#### INDEPENDENT AUDITORS' REPORT

To the Members of

#### THE GLEANER COMPANY LIMITED

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of The Gleaner Company Limited (company), set out on pages 2 to 59, which comprise the group and company balance sheets as at December 31, 2009, the statements of income, comprehensive income, changes in equity and cash flows for the year then ended, a summary of significant accounting policies and other explanatory notes.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards and the Jamaican Companies Act. This responsibility includes designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error, selecting and consistently applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

Auditors' Responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether or not the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence relating to the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal controls relevant to the company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements give a true and fair view of the financial positions of the group and the company as at December 31, 2009, and of the group's and the company's financial performance, changes in equity and cash flows for the year then ended, in accordance with International Financial Reporting Standards and the Jamaican Companies Act.

#### Report on additional requirements of the Jamaican Companies Act

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit. In our opinion, proper accounting records have been maintained, proper returns have been received for branches not visited by us and the financial statements, which are in agreement with the accounting records and returns, give the information required by the Jamaican Companies Act in the manner so required.

Chartered Accountants Kingston, Jamaica

March 11, 2010

# THE GLEANER COMPANY LIMITED DECEMBER 31, 2009

# **Balance Sheets**

	NOTES	GROUP		COMPANY		
		2009	2008	2009	2008	
Arresto		\$'000	\$'000	\$'000	\$'000	
Assets Property, plant and equipment	6	870,550	914,383	755,762	687,895	
Intangible assets	7	8,616	-	8,616	-	
Employee benefit asset	8(a)	782,900	843,868	782,900	821,700	
Long-term receivables	9	70,947	1,278	70,058	270	
Interests in subsidiaries	10	-	-	14,482	17,132	
Interests in associates	11	150	150	-		
Investments	12	137,064	116,267	124,393	115,404	
Deferred tax assets	20	<u>13,696</u>	6,010			
Total non-current assets		<u>1,883,923</u>	<u>1,881,956</u>	<u>1,756,211</u>	<u>1,642,401</u>	
Cash and cash equivalents	13	70,923	106,856	14,192	31,544	
Securities purchased under resale agreements	14	135,046	74,447	81,823	4,246	
Trade and other receivables	15	819,450	598,609	837,211	640,103	
Prepayments		34,339	35,742	33,396	28,890	
Taxation recoverable	16	89,923	99,524	81,106	79,088	
Inventories and goods-in-transit	10	132,028	470,190	<u>126,506</u>	164,542	
Total current assets		<u>1,281,709</u>	<u>1,385,368</u>	1,174,234	948,413	
Total assets		<u>3,165,632</u>	<u>3,267,324</u>	<u>2,930,445</u>	<u>2,590,814</u>	
Equity						
Share capital	17	605,622	605,622	605,622	605,622	
Reserves	18	<u>1,417,546</u>	<u>1,407,376</u>	<u>1,419,666</u>	1,067,379	
Total equity attributable to equity holders of the pa	arent	2,023,168	2,012,998	2,025,288	1,673,001	
Minority interest		15,292	31,119			
Total equity		2,038,460	<u>2,044,117</u>	2,025,288	1,673,001	
Liabilities						
Long-term liabilities	19	40,105	44,636	9,295	13,410	
Employee benefit obligation	8(b)	96,200	89,100	96,200	89,100	
Deferred tax liabilities	20	312,353	337,624	312,005	313,601	
Total non-current liabilities		448,658	471,360	417,500	416,111	
Bank overdraft	21	15,744	28,325	15,744	18,012	
Trade and other payables	22	606,998	666,016	434,583	443,014	
Taxation		4,681	2,572	-	-	
Current portion of long-term liabilities	19	7,213	8,650	6,555	8,128	
Deferred income	23	43,878	46,284	30,775	32,548	
Total current liabilities		<u>678,514</u>	<u>751,847</u>	487,657	501,702	
Total liabilities		<u>1,127,172</u>	1,223,207	905,157	917,813	
Total equity and liabilities		<u>3,165,632</u>	<u>3,267,324</u>	<u>2,930,445</u>	<u>2,590,814</u>	

The financial statements on pages 2 to 59 were approved for issue by the Board of Directors on March 11, 2010 and signed on its behalf by:

Chairman and Managing Director

Hon. O. F. Clarke, O.J

Deputy Managing Director Christopher N. Barnes

# **Income Statements**

	NOTES	GR	OUP	COMPANY	
		2009 \$'000	2008* \$'000 (Restated)	2009 \$'000	2008 \$'000
<b>Continuing Operations</b>			(========)		
Revenue Cost of sales	24	3,274,179 ( <u>1,620,797</u> )	3,246,297 ( <u>1,756,782</u> )	2,703,373 ( <u>1,392,444</u> )	2,738,696 ( <u>1,434,173</u> )
Gross profit Other operating income		1,653,382 	1,489,515 119,752	1,310,929 231,289	1,304,523 126,956
		1,829,895	1,609,267	1,542,218	<u>1,431,479</u>
Distribution costs Administrative expenses Other operating expenses Pension costs		( 538,757) ( 717,628) ( 538,646) ( 93)	( 538,377) ( 740,742) ( 453,485) ( 885)	( 510,159) ( 539,722) ( 508,656) ( 93)	( 515,619) ( 558,308) ( 487,118) ( 97)
Cain and dispersal of makeidisms		( <u>1,795,124</u> )	(1,733,489)	( <u>1,558,630</u> )	( <u>1,561,142</u> )
Gain on disposal of subsidiary	9(a)	( 20,000)	18 800	351,317	19 900
Employee benefit asset	8(c)	(39,000)	18,800	(39,000)	<u>18,800</u>
(Loss)/profit from continuing operations Finance income	25	( <u>4,229</u> ) 19,665	( <u>105,422</u> )	<b>295,905</b> 42,704	( <u>110,863</u> )
Finance cost		( <u>13,614</u> )	29,022 ( <u>7,031</u> )	( <u>10,113</u> )	48,734 ( <u>26,435</u> )
Net finance income	26	6,051	21,991	32,591	22,299
Impairment losses	27		( <u>367,835</u> )		(_443,283)
Profit /(loss)from continuing operations before taxation		1,822	( 451,266)	328,496	( 531,847)
Taxation credit	28	158,552	8,886	153,853	18,845
Profit/(loss) from continuing operations		160,374	( 442,380)	482,349	( 513,002)
Discontinued operations Profit/(loss) from discontinued operation (net of taxation)	29	47,806	(2,308)		
Profit/(loss) for the year		208,180	( <u>444,688</u> )	482,349	( <u>513,002</u> )
Attributable to:					
Parent company stockholders		224,007	( 450,139)		
Minority interest		(15,827)	5,451		
Dealt with in the financial statements of:		208,180	( <u>444,688</u> )		
Parent company		482,349	( 513,002)		
Subsidiary companies		(_258,342)	62,863		
		224,007	( <u>450,139</u> )		
Earnings/(loss) per stock unit:					
Based on stock units in issue	30	<u>18.49</u> ¢	( <u>37.16</u> )¢		
Excluding stock units in GCLEIT		<u>19.61</u> ¢	( <u>39.54</u> )¢		
Earnings/(loss) per stock unit from continuing op	erations:				
Based on stock units in issue	30	14.55¢	( <u>36.97</u> )¢		
Excluding stock units in GCLEIT		15.43¢	( <u>39.34</u> )¢		

<sup>\*</sup> Restated (see note 29)

The accompanying notes form an integral part of the financial statements.

# **Group Statement of Comprehensive Income**

	Notes	\$\frac{2009}{\\$'000}	\$\frac{2008}{\\$'000}
Profit/(loss) for the year		208,180	(444,688)
Other comprehensive income/(expense):			
Change in fair value of available-for-sale investments		4,081	( 20,536)
Fair value on shares disposed of during the year		-	( 88,686)
Transfer of change in fair value of investments to profit/loss		-	10,770
Surplus on revaluation of land and buildings		100,873	138,250
Currency translation differences on foreign subsidiaries		( 99,653)	122,996
Taxation on other comprehensive income/(expense)	28(c)	( <u>162,174</u> )	29,554
Other comprehensive (expense)/income for the year, net of taxation		( <u>156,873</u> )	192,348
Total comprehensive income/(expense) for the year		51,307	( <u>252,340</u> )
Dealt with in the financial statements of:			
Parent company		418,905	(462,532)
Subsidiary companies		( <u>367,598</u> )	210,192
		51,307	( <u>252,340</u> )

# **Company Statement of Comprehensive Income**

	<u>Notes</u>	2009 \$'000	2008 \$'000
Profit/(loss) for the year		482,349	(513,002)
Other comprehensive income/(expense):			
Change in fair value of available-for-sale investments		4,023	( 20,431)
Fair value on shares disposed of during the year		-	( 88,686)
Transfer of change in fair value of investments to profit/loss		-	10,770
Surplus on revaluation of land and buildings		84,790	113,953
Taxation on other comprehensive income/(expense)	28(c)	(152,257)	34,864
Other comprehensive (expense)/income for the year, net of taxation		(63,444)	50,470
Total comprehensive income/(expense) for the year		<u>418,905</u>	( <u>462,532</u> )

# **Group Statement of Changes in Equity**

	Share capital \$'000	Capital reserves \$'000	Fair Value reserves \$'000	Reserve for own shares \$'000	Retained profits \$'000	Total \$'000	Minority interest \$'000	Total equity \$'000
Balances at January 1, 2008  Total comprehensive income/(expense) for the year	605,622	598,868	107,665	(150,375)	1,235,531	2,397,311	<u>27,171</u>	2,424,482
Loss for the year					(_450,139)	(_450,139)	5,451	( <u>444,688</u> )
Other comprehensive income/(expense): Change in fair value of investments Fair value on shares disposed of during the year Surplus on revaluation of land and buildings Currency translation differences on foreign subsidiaries	- - - -	- 119,016 122,996	39,022 ( 88,686)	- - - -	- - - -	39,022 ( 88,686) 119,016 122,996	- - - -	39,022 ( 88,686) 119,016 
Other comprehensive income/(expense) for the year, net of taxation		242,012	(49,664)			192,348		192,348
Total comprehensive income/(expense) for the year		242,012	(49,664)	<del></del>	(_450,139)	(_257,791)	5,451	(_252,340)
Transactions with owners, recorded directly in equity								
Dividends (note 31)	-	-	-	-	( 79,671)	( 79,671)	( 1,503)	( 81,174)
Own shares acquired by Gleaner Company Limited Employee Investment Trust (GCLEIT)	-	-	-	( 97,095)	-	( 97,095)	-	( 97,095)
Own shares sold by Gleaner Company Limited Employee Investment Trust (GCLEIT)			<u></u>	_50,244		50,244		50,244
Total contributions by and distributions to owners				( <u>46,851</u> )	(79,671)	(_126,522)	(_1,503)	(_128,025)
Balances at December 31, 2008	605,622	840,880	58,001	( <u>197,226</u> )	705,721	2,012,998	<u>31,119</u>	2,044,117
Total comprehensive income/(expense) for the year								
Profit/(loss) for the year					224,007	224,007	(15,827)	208,180
Other comprehensive income/(expense) for the year: Change in fair value of investments Surplus on revaluation of land and buildings Currency translation differences on foreign subsidiaries	- - -	( 5,111) ( 99,653)	( 52,109)	- - -	- - -	( 52,109) ( 5,111) ( 99,653)	- - -	( 52,109) ( 5,111) ( 99,653)
Other comprehensive expense for the year, net of taxation		( <u>104,764</u> )	( <u>52,109</u> )			(_156,873)		(_156,873)
Total comprehensive income/(expense) for the year		( <u>104,764</u> )	( <u>52,109</u> )		224,007	67,134	(15,827)	51,307
Transactions with owners, recorded directly in equity								
Dividends (note 31)	-	-	-	-	( 62,768)	( 62,768)	-	( 62,768)
Own shares sold by Gleaner Company Limited Employee Investment Trust (GCLEIT)				5,804		5,804		5,804
Total distributions to owners				5,804	(_62,768)	(56,964)		(56,964)
Balances at December 31, 2009	605,622	<u>736,116</u>	5,892	( <u>191,422</u> )	866,960	2,023,168	<u>15,292</u>	<u>2,038,460</u>

The accompanying notes form an integral part of the financial statements.

# THE GLEANER COMPANY LIMITED YEAR ENDED DECEMBER 31, 2009 Company Statement of Changes in Equity

	Share capital \$'000	Capital reserves \$'000	Fair value reserves \$'000	Retained profits \$'000	Total equity \$'000
Balances at January 1, 2008  Total comprehensive income/(expense) for the year	605,622	412,358	106,712	1,095,628	2,220,320
Loss for the year	-	-	-	(513,002)	( 513,002)
Other comprehensive income/(expense):					
Change in fair value of investments	-	-	28,357	-	28,357
Fair value on shares disposed of during the year	-	-	( 88,686)	-	( 88,686)
Transfer of change in fair value of investments to profit/loss	-	100.020	10,770	-	10,770
Surplus on revaluation of land and buildings		100,029			100,029
Other comprehensive income/(expense) for the year, net of taxation	<u> </u>	100,029	( <u>49,559</u> )	<u> </u>	50,470
Total comprehensive income/(expense) for the year		100,029	( <u>49,559</u> )	(_513,002)	(462,532)
Transactions with owners, recorded directly in equity					
Dividends (note 31)				( <u>84,787</u> )	( <u>84,787</u> )
Balances at December 31, 2008	605,622	<u>512,387</u>	57,153	497,839	1,673,001
<b>Total comprehensive income/(expense) for the year</b> Profit for the year		<u>-</u>		482,349	482,349
Other comprehensive income/(expense):					
Change in fair value of investments	-	-	( 52,167)	-	( 52,167)
Surplus on revaluation of land and buildings		(_11,277)	<del></del>		( <u>11,277</u> )
Other comprehensive expense for the year, net of taxation		( 11,277)	(_52,167)		( 63,444)
		<u> </u>	· · · · · · · · · · · · · · · · · · ·		\
Total comprehensive income/(expense) for the year	<u> </u>	(_11,277)	( <u>52,167</u> )	482,349	418,905
Transactions with owners, recorded directly in equity					
Dividends (note 31)				( <u>66,618</u> )	(66,618)
Balances at December 31, 2009	605,622	<u>501,110</u>	4,986	913,570	2,025,288

