326 | 454,155 | 437,445 | 91,815 |
| Total current assets | 42,706,545 | 2,574,341 | 538,133 | 533,554 | 360,001 |
| Financial liabilities (excluding trade payables) | (156,428,585) | (120,089) | (8,421) | (378,372) | (166,042) |
| Other current liabilities (including trade payables) | (10,420,099) | (1,348,340) | (177,786) | (238,347) | (170,437) |
| Total current liabilities | (166,848,684) | (1,468,429) | (186,207) | (616,719) | (336,479) |
| Non-current | | | | | |
| Assets | | | | | |
| Financial liabilities | (71,142,860) | (125,000) | (145,605) | (975,077) | (726,489) |
| Other liabilities | - | (346,802) | (40,033) | (5,279) | - |
| Total non-current liabilities | (71,142,860) | (471,802) | (185,638) | (980,356) | (726,489) |
| Net assets | 45,965,214 | 1,424,577 | 954,038 | 737,091 | 1,227,459 |

Pan-Jamaican Investment Trust Limited

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17. Investment In Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment In associated companies (continued)

Summarised statement of financial position (continued)

| | Sagcor Group Jamaica Limited \$'000 | Hardware & Lumber Limited \$'000 | New Castle Company Limited \$'000 | Chukka Caribbean Adventures Limited \$'000 | Caribe Hospitality Jamaica Limited \$'000 |
|--|---|---|--|--|---|
| 2013 | | | | | |
| Current | | | | | |
| Cash and cash equivalents | 4,082,363 | 417,891 | 46,475 | 103,724 | 21,380 |
| Other current assets | 6,889,598 | 1,751,617 | 436,332 | 423,170 | 111,858 |
| Total current assets | 10,971,961 | 2,169,508 | 482,807 | 526,894 | 133,238 |
| Financial liabilities (excluding trade payables) | (89,041,679) | (155,101) | (7,043) | (392,652) | - |
| Other current liabilities (including trade payables) | (7,109,330) | (959,032) | (118,558) | (215,940) | (69,063) |
| Total current liabilities | (96,151,009) | (1,114,133) | (125,601) | (608,592) | (69,063) |
| Non-current | | | | | |
| Assets | | | | | |
| Assets | 187,338,336 | 675,339 | 784,795 | 1,525,677 | 601,826 |
| Financial liabilities | (64,538,448) | (228,430) | (173,615) | (822,869) | - |
| Other liabilities | (1,695,004) | (325,562) | (19,376) | - | - |
| Total non-current liabilities | (66,233,452) | (553,992) | (192,991) | (822,869) | - |
| Net assets | 35,925,836 | 1,176,722 | 949,010 | 621,110 | 666,001 |

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17. Investment in Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment in associated companies (continued)

Summarised statement of comprehensive income (continued)

| | Sagcor Group Jamaica Limited | Hardware & Lumber Limited | New Castle Company Limited | Chukka Caribbean Adventures Limited | Caribe Hospitality Jamaica Limited |
|--|---------------------------------------|---------------------------------|----------------------------------|--|---|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| 2014 | | | | | |
| Revenue | 45,630,223 | 7,137,578 | 543,167 | 2,993,338 | - |
| Depreciation and amortisation | 1,014,488 | (51,975) | 19,002 | 167,392 | - |
| Net investment/Interest income | 12,552,316 | 35,262 | 5,401 | - | - |
| Profit/(loss) from continuing operations | 8,861,626 | 254,728 | 50,304 | 126,941 | (36,845) |
| Taxation expense | (298,508) | (37,412) | - | - | - |
| Non-controlling interest | (50,339) | - | - | - | - |
| Post tax profit/(loss) from continuing operations | 8,512,779 | 217,316 | 50,304 | 126,941 | (36,845) |
| Other comprehensive income | 2,108,876 | 56,408 | - | - | - |
| Total comprehensive income | 10,621,655 | 273,724 | 50,304 | 126,941 | (36,845) |
| Total comprehensive income allocated to non-controlling interest | 115,656 | - | - | - | - |
| Dividend paid to non-controlling interest | - | - | - | - | - |
| Dividends received from associate | 776,632 | 5,389 | 11,319 | 14,354 | - |
| 2013 | | | | | |
| Revenue | 42,296,097 | 6,810,599 | 450,049 | 2,367,045 | - |
| Depreciation and amortisation | 254,220 | (47,755) | (25,613) | 139,558 | - |
| Net investment/Interest income | 8,784,969 | 22,448 | 6,466 | - | - |
| Profit/(loss) from continuing operations | 7,014,463 | 817,717 | 81,527 | 90,970 | (22,842) |
| Taxation expense | (561,773) | (207,754) | - | - | - |
| Non-controlling interest | (154,755) | - | - | - | - |
| Post tax profit/(loss) from continuing operations | 6,297,935 | 609,963 | 81,527 | 90,970 | (22,842) |
| Other comprehensive income | (1,751,586) | (93,774) | - | - | - |
| Total comprehensive income | 4,546,349 | 516,189 | 81,527 | 90,970 | (22,842) |
| Total comprehensive income allocated to non-controlling interest | (89,268) | - | - | - | - |
| Dividend paid to non-controlling interest | (121,311) | - | - | - | - |
| Dividends received from associate | 493,100 | 5,052 | 4,853 | 12,009 | - |

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17. Investment in Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment in associated companies (continued)

Reconciliation of summarised financial information

A reconciliation of summarised financial information presented to the carrying amount of its interest in associates is shown in the table below. The amounts shown in the table are the amounts attributable to the equity holders of the associated companies.

| | Sagicor Group Jamaica Limited | Hardware & Lumber Limited | New Castle Company Limited | Chukka Caribbean Adventures Limited | Caribe Hospitality Jamaica Limited |
|--|--|---------------------------------|-------------------------------------|--|---|
| | \$'000 | \$'000 | \$'000 | \$'000 | |
| 2014 | | | | | |
| Opening net assets at 1 January | 35,925,841 | 1,176,722 | 949,010 | 621,110 | 666,001 |
| Capital contributions | 1,306,127 | - | - | - | 549,233 |
| Profit or loss for the period | 8,563,118 | 217,316 | 50,304 | 126,941 | (36,845) |
| Other comprehensive income | 2,058,537 | 56,408 | - | - | - |
| Change in reserves | 521,516 | - | - | - | 49,070 |
| Dividends paid | (2,409,925) | (25,869) | (45,276) | (72,294) | - |
| Translation gains | - | - | - | 61,334 | - |
| Closing net assets at 31 December | 45,965,214 | 1,424,577 | 954,038 | 737,091 | 1,227,459 |
| Interest in associate (%) | 31.56% | 20.83% | 25.00% | 20.00% | 32.15% |
| Interest in associate (J\$) | 14,506,621 | 296,740 | 238,510 | 147,418 | 394,628 |
| Adjustment for pre-acquisition goodwill | (200,041) | - | - | (53,538) | - |
| Impairment | - | (85,071) | - | - | - |
| Other adjustments | 22,366 | 14,818 | - | (7,361) | (50,202) |
| Goodwill | 1,635,881 | - | - | 268,639 | - |
| Carrying value | 15,964,827 | 226,487 | 238,510 | 355,158 | 344,426 |

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17. Investment In Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment In associated companies (continued)

| | Sagcor Group Jamaica Limited | Hardware & Lumber Limited | New Castle Company Limited | Chukka Caribbean Adventures Limited | Caribe Hospitality Jamaica Limited |
|--|---------------------------------------|---------------------------------|-------------------------------------|--|---|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| 2013 | | | | | |
| Opening net assets at 1 January | 32,855,553 | 684,488 | 892,096 | 501,293 | 252,189 |
| Capital contributions | - | - | - | - | 400,589 |
| Profit or loss for the period | 6,297,935 | 609,963 | 81,527 | 90,970 | (22,842) |
| Other comprehensive income | (1,279,623) | (93,774) | - | - | - |
| Change in reserves | (443,628) | 298 | - | - | 36,065 |
| Dividends paid | (1,504,396) | (24,253) | (24,613) | (65,502) | - |
| Translation gains | - | - | - | 94,350 | - |
| Closing net assets at 31 December | 35,925,841 | 1,176,722 | 949,010 | 621,110 | 666,001 |
| Interest in associate (%) | 32.78% | 20.8% | 25.00% | 20.00% | 36.00% |
| Interest in associate (J\$) | 11,776,402 | 244,758 | 237,253 | 124,222 | 239,760 |
| Adjustment for pre-acquisition goodwill | (200,041) | - | - | (53,538) | - |
| Impairment | - | (85,071) | - | - | - |
| Other adjustments | - | 26,922 | - | 4,801 | (26,054) |
| Goodwill | 1,672,181 | - | - | 268,639 | - |
| Carrying value | 13,248,542 | 186,609 | 237,253 | 344,124 | 213,706 |

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17. Investment in Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment in Joint Venture

Through its subsidiary Scotts Preserves Limited, the group owns 50% of Mavis Bank Coffee Factory Limited, a company that processes and sells Jamaican Blue Mountain coffee.

There are no contingent liabilities relating to the group's interest in joint venture.

The company's investment in joint venture is as follows:

| | 2014 \$'000 | 2013 \$'000 |
|----------------------|----------------|----------------|
| Shareholding at cost | 15,568 | 15,568 |
| Share of profit | <u>21,307</u> | <u>60,913</u> |
| | <u>36,875</u> | <u>76,481</u> |

The summarised information for associates that were accounted for using the equity method for the years ended 31 December 2014 and 2013 is as follows:

Summarised statement of financial position

| | 2014 \$'000 | 2013 \$'000 |
|--|----------------|----------------|
| Current | | |
| Cash and cash equivalents | 50,768 | 3,884 |
| Other current assets | <u>358,263</u> | <u>432,507</u> |
| <i>Total current assets</i> | <u>409,031</u> | <u>436,391</u> |
| Financial liabilities (excluding trade payables) | 247,208 | 230,257 |
| Other current liabilities (including trade payables) | <u>137,100</u> | <u>85,538</u> |
| <i>Total current liabilities</i> | <u>384,308</u> | <u>315,795</u> |
| Non-current | | |
| <i>Assets</i> | 312,109 | 329,505 |
| Financial liabilities | 5,000 | 4,269 |
| Other liabilities | <u>258,082</u> | <u>292,870</u> |
| <i>Total non-current liabilities</i> | <u>263,082</u> | <u>297,139</u> |
| <i>Net assets</i> | <u>73,750</u> | <u>152,962</u> |

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17. Investment In Subsidiaries, Associated Companies and Joint Venture (Continued)

Investment In Joint Venture (continued)

Summarised statement of comprehensive income

| | 2014 \$'000 | 2013 \$'000 |
|---|----------------|----------------|
| Revenue | 816,539 | 803,110 |
| Depreciation and amortisation | 27,425 | 17,594 |
| Interest Income | 532 | 229 |
| Post tax (loss)/profit from continuing operations | (79,212) | 11,081 |

Reconciliation of summarised financial information

A reconciliation of summarised financial information presented to the carrying amount of its interest in joint venture is shown in the table below

| | 2014 \$'000 | 2013 \$'000 |
|-----------------------------------|----------------|----------------|
| Opening net assets at 1 January | 152,962 | 141,881 |
| (Loss)/profit for the year | (79,212) | 11,081 |
| Closing net assets at 31 December | 73,750 | 152,962 |
| Interest in joint venture (%) | 50% | 50% |
| Carrying value | 36,875 | 76,481 |

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18. Deferred Income Taxes

Deferred income taxes are calculated on all temporary differences under the liability method using an effective tax rate of 25%.

