



Communication
Through
Dialogue

Knowledge and Innovation"

2008 ANNUAL REPORT

"Providing A Fair, Efficient and Transparent Stock Market"



Communication Through Dialogue

2008 ANNUAL REPORT



## JAMAICA STOCK EXCHANGE "Providing A Fair, Efficient and Transparent Stock Market"



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Mission Statement

"Providing A Fair, Efficient and Transparent Stock Market"





To provide a fair, efficient, ethical and transparent medium for the conduct of a viable securities market that facilitates the mobilization of capital to finance the growth and development of the nation.



"Providing A Fair, Efficient and Transparent Stock Market"

## **OUR CORPORATE OBJECTIVES**

The Jamaica Stock Exchange was incorporated as a private limited company in August 1968, with the stock market commencing operations in February 1969.

Its principal objectives are:

To promote the orderly and transparent development of the stock market and the stock exchange in Jamaica.

To ensure that the stock market and its broker members operate at the highest standards practicable.

To develop, apply and enforce the rules designed to ensure public confidence in the stock market and its broker-members.

To provide facilities for the transaction of stock market business.

To conduct research, disseminate relevant information and maintain local and international relationships which can enhance the development of the Jamaica stock market.

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#### NOTICE OF **32nd** ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN** that the Thirty Second (32<sup>rd</sup>) Annual General Meeting of the Jamaica Stock Exchange will be held at the Jamaica Stock Exchange, 40 Harbour Street, Kingston on **Thursday, June 25, 2009**, commencing at 1:00 p.m. for the following purposes:

. To appoint Directors.

The following Directors will retire at the Annual General Meeting and are eligible for re-appointment for the year 2009/2010 in accordance with Article 95 of the Articles of Association of Association of the Company.

- Mr. Christopher Williams Retiring
   Miss Dian Black Retiring
- Mr. Garth Kiddoe
   Mr. Allan Lewis
   Mr. Livingstone Morrison
   Retiring
   Retiring

To consider and (if thought fit) pass the following resolution

"That the retiring Directors be and are hereby re-elected as directors of the Company."

- 2 consider and (if thought fit) pass the following Resolution: To fix the remuneration of the Auditors or to determine the manner in which such remuneration is to be fixed. To
- "That the Directors be and are hereby authorized to fix the remuneration of the Auditors at a figure to be agreed with them."
- ယ with the Directors' and Auditors' Reports. To consider and (if thought fit) pass the following Resolution: To receive, and if approved, adopt the Audited Financial Statements for the year ended December 31, 2008, together
- "That the Audited Financial Statements for the year ended December 31, 2008, and the Reports of the Directors and Auditors
- 4 To fix the fees of the Directors or to determine the manner in which such fees are to be fixed. thought fit) pass the following Resolution: To consider and (if
- "That the Directors be and are hereby authorized to fix their fees for the fiscal period 2009/2010."
- To transact any other ordinary business of the company.

DATED THIS 15th DAYOF MAY 2009

BY ORDER OF THE BOARD

Marlene & Street Forrest

Marlene J. Street-Forrest Secretary

## IMPORTANT NOTE FOR MEMBERS WHO ARE NOT ABLE TO ATTEND:

to exercise the same powers as the member which he represents. A member entitled to attend and vote at the meeting can appoint a Proxy to vote on his behalf. The person so authorized shall be entitled



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## DIRECTORS REPORT

The Directors' submit herewith the Statement of Consolidated Revenue Expenses, Profit, Assets and Liabilities of the Jamaica Stock Exchange and its wholly owned subsidiary, the Jamaica Central Securities Depository for the year ended December 31, 2008.

Operating Revenue for the year was \$470.3m compared to the revenue of \$205.9m for 2007, an increase of 128.4%. Investment Income was \$91.0m compared to \$34.9m, an increase of 160.8% over 2007.

Total expenses for the year increased by 42% to \$302.3m in 2008. There was a surplus from operation of \$173.9m compared to a deficit of \$7.9m in 2007.

Total assets of the company and its subsidiary as at December 31, 2008 were \$1,332.6m compared to \$1,003.6m for 2007. These figures include Compensation Fund Assets of \$510.1m and \$463.8m for 2008 and 2007 respectively. Shareholders equity decreased by 1.5% from \$928.3m to \$914.2m.

The auditors, Deloitte and Touche have signified their willingness to continue in office

Mr. Curtis Martin Chairman

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### DIRECTORS AND PROFILES OF DIRECTORS SENIOR MANAGEMENT



### Mr. Curtis Martin - Chairman

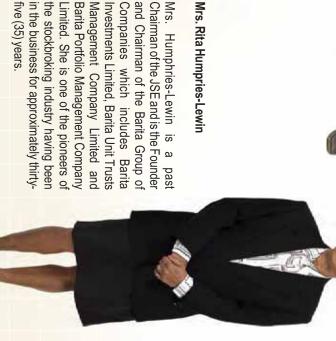
Executive Committee of the JSE CEO of Capital and Credit Merchant also the Jamaica Central Securities Jamaica Stock Exchange Limited and Compensation Committee and Listing and Standards Committee, the Bank and Deputy Group President of Depository Ltd. He is President and Curtis Martin is the Chairman of the Capital and Credit Financial Group Martin is Chairman of



#### Mr. Leo Williams

the also Director of JCSD. as the Carlton Savannah REIT or CREIT. He capitalization of the first REIT in the Caribbean. This now trades on the Jamaica Stock Exchange the region. One of their most recent successes attract capital to businesses seeking to develop in & Associates Investments Ltd. This firm seeks to Leo Williams is the Executive Director of Williams conceptualization and successful

Prior to that, he was the International Business Development Manager of JMMB Ltd. the parent JSE in June 2008 Brokers. Mr. Williams resigned as a Director of the the stock brokerage arm of Jamaica Money Market founding Managing Director of JMMB Securities company of JMMB Securities Ltd. He was the



Mrs. Rita Humpries-Lewin

Humphries-Lewin is

Companies

which

includes

#### Mr. Edwin McKie

He currently serves on the Board of the a former trade administrator and former services to Jamaica in the field of banking, is Mr. McKie is the Chairman and Managing Committee of the JSE. the Chairman of the Corporate Governance Development Bank of Jamaica. Mr. McKie is Bank of Jamaica and the Bank of Jamaica. Board Member of the National Investment Agriculture Credit Bank. He also served as a Chairman of the Trade Board and the Distinction McKie, who was awarded the Order of Director of M/VL Stockbrokers Limited. Mr Commander Class for his



five (35) years.



