

## **CARIBBEAN** CEMENT **COMPANY**

# **CONSOLIDATED AUDITED FINANCIAL REPORT**

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2009

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME					
J\$'000	AUDITED Year Jan to Dec	AUDITED Year Jan to Dec			
	2009	2008			
Sales (Cement Tonnes)-Local Sales (Cement Tonnes)-Export Sales (Clinker Tonnes)-Export	652,651 88,912 88,254	720,260 28,463 -			
Revenue	8,869,260	8,805,293			
<b>Operating profit</b> Interest Income Interest expense Loss on currency exchange	<b>222,030</b> 4,834 (173,498) (294,394)	<b>948,573</b> 10,503 (93,716) (293,428)			
(Loss)/Profit before Taxation Taxation credit/(charge)	<b>(241,028)</b> 96,516	<b>571,932</b> (155,494)			
(Loss)/Profit after Taxation	(144,512)	416,438			
Total Comprehensive (loss)/income	(144,512)	416,438			
Earnings per ordinary stock unit cents - Basic & Diluted Operating Profit/Revenue Ratio	(17) 3%	49 11%			
CONSOLIDATED STATEMENT OF CHANG	ES IN EQUITY				
J\$'000	AUDITED Year Jan to Dec	AUDITED Year Jan to Dec			
	2009	2008			
Balance at beginning of period Total Comprehensive (loss)/income	<b>3,384,608</b> (144,512)	<b>2,968,170</b> 416,438			
Balance at end of period	3,240,096	3,384,608			
CONSOLIDATED STATEMENT OF CASH FLOWS					
J\$'000	AUDITED Year Jan to Dec	AUDITED Year Jan to Dec			
	2009	2008			
(Loss)/profit before Taxation Adjustment for non-cash items	<b>(241,028)</b> 619,185	<b>571,932</b> 509,725			
Changes in working capital Taxation paid	378,157 (279,193) (42,846)	1,081,657 (160,565) (2,370)			
Net cash generated by operating activities Net cash used in investing activities	56,118 (979,850)	918,722 (573,296) (478,217)			
Net cash provided by (used in) financing activities	1,015,891				
Increase/(Decrease) in cash and cash equivalents Cash and cash equivalents - beginning of period	92,159 (10,283)	(132,791) 122,508			
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### **DIRECTORS' STATEMENT**

The Group reported a consolidated net loss of [\$144.5m] for the year 2009, compared to a net profit of \$416.4m for the prior year. The loss for the year is primarily due to the contraction in the Jamaican economy which took place throughout 2009, resulting in the domestic market for cement declining by approximately 8% over the previous year.

The decline in the domestic market and the loss of local market sales due to tariff-free imported cement, resulted in our silos and storage facilities becoming frequently full, resulting in production stoppages. With the new kiln in operation for all of 2009, the new mill for the latter part of the year and their associated fixed costs having to be absorbed, optimising throughput is essential to achieving the company's profit potential. This means that rapid growth in our export sales is critical to our survival.

In 2009, we exported 88,912 tonnes of cement plus 88,254 tonnes of clinker, equivalent in total to approximately 200,000 tonnes of cement. This is 7 times our cement exports for 2008 and, worthy of note, is almost 150% of total tariff-free imported cement sold in the local market for 2009.

Notwithstanding the foregoing, to achieve this level of exports, we have had to sell on the basis of marginal pricing and therefore the profit contribution and cash generation are reduced, but the alternative of stopping production is less beneficial

The subsidiary company, Jamaican Gypsum and Quarries Limited, achieved a good performance for 2009, reporting a profit after tax of \$143.5m which compares to a profit after tax of \$72.4m for the previous year. This was primarily due to better control over costs rather than increased revenue.

#### Outlook

The first two months of 2010 confirm a continuing trend of decline in the local market, with the rate of decline increasing. Fortunately, our continuing efforts to expand export markets [we are now exporting to 7 different countries] are achieving some measure of success.