# THE GLEANER COMPANY LIMITED YEAR ENDED DECEMBER 31, 2009 Statements of Cash Flows

	Gr	oup	Company	
	2009	2008	2009	2008
	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities				
Profit/(loss) for the year	208,180	(444,688)	482,349	(513,002)
Adjustments to reconcile profit to net cash (used)/provided				
by operating activities:	105 701	100.060	60 146	72 509
Depreciation Amortisation	105,701 2,154	109,969	69,146 2,154	72,598
Deferred taxation, net	(161,823)	(21,126)	(153,853)	( 18,845)
Employees benefit asset, net	34,472	( 6,889)	45,900	400
Loss/(gain) on disposal of property, plant and equipment	( 2,187)	( 2,792)	( 2,241)	( 2,670)
Impairment losses on subsidiaries	-	-,,,,	-	443,283
Transfer of change in fair value of investment to profit/loss	_	10,770	-	10,770
Impairment on intangible assets	-	367,835	-	-
Net unrealised exchange losses/(gains)	(99,653)	113,722	-	-
Gain on disposal of investments	-	(87,704)	-	(94,176)
Gain on disposal of subsidiary	( 32,563)	-	(351,317)	-
Interest income	( 19,665)	( 31,515)	( 42,704)	( 48,734)
Interest expense	13,614	11,821	10,113	26,435
Income tax	3,271	13,327		
	51,501	32,730	59,547	(123,941)
Tax paid	(5,198)	( 82,551)	_	(48,386)
Interest paid	(7,994)	(38,438)	(10,113)	( 26,435)
Trade and other receivables	(347,695)	159,864	(184,846)	180,660
Prepayments	1,403	(1,492)	(4,506)	(6,385)
Inventories and goods-in-transit	35,071	( 34,777)	38,036	( 56,677)
Securities purchased under agreements for resale	( 98,135)	1,087	(77,577)	(4,246)
Trade and other payables	107,916	127,402	( 10,204)	134,654
Deferred income	30,142	(_3,571)		
Net cash (used)/provided by operating activities	(232,989)	160,254	( <u>189,663</u> )	49,244
Cash flows from investing activities				
Interest received	18,416	31,358	42,436	47,828
Additions to property, plant and equipment	( 83,535)	( 56,058)	( 52,863)	( 38,115)
Proceeds from sale of property, plant and equipment	2,880	6,189	2,880	5,646
Proceeds from sale of subsidiary	353,967	-	353,967	-
Investments	( 16,715)	61,945	(4,965)	109,228
Acquisition of intangible asset	( <u>10,770</u> )		( <u>10,770</u> )	
Net cash provided by investing activities	<u>264,243</u>	43,434	330,685	124,587
Cash flows from financing activities				
Long-term receivable	14,130	510	( 83,800)	10
Long-term liabilities	( 5,968)	( 46,199)	( 5,688)	( 20,321)
Dividends paid	( <u>62,768</u> )	( <u>81,174</u> )	( <u>66,618</u> )	( <u>84,787</u> )
Net cash used by financing activities	( <u>54,606</u> )	( <u>126,863</u> )	( <u>156,106</u> )	(_105,098)
Net (decrease)/increase in cash and cash equivalents	( 23,352)	76,825	( 15,084)	68,733
Cash and cash equivalents at beginning of the year	78,531	1,706	13,532	(55,201)
Cash and cash equivalents at end of the year	<u>55,179</u>	<u>78,531</u>	( <u>1,552</u> )	<u>13,532</u>
Comprised of:				
Cash and bank balances	70,923	106,856	14,192	31,544
Bank overdraft	( <u>15,744</u> )	(_28,325)	(15,744)	( <u>18,012</u> )
	<u>55,179</u>	<u>78,531</u>	( <u>1,552</u> )	<u>13,532</u>

The accompanying notes form an integral part of the financial statements.

Notes to the Financial Statements December 31, 2009

#### 1. Identification

The Gleaner Company Limited ("company" or "parent company") is incorporated under the laws of, and is domiciled in, Jamaica. The principal activities of the company and its subsidiaries [collectively referred to as the "group" (note 2(e) (i)] are the publication and printing of newspapers, radio broadcasting and the sale of books and stationery. Its registered office is located at 7 North Street, Kingston.

The company, established in 1897, is the holding company of the following subsidiary companies:

		<u>2009</u>	<u>2008</u>
(a)	Sangster's Book Stores Limited and its		
	wholly-owned subsidiary,		
	The Book Shop Limited (note 29)	-	100%
(b)	Popular Printers Limited and its		
	wholly-owned subsidiaries,		
	Creek Investments Limited		
	Selectco Publications Limited		
	Associated Enterprise Limited	100%	100%
	Selectco Publications Limited		
	owns 33 1/3% of the shares in		
	Jamaica Joint Venture Investment		
	Company Limited, and		
	50% of the shares in A Plus Learning Limited		
(c)	Independent Radio Company Limited	65%	65%
	* *	100%	100%
	*		
. /	* • · · /		
	The Gleaner Company (USA) Limited.	100%	100%
(c) (d) (e)	Company Limited, and 50% of the shares in A Plus Learning Limited Independent Radio Company Limited GV Media Group Limited The Gleaner Company (Canada) Inc. and its wholly-owned subsidiary,	100%	100%

All these companies are incorporated under the laws of Jamaica with the exception of GV Media Group Limited, The Gleaner Company (Canada) Inc. and The Gleaner Company (USA) Limited, which are incorporated in the United Kingdom, Canada and the United States of America, respectively. The parent company's shares are quoted on the Jamaica Stock Exchange.

On January 27, 2009 Selecto Publications Limited obtained control of A Plus Learning Limited, a computer software development company, by acquiring 50% of shares and voting interests in the company. The results of the company are not considered material to these financial statements and have not been consolidated.

The company entered an agreement on December 22, 2009 to dispose of its wholly-owned subsidiary, Sangster's Book Stores Limited and its subsidiary, the Book Shop Limited (see note 29).

Notes to the Financial Statements (Continued) December 31, 2009

#### 2. Basis of preparation

#### (a) Statement of compliance:

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) and their interpretations, issued by the International Accounting Standards Board (IASB), and comply with the provisions of the Jamaican Companies Act.

#### (b) Basis of measurement:

The financial statements are prepared on the historical cost basis, except for buildings [note 6(c)] and available-for-sale investments (note 12), which are measured at fair value.

#### (c) Functional and presentation currency:

The financial statements are presented in Jamaica dollars, which is the company's functional currency.

#### (d) Use of estimates and judgements:

The preparation of the financial statements in conformity with IFRS requires management to make estimates and assumptions that affect the reported amounts of, and disclosures relating to, assets, liabilities, contingent assets and contingent liabilities at the balance sheet date and the income and expenses for the year then ended. Actual amounts could differ from those estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of IFRS that have significant effect on the financial statements and estimates with a significant risk of material adjustments in the next financial year are discussed below:

#### (i) Pension and other post-retirement benefits:

The amounts recognised in the balance sheet and income statement for pension and other post-retirement benefits are determined actuarially using several assumptions. The primary assumptions used in determining the amounts recognised include expected long-term return on plan assets, the discount rate used to determine the present value of estimated future cash flows required to settle the pension and other post-retirement obligations and the expected rate of increase in medical costs for post-retirement medical benefits.

The expected return on plan assets is assumed considering the long-term historical returns, asset allocation and future estimates of long-term investments returns. The discount rate is determined based on the estimate of yield on long-term government securities that have maturity dates approximating the terms of the group's obligation; in the absence of such instruments in Jamaica, it has been necessary to estimate the rate by extrapolating from the longest-tenor security on the market. The estimate of expected rate of increase in medical costs is determined based on inflationary factors. Any changes in these assumptions will impact the amounts recorded in the financial statements for these obligations.

Notes to the Financial Statements (Continued) December 31, 2009

#### 2. Basis of preparation (continued)

- (d) Use of estimates and judgements (continued):
  - (ii) Allowance for impairment losses on receivables:

In determining amounts recorded for impairment losses in the financial statements, management makes judgements regarding indicators of impairment, that is, whether there are indicators that suggest there may be a measurable decrease in the estimated future cash flows from receivables, for example, default and adverse economic conditions. Management also makes estimates of the likely estimated future cash flows from impaired receivables, as well as timing of such cash flows. Historical loss experience is applied where indicators of impairment are not observable on individual significant receivables with similar characteristics, such as credit risks.

(iii) Impairment of intangible assets

Impairment of intangible assets is dependent upon management's internal assessment of future cashflows from the cash-generating units that gave rise to the assets. That internal assessment determines the amount recoverable from future use of those units. In addition, the estimate of the amount recoverable from future use of those units is sensitive to the discount rates used. See note 8 for additional information on intangible assets.

It is possible, based on existing knowledge, that outcomes that are different from these assumptions could require a material adjustment to the carrying amount reflected in future financial statements.

- (e) Basis of consolidation:
  - (i) Subsidiaries are entities controlled by the company. Control exists when the company has the power directly or indirectly, to govern the financial and operating policies of an entity so as to obtain benefits from its activities. The financial statements of subsidiaries are included in the consolidated financial statements from the date control commences until the date that control ceases.

The consolidated financial statements comprise the financial results of the company and its subsidiaries, including The Gleaner Company Limited Employee Investment Trust, a special purpose entity (SPE), prepared to December 31, 2010. The principal operating subsidiaries are listed in note (1) and are referred to as "subsidiaries" or "subsidiary". The company and its subsidiaries are collectively referred to as the "group". The results of associated companies are also included to the extent explained in note 3(o).

An SPE is consolidated if, based on an evaluation of the substance of its relationship with the group and the SPE's risks and rewards, the group concludes that it controls the SPE.

(ii) Intra-group balances and transactions, and any unrealised gains arising from intra-group transactions are eliminated in preparing the consolidated financial statements. Ordinary shares held by third parties in the company's subsidiaries are included in minority interests reported in the financial statements.

Notes to the Financial Statements (Continued) December 31, 2009

#### 2. Basis of preparation (continued)

(f) Standards adopted during the year:

The adoption of the following standards and amendments, which became effective during the year, resulted in additional disclosures in the financial statements as described below:

- IFRS 8 *Operating Segments* replaces IAS 14. It requires segment disclosure based on the components of the group that management monitors in making decisions about operating matters, as well as qualitative disclosures on segments. Segments are reportable based on threshold tests related to revenues, results and assets. The additional disclosures are included in note 32.
- Revised IAS 23 Borrowing Costs removes the option to expense borrowing costs and requires that an
  entity capitalise borrowing costs directly attributable to the acquisition, construction or production of a
  qualifying asset as part of the cost of that asset. The revised standard did not have an impact on the
  revised financial statements.
- Revised IAS 1 *Presentation of Financial Statements* (2007) introduces the term "total comprehensive income", which represents changes in equity during a period other than those changes resulting from transactions with owners in their capacity as owners. Total comprehensive income may be presented in either a single statement of comprehensive income (effectively combining both the income statement and all non-owner changes in equity in a single statement), or in an income statement and a separate statement of comprehensive income. The adoption of this standard has led to the inclusion of the statements of comprehensive income at pages 4 and 5.
- Amendments to IAS 32 Financial Instruments: Presentation and IAS 1 Presentation of Financial Statements Puttable Financial Instruments and Obligations Arising on Liquidation requires puttable instruments, and instruments that impose on the entity an obligation to deliver to another party a pro rata share of the net assets of the entity only on liquidation, to be classified as equity if certain conditions are met. The amendments, which become mandatory for the 2009 consolidated financial statements, with retrospective application required, did not have any impact on the group's financial statements.
- Amendment to IFRS 2 Share-based Payment Vesting Conditions and Cancellations clarifies the
  definition of vesting conditions, introduces the concept of non-vesting conditions, requires non-vesting
  conditions to be reflected in grant-date fair value and provides the accounting treatment for non-vesting
  conditions and cancellations. The amendments to IFRS 2 did not have any impact on the group's
  financial statements.
- Amendments to IFRS 7 *Financial Instruments: Disclosures* requires enhanced disclosures in respect of two aspects: disclosures over fair value measurement relating to financial instruments specifically in relation to disclosures over the inputs used in valuation techniques and the uncertainty associated with such valuations; and improving disclosures over liquidity risk to address current diversity in practice. The group has provided additional disclosures in note 4(d) of these financial statements.

Notes to the Financial Statements (Continued) December 31, 2009

#### 3. Significant accounting policies

#### (a) Property, plant and equipment:

#### (i) Owned assets:

Items of property, plant and equipment are stated at cost, or valuation, less accumulated depreciation and impairment losses [see note 3(m)]. Cost includes expenditures that are directly attributable to the acquisition of the assets.

The cost of self-constructed assets includes the cost of materials and direct labour, plus any other costs directly attributable to bringing the asset to a working condition for its intended use.

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied with the part will flow to the group and its costs can be measured reliably. The costs of day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

The fair value of building is the estimated amount for which a property could be exchanged on the date of valuation between a willing buyer and a willing seller in an arm's length transaction; as determined by a professional appraiser.

#### (ii) Leased assets:

Leases, the terms of which the group assumes substantially all the risks and rewards of ownership are classified as finance leases. Assets acquired under finance leasing arrangements are stated at an amount equal to the lower of their fair value and the present value of the minimum lease payments at inception of the lease, less accumulated depreciation (see below) and impairment losses.

#### (iii) Depreciation:

Property, plant and equipment, with the exception of freehold land on which no depreciation is provided, are depreciated on both the straight-line and reducing-balance methods at annual rates estimated to write down the assets to their residual values over their expected useful lives. The depreciation rates are as follows:

Buildings [see note 6(c)] -  $2\frac{1}{2}\%$  and 5%

Machinery & equipment - 10%, 12½%, 20% and 25%

Fixtures and fittings - 10% and 20%

Motor vehicles & computer

equipment - 20% and 25%

Press - 5% Typesetting equipment - 33%

Leased assets - over the period of the leases

The depreciation methods, useful lives and residual values are reassessed at each reporting date.

Notes to the Financial Statements (Continued) December 31, 2009

#### 3. Significant accounting policies (continued)

#### (b) Intangible assets:

#### (i) Goodwill:

Goodwill arising on an acquisition represents the excess of the cost of the acquisition over the fair value of the net identifiable assets acquired. Goodwill is measured at cost, less accumulated impairment losses.

#### (ii) Newspaper titles, patents and trademarks:

Newspaper titles, patents and trademarks are stated at cost, less impairment loss, if any. The useful life is estimated to be indefinite (see note 7).

#### (iii) Other intangibles:

Other intangible assets which have finite useful lives are measured at cost, less accumulated amortisation and accumulated impairment losses.

#### (c) Employee benefits:

Employee benefits comprising pensions and other post-employment benefit asset and obligation included in the financial statements are actuarially determined by a qualified independent actuary, appointed by management. The appointed actuary's report outlines the scope of the valuation and the actuary's opinion. The actuarial valuations are conducted in accordance with IAS 19, and the financial statements reflect the group's and the company's post-employment benefit assets and obligations as computed by the actuary. In carrying out their audit, the auditors rely on the work of the actuary and the actuary's report.

#### (i) Pension obligations:

The group operates both defined-benefit and defined-contribution pension schemes (see note 8); the assets of the schemes are held separately from those of the group.

#### (a) Defined benefit scheme:

The group's net obligation in respect of the defined-benefit pension schemes is calculated separately for each scheme by estimating the amount of future benefit that employees have earned in return for their service in current and prior periods; that benefit is discounted to determine the present value, and the fair value of any scheme assets is deducted.

The discount rate is the yield at balance sheet date on long-term government instruments that have maturity dates approximating the terms of the group's obligations. The calculation is performed by a qualified actuary using the projected unit credit method.

When the benefits of a plan are improved, the portion of the increased benefit relating to past service by employees is recognised as an expense in the income statements on the straight-line basis over the average period until the benefits become vested. To the extent that the benefits vest immediately, the expense is recognised immediately in the income statements.

Notes to the Financial Statements (Continued) December 31, 2009

#### 3. Significant accounting policies (continued)

- (c) Employee benefits (continued):
  - (i) Pension obligations (continued):
    - (a) Defined benefit scheme (continued):

In calculating the group's obligation in respect of a scheme, to the extent that any cumulative unrecognised actuarial gain or loss exceeds ten percent of the greater of the present value of the defined benefit obligation and the fair value of the scheme's assets, that portion is recognised in the income statements over the expected average remaining working lives of the employees participating in the plan. Otherwise, the actuarial gain or loss is not recognised.

Where the calculation results in a benefit to the group, the recognised asset is limited to the net total of any unrecognised actuarial losses and past service costs and the present value of any future refunds from the scheme or reductions in future contributions to the scheme.

(b) Defined contribution schemes:

Obligations for contributions to defined contribution plans are recognised as an expense in the income statements as incurred.