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### DIRECTORS AND PROFILES OF DIRECTORS SENIOR MANAGEMENT



#### Mr. Donovan Perkins

active Services Limited (PCFS). In addition Organization of Jamaica. services community, having served as National Water Commission. He is an National Insurance Fund Boards of Pan-Jamaican Investment Caribbean, Mr. Perkins serves on the to serving on the Boards within Pan CEO of Association and the Private Sector Vice President of the Jamaica Bankers Ltd., Jamaica Producers Group Ltd., Trust Ltd., First Jamaica Investments Donovan Perkins is the President & executive of the Pan Caribbean Financial and the financial



#### Mr. Allan Lewis

III III

Masters in Business Administration in 1987. strategic planning. He achieved the designation fund risk management, asset management, and distinguished career in life insurance and pension currently a Director. Prime Asset Management Limited, this, Mr. Lewis served as Managing Director of where he has served for the past 3 years. Prior to Strategy, of the Victoria Mutual Group Limited Allan Lewis is the Senior Vice President, Group Associate of the Society of Actuaries in 1986, and a **≤** Lewis has had a where he is

Preparatory School Foundation. a member of the Board of Directors of the Mona students at the University of the West Indies and is the Kiwanis Club of North St. Andrew; a mentor for secondary education motivated him to obtain a the wider community. His passion for primary and accomplishments he is committed to supporting Notwithstanding his professional Masters in Education in 2002. Allan is a member of

N C B

Limited

Limited and NCB Insurance Company

\_imited, NCB Capital Markets (Cayman)

NCB (Cayman) Limited, NCB Investments

subsidiaries, these

are

Mr. Williams is also a Director of severa

College Foundation, and Council Member of the Jamaica Securities Dealers

Securities Dealers

Association, Director of the Jamaica

Jamaica Association for the Deaf, Director He currently serves as Chairman of the Director of NCB Capital Markets Limited Christopher Williams is the Managing Mr. Christopher Williams

Association.

of the

Jamaica College

Old

Boys

#### Mr. Mark Croskery

Company's growth, profitability and strategic vision to make SSL the leading provider of Global Wealth Management solutions to Jamaicans. & Securities Ltd (SSL) and serves as a Company Specific Director. Mr. Croskery is responsible for the Mr. Mark Croskery is the President & CEO of Stocks

well as an Equity Trader. being the leading Wealth Manager at National Commercial Bank Capital Markets Ltd. (NCB CM) as Florida on the fixed income desk before going on to Mr. Croskery previously interned at Prudential Financial, Inc. (now Wachovia Securities) in Miami,

Mr. Croskery serves as a Director on the Sugar Company of Jamaica (SCJ) where he serves on the Finance and Audit Sub-Committee, as a Commissioner on the Jamaica Racing Commission Company (Jamaica) Sub-Committee and on the Island Ice & Beverage (JRC) where he serves on the Finance and Audit



 $\Box$ 

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## DIRECTORS AND SENIOR MANAGEMENT PROFILES OF DIRECTORS

#### Mr. Christopher Berry

Christopher Berry has been the the Forestry 10 mer

## Miss Sandra Shirley-Deputy Chairman

as Director of the JSE in October 2008. National Dance Theatre Company of Jamaica. In Group, the SIGMA Group and its associated Jamaican Institute of Management. She resigned conferred on her its highest award, Fellow of the recently the Jamaica Institute of Management has Business as an Alister McIntyre Fellow and more 2003, she was asked to serve the Mona School of in International Trade Investment Club, and the Jamaica, the Independence Park Ltd, the Women Club, the Council of Community Colleges of number of organizations including the Soroptomist Financial Services. Miss Shirley serves in a entities and now lends that expertise to First Global entities such as the Bankers' Trust, New York, NCB Jamaica and overseas. She has worked with experience and expertise in the financial sector in Miss Shirley has over twenty (20) years 2004 and relinquished this office in October 2008 First Global Financial Services Limited on April 1, Sandra Shirley assumed the role of President of



#### Mrs. Marlene Street Forrest

serves as Secretary of the Board of the JSE of efficiencies in the market. Mrs. used to assist in providing the greatest level ensuring that cutting edge technology experience in over twenty five years of combined Management Studies and an MBA. She has Securities Depository Ltd. and a Director of the Jamaica Forrest, who is a Justice of the Peace, process of developing the Manager of the JSE, is to continue the management. Manager of the Jamaica Stock Exchange Marlene Street-Forrest is the General Street-Forrest has a B.Sc. Her mandate as General financial and general Exchange, Street-

sits on several boards, including Pharmacy Limited. Conservancy, Apex Health Care Associates Limited and Apex Depository, the Jamaica Central Securities Limited since 1993. A Officer of Mayberry Investments Chairman and Chief Executive Deputy Chairman of the JSE, he



of Scotia DBG Investments Limited and the sits on Scotiabank Jamaica's of the HEART NTAFinance Committee and Scotia DBG Merchant Bank, Scotia DBG served as the President of the Primary Securities Dealers Association and has is also the President of the Jamaica Group's Wealth Management Division. She Senior Vice President of the Scotiabank Anya Schnoor is the Chief Executive Officer Committee Management Limited. She is also a member Fund Managers and Dealers Association. She is a Director of Prime Asse



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## DIRECTORS AND SENIOR MANAGEMENT PROFILES OF DIRECTORS (cont'd)



#### Mr. Robert Drummond

Management (Cayman) GraceKennedy's mutual funds and new business ventures. executing and integrating mergers, acquisitions Principal of GK Investments, business. In addition, he also functioned as Drummond was the November 1, 2008. Prior to his appointment, Mr. First Global Financial Services Limited, effective Robert Drummond was appointed President of CEO of FG Funds management developing Limited

the JSE in October 2008. Development Manager. He joined the Board of Robert Drummond joined GraceKennedy Limited in February 2005 as Group Business



#### Julian Mair

leading a Director of JMMB Securities Limited, JMMB including Head of Treasury and Investment financial sector. Mr. Mair has held positions at at Jamaica Money Market Brokers and has International and JMMB BDI America. Securities Dealers Association. He serves as He is a founding member of the Jamaica services at Dehring, Bunting and Golding and over 16 years of experience in the Jamaican Julian Mair is the Chief Investment Strategist Managing Director of Lets Investment Ltd. JMMB. In addition, Mr. Mair was formerly the Senior Trader and Cambio Manager at Jamaican financial institutions

# INDEPENDENT MEMBERS OF THE JSE BOARD OF DIRECTORS



#### Miss Hilary Phillips Q.C

approximately 30 Market Oversight Committee of the JSE Associations since 2003-2007. elevated to the rank of Queen's Counsel where she has practised Hilary Phillips is a Partner in the law firm, Review Committee and the Regulatory & Phillips is the Chairman of the Conduct Commonwealth President of the Organisation Association. She has served as the Vice Vice President of the Jamaican in 1998 and has been the President and Grant, Stewart, Phillips and Company Caribbean years. She was Bar 9

#### Miss Dian Black

government securities and provides the and the Government. necessary interface between the JSE the registrar and payments functions for responsibility for all activities related to Service. in the Ministry of Finance & the Public Management (Debt Management Unit) Dian Black is the Director, Securities this capacity she has



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### INDEPENDENT MEMBERS OF THE (Cont'd) JSE BOARD OF DIRECTORS

#### Mr. Jane George

Mrs. Jane George assumed the role of Corporate Attorney-at-Law and Head of the Legal Department and Corporate Secretariat of the Lascelles, deMercado Group of Companies in 2001. She is a member of the Law Society of England & Wales and the Jamaican Bar Association.

Mrs. George, who has approximately 20 years experience and expertise in the legal profession in Jamaica and the United Kingdom, joined the Board of the Jamaica Stock Exchange in 2008. She sits on the Regulatory and Market Oversight Committee and the Conduct Review Committee of the Board.