Deferred tax assets and liabilities recognised on the statement of financial position are as follows:

| | The Group | | The Company | |
|--------------------------|-----------------|-----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Deferred tax assets | 23,296 | 17,497 | 70,440 | 55,554 |
| Deferred tax liabilities | (81,022) | (31,547) | (47,250) | (38,163) |
| Net (liability)/asset | <u>(57,726)</u> | <u>(14,050)</u> | <u>23,190</u> | <u>17,391</u> |

The gross movement on the deferred income tax balance is as follows:

| | The Group | | The Company | |
|--|-----------------|-----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Balance at 1 January | (14,050) | (66,798) | 17,391 | (3,250) |
| Tax credited to income statement (Note 11) | 2,518 | 33,056 | 11,434 | 29,394 |
| Tax (charged)/credited to components of other comprehensive income (Note 11) | (46,194) | 19,692 | (5,635) | (8,753) |
| Balance at 31 December | <u>(57,726)</u> | <u>(14,050)</u> | <u>23,190</u> | <u>17,391</u> |

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18. Deferred income Taxes (Continued)

The movement in deferred income tax assets and liabilities during the year is as follows:

| | The Group | | | | | | Total \$'000 |
|--|---|-------------------------------|--|------------------------------------|---|-----------------|-----------------|
| | Pension and other post employment benefits \$'000 | Interest payable \$'000 | Stock compensation provision \$'000 | Unutilised tax losses \$'000 | Unrealised Foreign Exchange Loss \$'000 | Other \$'000 | |
| | Deferred income tax assets | | | | | | |
| At 1 January 2013 | 50,532 | 6,176 | 14,018 | 1,473 | - | 7,729 | 79,928 |
| Credited to the income statement | 20,938 | 4,933 | 2,993 | 797 | 31,115 | 550 | 61,326 |
| Credited to other comprehensive income | 19,758 | - | - | - | - | - | 19,758 |
| At 31 December 2013 | 91,226 | 11,109 | 17,011 | 2,270 | 31,115 | 8,279 | 161,010 |
| Credited/(charged) to the income statement | 21,887 | (3,118) | 1,905 | (595) | 4,828 | 838 | 25,553 |
| At 31 December 2014 | 112,913 | 7,991 | 18,916 | 1,685 | 35,943 | 9,115 | 186,563 |

| | The Group | | | | | | Total \$'000 |
|--|---|-------------------------------|----------------------------------|----------------------------------|--|------------------------------------|-----------------|
| | Property, plant and equipment \$'000 | Pension benefits \$'000 | Investment property \$'000 | Interest receivable \$'000 | Unrealised foreign exchange gains \$'000 | Investment securities \$'000 | |
| | Deferred income tax liabilities | | | | | | |
| At 1 January 2013 | 275 | 9,057 | 117,164 | 11,556 | 4,202 | 4,472 | 146,726 |
| Charged/(credited) to the income statement | 235 | (158) | 1,540 | 132 | 28,228 | 295 | 28,270 |
| Charged to other comprehensive income | - | - | - | - | - | 64 | 64 |
| At 31 December 2013 | 510 | 8,899 | 118,704 | 11,688 | 30,428 | 4,831 | 175,060 |
| Charged/(credited) to the income statement | 54 | 4,148 | 11,444 | (853) | 4,378 | 3,866 | 23,035 |
| Charged to other comprehensive income | - | 46,085 | - | - | - | 109 | 46,194 |
| At 31 December 2014 | 564 | 59,130 | 130,148 | 10,835 | 34,806 | 8,806 | 244,289 |

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18. Deferred Income Taxes (Continued)

The movement in deferred income tax assets and liabilities during the year is as follows:

| | The Company | | | | | Total \$'000 |
|---|---|-------------------------------|-----------------|---|--|-----------------|
| | Pension and other post retirement benefits \$'000 | Interest Payable \$'000 | Other \$'000 | Unrealised foreign exchange losses \$'000 | Stock compensation provision \$'000 | |
| Deferred income tax assets | | | | | | |
| At 1 January 2013 | 10,398 | 488 | 20 | - | 2,802 | 13,708 |
| Credited to income statement | 16,019 | 5,791 | 30 | 27,512 | 1,247 | 50,599 |
| Charged to statement of comprehensive income | (8,753) | - | - | - | - | (8,753) |
| At 31 December 2013 | 17,664 | 6,279 | 50 | 27,512 | 4,049 | 55,554 |
| Credited/(charged) to income statement | 11,882 | (2,325) | 268 | 10,905 | (209) | 20,521 |
| Charged to statement of comprehensive income | (5,635) | - | - | - | - | (5,635) |
| At 31 December 2014 | 23,911 | 3,954 | 318 | 38,417 | 3,840 | 70,440 |

| | The Company | | | | Total \$'000 |
|---|---|-------------------------------|----------------------------------|--|-----------------|
| | Property, plant and equipment \$'000 | Pension benefits \$'000 | Interest receivable \$'000 | Unrealised foreign exchange gains \$'000 | |
| Deferred income tax liabilities | | | | | |
| At 1 January 2013 | 274 | 9,057 | 5,304 | 2,323 | 16,958 |
| Charged/(credited) to income statement | 237 | (158) | 1,624 | 19,502 | 21,205 |
| At 31 December 2013 | 511 | 8,899 | 6,928 | 21,825 | 38,163 |
| Charged/(credited) to income statement | 54 | 296 | (1,003) | 9,740 | 9,087 |
| At 31 December 2014 | 565 | 9,195 | 5,925 | 31,565 | 47,250 |

Deferred income tax liabilities have not been established for the potential distribution of the unappropriated profits of subsidiaries as such distributions are not subject to tax.

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18. Deferred income Taxes (Continued)

The amounts shown in the statement of financial position include the following:

| | The Group | | The Company | |
|--|------------------|------------------|-----------------|-----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Deferred tax assets to be recovered after more than 12 months | 131,729 | 108,237 | 27,750 | 21,713 |
| Deferred tax assets to be recovered within 12 months | 54,834 | 52,773 | 42,690 | 33,841 |
| | <u>186,563</u> | <u>161,010</u> | <u>70,440</u> | <u>55,554</u> |
| Deferred tax liabilities to be settled after more than 12 months | 189,278 | 127,603 | 9,196 | 8,899 |
| Deferred tax liabilities to be settled within 12 months | 55,011 | 47,457 | 38,054 | 29,264 |
| | <u>(244,289)</u> | <u>(175,060)</u> | <u>(47,250)</u> | <u>(38,163)</u> |
| Net (liability)/assets | <u>(57,726)</u> | <u>(14,050)</u> | <u>23,190</u> | <u>17,391</u> |

19. Prepayment and Miscellaneous Assets

| | The Group | | The Company | |
|------------------------------------|------------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Trade receivables | 33,955 | 32,462 | - | - |
| Inventories | 2,436 | 2,246 | - | - |
| Managed properties fees receivable | 42,504 | 33,402 | - | - |
| Prepaid expenses | 42,292 | 45,802 | 10,440 | 11,858 |
| Other receivables | 207,033 | 140,780 | 15,670 | 8,441 |
| Deposits | 66,475 | 28,076 | 28,144 | 28,076 |
| Land awaiting development | 711,710 | 701,788 | - | - |
| | <u>1,106,405</u> | <u>984,556</u> | <u>54,254</u> | <u>48,375</u> |

The current portion of miscellaneous assets amounted to \$385,233,000 (2013 - \$271,857,000) for the Group and \$47,493,000 (2013 - \$39,682,000) for the company.

Included in other receivables are amounts due from related parties totaling \$24,975,000 (2013 - \$18,708,000) for the group and \$7,500,000 (2013 - \$1,233,000) for the company.

Land awaiting development comprises properties owned by the group which the group intends to develop.

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20. Property, Plant and Equipment

| | | The Group | | | | | | |
|-----------------------------------|----------------------|----------------------|---------------------------|---------------------------------------|---|-------------------|--------------------------------|----------|
| | | Freehold Premises | Leasehold Improvements | Furniture, Fixtures & Equipment | Assets Capitalised under Finance Leases | Motor Vehicles | Capital Work in Progress | Total |
| Note | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| At Cost - | | | | | | | | |
| | 1 January 2013 | 65,964 | 14,325 | 269,381 | 22,280 | 53,840 | 15,415 | 441,205 |
| | Additions | - | - | 5,161 | - | 11,613 | 13,324 | 30,098 |
| | Disposals | - | - | - | - | (22,568) | - | (22,568) |
| | Transfers | - | - | - | - | - | (5,250) | (5,250) |
| | 31 December 2013 | 65,964 | 14,325 | 274,542 | 22,280 | 42,885 | 23,489 | 443,485 |
| | Additions | - | - | 11,426 | 3,924 | 5,389 | 43,812 | 64,551 |
| | Disposals | - | - | - | (8,373) | (1,850) | - | (10,223) |
| | Transfers | - | - | - | - | - | (45,653) | (45,653) |
| | 31 December 2014 | 65,964 | 14,325 | 285,968 | 17,831 | 46,424 | 21,648 | 452,160 |
| Accumulated Depreciation - | | | | | | | | |
| | 1 January 2013 | 9,368 | 9,711 | 32,505 | 5,611 | 29,315 | - | 86,510 |
| | Charged for year | 723 | - | 14,516 | 874 | 12,283 | - | 29,398 |
| | Relieved on disposal | - | - | - | - | (10,264) | - | (10,264) |
| | 31 December 2013 | 10,091 | 9,711 | 47,021 | 6,485 | 31,334 | - | 104,642 |
| | Charged for year | 1,289 | - | 14,800 | 874 | 9,538 | - | 26,481 |
| | Relieved on disposal | - | - | - | (4,699) | (1,850) | - | (6,549) |
| | 31 December 2014 | 11,360 | 9,711 | 61,821 | 2,660 | 39,022 | - | 124,574 |
| Net Book Value - | | | | | | | | |
| | 31 December 2014 | 54,604 | 4,614 | 224,147 | 15,171 | 7,402 | 21,648 | 327,586 |
| | 31 December 2013 | 55,873 | 4,614 | 227,521 | 15,795 | 11,551 | 23,489 | 338,843 |

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20. Property, Plant and Equipment (Continued)

| | The Company | | | | |
|-----------------------------------|-------------------------------------|-----------------------------------|--|-----------------------------|-----------------|
| | Leasehold Improvements \$'000 | Furniture & Fixtures \$'000 | Assets Capitalised under Finance Leases \$'000 | Motor Vehicles \$'000 | Total \$'000 |
| At Cost - | | | | | |
| 1 January 2013 | 199 | 6,308 | 12,194 | 28,459 | 47,160 |
| Additions | - | 3,244 | - | - | 3,244 |
| Disposal | - | - | - | (12,360) | (12,360) |
| 31 December 2013 | 199 | 9,552 | 12,194 | 16,099 | 38,044 |
| Additions | - | 1,762 | - | - | 1,762 |
| 31 December 2014 | 199 | 11,314 | 12,194 | 16,099 | 39,806 |
| Accumulated Depreciation - | | | | | |
| 1 January 2013 | 199 | 3,938 | 8,044 | 9,829 | 22,010 |
| Charged for the year | - | 318 | 874 | 5,088 | 6,280 |
| Relieved on disposal | - | - | - | (7,005) | (7,005) |
| 31 December 2013 | 199 | 4,256 | 8,918 | 7,912 | 21,285 |
| Charged for the year | - | 642 | 874 | 3,028 | 4,544 |
| 31 December 2014 | 199 | 4,898 | 9,792 | 10,940 | 25,829 |
| Net Book Value - | | | | | |
| 31 December 2014 | - | 6,416 | 2,402 | 5,159 | 13,977 |
| 31 December 2013 | - | 5,296 | 3,276 | 8,187 | 16,759 |

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21. Retirement Benefits

The company and its subsidiaries have established a number of pension schemes covering all permanent employees. The assets of funded plans are held independently of the group's assets in separate funds administered by the company. Defined benefit plans are valued by independent actuaries annually, using the projected unit credit method.

The latest actuarial valuations were carried out as at 31 December 2014.

The Trustees are responsible for reviewing the investment portfolio mix of the plans to ensure that the assets are invested efficiently whilst maintaining the prescribed limits as set by the Regulator, within each portfolio class. The Trustees also ensures that the funding contributions are within acceptable levels.

The amounts recognised in the statement of financial position comprise:

| | The Group | | The Company | |
|--|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Assets | | | | |
| | 21,052 | - | 95,644 | 70,657 |
| Liabilities | | | | |
| Funded pension obligations (Note 21(a)) | - | 135,915 | - | - |
| Unfunded pension obligations (Note 21(b)) | 528 | 391 | 528 | 391 |
| Other (Note 21(c)) | 133,330 | 122,881 | 36,254 | 35,206 |
| | <u>133,858</u> | <u>259,187</u> | <u>36,782</u> | <u>35,597</u> |

The expense recognised in the income statement comprises:

| | The Group | | The Company | |
|--|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Pension obligations - funded (Note 21(a)) | 41,835 | 31,033 | 358 | 7,248 |
| Pension obligations – unfunded (Note 21(b)) | 31 | 1,068 | 31 | 1,068 |
| Other post-employment obligations: | | | | |
| Medical and life insurance (Note 21(c)) | 17,776 | 13,916 | 3,996 | 3,063 |
| | <u>59,642</u> | <u>46,017</u> | <u>4,385</u> | <u>11,379</u> |

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21. Retirement Benefits (Continued)

(a) Funded pension obligations

The amounts recognised in the statement of financial position are determined as follows:

| | The Group | | The Company | |
|--|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Present value of funded obligations | 628,185 | 697,312 | 194,767 | 189,005 |
| Fair value of plan assets | (867,048) | (755,691) | (508,222) | (453,956) |
| | (238,863) | (58,379) | (313,455) | (264,951) |
| Unrecognised asset due to asset ceiling (Asset)/liability in the statement of financial position | 217,811 | 194,294 | 217,811 | 194,294 |
| | (21,052) | 135,915 | (95,644) | (70,657) |

Sagicor Group Jamaica Limited, an associated company which manages the group's pension fund assets, has invested through its pooled investment funds in ordinary stock units of the company with a fair value of \$1,405,345,000 (2013 – \$1,304,997,000).