(ii) Equity compensation benefits:

A share option scheme is operated by the parent company. Share options are granted to management and employees of the company with more than three years of service. Options are granted at the market price of the shares on the date of the grant and are exercisable at that price. Options are exercisable beginning one year from the date of grant and have a contractual option payment term of five years. The cost of providing this benefit is not recognised in these financial statements as the amounts are not considered material

#### (iii) Termination benefits:

Termination benefits are payable whenever an employee's employment is terminated before the normal retirement date or whenever an employee accepts voluntary redundancy in exchange for these benefits. The group recognises termination benefits when it is demonstrably committed to either terminate the employment of current employees according to a detailed formal plan, without possibility of withdrawal, or provision of termination benefits as a result of an offer made to encourage voluntary redundancy. Benefits falling due more than 12 months after balance sheet date are discounted to present value.

(iv) Profit-sharing and bonus plans:

A liability for employee benefits in the form of profit sharing and bonus plans is recognised in other provisions when there is no realistic alternative but to settle the liability and at least one of the following conditions is met:

- there is a formal plan and the amounts to be paid are determined before the time of issuing the financial statements; or
- past practice has created a valid expectation by employees that they will receive a bonus/profit sharing and the amount can be determined before the time of issuing the financial statements.

Liabilities for profit sharing and bonus plans are expected to be settled within 12 months and are measured at the amounts expected to be paid when they are settled.

Notes to the Financial Statements (Continued) December 31, 2009

#### 3. Significant accounting policies (continued)

#### (d) Financial instruments:

A financial instrument is any contract that gives rise to a financial asset of one enterprise and a financial liability or equity instrument of another enterprise. For the purpose of the financial statements, financial assets have been determined to include cash and cash equivalents, trade and other receivables, securities purchased under agreements for resale, investments, and long-term receivables. Financial liabilities include bank overdraft, trade and other payables and long-term liabilities.

#### (i) Classification of investments:

Management determines the classification of investments at the time of purchase and takes account of the purpose for which the investments are made. Investments are classified as loans and receivables and available-for-sale ("AFS").

Investments with fixed or determinable payments and which are not quoted in an active market are classified as loans and receivables and are stated at amortised cost, less impairment losses. Other investments held by the group are classified as available-for-sale and are stated at fair value. Available-for-sale investments include certain debt and equity securities.

# (ii) Measurement:

Financial instruments are measured initially at cost, including transaction costs.

Subsequent to initial recognition, all AFS investments are measured at fair value, except that any instrument that does not have a quoted market price in an active market and whose fair value cannot be reliably determined, is stated at cost, including transaction costs, less impairment losses.

All non-trading financial liabilities and loans and receivables are measured at amortised cost, less impairment losses. Amortised cost is calculated on the effective interest rate method. Premiums and discounts, including initial transaction costs, are included in the carrying amount of the related instrument and amortised based on the effective interest rate of the instrument.

- [i] Government of Jamaica securities which are not traded in an active market, securities purchased under resale agreements and interest-bearing deposits are stated at historical or amortised cost, less impairment losses.
- [ii] Government of Jamaica securities traded in an active market and equity securities are classified as available-for-sale and measured at fair value.
- [iii] Securities purchased under resale agreements:

Reverse repurchase agreements ("Reverse repo") are short-term transactions whereby securities are bought with simultaneous agreements for reselling the securities on a specified date and at a specified price. Reverse repos are accounted for as short-term collateralised lending, and are carried at amortised cost.

The difference between the purchase and resale considerations is recognised on the accrual basis over the period of the agreements, using the effective yield method, and is included in interest income.

# [iv] Investment in subsidiaries:

Investment in subsidiaries, for the company, is stated at cost, less impairment losses.

Notes to the Financial Statements (Continued) December 31, 2009

#### 3. Significant accounting policies (continued)

- (d) Financial instruments (continued):
  - (iii) Gains and losses on subsequent measurement:

Unrealised gains and losses arising from a change in the fair value of available-for-sale investments are recognised directly in equity. When the financial assets are impaired, sold, collected or otherwise disposed of, the cumulative gain or loss recognised in equity is transferred to the income statement.

#### (iv) Derecognition:

A financial asset is derecognised when the company loses control over the contractual rights that comprise that asset. This occurs when the rights are realised, expire or are surrendered. A financial liability is derecognised when it is extinguished.

Available-for-sale assets that are sold are derecognised and corresponding receivables from the buyer for the payment are recognised as of the date the company commits to sell the assets.

Loans and receivables are derecognised on the day they are transferred by the company.

#### (e) Cash and cash equivalents:

Cash and cash equivalents, which comprise cash and bank balances and include short-term deposits, with maturities ranging between one and three months from balance sheet date, are shown at cost. For the purpose of the statement of cash flows, bank overdraft is included as a component of cash and cash equivalents.

(f) Trade and other receivables:

These are stated at amortised cost, less impairment losses.

- (g) Taxation:
  - (i) Income tax:

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in the income statement, except to the extent that it relates to items recognised directly to equity, in which case, it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

#### (ii) Deferred tax

Deferred tax is provided, using the balance sheet liability method, for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted at the balance sheet date.

A deferred tax asset in respect of tax losses carried forward is recognised only to the extent that it is probable that future taxable profits will be available against which the losses can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Notes to the Financial Statements (Continued) December 31, 2009

#### 3. Significant accounting policies (continued)

#### (h) Inventories:

Inventories are stated at the lower of cost, determined principally on an average cost or first-in first-out (FIFO) basis and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less selling expenses.

(i) Trade and other payables and provisions:

Trade and other payables, including provisions, are stated at amortised cost. A provision is recognised in the balance sheet when the company has a legal or constructive obligation as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

#### (j) Revenue recognition:

- (i) Revenue from the sale of goods and services is recognised in the income statement when the significant risks and rewards of ownership have been transferred to the buyer. No revenue is recognised, if there are significant uncertainties regarding recovery of the consideration due, material associated costs or the possible return of goods.
- (ii) Subscription revenue is recognised over the life of the subscription. Revenue received in advance is deferred to match the revenue with the future costs associated with honouring the subscription.
- (iii) Interest income:

Interest income is recognised on the accrual basis, taking into account the effective yield on the asset.

(iv) Dividend income:

Dividend income is recognised on the date the group's right to receive payment is established.

#### (k) Expenses:

(i) Finance costs:

Finance costs comprise material bank charges, interest payments on finance leases and bank loans, and are recognised in the income statements using the effective interest rate method.

(ii) Lease payments:

Payments made under operating leases are recognised in the income statement on the straight-line basis over the term of the lease.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Notes to the Financial Statements (Continued) December 31, 2009

#### 3. Significant accounting policies (continued)

#### (l) Foreign currencies:

Foreign currency balances outstanding at the balance sheet date are translated at the rates of exchange ruling on that date [US\$1 = J\$89.60 (2008: J\$80.47); £1= J\$143.55 (2008: J\$116.84); Can\$1 = J\$84.57 (2008: J\$65.54). Transactions in foreign currencies are converted at the rates of exchange ruling at the dates of those transactions.

Gains and losses arising from fluctuations in exchange rates are included in the income statement. For the purpose of the statement of cash flows, all foreign currency gains and losses recognised in the income statement are treated as cash items and included in cash flows from operating or financing activities along with movements in the principal balances.

The reporting currencies of the foreign subsidiaries (see note 1) are also the currencies in which their economic decisions are formulated. For the purpose of the financial statements, revenues, expenses, gains and losses have been translated at the average rates of exchange for the year; assets and liabilities have been translated at exchange rates ruling at the balance sheet date.

Unrealised gains and losses arising on translation of net stockholders' equity in foreign subsidiaries are taken to equity on the group balance sheet and added or deducted to reflect the underlying group cash flows from operating activities on the group statement of cash flows.

#### (m) Impairment:

#### (i) Financial assets:

A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset. Objective evidence that financial assets are impaired can include default or delinquency by a customer or counter party, indications that the customer or counter party will enter bankruptcy or a significant or prolonged decline in fair value in respect of quoted equities.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount, and the present value of the estimated future cash flows discounted at the original effective interest rate. An impairment loss in respect of an available-for-sale financial asset is calculated by reference to its current fair value.

Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risks characteristics.

All impairment losses are recognised in profit or loss. Any cumulative loss in respect of an available-for-sale financial asset recognised previously in equity is transferred to profit or loss.

An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised. For financial assets measured at amortised cost and available-

Notes to the Financial Statements (Continued) December 31, 2009

#### 3. Significant accounting policies (continued)

- (m) Impairment (continued):
  - (i) Financial assets (continued):

for-sale financial assets that are debt securities, the reversal is recognised in profit or loss. For available-for-sale financial assets that are equity securities, the reversal is recognised directly in equity.

#### (ii) Non-financial assets:

The carrying amounts of the group's non-financial assets, other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated. For goodwill and intangible assets that have indefinite lives, recoverable amount is estimated at each reporting date.

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups. Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amount of the other assets in the unit (group of units) on a *pro rata* basis.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss in respect of goodwill is not reversed. In respect of other assets, impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss has been recognised.

#### (n) Related party balances and transactions:

A party is related to the company if:

- (i) directly or indirectly through one or more intermediaries the party: -
  - controls, is controlled by, or is under common control with the company (this included parents, subsidiaries and fellow subsidiaries):
  - has an interest in the company that gives it significant influence over the company, or
  - has joint control over the company
- (ii) the party is an associate of the company;
- (iii) the party is a joint venture in which the company is a venturer;

Notes to the Financial Statements (Continued) December 31, 2009

#### 3. Significant accounting policies (continued)

- (n) Related party balances and transactions (continued):
  - (iv) the party is a member of the key management personnel of the company or its parent;
  - (v) the party is a close member of the family of any individual referred to in (i) and (iv) above;
  - (vi) the party is an entity that is controlled, jointly controlled or significantly influenced by, or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v); or
  - (vii) the party is a post-employment benefit plan for the benefit of employees of the company, or any company that is related party of the company.

A related party transaction is a transfer of resources, services or obligations between related parties, regardless of whether a price is charged.

#### (o) Associated companies:

Jamaica Joint Venture Company Limited and its subsidiaries are associated companies, which are shown at cost. The company has not adopted the equity method of accounting for investments as the directors of the company do not consider that they exercise significant influence over the financial or operating policies of Jamaica Joint Venture Investment Company Limited and its subsidiaries (see note 11).

#### (p) Discontinued operations

A discontinued operation is a component of the group's business that represents a separate major line of business or geographical area of operations that has been disposed of or is held for sale, or is a subsidiary acquired exclusively with the view to resale. Classification as a discontinued operation occurs upon disposal or when the operation meets the criteria to be classified as held for sale, if earlier. When an operation is classified as a discontinued operation, the comparative statement of comprehensive income is restated as if the operation had been discontinued from the start of the comparative period.

#### (q) Segment reporting:

An operating segment is a component of the group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the group's other components. All operating segments' operating results are reviewed regularly by the group's CEO to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available

#### (r) New standards and interpretations issued but not yet adopted:

New standards, and interpretations of and amendments to existing standards, that are not yet effective:

At the date of authorisation of the financial statements, certain new standards, and amendments to and interpretations of existing standards, have been issued which are not yet effective and which the group has not early-adopted. The group has assessed the relevance of all such new standards, amendments and interpretations with respect to its operations and has determined that the following may be relevant to its operations and has concluded as follows:

Notes to the Financial Statements (Continued) December 31, 2009

#### 3. Significant accounting policies (continued)

- (r) New standards and interpretations issued but not yet effective (continued):
  - Revised IFRS 3 Business Combinations becomes effective for annual reporting periods beginning on or after July 1, 2009 and will be applied in the group's 2010 financial statements. The definition of a business combination has been revised and focuses on control. All items of consideration transferred by the acquirer are measured and recognised at fair value as of the acquisition date, including contingent consideration. An acquirer can elect to measure non-controlling interest at fair value at the acquisition date or on a transaction by transaction basis. New disclosure requirements have been introduced. The revisions are not expected to have any significant impact on the financial statements.
  - IAS 27 (Revised) Consolidated and Separate Financial Statements becomes effective for annual reporting periods beginning on or after July 1, 2009 and will be applied in the group's 2010 financial statements. It requires the effects of all transactions with non-controlling interests to be recorded in equity if there is no change in control and these transactions will no longer result in goodwill or gains and losses. It also specifies the accounting when control is lost, requiring that any remaining interest in the entity be remeasured to fair value, and a gain or loss be recognized in profit or loss. The group is assessing the impact the revision will have on the 2010 financial statements.
  - *IAS 39 (Amendment), Financial Instruments: Recognition and Measurement* becomes effective for annual reporting periods beginning on or after July 1, 2009. The amendment provided clarification that it is possible for there to be movements into and out of the fair value through profit or loss category where:
    - A derivative commences or ceases to qualify as a hedging instrument in cash flow or net investment hedge.
    - Financial assets are reclassified following a change in policy by an insurance company in accordance with IFRS 4.

The definition of financial asset or financial liability at fair value through profit or loss as it relates to items that are held for trading has been amended. This clarifies that a financial asset or liability that is part of a portfolio of financial instruments managed together with evidence of an actual recent pattern of short-term profit-taking is included in such a portfolio on initial recognition. There is also the removal of a segment as an example of what may be considered a party external to the reporting entity. When remeasuring the carrying amount of a debt instrument on cessation of fair value hedge accounting, the amendment clarifies that a revised effective interest rate (calculated at the date fair value hedge accounting ceases) is used. The group is assessing the impact the amendment will have on the 2010 financial statements.

• *IFRIC 17*, *Distribution of Non-Cash Assets to Owners* is effective for annual reporting periods beginning on or after July 1, 2009 and is required to be applied prospectively; earlier application is permitted. IFRIC 17 provides that a dividend payable should be recognised when appropriately authorised and no longer at the entity's discretion. Where an owner has a choice of a dividend of a non-cash asset or cash, the dividend payable is estimated considering both the fair value and probability of the owners selecting each option. The dividend payable is measured at the fair value of the net assets to be distributed. The difference between fair value of the dividend paid and the carrying amount of the net assets distributed is recognised in profit or loss. This interpretation is not expected to have any significant impact on the 2010 financial statements.

Notes to the Financial Statements (Continued) December 31, 2009

#### 3. Significant accounting policies (continued)

- (r) New standards and interpretations issued but not yet effective (continued):
  - *IFRS 9, Financial Instruments*, is effective for annual reporting periods beginning on or after January 1, 2013. The standard retains but simplifies the mixed measurement model and establishes two primary measurement categories for financial assets: amortised cost and fair value. The standard will be applied in the group's 2010 financial statements but it is not expected to have any significant impact on those financial statements
  - Amendment to IAS 32 Financial Instruments: Presentation, is effective for annual reporting periods beginning February 1, 2010. The amendment requires that rights, options or warrants to acquire a fixed number of the entity's own equity instruments for a fixed amount of any currency are equity instruments if the entity offers the rights, options or warrants pro rata to all of its existing owners of the same class of its own non-derivative equity instruments. The group is assessing the impact, if any, the amendment will have on its 2011 financial statements.

#### 4. Financial risk management

The group has exposure to the following risks from its use of financial instruments: credit risk, liquidity risk and market risk.

This note presents information about the group's exposure to each of the above risks, the group's objectives, policies and processes for measuring and managing risk. Further quantitative disclosures are included throughout these consolidated financial statements.

The Board of Directors has overall responsibility for the establishment and oversight of the group's risk management framework. The group's risk management policies are established to identify and analyse the risks faced by the group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the group's activities. The group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Group Audit Committee oversees how management monitors compliance with the group's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the group. The Group Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures.