#### Mr. Garth Kiddoe

representative on the Board of Trustees at the University of Technology, Committee of the Board of the JSE Chairman of the Audit and Finance Jamaica and of the Jamaica Institution Institute of Chartered Accountants of of the Caribbean Court of Justice Trust Institute of Chartered Accountants of immediate Service Company Limited. He is the Financial Officer at the Jamaica Public Faculty of Business and Management Mr. Kiddoe is the former Dean of the Fund. He is a Past President of the Jamaica and previously the Chief Engineers. Caribbean as well as its past President of Mr. Kiddoe the



#### Mr. Livingstone Morrison

Livingstone Morrison is the Deputy Governor of the Bank of Jamaica with responsibility for Finance and Technology, Payment Systems, Investment and Risk Management.

Mr. Morrison joined the staff of the Bank of Jamaica in 1982 and worked for several years in the Financial Institutions Supervisory Division.

Between 1998 and 2002, Mr. Morrison served as the Division Chief of the Finance and Technology Division, with core responsibilities for strategic management of the accounting, finance, and information and communication technology functions of the Bank. Mr. Morrison is also a Director of the Jamaica Central Securities Depository.

## **JSE BOARD COMMITTEES 2008/2009**

#### LISTING STANDARDS COMMITTEE

REGULATORY AND MARKET OVERSIGHT COMMITTEI

n: Mr. Curtis Martin
Miss Sandra Shirley
Mrs. Rita Humphries-Lewin
Mrs. Marlene Street Forrest
Mr. Christopher Williams
Mr. Livingstone Morrison

#### CONDUCT REVIEW COMMITTEE

Chairman: Miss Hilary Phillips, Q.C.
Mr. Livingstone Morrison
Miss Dian Black
Mr. Garth Kiddoe
Mrs. Jane George

#### COMPENSATION COMMITTEE

man: Mr. Curtis Martin
Mr. Garth Kiddoe
Miss Hilary Phillips, Q.C.
Mr. Donovan Perkins
Mr. Mark Croskery

### Mrs. Jane George

Chairman: Miss Hilary Phillips, Q.C.
Miss Dian Black
Mr. Garth Kiddoe
Mr. Livingstone Morrison
Mrs. Jane George

#### AUDIT & FINANCE COMMITTEE Chairman: Mr. Garth Kiddoe

Miss Hillary Phillips, Q.C.
Miss Dian Black
Mr. Ed McKie (or alternate Dr. Derrick McKoy)
Mr. Allan Lewis
Mr. Livingstone Morrison
Mr. Julian Mair

#### **CORPORATE GOVERNANCE**

man: Mr. Ed McKie (or alternate Dr. D. McKoy)
Mrs. Marlene Street Forrest
Mr. Garth Kiddoe
Miss Sandra Shirley
Miss Anya Schnoor

#### NOMINATING COMMITTEE

All Board Members

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## THE MANAGEMENT TEAM



#### From left to right:

Miss Michelle Sirdar Mrs. Beulah Johnson

Mr. Robin Levy

Miss Riccalya Robb

Mrs. Marlene Street Forrest Miss Josephine Lewis

Miss Suzette McNaught

Mrs. Doreen Parsons Smith

Mr. Wentworth Graham

Mrs. Suzette Whyte

Mr. Neville Ellis

Manager, Registrar Services (JCSD)
Manager, Equity Operations (JCSD)

General Manager, JCSD & Deputy General Manager, JSE

Trading Officer

General Manager, JSE

Manager, Trustee Services (JCSD)

Manager, Information Technology & Systems

Human Resources Officer Chief Regulatory Officer

Accounting Manager

Senior Marketing Officer

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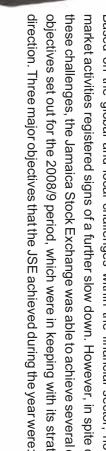


## From the Chairman's Desk

The Jamaica Stock Exchange (JSE) weathers the storms

when we experienced a major downturn in the global economy resulting from the decline in the Net International Reserve (NIR) and a 13.68% decline in the collapse of some of the major US corporations. This caused many tremors in the US subprime debacle. This was compounded by the increase in oil prices and the on the Exchange. financial results as we were buoyed by a few large volume and value transactions Jamaican dollar, 2007. These shocks are not immediately noticeable in our Jamaican economy, with a worsening of the country's current account deficit, a The word that best describes the year 2008 is challenging. This is the year

objectives set out for the 2008/9 period, which were in keeping with its strategic these challenges, the Jamaica Stock Exchange was able to achieve several of its market activities registered signs of a further slow down. However, in spite of all Based on the global and local challenges within the financial sector, normal



#### <u>. ~</u> **Demutualization**

oversight of this Division. the Board and chaired by Miss Hilary Phillips, Q.C. is responsible for the Regulatory Officer, manages this Division. The Regulatory Market and and Division (RMOD) was created. Mr. Wentworth Graham, Chief the independent Regulatory Market and Oversight Committee (RMOC) phase of the demutualization process on April 2, 2008. Consequently, demutualized. I am indeed pleased to report that we completed the final As I indicated in 2007, the JSE would have moved with alacrity to be regulatory oversight and greater market transparency. Oversight Committee, which is comprised of independent members of These improvements will result in stronger

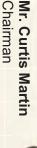
#### Listing of the JSE

Ŋ

JSE's Preference Shares were listed on its own Exchange. have joined Exchanges such as the New York Stock Exchange and the achievement is the first of its kind within the Caribbean Region and we On June 30, 2008, we experienced another major milestone when the London Stock Exchange in taking this path.

of our Initial Public Offering in which we raised J\$66M. The Offer was oversubscribed by approximately 200%. We must express our gratitude to the public for the tremendous support

(Continued)





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## From the Chairman's Desk (Cont'd)

## ယ Drafting of Documents for the Introduction of the Junior Market

and usually generate good value for their owners. In keeping with its vision, the JSE saw the need to introduce the first quarter of 2009. its support for the Junior Market by approving certain tax benefits. The JSE will be launching the Junior Market by the made a proposal to the Government on the essential platform and arising from this, in October 2008 Cabinet signaled Junior Market to accommodate small and medium sized businesses to access equity capital. Consequently, the JSE Small and Medium sized businesses are the engine of growth in any economy as they are able to create employment

#### **Board Members**

Market. I am extremely grateful to the members for their contribution throughout 2008 demutualization, the preference share issue and the process which will ultimately lead to the establishment of the Junior and transparent stock market to its stakeholders. The Board's special focus during the year was the process of The Members of the Board worked assiduously in 2008, to ensure that the JSE continues its mandate to provide a fair, efficient

I would also like to thank the management and staff of the JSE for their invaluable efforts during the year

#### Going Forward

confidence and most importantly expand the market. worsen in 2009. We will be looking at ways that will enable us to improve regulation of the market so as to boost investors' relevant and are able to withstand the challenges associated with the global financial meltdown, which, from all indications will We are looking forward to forging deeper alliances with our Caribbean neighbours to ensure that the Exchanges remain The JSE will maintain its partnership with its key stakeholders in ensuring the continued development of a viable stock market.