The movement in the defined benefit obligation over the year is as follows:

| | The Group | | The Company | |
|--|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Balance at beginning of year | 697,312 | 484,449 | 189,005 | 138,529 |
| Current service cost | 31,543 | 19,610 | 6,495 | 3,724 |
| Interest cost | 57,938 | 44,550 | 15,141 | 12,234 |
| | 786,793 | 548,609 | 210,641 | 154,487 |
| Re-measurements - | | | | |
| Loss from change in demographic assumptions | - | 65,562 | - | 22,177 |
| Loss from change in financial assumptions | - | 109,114 | - | 21,003 |
| Experience (gains)/losses | (156,786) | (18,522) | (11,096) | (698) |
| | (156,786) | 156,154 | (11,096) | 42,482 |
| Members' contributions | 16,387 | 15,057 | 3,612 | 2,776 |
| Benefits paid | (26,155) | (22,508) | (8,390) | (10,740) |
| Purchased annuities | 7,946 | - | - | - |
| Balance at end of year | 628,185 | 697,312 | 194,767 | 189,005 |

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21. Retirement Benefits (Continued)

(a) Funded pension obligations (continued)

The movement in the fair value of plan assets over the year is as follows:

| | The Group | | The Company | |
|--|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Balance at beginning of year | 755,691 | 644,913 | 453,956 | 394,748 |
| Interest income | 23,106 | 18,365 | 23,106 | 18,365 |
| Re-measurements - Return on plan assets, excluding amounts included in interest income | 40,891 | 35,980 | 14,523 | 11,563 |
| Gain from change in demographic assumption | - | 16,199 | - | 13,983 |
| Gain from change in financial assumptions | - | 7,099 | - | 5,261 |
| Experience gains/(losses) | 31,343 | 24,390 | 17,923 | 15,324 |
| Members' contributions | 16,387 | 15,057 | 3,612 | 2,776 |
| Employer's contributions | 17,839 | 16,196 | 3,492 | 2,676 |
| Benefits paid | (26,155) | (22,508) | (8,390) | (10,740) |
| Purchased annuities | 7,946 | - | - | - |
| Balance at end of year | <u>867,048</u> | <u>755,691</u> | <u>508,222</u> | <u>453,956</u> |

The actual return on plan assets for 2014 was \$106,451,000 and \$61,379,000 (2013 – \$110,566,000 and \$69,028,000) for the group and the company, respectively.

The expected employer and members contributions for the year 2015 are \$40,549,000 for the group and \$9,950,000 for the company.

The movement on the asset ceiling during the year is as follows:

| | The Group | | The Company | |
|--|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Balance at beginning of year | 194,294 | 214,626 | 194,294 | 214,626 |
| Change in asset ceiling, excluding amounts included in interest expense | 16,350 | 20,153 | 16,350 | 20,153 |
| Re-measurement | 7,167 | (40,485) | 7,167 | (40,485) |
| | <u>217,811</u> | <u>194,294</u> | <u>217,811</u> | <u>194,294</u> |

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21. Retirement Benefits (Continued)

(a) Funded pension obligations (continued)

The amounts recognised in the income statement are as follows:

| | The Group | | The Company | |
|------------------------|---------------|---------------|-------------|--------------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Current service cost | 31,543 | 19,610 | 6,495 | 3,724 |
| Interest cost/(credit) | 10,292 | 11,423 | (6,137) | 3,524 |
| Total | 41,835 | 31,033 | 358 | 7,248 |

The principal actuarial assumptions used were as follows:

| | The Group | | The Company | |
|---------------------------------|------------|------------|-------------|------------|
| | 2014 | 2013 | 2014 | 2013 |
| | % | % | % | % |
| Discount rate | 9.5 | 9.5 | 9.5 | 9.5 |
| Expected return on plan assets | 8.0 | 8.3 | 8.0 | 8.3 |
| Future salary increases | 8.0 | 7.5 | 8.0 | 7.3 |
| Future pension increases | 2.0 | 3.5 | 2.0 | 3.5 |

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21. Retirement Benefits (Continued)

(a) Funded pension obligations (continued)

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

| | Increase/(decrease) in post-employment obligations | | |
|--------------------------|--|--|--|
| | Change in Assumption | Increase in Assumption | Decrease in Assumption |
| Discount rate | 1% | (73,762) | 93,417 |
| Future salary increases | 1% | 35,557 | (30,692) |
| Future pension increases | 1% | 49,477 | (43,392) |
| | | Increase Assumption by One Year | Decrease Assumption by One Year |
| Life expectancy | | 9,708 | (9,958) |

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the pension liability recognised within the statement of financial position.

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21. Retirement Benefits (Continued)

(b) Unfunded pension obligations

The amounts recognised in the statement of financial position are determined as follows:

| | <u>The Group and Company</u> | |
|---------------------------------------|------------------------------|----------------|
| | 2014 \$'000 | 2013 \$'000 |
| Present value of unfunded obligations | <u>528</u> | <u>391</u> |

The movement in the liability recognised in the statement of financial position is as follows:

| | <u>The Group and Company</u> | |
|---|------------------------------|-----------------|
| | 2014 \$'000 | 2013 \$'000 |
| Balance at beginning of year | 391 | 11,240 |
| Current service cost | <u>31</u> | <u>1,068</u> |
| | <u>422</u> | <u>12,308</u> |
| Re-measurements - | | |
| Loss from change in demographic assumptions | - | 61 |
| Loss from change in financial assumptions | - | 19 |
| Experience losses/(gains) | <u>106</u> | <u>(11,997)</u> |
| | <u>106</u> | <u>(11,917)</u> |
| Benefits paid | <u>-</u> | <u>-</u> |
| Balance at end of year | <u>528</u> | <u>391</u> |

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21. Retirement Benefits (Continued)

(c) Other post-employment obligations

In addition to pension benefits, the company and certain subsidiaries offer retirees medical and life insurance benefits that contribute to the health care and life insurance coverage of employees and beneficiaries after retirement. The method of accounting and frequency of valuations are similar to those used for defined benefit pension schemes.

The main actuarial assumption is a long-term increase in health costs of 8% per year (2013 – 9%).

Other assumptions were as for the pension plans set out above.

The amounts recognised in the statement of financial position are determined as follows:

| | The Group | | The Company | |
|---------------------------------------|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Present value of unfunded obligations | 133,330 | 122,881 | 36,254 | 35,206 |

The movement in the defined benefit obligation over the year is as follows:

| | The Group | | The Company | |
|---|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Balance at beginning of year | 122,881 | 89,772 | 35,206 | 24,987 |
| Benefit expense | 8,112 | 6,096 | 2,583 | 1,971 |
| Re-measurement recognised in OCI | 11,314 | 13,645 | 3,063 | 6,917 |
| Employers contribution | (1,709) | (1,620) | (1,709) | (1,620) |
| Re-measurements - | | | | |
| Loss from change in demographic assumptions | - | 15,899 | - | 2,270 |
| Loss from change in financial assumptions | - | 22,388 | - | 1,967 |
| Experience gains | (5,074) | (21,211) | (2,383) | (646) |
| Benefits paid | (2,194) | (2,088) | (506) | (640) |
| Balance at end of year | 133,330 | 122,881 | 36,254 | 35,206 |

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21. Retirement Benefits (Continued)

(c) Other post-employment obligations (continued)

The expense recognised in the income statement is as follows:

| | <u>The Group</u> | | <u>The Company</u> | |
|--|------------------|----------------|--------------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Current service cost | 6,284 | 4,680 | 755 | 555 |
| Interest cost | 11,492 | 9,236 | 3,241 | 2,508 |
| Total, included in staff costs (Note 9) | <u>17,776</u> | <u>13,916</u> | <u>3,996</u> | <u>3,063</u> |

The effects of a 1% movement in the assumed medical cost trend rate were as follows:

| | <u>Change in Assumption</u> | |
|---|-----------------------------|----------------------------|
| | <u>Increase \$'000</u> | <u>Decrease \$'000</u> |
| Increase/(decrease) in the defined benefit obligation | 27,309 | (21,114) |

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21. Retirement Benefit (Continued)

Plan assets for the post-employment benefits are comprised as follows:

| | The Group | | | |
|--------|------------------|------------|----------------|------------|
| | 2014 | | 2013 | |
| | \$'000 | % | \$'000 | % |
| Equity | 85,397 | 10 | 44,410 | 6 |
| Debt | 78,563 | 9 | 189,141 | 25 |
| Other | 703,088 | 81 | 522,140 | 69 |
| | 867,048 | 100 | 755,691 | 100 |

| | The Company | | | |
|--------|--------------------|-------------|----------------|------------|
| | 2014 | | 2013 | |
| | \$'000 | % | \$'000 | % |
| Equity | 75,654 | 15% | 26,708 | 6 |
| Debt | 78,563 | 15% | 125,830 | 28 |
| Other | 354,005 | 70% | 301,418 | 66 |
| | 508,222 | 100% | 453,956 | 100 |

Pan-Jamaican Investment Trust Limited

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21. Retirement Benefits (Continued)

Through its defined benefit pension plans and post-employment medical plans, the Group is exposed to a number of risks, the most significant of which are detailed below:

Asset volatility

The plan liabilities are calculated using a discount rate set with reference to Government of Jamaica bond yields; if plan assets underperform this yield, this will reduce the surplus or create a deficit with respect to the net assets available for benefits.

As the plan matures, the Group intends to reduce the level of investment risk by investing more in assets that better match the liabilities. The Government bonds largely represent investments in Government of Jamaica securities.

However, the Group believes that due to the long-term nature of the plan liabilities, a level of continuing equity investment is an appropriate element of the group's long term strategy to manage the plans efficiently. See below for more details on the Group's asset-liability matching strategy.

Changes in bond yields

A decrease in Government of Jamaica bond yields will increase plan liabilities, although this will be partially offset by an increase in the value of the plans' bond holdings.

Inflation risk

Higher inflation will lead to higher liabilities (although, in most cases, caps on the level of inflationary increases are in place to protect against extreme inflation). A high percentage of the plan's assets are either unaffected by (fixed interest bonds) or loosely correlated with (equities) inflation, meaning that an increase in inflation will reduce the surplus or create a deficit.

Life expectancy

The majority of the plan's obligations are to provide benefits for the life of the member, so increases in life expectancy will result in an increase in the plan's liabilities. This is particularly significant, where inflationary increases result in higher sensitivity to changes in life expectancy.

The group ensures that the investment positions are managed within an asset-liability matching (ALM) framework that has been developed to achieve long-term investments that are in line with the obligations under the pension scheme. Within this framework, the group's ALM objective is to match assets to the pension obligations by investing in long-term fixed interest securities with maturities that match the benefit payments as they fall due. The group actively monitors how the duration and the expected yield of the investments are matching the expected cash outflows arising from the pension obligations. The group has not changed the processes used to manage its risks from previous periods. The group does not use derivatives to manage its risk. Investments are well diversified, such that the failure of any single investment would not have a material impact on the overall level of assets. A large portion of assets in 2014 consists of bonds and equities.

Funding levels are monitored on an annual basis and the current contribution rates are between 2% and 10% of pensionable salaries. The next triennial valuations are due to be completed with respect to the periods ended and ending 31 December 2013 and 31 December 2014 respectively. The group considers the contribution rates to be sufficient to prevent a deficit and that the plans are adequately funded.

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22. Related Party Balances and Transactions

(a) The statements of financial position include the following balances with related parties and companies:

| | The Group | | The Company | |
|---|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Amounts due from related parties: | | | | |
| First Jamaica Employees Share Purchase Plan | - | - | 10,691 | - |
| Subsidiaries: | | | | |
| Busha Browne's Company Limited | - | - | 11,706 | 11,326 |
| Portfolio Partners Limited | - | - | - | 97,740 |
| Castleton Investments Limited | - | - | 528,939 | 564,068 |
| Jamaica Property Company Limited | - | - | - | - |
| Jamaica Property Development Limited | - | - | 5 | 5 |
| Scott's Preserves Limited | - | - | 252 | - |
| | <u>-</u> | <u>-</u> | <u>551,593</u> | <u>673,139</u> |
| Amounts due to related parties: | | | | |
| First Jamaica Employees Share Purchase Plan | - | - | - | 1,779 |
| Subsidiaries: | | | | |
| Jamaica Property Company Limited | - | - | 31,667 | 22,399 |
| Portfolio Partners Limited | - | - | 264 | - |
| Panacea Holdings Limited | - | - | 41,587 | 9,515 |
| | <u>-</u> | <u>-</u> | <u>73,518</u> | <u>33,693</u> |
| Net asset | <u>-</u> | <u>-</u> | <u>478,075</u> | <u>639,446</u> |

The current portion of amounts due from related parties was \$161,165,000 (2013 - \$16,956,000) and to related parties was \$39,483,000 (2013 - \$60,192,000) for the company.

Other balances with related parties are discussed in Notes 14, 17 and 19, which deal with "investment securities", "investments in subsidiaries, associated companies and joint ventures" and "prepayments and miscellaneous assets" respectively.