#### (a) Credit risk

Credit risk is the risk of financial loss to the group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the group's receivables from customers, investment and cash and cash equivalents.

Notes to the Financial Statements (Continued) December 31, 2009

#### 4. Financial risk management (continued)

(a) Credit risk (continued)

#### Trade and other receivables

The group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The demographics of the group's customer base, including the default risk of the industry and country, in which customers operate, has less of an influence on credit risk.

A credit policy has been established under which each new customer is analysed individually for creditworthiness before the group's standard payment and delivery terms and conditions are offered. The group's review includes review of the customer's financial strength, history with the company if any, payment habits to existing suppliers and bank references. Credit limits are established for each customer and require the authorisation by approved personnel. Customers that fail to meet the group's benchmark creditworthiness may transact with the group only on a prepayment basis.

More than 98 percent of the group's customers have been transacting with the group for over four years, and losses have occurred infrequently. In monitoring customer credit risk, customers are grouped according to the ageing of their debt. Trade and other receivables relate mainly to the group's media service customers.

The group does not require collateral in respect of trade and other receivables.

The group establishes an allowance for impairment that represents its estimate of specific losses in respect of trade and other receivables. The group's allowances for impairment of trade receivables are based on the extent of default, including its ageing profile and other external factors indicating inability to collect.

Based on customer default rates, the group believes that no impairment allowance is necessary in respect of trade receivables not past due or past due to 30 days. Ninety-five percent of the balance relates to customers that have a good track record with the group.

The allowance accounts in respect of accounts receivables are used to record impairment losses, unless the group is satisfied that no recovery of the amount owing is possible. At that point, the amounts considered irrecoverable are written off the financial asset directly (see note 15).

#### Investments, cash and cash equivalents and securities purchased under agreement for resale

The group limits its exposure to credit risk by only investing in liquid securities and only with counterparties that are licensed under the Financial Institutions Act and Financial Services Commission. The group's investment portfolio consists of Government of Jamaica instruments. The group holds collateral for securities purchased under resale agreements.

Management does not expect any counterparty to fail to meet its obligations.

Notes to the Financial Statements (Continued) December 31, 2009

# 4. Financial risk management (continued)

#### (a) Credit risk (continued)

#### **Exposure to credit risk**

The carrying amount of financial assets represents the maximum credit exposure.

The maximum exposure to credit risk at reporting date was:

	Gro	up	<b>Company</b>		
	2009	2008	2009	2008	
	<b>\$'000</b>	<b>\$'000</b>	<b>\$</b> '000	<b>\$</b> '000	
Cash and cash equivalents	70,923	160,856	14,192	31,544	
Securities purchased under					
agreements for resale	135,046	74,447	81,823	4,246	
Trade and other receivables	819,450	598,609	837,211	640,103	
Long-term receivables	84,959	-	84,069	-	
Investments	49,877	62,568	49,877	55,045	
	<u>1,160,255</u>	<u>896,480</u>	<u>1,067,172</u>	<u>730,938</u>	

The maximum exposure to credit risk for trade receivables at the reporting date by geographic region was:

	Gro	oup	Company Carrying Amount		
	Carrying	Amount			
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000	
Domestic	398,120	474,738	480,019	582,607	
Overseas	29,377	32,694	<u> </u>	<u> </u>	
	<u>427,497</u>	<u>507,432</u>	<u>480,019</u>	<u>582,607</u>	

The maximum exposure to credit risk for trade receivables at the reporting date of customers by segments was:

	Green	Group		
	Carrying	Amount		
	<u>2009</u>	<u>2008</u>		
	\$'000	\$'000		
Media service	427,312	456,683		
Books and stationery	-	44,748		
Other	<u> 185</u>	6,001		
	<u>427,497</u>	<u>507,432</u>		

There has been no change to the group's exposure to credit risk on the manner in which it manages and measures risk.

Notes to the Financial Statements (Continued) December 31, 2009

#### 4. Financial risk management (continued)

# (b) Liquidity risk

Liquidity risk is the risk that the group will not be able to meet its financial obligations as they fall due. The group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the group's reputation.

Typically, the group ensures that it has sufficient cash on demand and marketable securities to meet expected operational expenses including the servicing of financial obligations. This excludes the potential impact of extreme circumstances that cannot reasonably be predicted, such as natural disasters. In addition, the group maintains a line of credit of J\$23 million in overdraft facility.

The following are the contractual maturities of financial liabilities, including interest payments and excluding the impact of netting agreements.

excluding the impact of net	ting agreements.					
			Group			
			2009			
	Carrying Amount \$'000	Contractual cash flows \$'000	1 yr or less \$'000	1-2 yrs \$'000	2-5 yrs \$'000	More than 5 yrs \$'000
	<u>\$ 000</u>	<u>\$ 000</u>	<u>\$ 000</u>	<u>\$ 000</u>	<u>\$ 000</u>	<u>\$ 000</u>
Long –term liabilities	47,318	110,954	11,612	1,907	35,255	62,180
Trade and other payables Bank overdraft	606,998 	606,998 15,744	606,998 <u>15,744</u>	- 	<u>-</u>	<u>-</u>
	<u>670,060</u>	<u>733,696</u>	<u>634,354</u>	<u>1,907</u>	<u>35,255</u>	<u>62,180</u>
			Group			
			2008			
	Carrying	Contractual	1 yr			More than
	Amount	cash flows	or less	1-2 yrs	2-5 yrs	5 yrs
	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>
Long –term liabilities	53,286	120,830	13,453	21,852	17,268	68,257
Trade and other payables Bank overdraft	666,016 28,325	666,016 28,325	666,016 28,325	- -	- -	- -
	747,627	815,171	707,794	21,852	17,268	68,257
			Company	,		
	-		2009			
	Carrying	Contractual	1 yr			More than
	Amount	cash flows	or less	1-2 yrs	2-5 yrs	5 yrs
	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>
Long –term liabilities	15,850	19,733	6,618	1,776	11,339	-
Trade and other payables Bank overdraft	434,583 	434,583 	434,583 	- -	- -	- -
	466,177	470,060	456,945	1,776	11,339	

Notes to the Financial Statements (Continued) December 31, 2009

# 4. Financial risk management (continued)

# (b) Liquidity risk (continued)

			Company	Ÿ.					
		2008							
	Carrying Amount <u>\$'000</u>	Contractual cash flows \$'000	1 yr or less \$'000	1-2 yrs <u>\$'000</u>	2-5 yrs \$'000	More than 5 yrs \$'000			
Long –term liabilities	21,538	27,065	8,171	1,626	17,268	-			
Trade and other payables Bank overdraft	443,014 	443,014 	443,014 18,012	- 	<u>-</u>	- -			
	<u>482,564</u>	<u>488,091</u>	<u>469,197</u>	<u>1,626</u>	<u>17,268</u>				

There has been no change to the group's exposure to liquidity risk or the manner in which it manages or measures risk.

#### (c) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk. There has been no change to the group's exposure to market risk or the manner in which it measures and manages this risk.

#### (i) Currency risk

The group is exposed to currency risk on sales, purchases and borrowings that are denominated in a currency other than the respective functional currency of group. The main currencies are the United States dollar (US\$), Pound Sterling (GBP) and Canadian dollar (Can \$).

The group ensures that the risk is kept to an acceptable level by monitoring its risk exposure and by maintaining funds in US dollars as a hedge against adverse fluctuations in exchange rates.

The group's investments in overseas subsidiaries are not hedged as those currency positions are considered to be long-term in nature.

The group's exposure to foreign currency risk are as follows:

				Group		
		2009		· <del></del>	2008	
	USD ('000)	GBP ('000)	CAD ('000)	USD ('000	_	CAD ('000)
Investments	546	-	-	680	) -	115
Trade and other receivables	-	256	171	-	192	62
Securities purchased under resale agreement Trade payables Cash and cash equivalents	978 (1,362) <u>116</u>	(542) <u>16</u>	( 201) 220	10 (2,74: 	3) (676)	(191) 311
Net exposure	<u>278</u>	( <u>270</u> )	<u>190</u>	( <u>1,85</u> )	<u>6</u> ) ( <u>453</u> )	<u>297</u>

Notes to the Financial Statements (Continued) December 31, 2009

# 4. Financial risk management (continued)

- (c) Market risk (continued)
  - (i) Currency risk (continued)

	Company							
		2009		2008				
	USD ('000)	GBP ('000)	('000)	USD ('000)	GBP ('000)	CAD ('000)		
Investments	541	-	-	680	-	-		
Trade payables	(1,362)	(126)	=	(2,195)	(1)	-		
Securities purchased under resale agreement	866	-	-	-	-	-		
Cash and cash equivalents	<u>116</u>			99				
Net exposure	<u>161</u>	( <u>119</u> )	<u>-</u>	( <u>1,416</u> )	( <u>1</u> )			

#### Sensitivity analysis

A strengthening/weakening of the Jamaica dollar against the following currencies at December 31 would have increased/(decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant. The analysis is performed on the same basis for 2008.

	Group										
			2	009							
		In	crease		Decrease						
Currency	% weakening	effect on equity \$'000	effect on profit/loss \$'000	% strengthening	effect on equity \$'000	effect on profit/loss \$'000					
USD	9.00	4,403	(2,161)	3.00	(1,468)	720					
GBP	9.00	-	(3,488)	3.00	-	1,163					
CAD	9.00	<u>-</u>	<u>1,446</u>	<u>3.00</u>		( <u>482</u> )					

	Group										
2008											
		In	crease		Decrease						
Currency	% weakening	effect on equity \$'000	effect on profit/loss \$'000	% strengthening	effect on equity \$'000	effect on profit/loss \$'000					
USD	9.00	4,925	(18,367)	3.00	1,095	6,122					
GBP	9.00	_	( 4,763)	3.00	-	1,588					
CAD	9.00		<del></del>	3.00	<del></del>	( <u>584</u> )					

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Notes to the Financial Statements (Continued) December 31, 2009

# 4. Financial risk management (continued)

- (c) Market risk (continued)
  - (i) Currency risk (continued)

Company									
-		In	crease	009	Deci	rease			
Currency	% weakening	effect on equity \$'000	effect on profit/loss \$'000	% strengthening	effect on equity \$'000	effect on profit/loss \$'000			
USD GBP	9.00 9.00	4,403	(3,064) ( <u>1,537</u> )	3.00 3.00	(1,468)	1,021 ( <u>512</u> )			

	Company									
			2	008						
		In	crease		Dec	rease				
Currency	% weakening	effect on equity \$'000	effect on profit/loss \$'000	% strengthening	effect on equity \$'000	effect on profit/loss \$'000				
USD GBP	9.00 9.00	4,925 	(15,180) ( <u>11</u> )	3.00 3.00	- 	5,060 <u>4</u>				

# (ii) Interest rate risk

The group minimizes interest rate risk by investing mainly in fixed rate government securities and contrasting liabilities at fixed rates, where possible.

#### **Profile**

At the reporting date, the interest rate profile of the group's interest-bearing financial instruments was:

	Gr	oup	<b>Company</b>		
	<u>2009</u>	<u>2008</u>	<u>2009</u>	<u>2008</u>	
	<b>\$'000</b>	<b>\$</b> '000	<b>\$</b> '000	\$'000	
Fixed rate instruments					
Financial assets	184,434	136,624	131,211	58,802	
Financial liabilities	( <u>47,318</u> )	( <u>8,650</u> )	( <u>15,850</u> )	( <u>8,128</u> )	
	<u>137,116</u>	<u>127,974</u>	<u>115,361</u>	<u>50,674</u>	
Variable rate instruments					
Financial liabilities	( <u>15,744</u> )	( <u>28,325</u> )	( <u>15,744</u> )	( <u>18,012</u> )	

Notes to the Financial Statements (Continued) December 31, 2009

#### 4. Financial risk management (continued)

- (c) Market risk (continued)
  - (ii) Interest rate risk (continued)

#### Fair value sensitivity analysis for fixed rate instruments

The group does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not affect profit.

A change of 300 (2008: 300) basis points in interest rates would have increased or decreased equity by \$13,056 (2008: \$1,122,014).

#### Cash flow sensitivity analysis for variable rate instruments

A change of 300 (2008: 300) basis points in interest rates at the reporting date would have increased/(decreased) profit by \$473,280 (2008: \$847,050). This analysis assumes that all other variables, in particular foreign currency rates, remain constant. The analysis is performed on the same basis for 2008.

#### **Equity price risk**

The Board monitors the mix of debt and equity securities in its investment portfolio based on market expectations. This risk is managed by the monitoring of the market value of the securities on the Jamaica Stock Exchange and the companies' quarterly financial performance.

#### Sensitivity analysis – equity price risk

Most of the group's equity investments are listed on the Jamaica Stock Exchange. A 20% (2008: 20%) increase or decline in the JSE All Jamaica Composite at the reporting date would have increased /decreased equity by \$675,420 (2008: \$3,700,440).

There would be no impact on profit or loss at the reporting date as there were no investments designated as fair value through profit or loss.

#### (d) Fair values

Fair value amounts represent estimates of the arm's length consideration that would be currently agreed upon between knowledge willing parties who are under compulsion to act and is evidenced by a quoted market price, if one exists.

#### Fair values versus carrying amounts

The fair value of financial instruments is based on their quoted market price at the balance sheet date without any deduction for transaction costs. Where a quoted market price is not available, the fair value of the instrument is estimated using pricing models or discounted cash flows or a generally accepted alternative method.

Notes to the Financial Statements (Continued) December 31, 2009

#### 4. Financial risk management (continued)

(d) Fair values (continued)

#### Fair values versus carrying amounts (continued)

The fair values of current financial assets and liabilities approximate to their carrying amounts shown in the balance sheet due to their short term.

The fair value of long-term receivables and liabilities is assumed to approximate to their carrying values as no loss on realisation or discount on settlement are anticipated.

The interest rates used to determine fair values at the reporting date were as follows:

	<u>2009</u>	<u>2008</u>
Government of Jamaica instrument	<u>10.12%</u>	<u>9.83%</u>

#### Basis for determining fair values

Available-for-sale financial assets include Government of Jamaica instrument, quoted and unquoted equities. Quoted equities are valued using the quoted market bid prices listed on the Jamaica Stock exchange at the reporting date.

Government of Jamaica security is valued using a pricing input and yields from an acceptable broker yield curve.

#### Fair value hierarchy

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices)
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Group	<u>Level 1</u> \$'000	<u>Level 2</u> \$'000	<u>Total</u> \$'000
December 31, 2009 Available-for-sale financial assets	<u>64,415</u>	<u>49,388</u>	<u>113,803</u>
December 31, 2008 Available-for-sale financial assets	<u>49,230</u>	<u>43,776</u>	93,006

Notes to the Financial Statements (Continued) December 31, 2009

#### 4. Financial risk management (continued)

#### (d) Fair values (continued)

#### Fair value hierarchy (continued)

	<b>Level 1 \$'000</b>	<u>Level 2</u> \$'000	<u>Total</u> \$'000
Company			
December 31, 2009 Available-for-sale financial assets	<u>51,744</u>	<u>49,388</u>	<u>101,132</u>
December 31, 2008 Available-for-sale financial assets	<u>48,367</u>	<u>43,776</u>	92,143

There were no financial assets valued using the level 3 hierarchy.

## (e) Capital management

The group's objective is to maintain a strong capital base so as to safeguard the group's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders

The Board of Directors monitors the return on capital which the company defines as share capital, capital reserves, fair value reserves and retained profits. The group may adjust or maintain the capital structure by adjusting the amount of dividends paid to shareholders.

There were no changes in the group's approach to capital management during the year.