While we are expecting a very difficult 2009/10 period as the fallout continues in the global market place, we remain committed to provide a fair, efficient and transparent stock market as an integral part of the growth of the capital market in Jamaica

#### Financial Highlights

Operations of \$173.9 million increased by \$181.9 million or 2,302%, when compared to the performance in 2007. remarkable increase of \$264.4 million or 128.4% over the figure of \$205.89 million recorded for the previous year. Surplus from Statements. The Company's Financial Statements show that Operating Income for 2008 was \$470.3 million representing a affected Cess Revenue, Fee Income and Investment Income. This is reflected in the Company's Consolidated Financial income increase over the previous year (2007). This is due primarily to the Lascelles/CL Spirits Transaction, which positively In spite of the challenges in 2008, the JSE was able to weather the storm. The year ending December 31, 2008 saw all areas of

Net surplus for 2008 was \$207.7 million, up significantly from \$44.1 million in 2007 which is an increase of \$163.6 million or 370.81%. Investment Income was \$91.03 million compared to \$34.91 million in 2007

2

Mr. Curtis A. Martin Chairman Jamaica Stock Exchange May 21, 2009

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## Chairman's Report, Regulatory and Market Oversight Committee (RMOC)



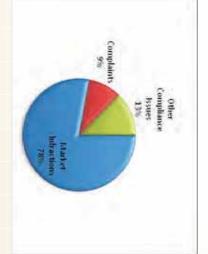
### The Year 2008 in Review

globe, the Jamaica Stock Exchange (JSE), and more specifically the Regulatory advice. In this regard, it can therefore report that all decisions taken during the circumstances the RMOC had to be bold and thorough in its decision making Jamaica was no exception. While the magnitude of the tests varies across the and ordinary people. Clearly, one will also remember that the situation tested, if market and its stakeholders. course of the last 12 months were respectfully received and accepted by the decisions were taken against the background of in-depth analysis and expert RMOC is committed to being fair and accurate in what it does; therefore, its integrity, which ultimately results in safeguarding the interest of the market. The process, as it sought to maintain its resolve to promote market transparency and of the JSE, was confronted with issues that required keen attention. In these and Market Oversight Committee, which oversees the regulatory responsibilities not exposed, the mettle of the regulatory operations in most markets and because of the global financial turbulence that affected established businesses The year 2008 ought to resonate in the minds of many for a very long time

### Achievements During the Year

undertaken by the RMOC, it can be reported that over the period, the total operations on the Exchange's regulatory matters. number of issues that were assessed by the Regulatory & Market Oversight previous year. Division (RMOD) was 86, which represents more than 300% increase over the While I may not be at liberty to divulge the details of the issues that were This change could be attributed to the RMOD's concentrated

Nature of Cases	Number	_
Market Infractions	67	
Complaints	8	
Other Compliance Issues	11	
Total	86	
		١



Miss Hilary Phillips Q.C. Chairman

(Continued)



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# hairman's Report Regulatory and Market Oversight Committee (RMOC) Cont'd

## Other Regulatory Matters in 2008

For the period in review the RMOC was able to satisfy the following:

- Analysis (MD&A) Tabling new rules for the JSE, namely, THE RMOC, Disciplinary Proceedings and Management Discussion &
- Ŋ had only two (2) officers and by May it was able to recruit another two (2) to complete the staffing Staffing the RMOD with its full complement of officers. At the inception of its operations on April 1, 2008 it
- ω 4 The RMOC was able to close most of the issues that were transferred to it from the Board of the JSE
- The Committee was able to complete its full complement with the inclusion of Mrs. Jane George, an Independent Board Member of the JSE, who represents the Private Sector Organization of Jamaica
- Ŋ Other achievements of the Committee include, steering the RMOD to:
- Undertake a process that has led to the creating of a logo and tagline.
- ġ. and efficiency by protecting and advancing stakeholders' welfare through the enforcement of rules, Develop and implement its Mission Statement, which is "To promote market transparency, integrity market surveillance, broker inspections and the assessment of market documents and financial
- ဂ Create content for the Division's page on the JSE's website. It is important to note that on the website there is a Complaint Log, RMOD contact information (fax, email and toll free number) and
- α information confidentially Establish proper communication, filing, documentary and operating procedures to preserve

#### Plans for the Future

should be considered accurate and credible. On that score I will report that the future looks rather interesting and exciting. As Chairman of the RMOC one ought to accept that my prognosis of what lies ahead for the Committee and the RMOD This view is provided against the background of:

- Developing new JSE Rules as it relates to Fines and a Complaint Management System.
- Ŋ and is, slated to be completed by September of this year. The current work-in-progress of the RMOD's automated market surveillance system, which is within budget
- Undertakings by the RMOD of not only enforcing market rules but promoting compliance.
- 4 stakeholders, which is as documented in its strategic plan. The commitment of the RMOC and the RMOD to fulfill its objectives and satisfy the expectations of its

Miss Hilary Phillips Q.C. Chairman

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## The Jamaica Stock Exchange and Its Subsidiaries **Audit and Finance Committee Report**

Jamaica Stock Exchange (the Exchange) assisted the Board in discharging its oversight of: During the year under review the Audit and Finance Committee (the Committee) of the Board of Directors (the Board) of the

- 2 -The integrity of the Financial Statements of the Company
- The adequacy of the Exchange's internal audit function, internal controls and financial reporting systems and
- The Exchange's compliance with legal and regulatory requirements
- The Exchange's Investment Management
- The member/dealers' compliance with the Stock Exchange's Rules in terms of policy and procedures

Audit and Finance Committee had 15 scheduled and special meetings during the year with satisfactory level of attendance April 2008, and the subsequent issue and listing of preference shares which subjected the Exchange to the reporting and compliance regime that governs all listed companies. Responsibility for member/dealers' compliance with the Stock Exchange's Rules in terms of policy and procedures was transferred to the Regulatory and Market Oversight Committee. The from the membership comprised of: The role of the Committee became the subject of additional focus and attention with the demutualization of the Exchange in

- Garth Kiddoe (Chair)
- Dian Black
- Ed McKie
- Allan Lewis
- Livingstone Morrison Julian Mair
- Hilary Phillips, Q.C.

records and financial statements as well as the reasonableness of accounting estimates Committee meetings confirmed the continued effectiveness of internal controls, the accuracy and completeness of accounting reports in accordance with policies approved by the Board. The Management of the Exchange is responsible for the preparation and fair presentation of the financial statements and other Periodic reports by Management and detailed discussions at

The Committee also received regular briefings from the internal auditors regarding compliance issues, internal controls and other information that have a material effect on the Company's financial statements and other compliance requirements. The Committee's recommendations to the Board aimed at strengthening the Company's, investment policies, internal audit function and internal control systems, were accepted, implemented and are reviewed regularly.

financial statements of the Group and the Company. company's management and external auditors prior to submission of recommendation to the Board for approval of the audited agreed the scope of the annual audit with the external auditors and has reviewed the audited financial statements with the The programme of work for the financial year concluded with the coordination of the annual audit. The Committee reviewed and

Chairman (iddoe

Jank hidder

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#### The Jamaica Stock Exchange and Its Subsidiaries ompensation Committee Report

the Board Mr. Curtis Martin. Other members of the committee are: The Compensation Committee of the JSE is made up exclusively of non-executive directors and is chaired by the Chairman of

- Mr. Garth Kiddoe
- Mr. Donovan Perkins Miss Hilary Phillips Q.C. and
- Mr. Mark Croskery

executive compensation. light of the company's goals and objectives and makes recommendations to the Board with respect to executive and non-Committee reviews and approves corporate goals in relation to the CEO's compensation; evaluates the CEO's performance in The committee's mandate is to make recommendations on the Company's framework of executive remuneration. The

increased for the 2008 period. Directors' fee, which are normally paid to non-Executive Members of the Company totaled \$6.04M, this fee has not been