The company has filed a claim against Domicem of the Dominican Republic and Vulcan of the USA for the dumping of cement into Jamaica and the resulting injury and damage caused to its business. We are anticipating a favourable ruling by the Antidumping and Subsidies Commission in the upcoming months.

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Brian Young Chairman March 1, 2010



CONSOLIDATED STATEMENT OF FINANCIAL POSITION				
J\$'000	AUDITED 31.12.2009	AUDITED 31.12.2008		
Non-Current Assets Current Assets Current Liabilities Non-Current Liabilities	5,752,184 3,425,499 (3,473,008) (2,464,579)	5,107,890 3,478,903 (3,470,851) (1,657,358)		
Total Net Assets	3,240,096	3,458,584		
Share Capital Reserves	1,808,837 1,431,259	1,808,837 1,575,771		
Shareholders' Equity Deferred Gain	3,240,096	<b>3,384,608</b> 73,976		
Group Equity	3,240,096	3,458,584		
	J\$'000 Non-Current Assets Current Assets Current Liabilities Non-Current Liabilities <b>Total Net Assets</b> Share Capital Reserves <b>Shareholders' Equity</b> Deferred Gain	J\$'000 AUDITED 31.12.2009   Non-Current Assets Current Assets 5,752,184   Current Assets 3,425,499   Current Liabilities (3,473,008)   Non-Current Liabilities (2,464,579)   Total Net Assets 3,240,096   Share Capital Reserves 1,808,837   Shareholders' Equity Deferred Gain 3,240,096		

SEGMENT INFORMATION							
J\$'000	Cement	Gypsum and Pozzolan	Consolidation Adjustments	Total			
2009	_		-				
Revenue External Customers Inter-segment	8,698,109 11,562	171,151 322,639	(334,201)	8,869,260			
Total Revenue	8,709,671	493,790	(334,201)	8,869,260			
Depreciation and amortisation	295,832	22,003	-	317,835			
Segment profit/(loss)	26,410	194,591	(462,029)	(241,028)			
Operating assets	8,815,203	335,527	26,953	9,177,683			
Operating liabilities	5,467,439	45,538	424,610	5,937,587			
Capital expenditure	969,155	11,357	-	980,512			
2008	-						
<b>Revenue</b> External Customers Inter-segment	8,642,729	162,564 312,143	(312,143)	8,805,293			
Total Revenue	8,642,729	474,707	(312,143)	8,805,293			
Depreciation and amortisation	300,371	17,936	-	318,307			
Segment profit	861,008	88,582	(377,658)	571,932			
Operating assets	8,256,914	298,013	31,866	8,586,793			
Operating liabilities	4,399,839	155,225	573,145	5,128,209			
Capital expenditure	552,345	21,235	-	573,580			

### **INDEPENDENT AUDITORS' REPORT**

TO THE SHAREHOLDERS OF CARIBBEAN CEMENT COMPANY LIMITED

The accompanying summarised consolidated financial statements have been derived from the consolidated financial statements of Caribbean Cement Company Limited and its subsidiaries (the Group) for the year ended 31st December, 2009. These summarised consolidated financial statements are the responsibility of the Group's management. Our responsibility is to express an opinion on whether these summarised consolidated financial statements are consistent, in all material respects, with the consolidated financial statements from which they were derived.

We have audited the consolidated financial statements of the Group for the year ended 31st December, 2009 from which these summarised consolidated financial statements were derived, in accordance with International Standards in Auditing. In our report dated March 1, 2010 we expressed an unqualified opinion on the consolidated financial statements from which the summarised consolidated financial statements were derived

In our opinion, the accompanying summarised consolidated financial statements are consistent in all material respects, with the consolidated financial statements from which they were derived.

For a better understanding of the Group's financial position and the results of its operations for the year and the scope of our audit, the summarised consolidated financial statements should be read in conjunction with the consolidated financial statements from which the summarised consolidated financial statements were derived and our audit report thereon.

Crit & Janna Ernst & Young

March 1, 2010