#### 5. Roles of the actuary and auditors

The actuary has been appointed by the Board of Directors pursuant to the requirements of IAS 19. With respect to the preparation of financial statements, the actuary is required to carry out an actuarial valuation of management's estimate of the company's medical and the group's defined-benefit pension schemes and report thereon to the shareholders. The valuation is made in accordance with accepted actuarial practice. The actuary, in his verification of the management information provided by the company used in the valuation, also makes use of the work of the external auditors. The actuary's report outlines the scope of his work and opinion.

The external auditors have been appointed by the shareholders pursuant to the Act to conduct an independent and objective audit of the financial statements of the group and the company and in accordance with International Standards on Auditing, and report thereon to the shareholders. In carrying out their audit, the auditors also make use of the work of the actuary and his report on the group's and the company's actuarially determined policy liabilities. The auditors' report outlines the scope of their audit and their opinion.

Notes to the Financial Statements (Continued) December 31, 2009

# 6. Property, plant and equipment

# (a) Group

Group				Motor					
At cost or valuation	Freehold land and buildings \$'000	Machinery and equipment \$'000	Fixtures and fittings \$'000	vehicles and computer <u>equipment</u> \$'000	<u>Press</u> \$'000	Typesetting equipment \$'000	Leased <u>assets</u> \$'000	Construction in Progress \$'000	<u>Total</u> \$'000
Balances at December 31, 200' Additions Transfers Disposals Surplus on revaluation of land and buildings	7 575,231 13,193 13,029 ( 586) 113,544	281,861 2,073 - ( 1,224)	123,613 12,422 -	285,208 22,091 - ( 130)			40,924 6,279 - (10,692)	13,029 - (13,029)	1,467,322 56,058 - ( 17,467) 
Balances at December 31, 200		282,710	136,035	307,169	137,731	4,890	36,511		1,619,457
Balances at December 31, 2006	5 /14,411	202,/10	130,033	307,109	137,731	4,090	30,311		1,019,437
At cost At valuation	40,243 674,168	282,710	136,035	307,169	137,731	4,890	36,511	- -	945,289 674,168
	714,411	<u>282,710</u>	136,035	307,169	137,731	<u>4,890</u>	36,511		<u>1,619,457</u>
Additions Disposals Discontinued operations Surplus on revaluation	2,290 - ( 88,131)	18,825 ( 14,282) ( 20,235)	6,268 ( 1) ( 57,385)	18,659 ( 4,601) ( 15,442)	34,553	- - -	2,940 ( 4,582)	- - -	83,535 ( 23,466) ( 181,193)
of land and buildings	77,710								77,710
Balances at December 31, 2009	9 706,280	<u>267,018</u>	84,917	305,785	172,284	<u>4,890</u>	34,869		1,576,043
At cost At valuation	38,256 668,024	267,018	84,917	305,785	172,284	4,890	34,869	- 	908,019 668,024
	706,280	<u>267,018</u>	84,917	305,785	<u>172,284</u>	<u>4,890</u>	34,869		1,576,043
Depreciation and impairment losses									
Balances at December 31, 200 Charge in the year Eliminated on disposals Eliminated on revaluation	7 39,034 25,243 - ( <u>24,908</u> )	218,847 21,030 ( 1,526)	58,403 8,817 -	205,867 38,532 ( 1,850)	94,712 7,128 - -	4,890 - - -	12,329 9,219 (10,693)	- - - -	634,082 109,969 ( 14,069) ( 24,908)
Balances at December 31, 2008	39,369	238,351	67,220	<u>242,549</u>	<u>101,840</u>	<u>4,890</u>	<u>10,855</u>		705,074
Charge for the year Eliminated on disposals Discontinued operations Eliminated on revaluation	28,542 - ( 2) ( <u>23,163</u> )	23,674 ( 14,283) ( 18,166)	4,460 - ( 34,404) -	33,402 ( 3,908) ( 6,774)	8,855 - - -	- - - -	6,768 ( 4,582)	- - - -	105,701 ( 22,773) ( 59,346) ( 23,163)
Balances at December 31, 2009	9 44,746	229,576	37,276	265,269	110,695	<u>4,890</u>	13,041		705,493
Carrying amounts									
December 31, 2009	661,534	37,442	47,641	40,516	61,589	<u>-</u>	21,828	<u> </u>	870,550
December 31, 2008	675,042	44,359	68,815	64,620	35,891	<u>-</u>	25,656	<u> </u>	914,383
December 31, 2007	536,197	63,014	65,210	79,341	47,854		28,595	<u>13,029</u>	833,240

Notes to the Financial Statements (Continued) December 31, 2009

# 6. Property, plant and equipment (continued)

# (b) Company

Company				Motor vehicles				
	Freehold land and buildings \$'000	Machinery and equipment \$'000	Fixtures and fittings \$'000	and computer equipment \$'000	<u>Press</u> \$'000	Typesetting equipment \$'000	Leased <u>assets</u> \$'000	<u>Total</u> \$'000
At cost or valuation								
Balances at December 31, 2007 Additions Disposals Surplus on revaluation	451,405 10,047	103,762 160 ( 494)	38,620 2,479	218,693 19,164 ( 4,835)	142,566	4,890 - -	40,494 6,265 (10,692)	1,000,430 38,115 ( 16,021)
of land and buildings	97,614							97,614
Balances at December 31, 2008	<u>559,066</u>	103,428	<u>41,09</u> 9	233,022	142,566	<u>4,890</u>	<u>36,067</u>	1,120,138
At cost At valuation	35,966 <u>523,100</u>	103,428	41,099	233,022	142,566	4,890	36,067	597,038 523,100
	559,066	103,428	41,099	233,022	142,566	<u>4,890</u>	<u>36,067</u>	1,120,138
Additions Disposals Surplus on revaluation	2,290	7,335	251 ( 1)	5,913 ( 4,486)	34,551	-	2,523 ( 4,582)	52,863 ( 9,069)
of land and buildings	64,710							64,710
Balances at December 31, 2009	<u>626,066</u>	110,763	41,349	234,449	<u>177,117</u>	<u>4,890</u>	34,008	1,228,642
At cost At valuation	38,256 <u>587,810</u>	110,763	41,349	234,449	177,117	4,890 	34,008	640,832 587,810
	626,066	110,763	<u>41,349</u>	234,449	<u>177,117</u>	<u>4,890</u>	<u>34,008</u>	1,228,642
Depreciation and impairment losses								
Balances at December 31, 2007 Charge in the year Eliminated on disposals Eliminated on revaluation	16,812 20,105 - ( <u>16,540</u> )	80,339 6,861 ( 625)	19,288 3,407 -	161,386 26,114 ( 1,767)	94,712 7,128 - -	4,890 - - -	11,843 8,983 (10,693)	389,270 72,598 ( 13,085) ( 16,540)
Balances at December 31, 2008	20,377	86,575	22,695	185,733	101,840	4,890	10,133	432,243
Charge for the year Eliminated on disposals	22,205 ( <u>20,080</u> )	6,780	3,385 ( <u>1</u> )	21,278 ( <u>3,845</u> )	8,855	- 	6,642 ( <u>4,582</u> )	69,145 ( <u>28,508</u> )
Balances at December 31, 2009	22,502	93,355	<u>26,079</u>	203,166	<u>110,695</u>	<u>4,890</u>	12,193	472,880
Carrying amounts								
December 31, 2009	<u>603,564</u>	<u>17,408</u>	<u>15,270</u>	31,283	66,422	<u>-</u>	<u>21,815</u>	<u>755,762</u>
December 31, 2008	<u>538,689</u>	16,853	<u>18,404</u>	47,289	40,726	<u>-</u>	<u>25,934</u>	687,895
December 31, 2007	<u>434,593</u>	23,423	<u>19,332</u>	57,307	47,854		<u>28,651</u>	611,160

Notes to the Financial Statements (Continued) December 31, 2009

#### 6. Property, plant and equipment (continued)

#### (c) Freehold land and buildings:

The Company's building at 7 North Street was revalued at \$500M (2008: \$450M) and Harbour Street at \$9.6M (2008: \$7.4M); land and building at East Street and Newport West at \$107.6M (2008: \$93.3M) and land at John's Lane at \$8.8M (2008: \$7.8M) on a fair market value basis in September 2009 by Property Consultants Limited, Real Estate Brokers and Appraisers of Kingston, Jamaica. The surplus arising on revaluation, inclusive of depreciation no longer required, has been included in capital reserves (see note 18). The cost of these properties was \$21.721M. The properties are valued annually.

#### (d) Carrying value of revalued assets, if carried at cost:

	Gı	roup	<b>Company</b>		
	2009	2008	2009	2008	
	\$'000	\$'000	<b>\$</b> '000	\$'000	
Land and buildings	<u>16,372</u>	<u>12,791</u>	<u>16,372</u>	<u>12,165</u>	

#### 7. Intangible assets

#### Group

	Newspaper <u>titles</u> \$'000	Patents and trademarks \$'000	Software \$'000	Goodwill \$'000	<u>Total</u> \$'000
Cost:					
Balances at December 31, 2007 and 2008	523,200	650	-	44,812	568,662
Additions			<u>10,770</u>		10,770
Balances at December 31, 2009	523,200	650	10,770	44,812	579,432
Amortisation and impairment loss:					
Balances at December 31, 2007	200,827	-	-	-	200,827
Impairment losses	<u>322,373</u>	<u>650</u>		44,812	<u>367,835</u>
Balances at December 31, 2008	523,200	650	-	44,812	568,662
Amortisation			2,154		2,154
Balances at December 31, 2009	<u>523,200</u>	<u>650</u>	2,154	44,812	<u>570,816</u>
Carrying amounts:					
December 31, 2009	<del>_</del>	<u> </u>	<u>8,616</u>		<u>8,616</u>
December 31, 2008					
December 31, 2007	<u>322,373</u>	<u>650</u>		<u>44,812</u>	<u>367,835</u>

(i) In 2008, an impairment test for newspaper title, patents and trademarks was triggered because the actual financial performance of the subsidiaries was far below budgeted expectations. The recoverable amount was estimated based on its value in use using a discount rate of 9%. Based on the assessment, the carrying amount of assets was higher than its recoverable amount and full impairment loss was recognised.

Notes to the Financial Statements (Continued) December 31, 2009

#### 7. Intangible assets (continued)

**Group (continued)** 

(ii) For the purpose of impairment testing, goodwill is allocated to the group's North American operating division which represents the lowest level within the group at which the goodwill is monitored for internal management purposes. The recoverable amount was estimated based on value in use using a discount rate of 7%. The carrying amount was determined to be higher than its recoverable amount and an impairment loss, which was fully allocated to goodwill, was recognised, in the prior year.

#### Company

	<u>Software</u> \$'000
Cost: Additions, being balance at December 31, 2009	10,770
Amortisation:	
Amortisation, being balance at December 31, 2009	<u>(2,154</u> )
Carrying amounts: December 31, 2009	<u>8,616</u>

#### 8. Employee benefit asset/obligation

The parent company operates a defined-benefit scheme which is self administered and managed by a Board of Trustees appointed by The Gleaner Company Limited. A defined-benefit scheme is a pension scheme that defines an amount of pension benefit to be provided, usually as a function of one or more factors such as age, years of service or compensation. The scheme is subject to triennial actuarial valuations. The most recent valuation was done on the projected unit credit method, by the appointed actuaries, Duggan Consulting Limited of Kingston, Jamaica, as at December 31, 2009. This showed the scheme to be in surplus.

Sangster's Book Stores Limited, a subsidiary, operates a defined-benefit pension scheme for all its employees, and those of The Book Shop Limited, who have satisfied certain minimum service requirements. The benefits are computed by reference to final salaries. During the year, the company disposed of Sangster's Book Stores Limited. The employee benefit expense for the period is recognised in profit from discontinued operations.

One subsidiary company operates a defined-contribution pension scheme for its employees who satisfy certain minimum service requirements.

The parent company operates a post-retirement benefit scheme which covers health and life insurance. The method of accounting and the frequency of valuations are similar to that used for the defined-benefit scheme.

Notes to the Financial Statements (Continued) December 31, 2009

## 8. Employees benefit asset/obligation (continued)

The amounts recognised in the balance sheets in respect of employee benefits asset and obligations are as follows:

		Group		npany
	<u>2009</u> \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Employee benefit asset (a) Employee benefit obligation	<u>782,900</u>	<u>843,868</u>	<u>782,900</u>	<u>821,700</u>
(post-retirement benefits) (b)	( <u>96,200</u> )	( <u>89,100</u> )	( <u>96,200</u> )	( <u>89,100</u> )

## (a) Employee benefit asset:

## (i) Amount recognised in the balance sheets:

	Group		Con	npany
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Present value of funded obligations [note 8(a)(ii)]	(1,007,000)	( 966,260)	(1,007,000)	( 947,500)
Fair value of plans assets [note 8 (a)(iii)]	<u>3,676,000</u>	<u>3,299,104</u>	<u>3,676,000</u>	<u>3,242,600</u>
Surplus	2,669,000	2,332,844	2,669,000	2,295,100
Unrecognised actuarial gains Amount not recognised due to limitation in	( 606,500)	( 575,524)	( 606,500)	( 572,200)
economic benefit	( <u>1,279,600</u> )	(913,452)	( <u>1,279,600</u> )	(_901,200)
	782,900	843,868	782,900	821,700

# (ii) Movements in the present value of funded obligations:

	Group		Com		npany	
		<u>2009</u> \$'000	2008 \$'000		<u>2009</u> \$'000	2008 \$'000
Balance at beginning of year		966,260	790,846		947,500	775,100
Benefits paid	(	61,172)	(50,294)	(	60,500)	( 46,300)
Service and interest cost		199,199	145,547		196,100	143,000
Contributions		9,039	9,159		7,400	7,500
Gain on curtailment/settlement	(	30,400)	-	(	30,400)	-
Actuarial gain/(loss)	(	42,096)	71,002	(	53,100)	68,200
Discontinued operations	(	33,830)		_		
Balance at end of year	<u>1,</u>	007,000	966,260	1	,007,000	947,500

Notes to the Financial Statements (Continued) December 31, 2009

## 8. Employees benefit asset/obligation (continued)

## (iii) Movements in plan assets:

	G	roup	Company		
	2009	2008	2009	2008	
	<b>\$</b> '000	<b>\$</b> '000	<b>\$'000</b>	<b>\$</b> '000	
Fair value of plan assets at January 1	3,299,104	3,227,856	3,242,600	3,171,600	
Contributions paid	30,869	30,352	28,000	27,400	
Expected return on plan assets	458,407	355,326	451,700	347,800	
Benefits paid	(61,172)	(50,294)	(60,500)	(46,300)	
Actuarial gain/(loss)	16,218	( 264,136)	14,200	( 257,900)	
Discontinued operations	( <u>67,426</u> )	<u> </u>			
Fair value of plan assets on December 31	3,676,000	3,299,104	3,676,000	3,242,600	

Plan assets consist of the following:

	Group		Co	mpany
	2009	2008	2009	2008
	\$'000	\$'000	\$'000	<b>\$'000</b>
Equities	310,300	344,622	310,300	337,161
Bonds	429,700	290,600	429,700	290,600
Company's own ordinary shares	100,400	101,439	100,400	101,439
Fixed income securities	-	36,165	-	-
Real estate	391,500	327,615	391,500	315,000
Leases	13,500	29,800	13,500	29,800
Repurchase agreements/short term deposits	2,305,500	1,993,500	2,305,500	1,993,500
Other	125,100	<u>175,363</u>	125,100	175,100
	3,676,000	3,299,104	3,676,000	3,242,600

## (iv) Expense/(credit) recognised in the income statements:

	Group			Cor	mpany		
		2009		2008		2009	2008
		<b>\$'000</b>		<b>\$'000</b>		<b>\$'000</b>	<b>\$</b> '000
Current service costs		26,474		20,960		25,600	20,000
Interest on obligations		152,425		104,987		150,200	103,400
Expected return on plan assets	(	458,407)	(	355,326)	(	451,700)	(347,800)
Net actuarial gain recognised in year	(	33,000)	(	36,549)	(	33,000)	( 36,300)
Gain on curtailment/settlement	(	30,400)		-	(	30,400)	-
Change in disallowed assets		371,710		247,128		378,300	241,900
Discontinued operations	_	10,198	_		_		
Amounts recognised in income statement							
[note 8(i)]	=	39,000	(_	18,800)	=	39,000	( <u>18,800</u> )
Actual return on plan assets		<u>14%</u>		<u>11%</u>		<u>14%</u>	<u>11%</u>

Notes to the Financial Statements (Continued) December 31, 2009

## 8. Employees benefit asset/obligation (continued)

- (a) Employee benefit asset (continued):
  - (v) Principal actuarial assumption at the balance sheet date (expressed as weighted averages):

	<u>2009</u>	<u>2008</u>
	%	%
Discount rate	16.0	16.0
Expected return on plan assets	14.0	11.0
Future salary increases	12.5	10.0
Future pension increases	<u>10.0</u>	<u>7.0</u>

The overall expected long-term rate of return of assets is 14% (2008: 14%), assuming a rate of inflation for the long-term of 10% (2008: 10%) or a real rate of return of 3% (2008: 3%). The expected long-term rate of return is based on the portfolio as a whole and not on the sum of the returns on individual asset categories.