Mr. Curtis Martin (Chairman)

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## JAMAICA STOCK EXCHANGE

"Providing A Fair, Efficient and Transparent Stock Market"



## The JSE GROUP 2008 Management's Discussion and Analysis

Audited Financial Results and must be considered as complementary information to that which is provided in the audited of previous year's performance versus the current year under review. The MD&A should be read in conjunction with our ended December 31, 2008. It provides information on our liquidity and capital resources and gives a comparative examination Jamaica Stock Exchange and the Jamaica Central Securities Depository) financial condition and results of its operation is The Management's Discussion and Analysis (MD&A) of the Jamaica Stock Exchange (JSE) Group's (comprising results and the notes to the financial statements. provided to enable stakeholders to assess the financial health, material changes  $\,$  and the results of our operation for the year

process of a move towards greater public ownership of the Jamaica Stock Exchange. The process has led to new line items and was listed on its own Exchange on June 30, 2008. This signaled a new era in the Exchange's operation starting the The JSE, which completed its demutualization process in 2007, floated Variable Preference Shares in the market in May 2008 such as dividend payments for both preference shareholders and ordinary shareholders, which are reflected in our financial

Website www.jamstockex.com For further information and in keeping with the JSE Listing Requirement, financial information is also available on the JSE

## Summary of Vision, Strategies and Priorities

best operating electronically trading and settlement platforms offering a wide range of products and service To be among the leading stock exchange and securities depository within the Caribbean Region; providing the

#### Our Priorities:

#### Grow & Innovate

approach, we intend to aggressively compete for market share of the securities market. market players to broaden the services offered, improve product delivery and market participation. Through this We plan to continue to develop products and services in response to the needs of the market by working closely with

#### Integrate/Network

securities, we intend to pursue the integration/networking of the Exchanges within the region. In order to reap economies of scale, to further improve our revenue base and to provide for our clients a diversity of

#### Increase Listings

to improve transactions on the market, provide choice for investors and ultimately increase the return on investment services to the financial community. for the Group. It is also our intention to market the JCSD, to promote an integrated and complete suite of products and The JSE seeks to encourage companies to list on the JSE Main Market and soon to be launched Junior Market in order

## **Market Conditions and Outlook**

on investment. The fall in investor confidence in the market was also brought on by the decline globally in the capital markets. such as the increase in interest rates have negatively affected the Stock Exchange as investors seek to find the highest returns government and the Bank of Jamaica have responded by effecting measures to address the impact on Jamaica. Measures Regional and Global Capital Markets have experienced severe volatility in 2008 due to the global economic crisis. The

acquisitions, are highly dependent upon the level of market activities on our exchange. value traded, number of transactions, market capitalization of the securities and listing on the Exchange. While the Exchange Our normal operating revenue, which does not include large one off block transactions due to activities such as mergers and These activities include volume and



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# 2008 Management's Discussion and Analysis (Cont'd)

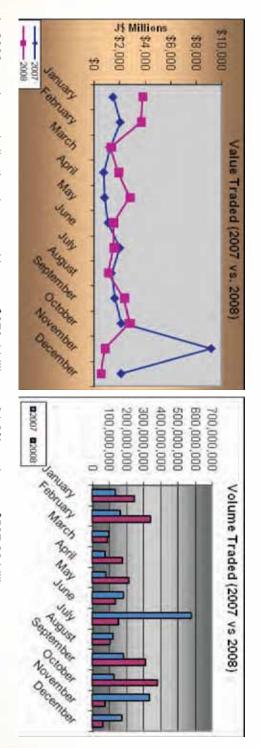
the performance of the market and this condition, if not improved, may result in decline in revenues and net profit of the company for the ensuing year. type of windfall may not be repeated in the near future. It is fair to say that the contraction of the economy will have an impact on benefitted in part through listings of mainly preference shares and the major transaction in Lascelles deMercado in 2008, this

Though we face these challenging economic and market conditions in the near term, we believe that given the measures that capital formation and sustainable growth. transparency for capital market activities, clearing and settlement of transactions and will be seen as the avenue of choice for we believe that over the long term, exchanges and depositories will become even more important in providing greater are being taken by world leaders including our own government, that in the medium term, the market will rebound. In addition,

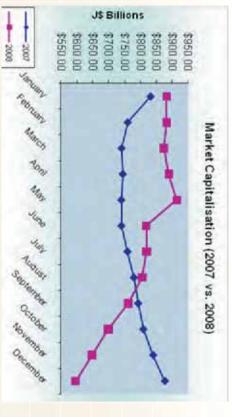
(The Market Conditions and Outlook section above contains certain forward-looking statements)

### **Market Operations & Trading**

traded. The total number of ordinary transactions for 2008 was 30,312, a decrease of 8,284 or 21.46% when compared to the comparison to 2007, this was an increase in volume of 41.39 million or 1.84% and a decrease of \$1.56 billion or 6.03% in value Over the 250 trading days in 2008, total volume of ordinary units traded amounted to 2.29 billion valued at \$24.38 billion. In respectively. This included the block market activity which had volume traded of 657 million units at a value of \$42.65 billion. previous year. The total number of shares traded in volume and value for the year was 2.95 billion units and \$67.03 billion,



In 2008, market capitalization decreased by over \$279.4 billion or 31.8% to close at \$597.28 billion.

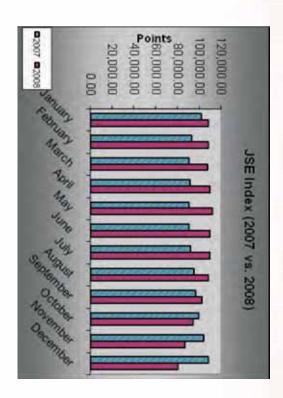


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## 2008 Management's Discussion and Analysis (Cont'd)

73,994.93 points and the JSE Select Index declined by 944.23 points to close at 1,984.74 points. 27,816.03 points to close at 80,152.03 points, the All Jamaican Composite Index declined by 32,787.93 points to close at All three indices experienced declines in 2008 when compared to the 2007 closing indices; the JSE Index declined by



year. The table below, shows the top advancers and decliners for 2008. For 2008, 2 companies experienced price appreciation of more than 100% from the 8 stocks that had advanced during the advance/decline ratio indicated that a total of 8 stocks advanced and 28 declined, while no stock registered unchanged prices. The performance of the market for 2008 was also captured in the advance/decline ratio and capital appreciation.