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22. Related Party Transactions and Balances (Continued)

(b) The consolidated and company income statements include the following transactions with related parties:

| | The Group | | The Company | |
|--------------------------------------|-----------|----------|-------------|----------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Subsidiaries - | | | | |
| Management fees | - | - | 33,075 | 32,822 |
| Interest income | - | - | 106,684 | 95,297 |
| Interest expense | - | - | (3,747) | (1,355) |
| Bad debt written off | - | - | - | - |
| Dividends received | - | - | - | 88,801 |
| Associated companies - | | | | |
| Dividend income | - | - | 807,694 | 515,014 |
| Other related parties - | | | | |
| Rental income | 130,314 | 104,499 | - | - |
| Interest and other income earned | 10,078 | 5,735 | 3,791 | 2,990 |
| Interest and other expenses incurred | (4,685) | (2,186) | (3,162) | (1,266) |
| Other expenses | (14,546) | (15,306) | (12,150) | (11,108) |

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22. Related Party Transactions and Balances (Continued)

(c) Key management compensation:

| | The Group | | The Company | |
|---|----------------|----------------|---------------|---------------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Salaries and other short-term employee benefits | 116,090 | 97,299 | 57,335 | 37,651 |
| Statutory contributions | 10,998 | 9,107 | 5,499 | 3,542 |
| Post-employment benefits | 18,221 | 14,848 | 745 | 2,607 |
| Share-based compensation | 16,698 | 13,601 | 8,241 | 6,620 |
| | <u>162,007</u> | <u>134,855</u> | <u>71,820</u> | <u>50,420</u> |
| | | | | |
| Directors Fees | 13,289 | 13,410 | 12,955 | 13,410 |
| | <u>13,289</u> | <u>13,410</u> | <u>12,955</u> | <u>13,410</u> |

(d) Loans from related parties

| | The Group | | The Company | |
|------------------------------|---------------|--------------|-------------|--------------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Balance at beginning of year | 7,244 | 22,065 | 1,907 | 5,329 |
| New loans | 140,580 | - | 110,000 | - |
| Repayments | (115,441) | (14,821) | (111,907) | (3,422) |
| Interest charged | 4,685 | 1,266 | 3,162 | 1,266 |
| Interest paid | (4,685) | (1,266) | (3,162) | (1,266) |
| | <u>32,383</u> | <u>7,244</u> | <u>-</u> | <u>1,907</u> |

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23. Loan Liabilities

| | Currency | Rate % | Repayable | The Group | |
|--|----------|------------|---------------|-------------------------|-------------------------|
| | | | | 2014 \$'000 | 2013 \$'000 |
| Secured - | | | | | |
| (i) CIBC First Caribbean International Bank Limited | J\$ | 10.50 | 2017 | 31,077 | 41,055 |
| (ii) CIBC First Caribbean International Bank Limited | J\$ | 10.50 | 2020 | 22,179 | 26,036 |
| (iii) Sagikor Bank Jamaica Ltd | J\$ | 13.25 | 2014 | - | 1,907 |
| (iv) Sagikor Bank Jamaica Ltd | J\$ | 13.25 | 2016 | 1,951 | 5,337 |
| (v) Sagikor Bank Jamaica Ltd | J\$ | 10.50 | 2018 | 2,752 | - |
| (vi) Sagikor Bank Jamaica Ltd/DBJ | J\$ | 8.00 | 2021 | 27,680 | - |
| (vii) Jamaica National Building Society. | J\$ | 10.50 | 2024 | 20,369 | - |
| (viii) Jamaica National Building Society. | J\$ | 10.50 | 2024 | 25,000 | - |
| (ix) Commercial Notes | J\$ | 9.25 | 2014 | - | 596,472 |
| (x) Commercial Notes | J\$ | 10.85 | 2016 | 591,699 | - |
| (xi) Commercial Notes | J\$ | 9.75 | 2015 | 747,060 | 742,021 |
| (xii) Commercial Notes | J\$ | 9.39/10.50 | 2017 | 1,138,023 | 1,133,387 |
| (xiii) International Finance Corporation | US\$ | 6.59 | 2019 | 358,315 | 398,916 |
| (xiv) International Finance Corporation | US\$ | 4.36 | 2019 | 1,097,301 | 1,219,806 |
| (xv) Commercial Note | US\$ | 6.25 | 2015 | 114,661 | 159,567 |
| (xvi) Merrill Lynch International Bank Ltd | US\$ | 2.00 | 2015 | 49,756 | 44,401 |
| Unsecured - | | | | | |
| (xvii) JN Properties Limited | J\$ | Variable | No fixed date | 13,586 | 13,586 |
| (xviii) Bank of Nova Scotia Jamaica Ltd | J\$ | 9.50 | 2015 | 38,241 | - |
| | | | | <u>4,279,650</u> | <u>4,382,491</u> |
| Interest payable | | | | <u>144,897</u> | <u>149,865</u> |
| | | | | <u><u>4,424,547</u></u> | <u><u>4,532,356</u></u> |

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23. Loan Liabilities (Continued)

| | Currency | Rate % | Repayable | The Company | |
|---|----------|------------|-----------|------------------|------------------|
| | | | | 2014 \$'000 | 2013 \$'000 |
| Secured - | | | | | |
| (iii) Sagicor Bank Jamaica Ltd | J\$ | 13.25 | 2014 | - | 1,907 |
| (ix) Commercial Notes | J\$ | 9.25 | 2014 | - | 596,472 |
| (x) Commercial Notes | J\$ | 10.85 | 2016 | 591,699 | - |
| (xi) Commercial Notes | J\$ | 9.75 | 2015 | 747,060 | 742,021 |
| (xii) Commercial Notes | J\$ | 9.39/10.50 | 2017 | 1,138,023 | 1,133,387 |
| (xiv) International Finance Corporation | US\$ | 4.36 | 2019 | 1,097,301 | 1,219,806 |
| | | | | <u>3,574,083</u> | <u>3,693,593</u> |
| Interest payable | | | | 131,872 | 135,813 |
| | | | | <u>3,705,955</u> | <u>3,829,406</u> |

The current portion of loan liabilities amounted to \$1,336,377,000 (2013 - \$1,121,992,000) for the group and \$1,088,514,000 (2013 - \$927,808,000) for the company.

Commercial Notes are shown net of transaction costs, which are amortised over the life of the notes. Total transaction costs amounted to \$48,784,000, (2013 - \$50,394,000) and the unamortised portion at 31 December 2014 was \$23,218,000 (2013 - \$28,120,000).

- (i) This loan was issued by CIBC FirstCaribbean International Bank Limited (FCIB) to assist with the extension of the multi-storey parking garage, construction of a well and other building upgrades. Interest on this loan is charged at FCIB's base rate less 6.35%. The loan is secured by a first mortgage over commercial lots 195 – 198 (Inclusive) located at Grenada Crescent, New Kingston. The loan is scheduled to be repaid by 2017, but is repayable on demand, should such a request be made by the bank.
- (ii) This loan was issued by CIBC FirstCaribbean International Bank Limited (FCIB) to assist with elevator equipment upgrade. Interest on this loan is charged at FCIB's base rate less 6.35%. The loan is secured by a first mortgage over commercial lots 187 – 194 (inclusive) located at Grenada Crescent, New Kingston and lots 238 – 245 (inclusive) located at 31 – 37 Barbados Avenue, New Kingston. The loan is scheduled to be repaid by 2020, but is repayable on demand, should such a request be made by the bank.
- (iii) This represented the outstanding balance on a J\$9,577,500 loan issued by Sagicor Bank Jamaica Limited. The loan balance was repaid in 2014.
- (iv) This represents the outstanding balance on a J\$9,700,000 loan issued by Sagicor Bank Jamaica Limited. Interest is charged at a rate of 13.25% per annum. The loan is secured by motor vehicles and is scheduled to be repaid by 2016.

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23. Loan Liabilities (Continued)

- (v) This represents the outstanding balance on a J\$2,900,000 loan issued by Sagicor Bank Jamaica Limited. Interest is charged at a rate of 10.50% per annum. The loan is secured by a motor vehicle and is scheduled to be repaid by 2018.
- (vi) This represents a loan from Development Bank of Jamaica through Sagicor Bank Jamaica Limited, for the purchase and installation of solar panels. Interest is charged a rate of 8% per annum. Principal will be repaid in 72 monthly instalments, commencing August 2015.
- (vii) This represents the first drawdown on a J\$67,000,000 mortgage loan facility from Jamaica National Building Society, to assist with renovations to the building located at 23 – 27 Knutsford Boulevard. Interest is charged at a rate of 10.50% per annum. The loan is secured by a first mortgage over lot # 44 located at St Lucia Way, 23 – 27 Knutsford Boulevard and is scheduled to be repaid by 2024.
- (viii) This represents the second drawdown on a J\$67,000,000 mortgage loan facility from Jamaica National Building Society, to assist with the purchase of lots # 42 and 43 New Kingston. The loan is secured by a first mortgage over lot # 44 located at St Lucia Way, 23 – 27 Knutsford Boulevard and is scheduled to be repaid by 2024.
- (ix) This represented the carrying value of certain secured notes issued by the group and company in 2012 with a face value of \$600,000,000, net of issue costs. The notes matured and were retired on July 23, 2014.
- (x) This represents the carrying value of certain secured notes issued by the group and company in 2014 with a face value of \$600,000,000, net of issue costs. The notes mature on July 23, 2016, bear interest at a fixed rate of 10.85% per annum, and are secured by certain Sagicor Group Jamaica Limited shares owned by the group.
- (xi) This represents the carrying value of certain secured notes issued by the company in 2012 with a face value of \$750,000,000, net of issue costs. The notes mature on July 23, 2015, bear interest at a fixed rate of 9.75% per annum, and are secured by certain Sagicor Group Jamaica Limited shares owned by the group.
- (xii) This represents the carrying value of certain secured notes issued by the company in 2012 with a face value of \$1,150,000,000, net of issue costs. The notes mature on July 23, 2017, with an option to the issuer for early redemption on or after July 25, 2016. Interest was fixed for the first six months at 8.75% per annum, following which the rate is 2.25% above the weighted average yield of the six month Government of Jamaica Treasury Bill issued in the month prior to interest payment. At December 31, 2014 the interest rate was 9.39%. The notes are secured by certain Sagicor Group Jamaica Limited shares owned by the group.
- (xiii) This balance represents the first drawdown on a US\$17,500,000 loan facility from the International Finance Corporation (IFC), in the amount of US\$5,000,000. Interest is fixed at 6.59% per annum. The loan is secured by a first mortgage over the Jamaica Tourism Centre, Manor Park Plaza Phase 1, and the Scotia Centre properties. Repayment of this loan began January 2013 with the first of sixteen semi-annual instalments.

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23. Loan Liabilities (Continued)

- (xiv) This balance represents the second and final drawdown on a US\$17,500,000 loan facility from the International Finance Corporation (IFC), in the amount of US\$12,500,000. Interest is fixed at 4.36% per annum. The loan is secured by a first mortgage over the Saglcor Bank building, IBM and 3M buildings and Manor Park Plaza Phase 2 properties. Repayment of this loan began July 2014 with the first of thirteen semi-annual instalments.
- (xv) This represents the balance on a US\$1,500,000 commercial note issued by a subsidiary to assist with the purchase of real estate, bearing interest at a rate of 6.25% per annum. Repayment of this note began February 2014 with the first of three annual instalments.
- (xvi) This represents a US\$436,000 margin loan from Merrill Lynch International Bank Limited. Interest is charged at a rate of 2% per annum. The loan is secured by equities valued at US\$584,000 at December 31, 2014, and is repayable on demand.
- (xvii) This represents a loan advanced by J.N. Properties Limited. The debt is unsecured, attracts interest at a variable rate and has no fixed repayment terms.
- (xviii) This represents the balance on a J\$100,000,000 unsecured loan from Bank of Nova Scotia Jamaica Limited to finance insurance premiums. Interest is charged at an effective rate of 9.50% per annum. The balance is payable in 2015.

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24. Finance Lease Liabilities

The finance lease obligations are as follows:

| | The Group | | The Company | |
|--|-----------|---------|-------------|--------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Minimum lease payments under finance leases: | | | | |
| Not later than 1 year | 7,663 | 7,439 | 1,200 | 1,200 |
| Later than 1 year and not later than 5 years | 5,573 | 9,687 | 2,100 | 3,300 |
| | 13,236 | 17,126 | 3,300 | 4,500 |
| Future finance charges | (1,424) | (2,598) | (495) | (917) |
| Present value of finance lease obligations | 11,812 | 14,528 | 2,805 | 3,583 |

The present value of the lease obligations is as follows:

| | The Group | | The Company | |
|--|-----------|--------|-------------|--------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Not later than 1 year | 6,346 | 5,881 | 887 | 778 |
| Later than 1 year and not later than 5 years | 5,466 | 8,647 | 1,918 | 2,805 |
| | 11,812 | 14,528 | 2,805 | 3,583 |

The leases are secured by certain motor vehicles owned by the group.

25. Other Liabilities

| | The Group | | The Company | |
|--|-----------|---------|-------------|--------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Promissory note – managed funds | 28,144 | 27,458 | 28,144 | 27,458 |
| Other liabilities and accrued expenses | 222,854 | 207,585 | 33,403 | 21,022 |
| Trade payables | 26,212 | 25,834 | - | - |
| Accounts payable | 26,586 | 23,697 | 26,586 | 23,697 |
| | 303,796 | 284,574 | 88,133 | 72,177 |

The current portion of other liabilities amounted to \$290,098,000 (2013 - \$240,083,000) for the group and \$88,133,000 (2013 - \$72,177,000) for the company.

Pan-Jamaican Investment Trust Limited

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26. Share Capital

| | 2014 | 2013 |
|--|------------------|------------------|
| | No. | No. |
| | '000 | '000 |
| Authorised share capital of no par value - | | |
| Ordinary shares | <u>250,000</u> | <u>250,000</u> |
| | \$'000 | \$'000 |
| Issued and fully paid - | | |
| 213,231,978 stock units | <u>2,141,985</u> | <u>2,141,985</u> |

27. Stock Grants and Options/Equity Compensation Reserve

In 2013, the company established the Long Term Incentive Plan ("LTIP") to replace the previous 2006 Executive Share Option Scheme. The company has reserved 7.5% of its authorised share capital for issue under the plan. The plan is administered by a committee of the company's Board of Directors.