The expected pension contribution for the next year is \$278,208 for the group and company.

### (vi) Historical information

			Group		
	2009 \$'000	2008 \$'000	2007 \$'000	2006 \$'000	2005 \$'000
Present value of the defined					
benefit obligation	(1,007,000)	( 966,260)	( 790,846)	( 744,573)	( 593,728)
Fair value of plan assets	<u>3,676,000</u>	<u>3,299,104</u>	<u>3,227,856</u>	<u>2,754,608</u>	<u>2,381,418</u>
Surplus in plan	<u>2,669,000</u>	<u>2,332,844</u>	<u>2,437,010</u>	<u>2,010,035</u>	<u>1,787,690</u>
Experience adjustments arising					
on plan liabilities	53,100	( 111,971)	71,400	( 24,116)	18,852
Experience adjustments gain on					
plan assets	<u>14,200</u>	( <u>251,664</u> )	<u>198,800</u>	<u>142,173</u>	<u>141,002</u>
		(	Company		
	2009	<u>2008</u>	<u> 2007</u>	<u>2006</u>	2005
	2009 \$'000			2006 \$'000	2005 \$'000
Present value of the defined	\$'000	<u>2008</u> \$'000	2007 \$'000	<b>\$'000</b>	<b>\$</b> '000
benefit obligation	\$'000 (1,007,000)	2008 \$'000 ( 947,500)	2007 \$'000 ( 775,100)	<b>\$'000</b> ( 730,200)	\$'000 ( 578,000)
	\$'000	<u>2008</u> \$'000	2007 \$'000	<b>\$'000</b>	<b>\$</b> '000
benefit obligation	\$'000 (1,007,000)	2008 \$'000 ( 947,500)	2007 \$'000 ( 775,100)	<b>\$'000</b> ( 730,200)	\$'000 ( 578,000)
benefit obligation Fair value of plan assets  Surplus in plan  Experience adjustments arising	\$'000 (1,007,000) 3,676,000 2,669,000	2008 \$'000 ( 947,500) 3,242,600 2,295,100	2007 \$'000 ( 775,100) 3,171,600 2,396,500	\$'000 ( 730,200) 2,704,300 1,974,100	\$'000 ( 578,000) 2,336,300 1,758,300
benefit obligation Fair value of plan assets Surplus in plan	\$'000 (1,007,000) 3,676,000	2008 \$'000 ( 947,500) 3,242,600	2007 \$'000 ( 775,100) 3,171,600	\$'000 ( 730,200) 2,704,300	\$'000 ( 578,000) 2,336,300

Notes to the Financial Statements (Continued) December 31, 2009

## 8. Employee benefit asset/obligation (continued)

- (b) Post-retirement medical benefits:
  - (i) Obligation recognised in the balance sheets:

	Group and Company	
	<u>2009</u>	2008
	\$'000	<b>\$</b> '000
Present value of obligation	115,000	83,900
Unrecognised actuarial gain	( 10,900)	13,600
Unrecognised past service cost	(7,900)	( <u>8,400</u> )
	<u>96,200</u>	<u>89,100</u>

(ii) Movements in the present value of obligation:

	Group and Company		
	2009	2008	
	\$ <sup>'</sup> 000	\$ <mark>'000</mark>	
Balance at beginning of year	83,900	70,800	
Actuarial gain	22,900	(13,000)	
Interest cost	12,900	11,200	
Current service cost	5,400	4,600	
Past service cost	-	11,800	
Benefits paid	( 1,800)	(1,500)	
Gain on curtailment/settlement	( <u>8,300</u> )		
Balance at end of year	<u>115,000</u>	<u>83,900</u>	

(iii) Expense recognised in the income statements:

	Group and Company		
	2009	<u>2008</u>	
	<b>\$</b> '000	<b>\$</b> '000	
Current service costs	5,400	4,600	
Interest on obligations	12,900	11,200	
Net actuarial (gain)/ loss recognised in year	( 1,600)	3,400	
Past service cost	500	-	
Gain on curtailment/settlement	( <u>8,300</u> )		
Amounts recognised in administrative expenses [note 8 (c)]	8,900	19,200	

Notes to the Financial Statements (Continued) December 31, 2009

## 8. Employees benefit asset/obligation (continued)

- (b) Post-retirement medical benefits (continued):
  - (iv) Principal actuarial assumptions at the balance sheet date (expressed as weighted averages):

	Group and	Group and Company	
	<u>2009</u>	<u>2008</u>	
	%	%	
Discount rate	16.0	16.0	
Medical claims growth	<u>15.0</u>	<u>15.0</u>	

Assumptions regarding future mortality are based on PA (90) tables for pensioners, with ages rated down by six years.

(v) Assumed health care cost trend have an effect on the amounts recognised in the income statements. A one percentage point change in assumed healthcare cost trend rates would have the following effects:

	Group and Company		
	One percentage point increase \$'000	One percentage point decrease \$'000	
Effect on the aggregate service and interest cost as at December 31, 2009 Effect on the defined benefit obligation	5,100	( 3,600)	
as at December 31, 2009	<u>26,100</u>	( <u>19,900</u> )	

#### (vi) Historical information

	Group and Company				
	2009 \$'000	2008 \$'000	2007 \$'000	2006 \$'000	2005 \$'000
Present value of the defined benefit obligation  Experience adjustment on plan	115,000	83,900	70,800	61,100	55,300
liabilities	22,900	<u>13,000</u>	<u>1,000</u>	<u>8,600</u>	<u>6,200</u>

(c) Amounts recognised in the income statements:

	Group and Company		
	2009	2008	
	\$'000	\$'000	
Employee benefit asset [note 8 (a)(iv)]	39,000	(18,800)	
Employee benefit obligation [note 8(b)(iii)]	8,900	<u>19,200</u>	
	<u>47,900</u>	<u>400</u>	

The amounts in respect of employee benefits obligations are recognised in administrative expenses.

Notes to the Financial Statements (Continued) December 31, 2009

## 9. Long-term receivables

	Group		Company	
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
General Consumption Tax (GCT) [see (i) below] Due from Sangster's Book Stores Limited [see (ii) below] Other	284 84,958 —-	885 - <u>959</u>	284 84,069 	385
Less current portion [see other receivables (note 15)]	85,242 ( <u>14,295</u> ) 70,947	1,844 ( <u>566</u> )	84,353 ( <u>14,295</u> ) 70.058	385 ( <u>115</u> ) 270

- (i) This represents GCT paid on purchase of fixed assets, which is recoverable in twenty-four equal monthly instalments from the date of purchase.
- (ii) This represents the balance on a loan due from Sangster's Book Stores Limited to be repaid in six (6) equal instalments as follows: July 5, 2010, January 4, 2011, July 5, 2011, January 4, 2012 and January 4, 2013.

The loan will be interest-free until July 5, 2010 but will accrue interest of 10% per annum until January 4, 2011. Thereafter, interest shall accrue at 2% above the annual prime lending rate of The Bank of Nova Scotia of Jamaica limited.

#### 10. Interests in subsidiaries

	Con	npany
	2009	
	<b>\$'000</b>	<b>\$</b> '000
Shares at cost, less impairment losses:		
Popular Printers Limited	426	426
Sangster's Book Stores Limited	-	2,650
GV Media Group Limited	1	1
The Gleaner Company (Canada) Inc.	687	687
Independent Radio Company Limited	<u>13,368</u>	13,368
	<u>14,482</u>	<u>17,132</u>

#### 11. Interests in associates

	Group		<b>Company</b>	
	<u>2009</u> \$'000	2008 \$'000	<u>2009</u> \$'000	2008 \$'000
Jamaica Joint Venture Investment Co. Ltd. [see notes 2(e)(i) and 3(o)]	<u>150</u>	<u>150</u>		

Notes to the Financial Statements (Continued) December 31, 2009

#### 12. Investments

	Group		Company Company	
	2009	2008	2009	2008
	<b>\$'000</b>	<b>\$</b> '000	<b>\$</b> '000	<b>\$'000</b>
Available-for-sale financial assets:				
Quoted equities	64,415	49,230	51,744	48,367
Unquoted equities	22,772	22,772	22,772	22,772
Government of Jamaica securities	49,388	43,776	49,388	43,776
Loans and receivables			•	•
Debenture	489	<u>489</u>	<u>489</u>	<u>489</u>
	<u>137,064</u>	<u>116,267</u>	<u>124,393</u>	<u>115,404</u>

#### 13. Cash and cash equivalents

		Group		npany
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Bank and cash balances Call deposit Certificate of deposits	70,522 401 	88,192 361 18,303	13,791 401	20,403 361 10,780
	<u>70,923</u>	<u>106,856</u>	<u>14,192</u>	31,544

## 14. Securities purchased under resale agreements

The group and the company purchase Government and corporate securities and agree to resell them on a specified date and at a specified price ('resale agreements' or 'reverse repos'). The group and the company, on paying cash to the counterparty, sometimes take possession of the underlying securities, although title is not formally transferred, unless that counterparty fails to repurchase the securities on the date specified or to honour other conditions.

Under resale agreements, the securities that the group and the company obtain as collateral may themselves be sold under repurchase agreements.

Assigned collateral, with a fair value of \$135,529,000 (2008: \$70,864,000) for the group, was held for securities purchased under agreements for resale.

#### 15. Trade and other receivables

	Group		Group Comp		mpany
	2009	2008	2009	2008	
	<b>\$</b> '000	<b>\$'000</b>	<b>\$'000</b>	<b>\$</b> '000	
Trade receivables due from					
related parties [see (iii) below]	382,551	43,343	544,014	664,145	
Other trade receivables	532,702	560,645	386,750	416,205	
Other receivables (see note 9)	397,101	98,299	361,482	64,618	
	1,312,354	702,287	1,292,246	1,144,968	
Less allowance from doubtful debt	( <u>492,904</u> )	( <u>103,678</u> )	(_455,035)	(_504,865)	
	<u>819,450</u>	<u>598,609</u>	837,211	640,103	

Notes to the Financial Statements (Continued) December 31, 2009

## 15. Trade and other receivables (continued)

	Group		Company	
	<u>2009</u> <u>2008</u>	<u>2009</u> <u>2008</u> <u>2009</u>	<u>2009</u>	<u>2008</u>
	\$'000	\$'000	\$'000	\$'000
Allowance for doubtful debts is made in respect of the following:				
Trade receivables due from related				
parties [see (ii) below]	382,354	-	382,354	443,283
Other trade receivables [see (iii) below]	105,402	96,556	68,391	54,460
Other receivables	5,148	7,122	4,290	7,122
	492,904	<u>103,678</u>	<u>455,035</u>	<u>504,865</u>

Other receivables include \$318,904,000 (2008:\$Nil) due in respect of sale of a subsidiary (note 29).

(i) The ageing of other trade receivables at the reporting date was:

		Grou	D	
	Gross	<u>Impairment</u>	Gross	<b>Impairment</b>
	<u>2009</u>	<u>2009</u>	<u>2008</u>	<u>2008</u>
	\$'000	\$'000	<b>\$'000</b>	\$'000
Not past due	219,228	3,447	193,832	2,055
Past due $0 - 30$ days	161,265	4,303	174,339	393
Past due 31 – 60 days	37,217	7,400	63,022	5,683
Past due $61 - 120$ days	38,242	18,731	55,945	38,434
More than one year	76,750	71,521	73,507	49,991
	<u>532,702</u>	<u>105,402</u>	<u>560,645</u>	96,556
		Compa	ny	
	Gross	<u>Impairment</u>	<u>Gross</u>	<u>Impairment</u>
	<u>2009</u>	<u>2009</u>	<u>2008</u>	<u>2008</u>
	\$'000	\$'000	\$'000	\$'000
Not past due	150,387	1,502	146,884	-
Past due $0 - 30$ days	132,768	4,347	142,562	-
Past due 31 – 60 days	20 707	7.450	48,789	4,569
	28,787	7,452	40,/09	τ,507
Past due 61 – 120 days	12,426	7,432 4,479	25,477	13,381
J The state of the	•	· ·	,	,
Past due 61 – 120 days	12,426	4,479	25,477	13,381

Notes to the Financial Statements (Continued) December 31, 2009

## 15. Trade and other receivables (continued)

(ii) The movement in the allowance for impairment in respect of trade receivables due from related parties is as follows:

	Group and Company		
	2009 \$'000	2008 \$'000	
Balance at January 1 Impairment loss recognised	443,283	36,426 406,857	
Amounts written-off, net of recoveries  Balance as at December 31	( <u>60,929)</u> 382,354	443,283	

(iii) The movement in the allowance for impairment in respect of other trade receivable during the year:

	Group		Company	
	2009	2008	2009	2008
	\$'000	\$'000	\$'000	\$'000
Balance at January 1	96,556	92,878	54,460	25,038
Impairment loss recognised	15,463	21,931	13,931	35,803
Amounts written-off	( <u>6,617</u> )	( <u>18,253</u> )		( <u>6,381</u> )
Balance as at December 31	105,402	<u>96,556</u>	<u>68,391</u>	<u>54,460</u>

## 16. Inventories and goods-in-transit

	Group		<b>Company</b>	
	2009	2008	2009	2008
	\$'000	\$'000	\$'000	\$'000
Newsprint Books, stationery and general supplies Goods-in-transit Consumable stores	89,762	135,298	89,762	135,298
	6,766	210,276	1,244	1,481
	2,995	23,665	2,995	10,842
	32,505	100,951	32,505	<u>16,921</u>
	<u>132,028</u>	<u>470,190</u>	<u>126,506</u>	<u>164,542</u>

Inventories are stated net of a provision for obsolescence of \$9,313,421 [2008: \$11,246,035 (Restated)] for the Group and Company.