## Top Advancers and Decliners for 2008

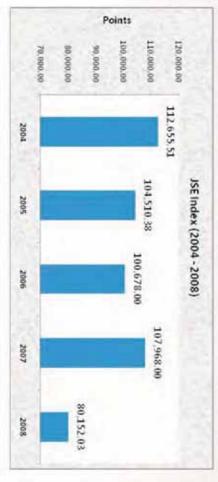
WINNERS	%	LOSERS	%
Ciboney Limited	400.00%	Gleaner Company	59.77%
Salada Foods	195.45%	Caribbean Cement	59.49%
Pulse Investments	100.00%	Mayberry Investments	59.18%
Palace Amusement	93.96%	Pan Jam Investments	50.00%
Pegasus Hotel	59.62%	Carreras Limited	49.28%
Mobay Ice Company	51.52%	Desnoes & Geddes	42.14%
Seprod Limited	26.78%	Pan Caribbean Fin. Services	40.00%
<b>Guardian Holdings Limited</b>	10.34%	GraceKennedy Limited	39.16%
		First Jamaica Investments	39.02%
		Hardware & Lumber	37.50%

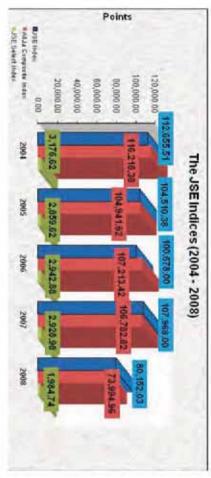


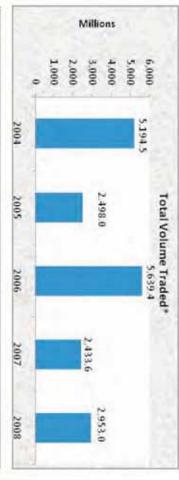
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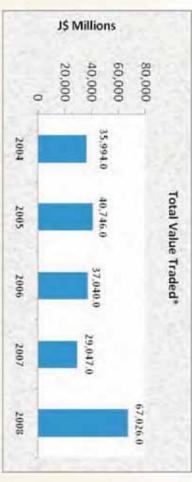
# 2008 Management's Discussion and Analysis (Cont'd)

## Five Year Graphically Representation of key market indicators.





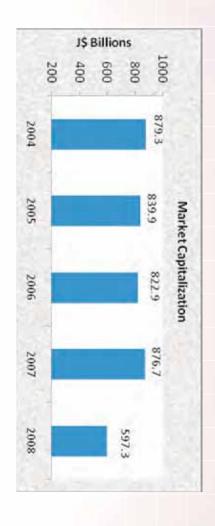




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# 2008 Management's Discussion and Analysis (Cont'd)



### Overview of the Business

We boast the most listings of equity securities within the English Speaking Caribbean. Securities Depository, the latter being a subsidiary of the JSE. We operate, fully electronic trading and settlement platform. We are licensed by the Financial Services Commission to operate both the Stock Exchange and the Jamaica Central

Securities and Nine (9) USD denominated securities. We currently have 45 listed companies comprised of thirty-nine (39) Ordinary Securities, nineteen (19) Preference Preference Shares. Trading activities are concentrated in the Ordinary and

The JSE maintains three main indices

- (i)The JSE Market Index(ii)The JSE All Jamaican Composite(iii)The JSE Select

performance of the JSE's 15 most liquid securities. Composite Index measures the performance of Jamaican Companies only, while the JSE Select Index measures the The JSE Main Index is a market-weighted index comprising ordinary shares of all listed companies. The All Jamaican

The JSE is currently developing a Junior Market for small and medium sized companies who wish to raise between \$50 million and \$500 million via the market and whose stated capital will not exceed \$500 million. It is an exciting proposition, which has the full support of the government of Jamaica. The support includes the approval by Cabinet of a total often (10) years holiday on statutory earning of these companies



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# 2008 Management's Discussion and Analysis (Cont'd)

# Year Ended December 31, 2008 Compared with Year Ended December 31, 2007

#### Net Surplus

previous year. Income from Operations of \$470.3 million and Investment of \$91.03 million were higher than the previous year by 128.4% and 160.8% respectively. The Net Surplus of the JSE Group for the year 2008 of \$207.7 million showed an increase of \$163.59 million over the

## Surplus & Earnings Per Share

with surplus derived from Operation distributable for 2007 of \$18.95 million or \$0.68 per stock unit for 2007. is consistent with the final process of demutualization, which resulted in the conversion of seats to shares. Company issued 27,500,000 bonus shares in 2008 to reflect a total number of shares now in issue of 28,050,000. This Surplus derived from Operations distributable was \$173.59 million or \$6.19 per common share for 2008 compared

from Operation and the consequent earnings per share, the performance for 2008 out stripped that of 2007. A similar Due to the large windfall gain from the Lascelles deMercado's acquisition by CL Spirits in 2008, the Surplus derived market. performance is not expected for 2009 especially in light of the downturn in the economy, which has affected the stock

#### Revenue

- 0 growing income sources. its revenue streams, Income from seminars, publication and other services such as market data sale are The major earnings of the Group is from Cess Revenue but with the JSE Group's strategy of diversification of
- 0 income primarily from trading and clearing, listing fees, investment and other related activities The following graphs provide a visual representation of the core business of the JSE Group. We derive

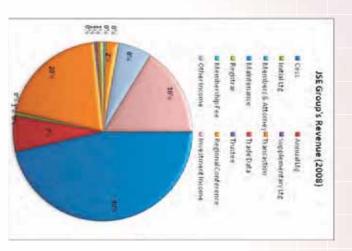
## Revenue for the group for 2007 and 2008

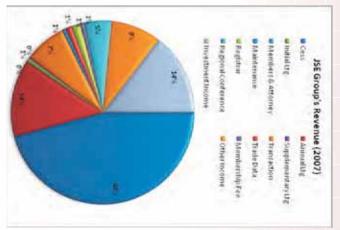
240,797,458	561,297,357	TOTAL
34,908,000	91,027,000	Investment Income
21,506,000	33,806,000	Other Income
11,628,000	13,255,000	Regional Conference
		Other Operating Income
1,639,800	1,124,000	Membership Fee
	1,144,952	Trustee
3,682,287	4,409,732	Registrar
2,961,478	2,974,779	Trade Data
1,459,515	1,400,650	Maintenance
17,947,404	111,428,422	Transaction
12,500	17,500	Members & Attorney
389,091	699,642	Supplementary Listing
1,676,700	3,651,500	Initial Listing
32,726,700	36,084,823	Annual Listing
		Fee Income
110,259,983	260,273,357	Cess
\$ 2007	\$ 2008	

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# 2008 Management's Discussion and Analysis (Cont'd)





The Group is organized into four main business segments, namely:

- (a) Exchange operations which deal with the operations and regulation of the exchange.
- **b** Depository Services which is involved with the transferring and holding of securities, shares, stocks
- <u>(C)</u> Investment Other Income derived from investing activities of the Group.
- <u>a</u> services within Jamaica and the Caribbean region. the synergies to be derived from the depository operation and the increase in demand for trustee represent the latest addition to the types of services offered. We believe this is a growth area given Other-Trustee custodianship, company management and other activities. Trustee Services

#### Expenditure

fees. Inflation rate of 16.8% also negatively affected expenditure. over 2007 and was due primarily to the increase in staff costs, advertising and promotion and securities commission Expenditure in 2008 of \$302.3 million was higher than the \$212.8 million of 2007. This represented a 42% increase

#### Staff Costs

the movement in staff costs from \$86.5m in 2007 to \$115.2M in 2008 representing an increase of 33.2%. The both a Manpower Audit and a Job Evaluation and Compensation Review Audit. This significantly contributed to consultant's review also helped in equipping executives to better align compensation to performance During 2008, the Group implemented some of the recommendations made by a consulting firm hired to conduct



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# 2008 Management's Discussion and Analysis (Cont'd)