Under the LTIP, certain executive officers of the group are eligible to receive awards of a combination of company stock grants and stock options, once a predetermined company performance objective is met. The awards are made annually in May, and vest in four equal annual instalments beginning with the first December 31 (for options) and April 30 (for grants) following the date of award. Vesting in both stock grants and stock options awarded under the plan is dependent on time-based, company and individual performance criteria. Vested options are exercisable for 7 years from the date of award. Awards of grants and options are formula-based dependent on the percentage of each awardee's base compensation at the date of award subject to the LTIP, and the fair value of stock options and stock grants awarded. The fair value of stock grants, and the exercise price and fair value of stock options, is set based on the closing bid price of the company's stock on the last trading day in March of the year in which the award is made.

Shares issued when stock grants are vested and when stock options are exercised have the same rights as other issued common shares.

During the year, grants of 267,584 (2013 - 406,292) shares of company stock were awarded under the plan to three executive directors, and 101,574 (2013 - 45,740) shares became fully vested and were issued.

At December 31, 2014, options over 2,087,021 (2013 - 1,329,253) shares were outstanding, 978,326 (2013 - 456,570) of which were vested and exercisable, at the prices per share as follows:

| <u>Expiring</u> <u>December 31</u> | <u>Outstanding</u> | <u>Vested</u> | <u>Exercise Price</u> |
|---------------------------------------|--------------------|----------------|-----------------------|
| 2019 | 497,029 | 372,772 | \$58.00 |
| 2020 | 832,224 | 416,112 | \$55.97 |
| 2021 | <u>757,768</u> | <u>189,442</u> | \$49.05 |
| | <u>2,087,021</u> | <u>978,326</u> | |

No options expired or were exercised or forfeited during the year.

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27. Stock Grants and Options/Equity Compensation Reserve (Continued)

The company uses the Black-Scholes option pricing model for determining the fair value of stock options awarded, which is expensed over the vesting period. The range of values of stock options awarded as at December 31, 2014, as determined using this model, was \$15.02 to \$21.35. The significant inputs into the model were as follows:

| | |
|--|-------------------|
| Exercise price (range in \$ per share) | \$49.05 - \$58.00 |
| Annual risk free rate | 7.8% - 8.9% |
| Volatility factor | 27.9% - 37.5% |
| Expected dividend yield | 2.3% - 5.3% |
| Expected life (in years) | 7 |

Share-based compensation expense is recognised over the vesting period of each award, and is based on the total fair value of all awards expected to vest. The group and the company recognised share-based compensation in 2014 of \$16,698,000 and \$8,241,000 (2013 - \$13,601,000 and \$6,620,000), respectively. To satisfy its obligations in relation to the stock grants of \$5,005,000 (\$2,242,000) for the group and \$2,459,000 (\$1,107,000) for the company, the group issued shares from its holdings of treasury shares, with a cost of \$7,212,000 (2013 - \$2,659,000)

28. Property Revaluation Reserve

The balance represents the accumulated revaluation gains on investment properties attributable to owners of the parent, transferred from retained earnings.

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29. Investment and Other Reserves

These comprise:

| | The Group | | The Company | |
|---|------------------|------------------|------------------|------------------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Fair value gains on investments | 174,735 | 129,925 | 76,869 | 71,533 |
| Capital reserves | 2,605,147 | 2,605,630 | 1,337,983 | 1,337,983 |
| Capital redemption reserves | 2,176 | 2,176 | 2,200 | 2,200 |
| Share of other comprehensive income of associated companies | 858,566 | 472,969 | - | - |
| | <u>3,640,624</u> | <u>3,210,700</u> | <u>1,417,052</u> | <u>1,411,716</u> |
| Capital reserves | | | | |
| Realised gain on sale of ESPP shares | 97,466 | 99,673 | - | - |
| Realised gain on sale of insurance operations | 1,161,344 | 1,161,344 | 2,688,484 | 2,688,484 |
| Realised gain on dilution of holding in subsidiaries and associates | 433,516 | 433,516 | - | - |
| Reserve arising on acquisition of non –controlling interest | 623,267 | 623,267 | (1,493,255) | (1,493,255) |
| Other | 289,554 | 287,830 | 142,754 | 142,754 |
| | <u>2,605,147</u> | <u>2,605,630</u> | <u>1,337,983</u> | <u>1,337,983</u> |

Fair value gains on investments for the group are shown net of deferred taxes of \$64,000 (2013 – deferred tax \$3,896,000) with respect to revaluation adjustments to investments.

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30. Dividends

| | 2014 | 2013 |
|--|----------------|----------------|
| | \$'000 | \$'000 |
| First interim dividend for 2014 at \$0.60 (2013 - \$1.10) per stock unit - gross | 127,939 | 234,555 |
| Second interim dividend for 2014 at \$0.60 per stock unit – gross | 127,939 | - |
| Third interim dividend for 2014 at \$0.70 (2013 - \$0.45) per stock unit – gross | 149,263 | 95,955 |
| Fourth interim dividend for 2014 at \$0.75 (2013 - \$0.50) per stock unit - gross | <u>159,924</u> | <u>106,616</u> |
| | 565,065 | 437,126 |
| Less: Dividends on treasury stock | <u>(9,063)</u> | <u>(1,878)</u> |
| | <u>556,002</u> | <u>435,248</u> |

On 26 February 2015, the company declared a dividend of \$0.70 per stock unit, amounting to \$151,394,000 for which there is no accrual in the 2014 financial statements. On 27 February 2014, the company declared a dividend of \$0.60 per share, amounting to \$127,939,000 for which there was no accrual in the 2013 financial statements.

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31. Cash Flows from Operating Activities

| | The Group | | The Company | |
|---|-------------|-------------|-------------|-----------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Net profit | 2,853,979 | 2,524,025 | 531,201 | 415,384 |
| Adjustments to reconcile net profit to cash flows provided by operating activities: | | | | |
| Depreciation of property, plant and equipment | 26,481 | 28,396 | 4,544 | 6,280 |
| (Gain)/loss on sale of property, plant and equipment | (1,075) | 5,862 | - | (1,082) |
| Stock compensation expense | 16,698 | 13,601 | 8,241 | 6,620 |
| Interest income | (118,468) | (97,942) | (144,578) | (127,457) |
| Finance costs | 506,646 | 609,144 | 422,808 | 486,836 |
| Share of results of associated companies | (2,732,864) | (2,175,326) | - | - |
| Share of results of joint venture | 39,606 | (5,541) | - | - |
| Income tax expense | 90,723 | 100,131 | (11,311) | (5,774) |
| Bad debts | 10,612 | 376 | - | - |
| Change in retirement benefit asset/obligation | 37,958 | 24,986 | (1,263) | 5,316 |
| Fair value gains on investment properties | (202,113) | (253,411) | - | - |
| Gains on foreign currency denominated investments | (116,935) | (219,236) | (120,003) | (197,276) |
| Impairment of investment assets | 68,937 | 34,033 | 68,937 | 14,687 |
| Unrealised loss/(gains) on financial assets at fair value through profit and loss | 54,677 | (42,527) | - | - |
| | 534,862 | 546,571 | 758,576 | 603,534 |
| Changes in operating assets and liabilities: | | | | |
| Taxation recoverable | 6,937 | (1,223) | 15,689 | (1,157) |
| Other assets, net | (122,541) | (49,729) | (5,879) | 14,760 |
| Other liabilities, net | 19,767 | 40,009 | 15,955 | (24,743) |
| | 439,025 | 535,628 | 784,341 | 592,394 |
| Interest received | 98,987 | 98,168 | 142,941 | 121,044 |
| Income tax paid | (84,173) | (167,712) | (3,930) | (26,992) |
| Net cash provided by operating activities | 453,839 | 466,084 | 923,352 | 686,446 |

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32. Commitments

Operating lease commitments – where the group/company is the lessor:

The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

| | The Group | | The Company | |
|--|------------------|------------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Not later than 1 year | 551,293 | 435,845 | - | - |
| Later than 1 year and not later than 5 years | 1,362,170 | 1,411,358 | - | - |
| Later than 5 years | 556,776 | 524,423 | - | - |
| | <u>2,470,239</u> | <u>2,371,626</u> | <u>-</u> | <u>-</u> |

33. Financial Risk Management

The group's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the group's financial performance.

Risk management is carried out by the Investment Committee, which identifies, evaluates and manages financial risks in close co-operation with the group's operating business units. The Board of Directors sets guidelines for overall risk management including specific areas, such as foreign exchange risk, interest rate risk, credit risk, and investing excess liquidity.

In February 2013, the group and company participated in the National Debt Exchange (NDX) transaction under which the group and company exchanged their holdings of domestic debt instruments issued by the Government of Jamaica for new, longer-dated debt instruments available under the election options contained in the agreement. The NDX transaction resulted in a reduction in yields and an increase in the tenor of locally issued Government of Jamaica securities. The NDX did not have a significant impact on financial risks of entities which hold such instruments.

(a) Market risk

The group takes on exposure to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks mainly arise from changes in foreign currency exchange rates, interest rates, political risk and economic risk. Market risk is monitored by the group treasury function which carries out extensive research and monitors the price movement of financial assets on the local and international markets. Market risk exposures are measured using sensitivity analysis.

There has been no change to the group's exposure to market risks or the manner in which it manages and measures the risk.

(i) Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The group operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the United States (US), Canadian (CAD) and Barbadian (BD) dollars. Foreign exchange risk arises from transactions for purchases and recognised assets and liabilities.

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(expressed in Jamaican dollars unless otherwise indicated)

33. Financial Risk Management (Continued)

(a) Market risk (continued)

(i) Currency risk (continued)

The group manages its foreign exchange risk by ensuring that the net exposure in foreign assets and liabilities is kept to an acceptable level by monitoring currency positions. The group further manages this risk by maximizing foreign currency earnings and holding foreign currency balances. As described in the accounting policy notes, the group also uses hedge accounting to manage its foreign currency risk associated with certain of its foreign currency denominated AFS equity instruments.

Concentration of currency risk

The table below summarises the currencies in which the group's and company's financial assets and liabilities are denominated at 31 December:

| | The Group | | | | |
|---|--------------------|------------------|----------------|----------------|--------------------|
| | 2014 | | | | |
| | Jamaican \$ | US\$ | CAD\$ | BD\$ | Total |
| | J\$'000 | J\$'000 | J\$'000 | J\$'000 | J\$'000 |
| Financial assets | | | | | |
| Cash and bank balances | 31,783 | 12,068 | 454 | - | 44,305 |
| Deposits | 2,447 | 83,013 | 119,224 | - | 204,684 |
| Investment securities | 358,564 | 1,383,069 | 261,521 | 124,749 | 2,127,903 |
| Securities purchased under agreements to resell | 47,780 | 413,520 | - | - | 461,300 |
| Trade and other receivables | 229,231 | 120,737 | - | - | 349,968 |
| Total financial assets | 669,805 | 2,012,407 | 381,199 | 124,749 | 3,188,160 |
| Financial liabilities | | | | | |
| Bank overdraft | 6,031 | - | - | - | 6,031 |
| Loan liabilities | 2,768,898 | 1,655,649 | - | - | 4,424,547 |
| Finance lease liability | 11,812 | - | - | - | 11,812 |
| Other liabilities | 185,843 | 117,955 | - | - | 303,798 |
| Total financial liabilities | 2,972,584 | 1,773,604 | - | - | 4,746,188 |
| Net position | (2,302,779) | 238,803 | 381,199 | 124,749 | (1,558,028) |

Pan-Jamaican Investment Trust Limited

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(expressed in Jamaican dollars unless otherwise indicated)

33. Financial Risk Management (Continued)

(a) Market risk (continued)

(i) Currency risk (continued)

Concentration of currency risk (continued)

| | The Group | | | | |
|---|--------------------|------------------|----------------|----------------|--------------------|
| | 2013 | | | | |
| | Jamaican \$ | US\$ | CAD\$ | BD\$ | Total |
| | JS\$'000 | JS\$'000 | JS\$'000 | JS\$'000 | JS\$'000 |
| Financial assets | | | | | |
| Cash and bank balances | 17,968 | 12,240 | 657 | - | 30,865 |
| Deposits | 2,355 | 30,020 | 107,510 | - | 139,885 |
| Investment securities | 368,850 | 1,783,745 | 231,410 | 147,943 | 2,531,948 |
| Securities purchased under agreements to resell | 7,680 | 244,529 | - | - | 252,209 |
| Trade and other receivables | 142,426 | 92,294 | - | - | 234,720 |
| Total financial assets | 539,279 | 2,162,828 | 339,577 | 147,943 | 3,189,627 |
| Financial liabilities | | | | | |
| Bank overdraft | 4,606 | - | - | - | 4,606 |
| Loan liabilities | 2,670,548 | 1,861,808 | - | - | 4,532,356 |
| Finance lease liability | 14,528 | - | - | - | 14,528 |
| Other liabilities | 175,848 | 108,726 | - | - | 284,574 |
| Total financial liabilities | 2,865,530 | 1,970,534 | - | - | 4,836,064 |
| Net position | (2,326,251) | 192,294 | 339,577 | 147,943 | (1,646,437) |

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(expressed in Jamaican dollars unless otherwise indicated)

33. Financial Risk Management (Continued)

(a) Market risk (continued)

(i) Currency risk (continued)