Notes to the Financial Statements (Continued) December 31, 2009

#### 17. Share capital and share premium

	Group an	d Company
	2009	2008
	\$'000	\$'000
Share capital issued and fully paid		
1,211,243,827 ordinary shares of no par value	<u>605,622</u>	<u>605,622</u>

At December 31, 2009, the authorised share capital comprised 1,216,000,000 ordinary shares (2008: 1,216,000,000). All issued shares are fully paid. The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the company. Share premium is retained in accordance with the provisions of Section 39(7) of the Jamaican Companies Act (note 18).

#### 18. Reserves

		Group	Company	
	<u>2009</u>	2008	<u>2009</u>	2008
	<b>\$</b> '000	\$'000	<b>\$</b> '000	\$'000
Capital				
Realised:				
Share premium (note 17)	4,353	4,353	4,353	4,353
Other	5,830	5,830	-	-
Gain on sale of loan	24,608	24,608	1,334	1,334
Gain on disposal of property, plant				
and equipment	13,725	13,725		
	48,516	48,516	5,687	5,687
Unrealised:				
Revaluation of land and buildings [(note 6(c)]	722,961	622,088	643,290	558,500
Deferred taxation on revalued land and buildings	( 152,200)	( 46,216)	( 147,867)	(51,800)
Reserve arising from consolidation of				
of subsidiaries (net of goodwill) and debt	93,496	93,496	-	-
Exchange difference on opening				
investment in subsidiaries	23,343	<u>122,996</u>		
	687,600	792,364	495,423	506,700
Total capital reserves	736,116	840,880	501,110	512,387
Reserve for own shares	( 191,422)	( 197,226)	-	-
Fair value reserve	5,892	58,001	4,986	57,153
Revenue				
Retained profits	866,960	705,721	913,570	497,839
	<u>1,417,546</u>	<u>1,407,376</u>	<u>1,419,666</u>	1,067,379

Reserve for own shares is included in the financial statements by consolidation of The Gleaner Company Limited Employee Investment Trust (GCLEIT) as it is regarded as a special purpose entity and is required to be consolidated under IFRS 2. The reserve comprises the cost of the company's shares held by the group through the GCLEIT. At December 31, 2009, the group held 69,478,643 (2008: 72,892,734) of the company's shares (note 30).

Fair value reserve represents unrealised gains arising on changes in fair value of available-for-sale investments.

Capital distribution of \$Nil (2008: \$654,191) can be made from distribution received from a subsidiary company and transfer tax withheld and remitted by the company.

Notes to the Financial Statements (Continued) December 31, 2009

## 19. Long-term liabilities

	Group		<b>Company</b>	
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Bank loan [see (a) below]	-	1,368	-	1,368
Mortgage [see (b) below]	31,126	31,748	-	-
Finance lease obligations [see (c) below]	<u>16,192</u>	<u>20,170</u>	<u>15,580</u>	<u>20,170</u>
	47,318	53,286	15,850	21,538
Less current portion	( <u>7,213</u> )	( <u>8,650</u> )	( <u>6,555</u> )	( <u>8,128</u> )
	<u>40,105</u>	<u>44,636</u>	9,295	<u>13,410</u>

- (a) The loan is repayable over 5 years by monthly instalments of \$1,367,759, bears interest at 13% and is secured by a mortgage on certain freehold properties of the company.
- (b) The loan bears interest at 13% per annum and is repayable over 20 years by monthly instalments of \$421,372. It is secured by a mortgage on the land and building of a subsidiary.
- (c) Finance lease obligations:

	Group		Com	pany
	2009 2008		<u>2009</u>	<u>2008</u>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$</b> '000	\$'000
Due from balance sheet date as follows:				
Within one year	6,830	6,788	6,619	6,788
Within two to five years	<u>13,245</u>	<u>18,893</u>	<u>13,114</u>	<u>18,893</u>
Total future minimum lease payments	20,075	25,681	19,733	25,681
Less: future interest charges	( <u>3,883</u> )	( <u>5,511</u> )	( <u>3,883</u> )	( <u>5,511</u> )
Present value of minimum lease payments	<u>16,192</u>	<u>20,170</u>	<u>15,850</u>	<u>20,170</u>

Notes to the Financial Statements (Continued) December 31, 2009

## 20. Deferred taxation

Deferred taxation is attributable to the following:

## (a) Group:

	As	ssets	Liab	Liabilities		Net	
	2009	2008	2009	2008	2009	2008	
	<b>\$'000</b>	<b>\$'000</b>	\$'000	\$'000	\$'000	<b>\$'000</b>	
Inventories	-	-	( 3,104)	-	(3,104)	-	
Property, plant and equipment	3,526	2,106	(144,161)	(150,698)	(140,635)	(148,592)	
Trade and other receivables	( 14)	( 33)	(31,880)	(22,779)	( 31,894)	(22,812)	
Trade and other payables	3,998	1,594	7,404	7,735	11,402	9,329	
Employee benefit asset	-	-	(260,967)	(281,289)	(260,967)	(281,289)	
Employee benefit obligation	-	-	32,067	29,700	32,067	29,700	
Tax losses	6,186	2,343	90,781	46,925	96,967	49,268	
Investments			(_2,493)	32,782	(_2,493)	32,782	
Net assets/(liabilities)	<u>13,696</u>	<u>6,010</u>	( <u>312,353</u> )	( <u>337,624</u> )	( <u>298,657</u> )	( <u>331,614</u> )	

(i) Net deferred tax is recognised in the group balance sheet as follows:

	<u>2009</u> \$'000	2008 \$'000
Deferred tax liability in company	(312,005)	(313,601)
Deferred tax liability in subsidiaries	(348)	(24,023)
	(312,353)	(337,624)
Deferred tax asset in certain subsidiaries	13,696	<u>6,010</u>
Net deferred tax liabilities	( <u>298,657</u> )	( <u>331,614</u> )

(ii) Movement in net temporary differences during the year are as follows:

	Balance at  January 1  \$'000	Recognised in profit/loss \$'000	Recognised in other comprehensive income \$'000	Included in discontinued operations \$'000	Balance at December 31 \$'000
Inventories	-	( 3,104)	-	-	( 3,104)
Property, plant and equipment	(148,592)	86,003	( 96,067)	18,019	(140,637)
Employee benefit asset	(281,289)	12,933	-	7,389	(260,967)
Employee benefit obligation	29,700	2,367	-	-	32,067
Trade and other receivables	(22,812)	( 9,318)	-	( 6,839)	( 38,969)
Trade and other payables	9,329	2,424	-	-	11,753
Tax losses	49,268	49,603	-	4,822	103,693
Investments	32,782	20,915	( <u>56,190</u> )		(_2,493)
	( <u>331,614</u> )	<u>161,823</u>	( <u>152,257</u> )	<u>23,391</u>	( <u>298,657</u> )

Notes to the Financial Statements (Continued) December 31, 2009

## 20. Deferred taxation (continued)

Deferred taxation is attributable to the following:

### (b) Company:

	<u>2009</u> \$'000	2008 \$'000
Inventories	( 3,104)	-
Property, plant and equipment	(144,164)	(132,680)
Trade and other receivables	( 31,880)	(22,741)
Trade and other payables	7,755	7,735
Employee benefit asset	(260,967)	(273,900)
Employee benefit obligation	32,067	29,700
Investments	( 2,493)	53,697
Tax losses	_90,781	24,588
Net liabilities	( <u>312,005</u> )	( <u>313,601</u> )

Movement in net temporary differences during the year:

	Balance at <u>January 1</u> \$'000	Recognised in profit/loss \$'000	in other comprehensive income \$'000	Balance at December 31 \$'000
Inventories	-	( 3,104)	-	( 3,104)
Property, plant and equipment	(132,680)	84,583	( 96,067)	(144,164)
Employee benefit asset	(273,900)	12,933	-	(260,967)
Employee benefit obligation	29,700	2,367	-	32,067
Trade and other receivables	(22,741)	( 9,139)	-	(31,880)
Trade and other payables	7,735	20	-	7,755
Investments	32,782	20,915	( 56,190)	(2,493)
Tax losses	45,503	45,278	<u> </u>	90,781
	( <u>313,601</u> )	<u>153,853</u>	( <u>152,257</u> )	( <u>312,005</u> )

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#### 21. Bank overdraft

The bank overdraft, when utilised is secured by a first debenture stamped \$15,530,000, with power to upstamp at the Bank's discretion creating a fixed charge over all real estate and leasehold properties of the company and a floating charge over all its other assets, except the Goss Urbanite Series 500 Printing Press. This debenture is supported by collateral mortgage over real estate located at 5, 5A, 5B and 7 North Street, and  $114\frac{1}{2}$ , and  $114\frac{3}{4}$  East Street, Kingston.

Notes to the Financial Statements (Continued) December 31, 2009

## 22. Trade and other payables

	Gro	Group		pany
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Trade payables	259,953	310,663	126,170	177,930
Other payables	<u>347,045</u>	<u>355,353</u>	<u>308,413</u>	<u>265,084</u>
	<u>606,998</u>	<u>666,016</u>	<u>434,583</u>	<u>443,014</u>

## 23. Deferred income

This represents subscription revenue received in advance.

### 24. Revenue

Revenue represents sales by the group, before commission payable but excluding returns, as follows:

	<u></u>	Group			
	Continuing	operations	<b>Discontinued operations</b>		
	<u>2009</u> \$'000	2008 \$'000	2009 \$'000 (10 months)	2008 \$'000 (12 months)	
Rendering of services Sale of goods Other	2,157,655 1,055,320 <u>61,204</u>	2,072,317 1,080,567 <u>93,413</u>	845,919 	802,059	
	<u>3,274,179</u>	<u>3,246,297</u>	845,919	802,059	

		<u>mpany</u>
	2009 \$'000	2008 \$'000
Pandaring of sorrigos	1,689,166	1,692,245
Rendering of services Sale of goods	989,936	1,092,703
Other	24,271	23,748
	<u>2,703,373</u>	<u>2,738,696</u>

Notes to the Financial Statements (Continued) December 31, 2009

## 25. Profit/(loss) from continuing operations

Profit/(loss) from continuing operations is stated after charging:

	Gr	oup	Com	pany
	<u>2009</u>	<u>2008</u> *	<u>2009</u>	<u>2008</u>
	\$'000	<b>\$</b> '000	\$'000	\$'000
Directors' emoluments:				
Fees	3,797	4,252	2,926	3,238
Management remuneration				
(included in staff costs)	35,123	39,206	28,333	25,242
Staff costs (note 36)	1,059,362	1,054,525	888,619	885,541
Redundancy costs (note 36)	101,095	72,112	98,846	72,112
Auditors' remuneration	11,728	12,752	5,600	5,600
Depreciation	97,213	101,096	69,145	72,598
Gain on disposal of investments	<u> </u>	<u>87,704</u>	<u> </u>	94,176

### 26. Net finance income

Titel Illiance illeonie				
	Gre	oup	Comp	oany
	2009	2008*	2009	2008
	<b>\$'000</b>	<b>\$</b> '000	\$'000	<b>\$'000</b>
Continuing operations				
Interest income on loans	2,099	2,964	30,875	29,921
Interest income on available-for-sale				
financial assets	4,959	11,164	4,959	11,164
Interest income on bank deposits	982	674	982	674
Interest income on other investments	8,173	9,533	2,436	2,288
Dividend income on available-for-sale				
financial assets	3,452	4,687	3,452	4,687
Finance income	19,665	29,022	42,704	48,734
Finance costs	( <u>13,614</u> )	( <u>7,031</u> )	( <u>10,113</u> )	( <u>26,435</u> )
	6,051	<u>21,991</u>	<u>32,591</u>	22,299
<b>Discontinued operations</b>				
Finance income	2,221	2,493	-	-
Finance costs	( <u>5,431</u> )	( <u>4,790</u> )		
	( <u>3,210</u> )	( <u>2,297</u> )		

## 27. Impairment losses

		Group		npany
	2009	2008	2009	2008
	<b>\$</b> '000	<b>\$</b> '000	<b>\$</b> '000	<b>\$</b> '000
Newspaper titles	-	(322,373)	-	-
Patents and trademarks	-	(650)	-	-
Goodwill	-	(44,812)	-	-
Property, plant and equipment	-	-	-	-
Subsidiaries' debt				( <u>443,283</u> )
		( <u>367,835</u> )		( <u>443,283</u> )

<sup>\*</sup> Restated (see note 29)

Notes to the Financial Statements (Continued) December 31, 2009

### 28. Taxation

(a) Taxation is based on the profit for the year as adjusted for tax purposes and is made up as follows:

		<b>Group</b>		Com	pany
		2009 \$'000	2008* \$'000	2009 \$'000	2008 \$'000
(i)	Current tax expense:				
	Income tax at 331/3%	3,271	13,327	-	-
			-	-	-
(ii)	Deferred tax expense: Origination and reversal of timing				
	difference (note 20)	( <u>161,823</u> )	( <u>21,126</u> )	( <u>153,853</u> )	( <u>18,845</u> )
	Total taxation credit recognised	( <u>158,552</u> )	( <u>7,799</u> )	( <u>153,853</u> )	( <u>18,845</u> )
	Taxation credit from continuing operations	(158,552)	( 8,886)	(153,853)	(18,845)
	Taxation charge from discontinued operations		1,087	<del>-</del>	
	Actual taxation credit	( <u>158,552</u> )	( <u>7,799</u> )	( <u>153,853</u> )	( <u>18,845</u> )

(b) The tax effect of differences between treatment of items for financial statements and taxation purposes are as follows:

	Gr	oup	Compa	any
	2009	<u>2008</u> *	2009	2008
	\$'000	\$'000	\$'000	\$'000
Profit from continuing operations				
before taxation	1,822	( <u>451,266</u> )	<u>328,496</u>	( <u>531,847</u> )
Income tax at 331/3%	607	(150,422)	109,499	(177,283)
Capital losses	22,658	18,126	22,658	17,818
Difference between depreciation				
and tax capital allowance	(77,620)	7,062	(77,458)	21,581
Finance lease payments	( 842)	( 170)	( 842)	( 170)
Expenses not allowed for tax purpose	( 82,677)	119,688	(186,795)	118,553
Other	(20,678)	(3,024)	(20,915)	656
Adjustment in respect of previous year		( <u>146</u> )	<u> </u>	
Actual taxation credit	( <u>158,552</u> )	( <u>8,886</u> )	( <u>153,853</u> )	( <u>18,845</u> )

(c) Taxation recognised in other comprehensive income/(expense):

			Group	)						
		2009		2008						
	Before tax						Net of tax	Before tax	Tax expense/ (benefit)	Net of tax
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000				
Change in fair value of investments	4,081	( 56,190)	( 52,109)	( 20,536)	48,788	28,252				
Fair value on shares disposed of during the year	-	-	-	(88,686)	-	( 88,686)				
Transfer of change in fair value of investment										
to profit/loss	-	-	-	10,770	-	10,770				
Revaluation of land and buildings	100,873	(105,984)	(5,111)	138,250	(19,234)	119,016				
Currency translation differences on foreign subsidia	ries( <u>99,653</u> )		(99,653)	122,996		122,996				
	5,301	( <u>162,174</u> )	( <u>156,873</u> )	162,794	<u>29,554</u>	192,348				
* Pastated (see note 20)										

<sup>\*</sup> Restated (see note 29)

Notes to the Financial Statements (Continued) December 31, 2009

#### 28. Taxation (continued)

(c) Taxation recognised in other comprehensive income (continued):

	Company					
		2009		2008		
	Before tax			Tax expense/ (benefit)	Net of tax	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Change in fair value of investments	4,023	( 56,190)	( 52,167)	( 20,431)	48,788	28,357
Fair value on shares disposed of during the year Transfer of change in fair value of investment	-	-	-	( 88,686)	-	( 88,686)
to profit/loss	-	-	-	10,770	-	10,770
Revaluation of land and buildings	84,790	( <u>96,067</u> )	( <u>11,277</u> )	<u>113,953</u>	( <u>13,924</u> )	100,029
	88,813	( <u>152,257</u> )	( <u>63,444</u> )	15,606	34,864	50,470

(d) As at December 31, 2009, the group has taxation losses, subject to agreement by the Commissioner of Taxpayer Audit and Assessment of approximately \$15,074,000 (2008: \$Nil) available for relief against future taxable profits. A deferred tax asset of approximately \$5,024,000 (2008: \$Nil) in respect of taxation losses of certain subsidiaries has not been recognised by the group as management considers its realisation within the foreseeable future to be uncertain.