### Advertising & Promotion

importance of the capital market and the benefits to be derived by market players. of investors in the stock market, the Group is now in an aggressive mode to impart the message of the potential listed companies. As a direct result of our strategy to grow these areas from the single digit involvement Critical to the growth and development of the Group is the education of both investors and listed companies and

## Securities Commission Fee

was \$260.3 million compared to transaction and the Financial Services Commission earns 0.08% of this amount. In 2008 the Cess Revenue \$59,178 million and \$24 million. This is a function of the level of Cess Revenue earned. \$110.3 million in 2007, with corresponding Securities Commission Fee of The Exchange Levies 0.393% of the value of the

## Rationalization of Expenditure

expended provide the highest return on investment. The Exchange continues to relentlessly pursue a course of expense rationalization; ensuring that monies

### Revenue Reserves

shareholders on records as at December 22, represents a \$7.84 per stock unit and is payable on January 2, Ordinary Shareholders since the inception of the Jamaica Stock Exchange. Payment which will be made to of and provision for dividend of \$220 million. This represents the first declaration of dividend payment to based on the following conditions: 2009. In 2008, the Company also finalized its Dividend Policy that allows the Group to pay dividend annually The Groups Revenue Reserves decreased in 2008 to \$272.3 million from \$373.8 in 2007 due to the declaration

of profit to facilitate growth, expansion and development item, of the prior year. The dividend payment is however subject to the needs of the Company for reinvestments Stockholders not less than 20% of the annual net profit of the Group, in respect to profit, net of extra-ordinary "The Board of Directors of the Jamaica Stock Exchange intends to distribute as an annual dividend to Ordinary

The Dividend Policy is subject to review, from time to time, by the Company's Board."

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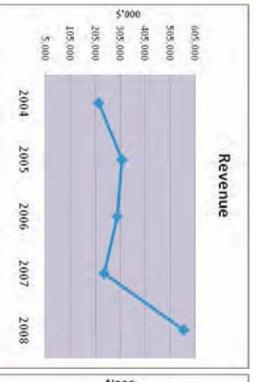


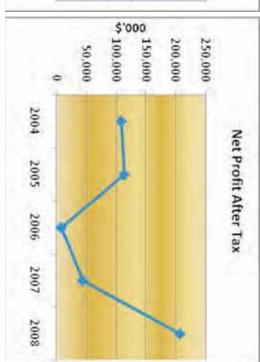
## 2008 Management's Discussion and Analysis (Cont'd)

## Five Year Financial Highlights

Development. Refer to chart and graphs below: Profit After Tax improved in 2008 over 2007 and in 2006 which reflected the significant write off of the Fixed Income Software Five Year Financial Highlights shows the steep rise in revenue in 2008 after consecutive declines in the two years prior. Net

207,703	44,116	8,213	114,213	109,001	(\$000)	<b>Net Profit</b>
561,297	240,797	294,515	313,590	219,395	(\$000)	Revenue
2008	2007	2006	2005	2004		





#### Risk Management

The Group's overall risk management strategies remain unchanged from 2007

#### O Investments

outlook; reviews various risk reports submitted including fair value, interest risk, liquidity risk, currency risk and Management, through the Group's Investment Committee, continues to review its investment portfolios in line market risk. Meetings are held at a minimum on a monthly basis The Investment Management Committee receives and reviews data on current market conditions and economic with the Investments Policy Guidelines, which are also reviewed by the Audit & Finance Committee of the Board.

## Other Operational Risk Mitigation Strategies

### IT Risk Mitigation Strategies

market. Consequently, there are redundancies, data protection measures, security measures, and policies in place to ensure a more resilient and secure system, which would have 100% availability during business hours. various risks including systems downtime, which may result in loss of productivity, revenue and confidence in the The Company's principal business activities rely on trading activities in the Market and by nature are subject to

IT risks are also minimized through separation of duties, requisite training, and adherence to implemented polices, internal audits, a continuing review and update of policies and close management oversight.



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# 2008 Management's Discussion and Analysis (Cont'd)

aligned to achieve the following objectives: The JSE has adopted the IT Governance Framework, Cobit 4.1, which ensures that IT and business strategies are

- Use of IT to enable the organization by exploiting opportunities and maximizing benefits:
- Responsible use of IT resources;
- Appropriate management of IT related risks

## **Group Medium and Long Term Strategies**

greater market information, education, regulation and product diversification. To this end, the focus will be on the continuation new challenges but within them new opportunities. We believe that all our stakeholders have come to appreciate the need for challenge of attracting new entrants to the market and retaining current market players. Market uncertainties have created high interest rate regime and the reduction of investor confidence in the market, the group is faced with the significant Due to the global financial meltdown, the negative impact of the unregulated schemes on the Jamaican economy, the current of the following activities:

- market intermediaries. Increased market educational activities through companies and investor outreach, school programme and training of
- data, development of and maintenance of new indices and derivative products will be a welcomed addition to the slate of tools used by this division. More product offering through the sale of market Surveillance and Member Dealer Inspection. The implementation of the State of the Art Surveillance System in 2009 The continued focused through the JSE independent Regulatory and Market Oversight Division of Market
- Creation of Junior Market for the Small & Medium Sized Companies
- Expansion and Growth of Registrar and Trustee Services.
- The Integration through Network of our regional exchanges.
- Utilization of Information Technology to drive the growth & development of the Group.

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## GENERAL MANAGER'S REPORT - JSE



which would have been, other than for this transaction, worse than the previous year. In the area of fee income, the Group also performed better than was projected due to the same transaction, which saw pledge fee increasing significantly overthe previous year. The Trustee Service Ltd, a new subsidiary of other new contracts signed. the JCSD also benefitted from the Lascelles/CLSpirits transaction as well as from Cess revenue despite market performance which was otherwise sluggish and nature in Jamaica and assured the Exchange a more than 100% increase in Lascelles/CL Spirits on the Exchange and the Jamaica Central Securities Depository (JCSD). This was the largest transaction of this espite the turbulent global conditions in 2008, the Jamaica Stock Exchange (JSE) completed the year on a very profitable note due primarily to the income earned from facilitating the transaction of the

oversubscribed preference shares and three ordinary shares listings which is the most in over 15 years. This included the Jamaica Stock Exchange Preference Share, which was growth. The general uncertainties in the economy that dogged 2007 were still present in However, this did not deter the Stock Exchange from achieving some There were nine new listings on the Exchange comprised

over 2007 and it is unlikely that we will see a rebounding of the market in 2009. We considered it opportune and we utilized this time in 2008 to develop on the internal competencies and efficiencies in the Group through training, job enlargement, improvement on policies and procedures and concentration on new product ideas and development. With the exception of our large block transactions, all market indicators declined

The Junior Stock Market development was given a boost in 2008 with the approval by Cabinet of the tax concession. We have pursued development of have been achieved. challenge. We continued to pursue many other areas of focus for which progress Caribbean Exchange Network though we have encountered some

and development. As a result, we have been able to address some of the working with our listed companies and investors to bring about market growth to resolve matters that will likely affect the companies and the growth of our concerns raised by them and through quarterly face-to-face meetings, we intend The Exchange continues to listen to its stakeholders and has in fact committed to

### EXTERNALFACTORS

The global economic crisis, the high interest rate policy towards the end of the year and the effect of the fall of many unregulated schemes have all negatively We expect that these conditions will persists for most of 2009. investments or cashed in on their investments in equity to meet cash flow needs investors, many of whom have sought a more conservative approach to impacted on the market in 2009. All these factors have played on the psyche of