Concentration of currency risk (continued)

| | The Company | | | |
|---|--------------------|------------------|----------------|--------------------|
| | 2014 | | | |
| | Jamaican \$ | US\$ | BD\$ | Total |
| | J\$'000 | J\$'000 | J\$'000 | J\$'000 |
| Financial assets | | | | |
| Cash and bank balances | 130 | 1,386 | - | 1,516 |
| Deposits | - | 62,703 | - | 62,703 |
| Investment securities | 416,292 | 814,434 | 124,749 | 1,355,475 |
| Securities purchased under agreements to resell | 21,591 | 43,738 | - | 65,329 |
| Due from related parties | 22,654 | 528,939 | - | 551,593 |
| Receivables | 43,814 | - | - | 43,814 |
| Total financial assets | 504,481 | 1,451,200 | 124,749 | 2,080,430 |
| Financial liabilities | | | | |
| Bank overdraft | 6,031 | - | - | 6,031 |
| Due to related parties | 31,931 | 41,587 | - | 73,518 |
| Loan liabilities | 2,586,062 | 1,119,893 | - | 3,705,955 |
| Finance lease liability | 2,805 | - | - | 2,805 |
| Other liabilities | 88,133 | - | - | 88,133 |
| Total financial liabilities | 2,714,962 | 1,161,480 | - | 3,876,442 |
| Net position | (2,210,481) | 289,720 | 124,749 | (1,796,012) |

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

31 December 2014

(expressed in Jamaican dollars unless otherwise indicated)

33. Financial Risk Management (Continued)

(a) Market risk (continued)

(i) Currency risk (continued)

Concentration of currency risk (continued)

| | The Company | | | |
|---|--------------------|------------------|----------------|--------------------|
| | 2013 | | | |
| | Jamaican \$ | US\$ | BD\$ | Total |
| J\$'000 | J\$'000 | J\$'000 | J\$'000 | |
| Financial assets | | | | |
| Cash and bank balances | 119 | 614 | - | 733 |
| Deposits | - | 15,139 | - | 15,139 |
| Investment securities | 417,281 | 1,005,104 | 147,943 | 1,570,328 |
| Securities purchased under agreements to resell | 601 | 12,049 | - | 12,650 |
| Due from related parties | 31,736 | 641,403 | - | 673,139 |
| Receivables | 36,517 | - | - | 36,517 |
| Total financial assets | 486,254 | 1,674,309 | 147,943 | 2,308,506 |
| Financial liabilities | | | | |
| Bank overdraft | 2,535 | - | - | 2,535 |
| Due to related parties | 24,178 | 9,515 | - | 33,693 |
| Loan liabilities | 2,584,486 | 1,244,920 | - | 3,829,406 |
| Finance lease liability | 3,583 | - | - | 3,583 |
| Other liabilities | 72,177 | - | - | 72,177 |
| Total financial liabilities | 2,686,959 | 1,254,435 | - | 3,941,394 |
| Net position | (2,200,705) | 419,874 | 147,943 | (1,632,888) |

Pan-Jamaican Investment Trust Limited

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33. Financial Risk Management (Continued)

(a) Market risk (continued)

(i) Currency risk (continued)

Foreign currency sensitivity

The following tables indicate the currencies to which the group and company had significant exposure on their monetary assets and liabilities and their forecast cash flows. The change in currency rate below represents management's assessment of the possible change in foreign exchange rates. The sensitivity analysis represents outstanding foreign currency-denominated financial instruments and adjusts their translation at the year-end for a 10% increase and 1% decrease (2013 - 15% increase and 1% decrease) in foreign currency rates. The sensitivity of the profit was as a result of foreign exchange (gains)/losses on translation of US dollar-denominated monetary financial securities classified as available for sale and fair value through profit and loss and foreign exchange (losses)/gains on translation of US dollar-denominated borrowings. The sensitivity of the profit or loss also considered the foreign exchange gains/ (losses) on certain available-for-sale equity instruments which were part of the previously discussed hedging relationship. The sensitivity of other components of equity was as result of translation gains/ (losses) on the other foreign currency denominated equities classified as available-for-sale, which were not a part of the hedging relationship.

| | The Group | | | | | |
|------------------|---------------------------------|-----------------------------------|---|---------------------------------|-----------------------------------|---|
| | % Change in Currency Rate | Effect on Profit before Tax | Effect on other Components of Equity | % Change in Currency Rate | Effect on Profit before Tax | Effect on other Components of Equity |
| | 2014 | 2014 | 2014 | 2013 | 2013 | 2013 |
| | | \$'000 | \$'000 | | \$'000 | \$'000 |
| Currency: | | | | | | |
| USD | 10% | 11,096 | 12,784 | 15% | (26,491) | 55,335 |
| USD | -1% | (1,110) | (1,278) | -1% | 1,766 | (3,689) |
| BD | 10% | 12,475 | - | 15% | 22,191 | - |
| BD | -1% | (1,247) | - | -1% | (1,479) | - |
| CAD | 10% | 11,968 | 26,152 | 15% | 16,225 | 34,712 |
| CAD | -1% | (1,197) | (2,615) | -1% | (1,082) | (2,314) |

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(expressed in Jamaican dollars unless otherwise indicated)

33. Financial Risk Management (Continued)

(a) Market risk (continued)

(i) Currency risk (continued)

| | The Company | | | | | |
|-----------|--------------------------------------|--|---|---|---|---|
| | % Change in Currency Rate 2014 | Effect on Profit before Tax 2014 \$'000 | Effect on other Components of Equity 2014 \$'000 | % Change in Currency Rate 2013 | Effect on Profit before Tax 2013 \$'000 | Effect on other Components of Equity 2013 \$'000 |
| Currency: | | | | | | |
| USD | 10% | 21,240 | 7,732 | 15% | 13,751 | 49,230 |
| USD | -1% | (2,124) | (773) | -1% | (917) | (3,282) |
| BD | 10% | 12,475 | - | 15% | 22,191 | - |
| BD | -1% | (1,247) | - | -1% | (1,479) | - |

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33. Financial Risk Management (Continued)

(a) Market risk (continued)

(ii) Interest rate risk

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Floating rate instruments expose the group and company to cash flow interest risk, whereas fixed interest rate instruments expose the group to fair value interest risk.

The group's and company's interest rate risk policy requires it to manage interest rate risk by maintaining an appropriate mix of fixed and variable rate instruments. The policy also requires it to manage the maturities of interest bearing financial assets and interest bearing financial liabilities.

The following tables summarise the group's and the company's exposure to interest rate risk. It includes the group and company financial instruments at carrying amounts, categorised by the earlier of contractual repricing or maturity dates.

| | The Group | | | | | | Total \$'000 |
|---|-----------------------------|----------------------------|-----------------------------|---------------------------|---------------------------|---------------------------------------|--------------------|
| | Within 1 Month \$'000 | 1 to 3 Months \$'000 | 3 to 12 Months \$'000 | 1 to 5 Years \$'000 | Over 5 Years \$'000 | Non- Interest Bearing \$'000 | |
| At 31 December 2014: | | | | | | | |
| Financial assets | | | | | | | |
| Cash and bank balances | 44,305 | - | - | - | - | - | 44,305 |
| Deposits | 83,013 | 119,224 | 2,447 | - | - | - | 204,684 |
| Investment securities | 253,224 | - | - | 175,249 | 397,656 | 1,301,774 | 2,127,903 |
| Securities purchased under agreements to resell | 451,694 | 8,140 | 1,332 | 134 | - | - | 461,300 |
| Trade and other receivables | 28,144 | - | - | - | - | 321,824 | 349,968 |
| Total financial assets | 860,380 | 127,364 | 3,779 | 175,383 | 397,656 | 1,623,598 | 3,188,160 |
| Financial liabilities | | | | | | | |
| Bank overdraft | 6,031 | - | - | - | - | - | 6,031 |
| Loan liabilities | 1,390,633 | - | 747,060 | 2,227,898 | 58,956 | - | 4,424,547 |
| Finance lease liability | 289 | - | - | 11,523 | - | - | 11,812 |
| Other liabilities | 28,144 | - | - | - | - | 275,654 | 303,798 |
| Total financial liabilities | 1,425,097 | - | 747,060 | 2,239,421 | 58,956 | 275,654 | 4,746,188 |
| Total interest repricing gap | (564,717) | 127,364 | (743,281) | (2,064,038) | 338,700 | 1,347,944 | (1,558,028) |
| Cumulative interest repricing gap | (564,717) | (437,353) | (1,180,634) | (3,244,672) | (2,905,972) | (1,558,028) | |

Pan-Jamaican Investment Trust Limited

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33. Financial Risk Management (Continued)

(a) Market risk (continued)

(ii) interest rate risk (continued)

| | The Group | | | | | | Total \$'000 |
|--|-----------------------------|----------------------------|-----------------------------|---------------------------|---------------------------|---------------------------------------|--------------------|
| | Within 1 Month \$'000 | 1 to 3 Months \$'000 | 3 to 12 Months \$'000 | 1 to 5 Years \$'000 | Over 5 Years \$'000 | Non- Interest Bearing \$'000 | |
| | At 31 December 2013: | | | | | | |
| Financial assets | | | | | | | |
| Cash and bank balances | 30,865 | - | - | - | - | - | 30,865 |
| Deposits | 32,375 | 107,510 | - | - | - | - | 139,885 |
| Investment securities | 237,450 | - | - | 339,279 | 302,945 | 1,652,274 | 2,531,948 |
| Securities purchased under agreements to resell | 227,788 | 21,958 | 2,336 | 129 | - | - | 252,209 |
| Trade and other receivables | 28,076 | - | - | - | - | 208,644 | 234,720 |
| Total financial assets | 556,554 | 129,466 | 2,336 | 339,408 | 302,945 | 1,858,918 | 3,189,627 |
| Financial liabilities | | | | | | | |
| Bank overdraft | 4,606 | - | - | - | - | - | 4,606 |
| Loan liabilities | 1,327,653 | - | 598,379 | 974,016 | 1,632,308 | - | 4,532,356 |
| Finance lease liability | 290 | - | 357 | 13,881 | - | - | 14,528 |
| Other liabilities | 27,456 | - | - | - | - | 257,118 | 284,574 |
| Total financial liabilities | 1,360,005 | - | 598,736 | 987,897 | 1,632,308 | 257,118 | 4,836,064 |
| Total interest repricing gap | (803,451) | 129,466 | (596,400) | (648,489) | (1,329,363) | 1,601,800 | (1,646,437) |
| Cumulative interest repricing gap | (803,451) | (673,985) | (1,270,385) | (1,918,874) | (3,248,237) | (1,646,437) | |

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33. Financial Risk Management (Continued)

(a) Market risk (continued)

(ii) Interest rate risk (continued)

| | The Company | | | | | | Total \$'000 |
|--|-----------------------------|----------------------------|-----------------------------|---------------------------|---------------------------|-----------------------------------|--------------------|
| | Within 1 Month \$'000 | 1 to 3 Months \$'000 | 3 to 12 Months \$'000 | 1 to 5 Years \$'000 | Over 5 Years \$'000 | Non-Interest Bearing \$'000 | |
| | | | | | | | |
| At 31 December 2014: | | | | | | | |
| Financial assets | | | | | | | |
| Cash and bank balances | 1,516 | - | - | - | - | - | 1,516 |
| Deposits | 62,703 | - | - | - | - | - | 62,703 |
| Investment securities | 118,284 | - | - | 349,366 | 165,644 | 722,181 | 1,355,475 |
| Securities purchased under agreements to resell | 64,434 | 272 | 623 | - | - | - | 65,329 |
| Due from related parties | - | - | - | 528,939 | - | 22,654 | 551,593 |
| Receivables | 28,144 | - | - | - | - | 15,670 | 43,814 |
| Total financial assets | 275,081 | 272 | 623 | 878,305 | 165,644 | 760,505 | 2,080,430 |
| Financial liabilities | | | | | | | |
| Bank overdraft | 6,031 | - | - | - | - | - | 6,031 |
| Due to related parties | - | - | 37,659 | - | - | 35,859 | 73,518 |
| Loan liabilities | 1,269,895 | - | 747,060 | 1,689,000 | - | - | 3,705,955 |
| Finance lease liabilities | - | - | - | 2,805 | - | - | 2,805 |
| Other liabilities | 28,144 | - | - | - | - | 59,969 | 88,133 |
| Total financial liabilities | 1,304,070 | - | 784,719 | 1,691,805 | - | 95,848 | 3,876,442 |
| Total interest repricing gap | (1,028,989) | 272 | (784,096) | (813,500) | 165,644 | 664,657 | (1,796,012) |
| Cumulative interest repricing gap | (1,028,989) | (1,028,717) | (1,812,813) | (2,626,313) | (2,460,669) | (1,796,012) | |

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33. Financial Risk Management (Continued)

(a) Market risk (continued)

(ii) Interest rate risk (continued)

| | The Company | | | | | | Total \$'000 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------------|--------------------|
| | Within 1 Month | 1 to 3 Months | 3 to 12 Months | 1 to 5 Years | Over 5 Years | Non-Interest Bearing | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| At 31 December 2013: | | | | | | | |
| Financial assets | | | | | | | |
| Cash and bank balances | 733 | - | - | - | - | - | 733 |
| Deposits | 15,139 | - | - | - | - | - | 15,139 |
| Investment securities | 117,801 | - | - | 374,591 | 149,498 | 928,438 | 1,570,328 |
| Securities purchased under agreements to resell | 12,049 | - | 801 | - | - | - | 12,650 |
| Due from related parties | - | - | - | 661,813 | - | 11,326 | 673,139 |
| Receivables | 28,076 | - | - | - | - | 8,441 | 36,517 |
| Total financial assets | 173,798 | - | 801 | 1,036,404 | 149,498 | 948,205 | 2,308,506 |
| Financial liabilities | | | | | | | |
| Bank overdraft | 2,535 | - | - | - | - | - | 2,535 |
| Due to related parties | - | - | 20,000 | - | - | 13,693 | 33,693 |
| Loan liabilities | 1,269,200 | - | 598,379 | 742,021 | 1,219,806 | - | 3,829,406 |
| Finance lease liabilities | - | - | - | 3,583 | - | - | 3,583 |
| Other liabilities | 27,458 | - | - | - | - | 44,719 | 72,177 |
| Total financial liabilities | 1,299,193 | - | 618,379 | 745,604 | 1,219,806 | 58,412 | 3,941,394 |
| Total interest repricing gap | (1,125,395) | - | (617,778) | 290,800 | (1,070,308) | 889,793 | (1,632,888) |
| Cumulative interest repricing gap | (1,125,395) | (1,125,395) | (1,743,173) | (1,452,373) | (2,522,881) | (1,632,888) | |

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(expressed in Jamaican dollars unless otherwise indicated)

33. Financial Risk Management (Continued)

(a) Market risk (continued)

(ii) Interest rate risk (continued)

Interest rate sensitivity

The following tables indicate the sensitivity to a reasonable possible change in interest rates, with all other variables held constant, on the group's and company's income statement and stockholders' equity.