#### 29. Discontinued operations

On December 22, 2009 the Group entered an agreement to sell its shares in Sangster's Book Stores Limited which comprises the group's books and stationery segment. The segment was not a discontinued operation or classified as held for sale as at December 31, 2008 and the comparative income statement has been restated to show the discontinued operation separately from continuing operations for the year then ended. The transfer of full ownership of the shares was completed on January 4, 2010.

· · · · · · · · · · · · · · · · · · ·	2009 \$'000 (10 months)	2008 \$'000 (12 months)
Results of discontinued operations Revenue Cost of sales	845,919 ( <u>631,000</u> )	802,059 ( <u>608,188</u> )
Gross profit Other operating income	214,919 	193,871 24,659
Distribution costs Administrative expenses	226,486 ( 85,939) (113,217) (199,156)	218,530 ( 99,293) (118,161) (217,454)
Profit from operations	27,330	1,076
Finance income Finance costs	2,221 ( <u>5,431</u> )	2,493 ( <u>4,790</u> )
Net finance costs	(_3,210)	(_2,297)
Profit/(loss) before taxation Taxation charge	24,120 ( <u>8,875</u> )	( 1,221) ( 1,087)
Profit/(loss) from operations	15,245	( <u>2,308</u> )

Notes to the Financial Statements (Continued) December 31, 2009

# 29. Discontinued operations (continued)

	2009 \$'000 (10 months)	2008 \$'000 (12 months)
Results of discontinued operations (continued)	(10 monns)	(12 months)
Profit/(loss) from operations Gain on sale of discontinued operation	15,245 32,563	( 2,308)
Cash flows (used)/provided by discontinued operation Net cash (used)/provided by operating activities Net cash provided by/(used in) investing activities Net cash provided by financing activities	47,808 ( 24,887) 1,289 221	( <u>2,308</u> )  22,406 (7,210) <u>270</u>
Net cash (used) provided by discontinued operation	( <u>23,377</u> )	15,466
Effect of disposal on the financial position of the Group Property, plant and equipment Employee benefit asset Long-term receivables Cash and cash equivalents Securities purchased under resale agreements Trade and other receivables Inventories and goods-in-transit Trade and other payables Deferred tax liability Bank overdraft Taxation recoverable Due to parent company	121,847 33,596 720 13,443 37,536 134,924 303,091 (205,102) ( 33,588) ( 14,631) 13,637 ( 84,069)	- - - - - - - - - -
Net assets and liabilities  Consideration received, satisfied in cash Consideration receivable, to be settled in cash Cash and cash equivalent disposed of	321,404 52,500 318,904 ( <u>13,443</u> ) 357,961	- - - -
Net proceeds Net assets and liabilities	353,967 ( <u>321,404</u> )	<u>-</u>
Gain on sale of discontinued operation	<u>32,563</u>	
Earnings/(loss) per stock unit from discontinued operations:		
Based on stock units in issue	<u>3.94</u> ¢	( <u>0.19</u> )¢
Excluding stock units in GCLEIT	<u>4.18</u> ¢	( <u>0.20</u> )¢

Notes to the Financial Statements (Continued) December 31, 2009

## 30. Earnings per stock unit

The calculation of earnings per stock unit is arrived at by dividing profit after taxation attributable to stockholders of the parent company of \$224,007,000 (2008: \$450,139,000) by 1,211,243,827, being the number of stock units in issue at December 31, 2009 (2008: 1,211,243,827), as well as by 1,141,765,184 (2008: 1,138,351,093), being stock units less those held by the GCLEIT (note 18).

### 31. Dividends paid (gross)

An interim revenue distribution of 3.5 cents per stock unit was paid on April 23, 2009, to shareholders on record at close of business on April 9, 2009.

A second interim revenue distribution of 2.0 cents per stock was paid on December 23, 2009, to shareholders on record at the close of business on December 16, 2009.

	Comp	any
	2009 \$'000	2008 \$'000
Ordinary dividends:		
First interim paid in respect of 2009: 3.5¢ (2008: 3.5¢)  per stock unit – gross  Second interim paid in respect of 2009: 2.0¢ (2008: 3.5¢)	42,393	42,393
per stock unit – gross	<u>24,225</u>	42,394
	<u>66,618</u>	<u>84,787</u>
	Gro	up
	2009 \$'000	2008 \$'000
Gleaner's first interim paid in respect of 2009: 3.5¢ (2008: 3.5¢) per stock unit - gross Gleaner's second interim paid in respect of 2009: 2.0¢ (2008: 3.5¢)	42,393	42,393
per stock unit - gross	<u>24,225</u>	42,394
	66,618	84,787
Dividends paid to GCLEIT	( <u>3,850</u> )	( <u>5,116</u> )
Paid to minority interest in a subsidiary	62,768	79,671 1,503
	<u>62,768</u>	<u>81,174</u>

Notes to the Financial Statements (Continued) December 31, 2009

## 32. Segment reporting

The group has two reportable segments, one of which was discontinued during the year. Segment information is presented in respect of the group's strategic business segment. The identification of business segments, is based on the group's management and internal reporting structure. Segment results, assets and liabilities include items directly attributable to a segment, as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly income-earning assets and revenue.

#### These are:

- (a) Media service includes the print and electronic media businesses
- (b) Books and stationery comprises books and stationery supplies.
- (c) Other– includes management services, publication of books and those that do not meet any of the quantitative thresholds for determining reportable segments in 2009 or 2008.

Information regarding results of each reportable segment is included below. Performance is measured on segment profit before taxation as included in the internal management reports that are reviewed by the Board of Directors. Segment profit before taxation is used to measure performance as management believe that such information is the most relevant in evaluation the results of certain segments relative to other entities that operate within these industries.

## (a) Business segments:

The main business segments of the Group comprise:

	Continuing operations  Media service Other Total				Discontinuing operations Books and stationery			
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000	2009 \$'000 (10 months)	2008 \$'000 (12 months)
External revenues	3,250,306	3,207,223	23,873	<u>39,074</u>	3,274,179	<u>3,246,297</u>	<u>845,919</u>	802,059
Segment profit/(loss) before taxation	13,227	( <u>443,013</u> )	( <u>11,405</u> )	( <u>18,253</u> )	1,822	( <u>461,266</u> )	24,120	(1,221)
Finance income	15,332	25,810	4,333	3,212	19,665	29,022	<u>2,221</u>	2,493
Finance costs	( <u>13,608</u> )	(7,025)	( <u>6</u> )	( <u>6</u> )	( <u>13,614</u> )	(7,031)	( <u>5,431</u> )	( 4,790)
Depreciation and amortisation	99,365	97,418	12	3,678	99,377	101,096	8,488	8,873
Reportable segment assets	<u>3,053,466</u>	2,665,001	<u>112,166</u>	<u>52,153</u>	<u>3,165,632</u>	2,717,154	<u> </u>	<u>550,170</u>
Reportable segment liabilities	1,030,563	979,309	96,609	<u>52,764</u>	<u>1,127,172</u>	1,032,073		<u>191,134</u>
Capital expenditure	50,985	7,964			50,985	7,964	<del></del>	
Other material non-cash item - impairment losses		367,835			<u> </u>	367,835	<u> </u>	

Notes to the Financial Statements (Continued) December 31, 2009

## 32. Segment reporting

#### (b) Geographical segments:

	<b>Jamaica</b>		Overseas*		Total	
	<u>2009</u> \$'000	<u>2008</u> \$'000	<u>2009</u> \$'000	2008 \$'000	<u>2009</u> \$'000	2008 \$'000
Revenue from external						
customers	2,961,890	2,968,381	312,289	277,916	3,274,179	3,246,297
Non current segment assets	879,152	885,726	164	28,807	879,316	914,533

<sup>\*</sup> Includes operations in United States of America, Canada and United Kingdom.

#### 33. Related parties

### (a) Identity of related party

The group has a related party relationship with its subsidiaries, associates and with its directors and executive officers in the ordinary course of business.

## (b) Transactions with key management personnel

In addition to salaries, the group also provides non-cash benefits to directors and executive officers, and contributes to a post-employment defined benefit plan on their behalf, in accordance with the terms of the plan. Executive officers also participate in the group's share option programme [see note 3(c) (iv)].

In 1994, the company established an investment trust for the benefit of its employees. During the year, no options were granted by the trustees to members of staff to acquire shares in the company. Shares were issued to staff during the year resulting from previous options, at a cost of approximately \$1.2M (2008: \$0.619M). The value of the outstanding options was immaterial.

The key management personnel compensations are as follows: -

	<u>Group</u>		Con	<u> 1pany                                      </u>
	2009	2008	2009	2008
	\$'000	\$'000	\$'000	\$'000
Short-term employee benefits	192,848	126,872	192,848	126,872
Post- employment benefits	5,600			
	<u>198,448</u>	128,745	<u>198,448</u>	<u>128,472</u>

Notes to the Financial Statements (Continued) December 31, 2009

## 33. Related parties (continued)

(c) The balance sheet includes balances, arising in the ordinary course of business, with subsidiaries and associated companies as follows:

	Gro	oup	Cor	npany
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Trade and other receivables: Subsidiaries	-	-	-	664,145
Trade and other payables: Subsidiaries	<del></del>	<u> </u>	<del>-</del>	( <u>14,903</u> )

(d) The income statements include the following income earned from, and expenses incurred in, transactions with subsidiaries:

	G	roup	Company		
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000	
Revenue: Subsidiaries	-	-	26,837	32,631	
Other operating income: Subsidiaries	-	-	10,454	5,586	
Cost of sales: Subsidiaries	-	-	3,828	30,402	
Administration expenses: Subsidiaries Other operating expenses:	-	-	16,042	34,541	
Subsidiaries	-	-	149,967	52,193	
Finance income: Subsidiaries	<u>    -                                </u>	<u> </u>	28,776	25,118	

#### 34. Lease commitments

Unexpired lease commitments at December 31 expire as follows:

	Gro	up	Compa	any
	<u>2009</u> \$'000	2008 \$'000	<u>2009</u> \$'000	2008 \$'000
Within one year	5,580	1,136	3,410	1,136
Subsequent years	<u>22,321</u>	<u>8,324</u>	13,638	
	<u>27,901</u>	<u>9,460</u>	<u>17,048</u>	<u>1,136</u>

Notes to the Financial Statements (Continued) December 31, 2009

#### 35. Authorised capital expenditure

	Grou	ıp	Company		
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000	
Capital expenditure authorised					
and contracted for	<u>50,985</u>	<u>7,964</u>	<u>50,985</u>	<u>7,964</u>	

#### 36. Staff costs

		Group	Comp	oany
	2009	2008	2009	2008
	\$'000	\$'000	\$'000	\$'000
Salaries and wages	786,249	866,080	631,697	659,041
Statutory payroll	61,396	86,048	57,800	64,961
Other staff costs	211,717	171,288	199,122	161,539
Redundancy costs	101,095	72,112	<u>98,846</u>	72,112
	<u>1,160,457</u>	<u>1,195,528</u>	<u>987,465</u>	957,653

#### 37. Libel cases

The group's lawyers have advised that they are of the opinion that the provision made in the financial statements as at December 31, 2009, is a reasonable provision for the purpose of covering all reasonable and probable judgements and costs for libel actions against the group.

#### 38. Contingent liabilities

- (i) There are contingent liabilities of \$2M (2008: \$2M) in respect of guarantees issued on behalf of the group and the company.
- (ii) The company has given an undertaking to its subsidiaries to provide financial support required to meet their future operations and obligations.

#### 39. Subsequent event

In January 2010, the company served notice on the trustees of the contributory defined benefit pension fund advising that the company will cease to deduct contributions from members of the fund as of July 15, 2010 and that they should take the necessary steps to wind-up the Fund.

The company intends to commence making contributions to an approved defined contribution fund and deducting contributions from eligible members of staff with effect on May 1, 2010.

## Financial Summary 2005 – 2009

	\$'000	2008 \$'000 (Restated)	<u>2007</u> \$'000	2006 \$'000	2005 \$'000
Turnover	<u>3,274,179</u>	<u>3,246,297</u>	<u>4,248,873</u>	3,620,522	<u>3,291,238</u>
Group (loss)/profit before taxation Taxation credit/(charge) Profit from discontinued operations Minority interest	1,822 158,552 47,806 15,827	( 451,266) 8,886 ( 2,308) ( 5,451)	193,139 ( 94,935) - ( 3,499)	425,167 ( 151,512) - ( 17,488)	264,656 ( 85,201) - 7,176
(Loss)/profit attributable to Gleaner Stockholders	224,007	( <u>450,139</u> )	94,705	256,167	186,631
Ordinary Stockholders' funds: Share capital Reserves	605,622 1,417,546 2,023,168	605,622 1,407,376 2,012,998	605,622 1,791,689 2,397,311	605,622 1,621,974 2,227,596	605,622 1,431,358 2,036,980
Minority interest Long term liabilities Employee benefit obligation Deferred tax liabilities	15,292 40,105 96,200 312,353	31,119 44,636 89,100 337,624	27,171 74,180 71,300 <u>388,274</u>	23,672 37,263 60,600 367,138	6,184 49,169 50,700 254,425
Total funds employed	<u>2,487,118</u>	<u>2,515,477</u>	<u>2,958,236</u>	<u>2,716,269</u>	<u>2,397,458</u>
Represented by: Long-term receivable Other non-current assets and investments Working capital	70,947 1,812,976 603,195	1,278 1,850,678 <u>663,521</u>	1,788 2,276,950 <u>679,498</u>	1,408 2,207,920 506,941	1,063 1,868,524 
	<u>2,487,118</u>	<u>2,515,477</u>	<u>2,958,236</u>	<u>2,716,269</u>	<u>2,397,458</u>
Stock units in issue at year end (000)	1,211,244	1,211,244	1,211,244	1,211,244	1,211,244
Earnings per stock unit [see note (i) below]	18.49¢	(37.16)¢	7.82¢	21.15¢	15.41¢
Stockholders' fund per stock unit [see note (i) below]	167.03¢	166.19¢	197.92¢	183.91¢	168.20¢
Dividends per stock unit [see note (ii) below]	5.49¢	6.99¢	7.0¢	7.0¢	7.0¢
Exchange rates ruling at the balance sheet dates were: UK one Pound to J\$1 US\$1 to J\$1 Can\$1 to J\$1	143.55 89.60 84.57	116.84 80.47 65.54	140.21 70.18 105.52	128.93 66.92 56.56	109.62 64.38 54.32

<sup>(</sup>i) The calculation of earnings per stock unit and stockholders' funds per stock unit is based on (loss)/profit after taxation attributable to Gleaner stockholders and ordinary stockholders funds, respectively, divided by the stock units in issue at year-end.

<sup>(</sup>ii) The calculation of dividends per ordinary stock unit is based on the actual dividends for each year divided by the 1,141,765,184 stock units in issue, net of stock units held by GCLEIT at December 31, 2009 (2008: 1,138,351,093).