The group's and company's interest rate risk arises from investment securities, securities purchased under agreements to resell and long term borrowings. The sensitivity of the income statement is the effect of the assumed changes in interest rates on net income based on floating rate financial assets and floating rate liabilities. The sensitivity of other components of equity is calculated by revaluing fixed rate available-for-sale financial assets for the effects of the assumed changes in interest rates.

| | | The Group | | The Company | |
|-------------------------|------|---------------------------------------|---|---------------------------------------|---|
| | | Effect on Profit before Taxation 2014 | Effect on Other Components of Equity 2014 | Effect on Profit before Taxation 2014 | Effect on Other Components of Equity 2014 |
| | | \$'000 | \$'000 | \$'000 | \$'000 |
| Change in basis points: | | | | | |
| 2014 | 2014 | | | | |
| JA\$ | US\$ | | | | |
| +250 | +200 | (20,742) | (15,711) | (27,339) | (11,657) |
| -100 | -50 | 9,537 | 4,568 | 11,066 | 3,137 |

| | | The Group | | The Company | |
|-------------------------|------|---------------------------------------|---|---------------------------------------|---|
| | | Effect on Profit before Taxation 2013 | Effect on Other Components of Equity 2013 | Effect on Profit before Taxation 2013 | Effect on Other Components of Equity 2013 |
| | | \$'000 | \$'000 | \$'000 | \$'000 |
| Change in basis points: | | | | | |
| 2013 | 2013 | | | | |
| JA\$ | US\$ | | | | |
| +250 | +200 | (25,489) | (15,800) | (28,557) | (11,654) |
| -100 | -50 | 10,927 | 4,563 | 11,459 | 3,019 |

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33. Financial Risk Management (Continued)

(a) Market risk (continued)

(iii) Price risk

Price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all instruments traded in the market. The group and company are exposed to equity price risk because of investments held by the group and company classified on the respective statements of financial position either as available-for-sale or at fair value through profit or loss. The group manages its price risk by trading these instruments when appropriate to reduce the impact of any adverse price fluctuations.

The impact on total stockholders' equity (before tax) of a 10% increase/decrease in equity prices is an increase/decrease of \$130,178,000 and \$72,218,000 (2013 – \$165,227,000 and \$92,844,000) for the group and company respectively.

(b) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The group and company have policies in place to ensure that property rentals and services are made to customers with an appropriate credit history. Cash transactions are limited to high credit quality financial institutions. The group manages its credit risk by screening its customers, establishing credit limits, obtaining bankers' guarantees or collateral for loans where applicable, the rigorous follow-up of receivables and ensuring investments are low-risk or, are held with sound financial institutions.

(i) Trade receivables

Trade receivables relate mainly to tenants of the group's commercial properties. Receivables are monitored and followed up on a regular basis and provisions made as deemed necessary based on an estimate of amounts that would be irrecoverable, determined by taking into consideration past default experience, current economic conditions and expected receipts and recoveries once impaired.

(ii) Investments

The group limits its exposure to credit risk by investing mainly in liquid securities, with counterparties that have high credit quality and Government of Jamaica securities. Accordingly, management does not expect any counterparty to fail to meet its obligations.

(iii) Guarantees

The group's policy is not to provide financial guarantees to any other party than wholly-owned subsidiaries.

Pan-Jamaican Investment Trust Limited

Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

33. Financial Risk Management (Continued)

(b) Credit risk (continued)

Maximum exposure to credit risk

| | Maximum exposure | | | |
|--|------------------|------------------|------------------|------------------|
| | The Group | | Company | |
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Credit risk exposures relating to on statement of financial position items are as follows: | | | | |
| Assets: | | | | |
| Cash and bank balances | 44,305 | 30,865 | 1,516 | 733 |
| Deposits | 204,684 | 139,885 | 62,703 | 15,139 |
| Financial assets at fair value through profit and loss | 123,851 | 106,947 | - | - |
| Available-for-sale securities | 449,052 | 535,276 | 191,645 | 203,975 |
| Loans and receivables | 253,223 | 237,451 | 441,649 | 437,915 |
| Securities purchased under agreements to resell | 461,300 | 252,209 | 65,329 | 12,650 |
| Trade and other receivables | 349,968 | 234,720 | 43,814 | 36,517 |
| Due from related parties | - | - | 551,593 | 673,139 |
| | <u>1,886,383</u> | <u>1,537,353</u> | <u>1,358,249</u> | <u>1,380,068</u> |
| Credit risk exposures relating to assets not recorded on the statement of financial position | | | | |
| Lease commitments | <u>2,470,239</u> | <u>2,371,626</u> | <u>-</u> | <u>-</u> |

The above table represents a worst case scenario of credit risk exposure to the group and company at 31 December 2014 and 2013, without taking account of any collateral held or other credit enhancements. For assets carried on the statement of financial position, the exposures set out above are based on net carrying amounts as reported in the statement of financial position. An impairment loss was recognised for the year ended 31 December 2014 of \$68,937,000 (2013 - \$34,033,000) for the group and \$68,937,000 (2013 - \$14,687,000) for the company for certain investment securities.

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33. Financial Risk Management (Continued)

(b) Credit risk (continued)

(i) Trade and managed properties receivables

The following table summarises the group's and company's credit exposure for trade receivables at their carrying amounts, as categorised by the customer sector:

| | The Group | | The Company | |
|-----------------------------------|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Commercial | 36,926 | 27,442 | - | - |
| Retail | 14,895 | 12,275 | - | - |
| Managed properties | 42,504 | 33,402 | - | - |
| | 94,325 | 73,119 | - | - |
| Less: Provision for credit losses | (17,866) | (7,255) | - | - |
| | 76,459 | 65,864 | - | - |

Credit quality of trade receivables are summarised as follows:

| | The Group | | The Company | |
|-----------------------------------|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Neither past due nor impaired - | | | | |
| Standard | 63,386 | 56,520 | - | - |
| Past due but not impaired | 13,073 | 9,344 | - | - |
| Impaired | 17,866 | 7,255 | - | - |
| Gross | 94,325 | 73,119 | - | - |
| Less: Provision for credit losses | (17,866) | (7,255) | - | - |
| Net | 76,459 | 65,864 | - | - |

All trade receivables are receivable from customers in Jamaica.

Pan-Jamaican Investment Trust Limited

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(expressed in Jamaican dollars unless otherwise indicated)

33. Financial Risk Management (Continued)

(b) Credit risk (continued)

(ii) Aging analysis of past due but not impaired trade receivables:

| | The Group | | The Company | |
|---------------|----------------|----------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| 31 to 60 days | 2,304 | 4,032 | | - |
| 61 to 90 days | 1,152 | 1,854 | | - |
| Over 90 days | 9,617 | 3,458 | | - |
| | <u>13,073</u> | <u>9,344</u> | | <u>-</u> |

The amounts above include managed properties fees receivables of \$15,436,000 (2013 - \$27,093,000) (Note 19). There are no financial assets other than trade receivables that are past due.

(iii) Investments

The following table summarises the credit exposure of the group and company to businesses and government by sectors in respect of investments (excluding equities, investments in subsidiaries and associated companies and related parties debt):

| | The Group | | The Company | |
|--------------------------------|------------------|------------------|----------------|----------------|
| | 2014 \$'000 | 2013 \$'000 | 2014 \$'000 | 2013 \$'000 |
| Government of Jamaica | 85,666 | 79,899 | 5,896 | 5,117 |
| Corporate and other government | 1,153,221 | 954,688 | 313,781 | 226,647 |
| | <u>1,238,887</u> | <u>1,034,587</u> | <u>319,677</u> | <u>231,764</u> |

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(expressed in Jamaican dollars unless otherwise indicated)

33. Financial Risk Management (Continued)

(c) Liquidity risk

Liquidity risk is the risk that the group is unable to meet its payment obligations associated with its financial liabilities when they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions.

Liquidity risk management process

The group's liquidity management process, as carried out within the group and monitored by the Investment Committee, includes:

- (i) Monitoring future cash flows and liquidity on a weekly basis. This incorporates an assessment of expected cash flows and the availability of high grade collateral which could be used to secure funding if required;
- (ii) Maintaining a portfolio of highly marketable and diverse assets that can easily be liquidated as protection against any unforeseen interruption to cash flow;
- (iii) Maintaining committed lines of credit;
- (iv) Optimising cash returns on investment; and
- (v) Managing the concentration and profile of debt maturities.

The matching and controlled mismatching of the maturities and interest rates of assets and liabilities is fundamental to the management of the group. It is unusual for companies ever to be completely matched since business transacted is often of uncertain term and of different types. An unmatched position potentially enhances profitability, but can also increase the risk of loss.

The maturities of assets and liabilities and the ability to replace, at an acceptable cost, interest-bearing liabilities as they mature, are important factors in assessing the liquidity of the group and its exposure to changes in interest rates and exchange rates.

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(expressed in Jamaican dollars unless otherwise indicated)

33. Financial Risk Management (Continued)

(c) Liquidity risk (continued)

Financial assets and liabilities cash flows

The tables below summarise the maturity profile of the group's and company's financial assets and liabilities at 31 December based on contractual undiscounted payments.

| | The Group | | | | | | Total \$'000 |
|---|-----------------------------|----------------------------|-----------------------------|---------------------------|---------------------------|-----------------------------------|--------------------|
| | Within 1 Month \$'000 | 1 to 3 Months \$'000 | 3 to 12 Months \$'000 | 1 to 5 Years \$'000 | Over 5 Years \$'000 | No Specific Maturity \$'000 | |
| | | | | | | | |
| As at 31 December 2014 | | | | | | | |
| Financial assets | | | | | | | |
| Cash and bank balances | 44,308 | - | - | - | - | - | 44,308 |
| Deposits | 85,489 | 121,873 | - | - | - | - | 207,362 |
| Investment securities | 146,122 | 5,293 | 41,629 | 452,209 | 434,013 | 1,301,777 | 2,381,043 |
| Securities purchased under agreements to resell | 452,370 | 7,909 | 1,363 | 139 | - | - | 461,781 |
| Trade and other receivables | 162,845 | 187,257 | - | - | - | - | 350,102 |
| Total financial assets (contractual maturity dates) | 891,134 | 322,332 | 42,992 | 452,348 | 434,013 | 1,301,777 | 3,444,596 |
| Financial liabilities | | | | | | | |
| Bank overdraft | 6,043 | - | - | - | - | - | 6,043 |
| Loans | 365,570 | 64,513 | 1,085,715 | 3,562,137 | 24,279 | - | 5,102,214 |
| Finance leases liability | 985 | 1,390 | 5,283 | 5,578 | - | - | 13,236 |
| Other liabilities | 138,473 | 136,884 | 26,586 | - | - | - | 303,943 |
| Total financial liabilities (contractual maturity dates) | 511,071 | 204,787 | 1,117,584 | 3,567,715 | 24,279 | - | 5,425,436 |
| Net Liquidity Gap | 380,063 | 117,545 | (1,074,592) | (3,115,367) | 409,734 | 1,301,777 | (1,978,840) |
| Cumulative Liquidity Gap | 380,063 | 497,608 | (576,984) | (3,692,351) | (3,282,617) | (1,980,840) | |

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33. Financial Risk Management (Continued)

(c) Liquidity risk (continued)

Financial assets and liabilities cash flows (continued)

| | The Group | | | | | | Total \$'000 |
|---|-------------------|------------------|-------------------|--------------------|--------------------|-------------------------|--------------------|
| | Within 1 Month | 1 to 3 Months | 3 to 12 Months | 1 to 5 Years | Over 5 Years | No Specific Maturity | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| As at 31 December 2013 | | | | | | | |
| Financial assets | | | | | | | |
| Cash and bank balances | 30,865 | - | - | - | - | - | 30,865 |
| Deposits | 32,396 | 109,985 | - | - | - | - | 142,381 |
| Investment securities | 130,382 | 9,293 | 43,618 | 473,827 | 580,204 | 1,652,274 | 2,889,598 |
| Securities purchased under agreements to resell | 227,771 | 22,077 | 2,401 | 139 | - | - | 252,388 |
| Trade and other receivables | 101,826 | 134,322 | - | - | - | - | 236,148 |
| Total financial assets (contractual maturity dates) | 523,240 | 275,677 | 46,019 | 473,966 | 580,204 | 1,652,274 | 3,551,380 |
| Financial liabilities | | | | | | | |
| Bank overdraft | 4,619 | - | - | - | - | - | 4,619 |
| Loans | 348,596 | 60,720 | 922,700 | 3,780,050 | 305,627 | - | 5,417,693 |
| Finance leases liability | 947 | 1,315 | 5,177 | 9,687 | - | - | 17,126 |
| Other liabilities | 132,488 | 155,460 | - | - | - | - | 287,948 |
| Total financial liabilities (contractual maturity dates) | 486,650 | 217,495 | 927,877 | 3,789,737 | 305,627 | - | 5,727,386 |
| Net Liquidity Gap | 36,590 | 58,182 | (881,858) | (3,315,771) | 274,577 | 1,652,274 | (2,176,006) |
| Cumulative Liquidity Gap | 36,590 | 94,772 | (787,086) | (4,102,857) | (3,828,280) | (2,176,006) | |

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33. Financial Risk Management (Continued)

(c) Liquidity risk (continued)

Financial assets and liabilities cash flows (continued)

| | The Company | | | | | | Total \$'000 |
|---|-------------------|------------------|-------------------|--------------------|--------------------|-------------------------|--------------------|
| | Within 1 Month | 1 to 3 Months | 3 to 12 Months | 1 to 5 Years | Over 5 Years | No Specific Maturity | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| As at 31 December 2014: | | | | | | | |
| Assets | | | | | | | |
| Cash and bank balances | 1,516 | - | - | - | - | - | 1,516 |
| Deposits | 62,713 | - | - | - | - | - | 62,713 |
| Investment securities | 14,961 | 12,990 | 73,583 | 846,912 | 172,171 | 722,181 | 1,842,798 |
| Securities purchased under agreements to resell | 64,706 | - | 635 | - | - | - | 65,341 |
| Due from related parties | - | - | 167,090 | 460,186 | - | 22,649 | 649,925 |
| Receivables | 28,279 | 15,670 | - | - | - | - | 43,949 |
| Total financial assets (contractual maturity dates) | 172,175 | 28,660 | 241,308 | 1,307,098 | 172,171 | 744,830 | 2,686,242 |
| Liabilities | | | | | | | |
| Bank overdraft | 6,043 | - | - | - | - | - | 6,043 |
| Due to related parties | - | - | 41,368 | - | - | 34,035 | 75,403 |
| Loans | 264,754 | - | 1,009,822 | 3,022,513 | - | - | 4,297,089 |
| Finance lease liability | 100 | 200 | 900 | 2,100 | - | - | 3,300 |
| Other liabilities | 61,690 | - | 26,586 | - | - | - | 88,276 |
| Total financial liabilities (contractual maturity dates) | 332,587 | 200 | 1,078,676 | 3,024,613 | - | 34,035 | 4,470,111 |
| Net Liquidity Gap | (160,412) | 28,460 | (837,368) | (1,717,515) | 172,171 | 710,795 | (1,803,869) |
| Cumulative Liquidity Gap | (160,412) | (131,952) | (969,320) | (2,686,835) | (2,514,664) | (1,803,869) | |

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Notes to the Financial Statements

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(expressed in Jamaican dollars unless otherwise indicated)

33. Financial Risk Management (Continued)

(c) Liquidity risk (continued)

Financial assets and liabilities cash flows (continued)

| | The Company | | | | | | Total |
|---|-------------------|------------------|-------------------|--------------------|--------------------|-------------------------|--------------------|
| | Within 1 Month | 1 to 3 Months | 3 to 12 Months | 1 to 5 Years | Over 5 Years | No Specific Maturity | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| As at 31 December 2013: | | | | | | | |
| Assets | | | | | | | |
| Cash and bank balances | 733 | - | - | - | - | - | 733 |
| Deposits | 15,142 | - | - | - | - | - | 15,142 |
| Investment securities | 14,536 | 12,926 | 75,011 | 880,011 | 173,074 | 928,438 | 2,083,996 |
| Securities purchased under agreements to resell | 12,064 | - | 612 | - | - | - | 12,676 |
| Due from related parties | - | - | 444,009 | 259,585 | - | 11,326 | 714,920 |
| Receivables | 28,251 | 8,441 | - | - | - | - | 36,692 |
| Total financial assets (contractual maturity dates) | 70,726 | 21,367 | 519,632 | 1,139,596 | 173,074 | 939,764 | 2,864,159 |
| Liabilities | | | | | | | |
| Bank overdraft | 2,542 | - | - | - | - | - | 2,542 |
| Due to related parties | - | - | 23,899 | 8,140 | - | 3,882 | 35,921 |
| Loans | 254,895 | 680 | 851,185 | 3,266,018 | 210,060 | - | 4,582,798 |
| Finance lease liability | 100 | 200 | 900 | 3,300 | - | - | 4,500 |
| Other liabilities | 48,636 | 23,697 | - | - | - | - | 72,333 |
| Total financial liabilities (contractual maturity dates) | 306,173 | 24,557 | 875,984 | 3,277,458 | 210,060 | 3,882 | 4,698,094 |
| Net Liquidity Gap | (235,447) | (3,190) | (356,332) | (2,137,862) | (36,986) | 935,882 | (1,833,935) |
| Cumulative Liquidity Gap | (235,447) | (238,637) | (594,969) | (2,732,831) | (2,769,817) | (1,833,935) | |

Pan-Jamaican Investment Trust Limited

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33. Financial Risk Management (Continued)

(d) Capital management

The group's objectives when managing capital are to provide superior returns for stockholders and benefits for other stakeholders, while maintaining a conservative capital structure. The Board of Directors monitors the return on capital, which the group defines as net profit attributable to equity holders divided by total stockholders' equity, excluding non-controlling interest. The Board of Directors also monitors and approves the level of dividends to ordinary stockholders.

The group will from time to time purchase its own shares on the market for employee share option plans purposes, the timing of which depends on the prevailing market prices.

There were no changes to the group's approach to capital management during the year.

The company and its subsidiaries have no externally imposed capital requirements.

34. Fair Value of Financial Instruments

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction. Market price is used to determine fair value where an active market (such as a recognised stock exchange) exists as it is the best evidence of the fair value of a financial instrument. For financial instruments where no market price is available, the fair values presented have been estimated using present value or other estimation and valuation techniques based on market conditions existing at statement of financial position dates.

The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the group for similar financial instruments.

The values derived from applying these techniques are significantly affected by the underlying assumptions used concerning both the amounts and timing of future cash flows and the discount rates. The following methods and assumptions have been used:

- (a) Cash and deposits, receivables, payables and related party balances reflect their approximate fair values due to the short term nature of these instruments;
- (b) Investment securities classified as available-for-sale and financial assets at fair value through profit and loss are measured at fair value by reference to quoted market prices or valuation techniques such as a discounted cash flow model;
- (c) The fair value of variable rate financial instruments is assumed to approximate their carrying amounts;
- (d) The fair value of fixed rate loans is estimated by comparing market interest rates when the loans were granted with current market rates offered on similar loans; and
- (e) Equity securities for which fair values cannot be measured reliably are recognised at cost less impairment.

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34. Fair Value of Financial Instruments (Continued)

The following financial assets and financial liabilities are not carried at fair value:

| | The Group | | | |
|------------------------------|--------------------|---------------|-----------------|---------------|
| | Carrying | Fair | Carrying | Fair |
| | Value | Value | Value | Value |
| | 2014 | 2014 | 2013 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Financial Liabilities | | | | |
| Loan liabilities | 4,424,547 | 4,299,196 | 4,532,356 | 4,179,731 |
| Finance lease liability | 11,812 | 13,236 | 14,528 | 17,126 |
| | | | | |
| | The Company | | | |
| | Carrying | Fair | Carrying | Fair |
| | Value | Value | Value | Value |
| | 2014 | 2014 | 2013 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |

The fair value of financial liabilities is within level 2 of the fair value hierarchy. Balances for other financial assets and liabilities carried at amortised cost, approximates their fair value because of their short term nature.

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34. Fair Value of Financial Instruments (Continued)

The group follows the requirements of IFRS 7 for financial instruments that are carried on the statement of financial position at fair value. This requires disclosure of fair value measurements by level of the following fair value measurement hierarchy:

- Quoted prices in active markets for identical assets or liabilities (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

The following table presents the group's financial assets that are measured at fair value at 31 December: See Note 3(v) and 16 for disclosure of investment properties that are measured at fair value.

| | The Group | | | |
|-------------------------------|--------------------|----------------|----------------|------------------|
| | Level 1 | Level 2 | Level 3 | Total |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| As at 31 December 2014 | | | | |
| Financial assets | | | | |
| Investment securities | <u>640,129</u> | <u>572,904</u> | <u>661,647</u> | <u>1,874,680</u> |
| As at 31 December 2013 | | | | |
| Financial assets | | | | |
| Investment securities | <u>1,076,725</u> | <u>642,223</u> | <u>575,549</u> | <u>2,294,497</u> |
| | The Company | | | |
| | Level 1 | Level 2 | Level 3 | Total |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| As at 31 December 2014 | | | | |
| Financial assets | | | | |
| Investment securities | <u>312,054</u> | <u>191,644</u> | <u>410,128</u> | <u>913,826</u> |
| As at 31 December 2013 | | | | |
| Financial assets | | | | |
| Investment securities | <u>574,298</u> | <u>203,975</u> | <u>354,140</u> | <u>1,132,413</u> |

There were no transfers between levels during the year.

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34. Fair Value of Financial Instruments (Continued)

The following table shows the changes in Level 3 instruments for the year ended 31 December 2014

| | The Group | | The Company | |
|---|----------------|----------------|----------------|----------------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Balance at beginning of year | 575,549 | 127,418 | 354,140 | 137,418 |
| Additions | 64,064 | 327,560 | 64,064 | 129,505 |
| Settlements | (78,113) | (56) | (78,113) | (56) |
| Foreign exchange gains | 22,675 | 25,345 | 22,675 | 25,345 |
| Unrealised gains and losses recognised OCI | 77,472 | 95,282 | 47,362 | 61,928 |
| | <u>661,647</u> | <u>575,549</u> | <u>410,128</u> | <u>354,140</u> |
| Total gains or losses for the period included in profit or loss for assets held at the end of the reporting period | <u>22,675</u> | <u>25,345</u> | <u>22,675</u> | <u>25,345</u> |
| Change in unrealised gains or losses for the period included in profit or loss for assets held at the end of the reporting period | <u>22,675</u> | <u>25,345</u> | <u>22,675</u> | <u>25,345</u> |

The quoted market price used for financial assets held by the group is current bid price. These instruments are included in level 1. Instruments included in level 1 comprise primarily equity investments classified as financial assets at fair value through profit and loss and available for sale.

The fair value of financial instruments that are not quoted on an exchange is determined by using valuation techniques. These valuation techniques maximize the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all inputs required to fair value an instrument are observable, the instrument is included in level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. Level 3 investments include investments in closed end real estate funds which are not publicly traded. To determine the carrying value for these investments management independently computes its share of the fair value of the net assets of the fund, by assessing the results of valuations and considering the fair values of cash and investment holdings as well as any debt obligations these funds may have. The real estate held by the funds are valued using an income approach which considers rental rates, rent multipliers, factors for vacancy and a capitalization rate. These capitalization factors and the rent multipliers are largely unobservable inputs that have the greatest potential for volatility and have resulted in the classification of the investments in level 3. The capitalization rates and rental multipliers used in the valuations range from 5.25% to 5.75% and 13.30 to 15.50 respectively.

Should the rent multipliers increase/decrease by 1, this would result in an increase/decrease in the carrying value of these respective investments, with all other factors remaining constant, of \$ 29,978,000 for the company and the group. Should the capitalization factors increase/decrease by 1 percentage point, it would result in decrease/increase in the carrying value of the investments, with all other factors remaining constant, of \$72,904,000 and \$93,017,000 for the group only.

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34. Fair Value of Financial Instruments (Continued)

Specific valuation techniques used to value financial instruments include:

- (i) Quoted market prices or dealer quotes for similar instruments
- (ii) Other techniques, such as discounted cash flow analysis used to determine fair value for the remaining financial instruments.

35. Litigation and Contingent Liabilities

The company and its subsidiaries are subject to various claims, disputes and legal proceedings, as part of the normal course of business. Provision is made for such matters, when, in the opinion of management, it is probable that a payment will be made by the group, and the amount can be reasonably estimated.

In respect of claims asserted against the group which, according to the principles outlined above, have not been provided for, management is of the opinion that such claims are either without merit, can be successfully defended or will result in exposure to the group which is immaterial to both financial position and results of operations.