Mrs. Marlene Street Forrest General Manager

(Continued)

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ANNUAL REPORT

#### GENERAL MANAGER'S REPORT ī JSE (Cont'd)

#### **OPPORTUNITES**

In spite of the fragile economic environment, there are possibilities. We have achieved many firsts in 2008. Many new products have been launched in 2008, which we will complete in 2009, and many which were started in 2007 have now been completed. We successfully launched in September, the Investor Education Week, which was a collaborative effort with our regulator. The trading and portfolio management game aimed at improving market understanding, was also launched within the year. week of activities met our objectives of exposing new investors to the market. The Stock Market Game-the simulated electronic

Market Data is a key area, in which we have started to make some in-roads and we plan to further pursue next year which we have diversified and we expect that these areas will factor in a more significant way in ensuing years. The sale of We are currently working on the development of new indices, derivative trading and other expanded services within the Group,

new product as by so doing we will be in a position to offer you a lower cost of providing excellent services Exchange has and offers leading edge technology to our stakeholders. The Group intends to continue to grow and develop Our major achievements in 2008 are the results of the investment and commitment we have made in ensuring that the

#### STAYING THE COURSE

market by creating products that will enhance investment experience and encourage new companies to list on either the Main or the Junior Exchange. While the year has been challenging we continue to have successes in keeping with our priorities of This year, despite the significant net operating income realized, has been a difficult one and it is unclear when market conditions will improve. Our vision remains focused to be the leading exchange within the Caribbean, to improve the capital fostering growth and development of the market by providing an efficient and transparent market place.

#### THE MARKET

that the platforms on which we operate are on par with our most developed contemporaries and will provide the highest return improved upon the previous year's performance. Despite this, we continue to examine the offerings within the market to ensure Our trading and settlement platforms remained robust in 2008. We experienced no significant down time and have even

methods such as the Average Price to determine the market price for the close of day. Every effort to grapple with any negative perception in the market continues. This will see the Exchange looking at other

The Exchange also considers it necessary to grow the market through the addition of new member dealers and dependent on market conditions, this could be realized in 2009 with the addition of at least one new member dealer.

## **JSE CORPORATE ACTIVITIES AND NEW INITIATIVES**

#### Ongoing Activities

- Upgrades and Enhancement of trading platform for efficient market delivery Website Enhancement including Stock Market Game geared at market education at high school & tertiary level
- Staff training
- Continued Development of internal processes for CXN

### **DEPARTMENTAL HIGHLIGHTS**

### MARKETING ACTIVITIES

programmes: greater interaction with our stakeholders. hosting several events and implemented a number of projects during the year to increase our customer base and to have In keeping with the organization's goals and objectives our Marketing Department worked assiduously organizing and In achieving these objectives the JSE was engaged in the following

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#### GENERAL MANAGER'S REPORT 1 JSE (Cont'd)

## $\equiv$

stage for continuous market education. High School Education Programme
This is geared towards educating High School Students on the Stock Market and how to invest in the market.
This programme continues to make strides with a total of 178 High Schools visiting the Exchange, setting the

#### $\equiv$ National Investor Education Week

towards students. There were 730 students in attendance at the National Investor Education Week seminar, which was geared

#### $\equiv$ Teacher's Outreach Programme

schools participated in the programme The JSE introduced an Outreach Programme for teachers from various schools across the island. Twelve

## 3

The JSE's Public Investor Outreach Programme:
There were three Public Investor Education Outreach sessions. These were held in Kingston, Santa Cruz and

#### 3

the listed companies each quarter in 2008. The JSE not only dialogued with its investors and potential investors, but also, their key stakeholders, such as the listed companies, to ensure that all channels of communication are open. Consequently, the JSE engaged

### <u>€</u>

outstanding performances in several categories, ranging from: Best Annual Report to Best Investor Relations In an effort to assist players in the industry to operate at international standards the JSE launched its Best Practices Award for Listed Companies and Stock Brokerages in 2004. Here companies are awarded for The PSOJ Corporate Governance award was added in 2008.

### <u>₹</u> JSE's Capital Market & Investment Conference

The year 2008 saw the JSE continuing its vision of bringing persons not only from across the Caribbean, but from Europe and North America together, to exchange ideas and network in an effort to continue the development of the Capital Market. The JSE took the opportunity to honour Dr. Richard Bernal for his outstanding contribution to Caricom.

#### **€**

The JSE in 2008 hosted a series of workshops. The objective of these workshops was to expose stakeholders in the market to international best practices in the capital market. A total of six (6) workshops were held and covered areas such as Leadership, Derivatives and Communicating in a Crisis

growth in the medium to long term. employers are not averse to their employees participating in our workshops. We have flagged this area for The efforts that we have put into market outreach programmes and workshops continue to reap tremendous This is evidenced from the fact that even though most companies had contracted expenditure,

effort to grow the capital market for future generations educating all the players in the market to allow for all to operate at international standards and will continue its The JSE through its Communication and Marketing Department is committed to the process of dialoguing and

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view that this move would further strengthen our internal controls and improve on our procedures Towards the end of the year we outsourced our internal audit functions to PriceWaterhouseCoopers as we are of the

## INFORMATION TECHNOLOGY

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The JSE continues to implement and utilize information systems that support and enhance its strategic objectives



"Providing A Fair, Efficient and Transparent Stock Market"

#### GENERAL MANAGER'S REPORT JSE (Cont'd)

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Since 2001, the JSE and its subsidiary (The JCSD) have been utilizing an electronic trading, clearing and settlement platform. Brokers and other external users access the systems via a secured and robust Wide Area Network (WAN). Additionally, as part of its Business Continuity strategy, the JSE implemented a hot site to upgrade our systems. growth through knowledge and innovation. Therefore, in our quest to stay abreast of technology, we continue to provide redundancy for its core systems (Trading, Clearing and Settlement). As the JSE continues to expand its services, the infrastructure is continuously upgraded to take advantage of the emerging trends in order to foster

#### $\equiv$

information to investors, financial analysts, researchers, students, and other visitors to the site. Some valuable resources available on the site are daily and historical stock market information, trade sheets and company Market Game. to the site, including students from high schools who have shown great interest since the launch of the Stock archived trade sheets from 1969. Statistics for 2008 (see table below) indicate that there were 608,000 visitors member firms, membership subscription, stock market game, portfolio manager, online statement access, and news via subscription, charting capabilities, financial statements, information on Listed Companies The JSE's Website is the 'face of the Exchange'. The website continues to be a very valuable resource for and

40,294,842	18,745,003	608,000	220,870	Total
2,900,959	1,558,011	56,159	19,324	Dec-08
3,298,657	1,712,669	53,029	18,759	Nov-08
4,448,560	1,928,302	55,272	20,007	Oct-08
2,767,522	1,394,698	46,128	16,519	Sep-08
2,535,721	1,150,217	42,084	15,480	Aug-08
3,797,926	2,007,007	49,351	18,007	Jul-08
4,227,561	1,692,433	50,904	18,983	Jun-08
3,005,102	1,428,524	49,147	17,919	May-08
3,051,036	1,356,414	50,451	18,515	Apr-08
2,775,975	1,331,124	51,139	19,209	Mar-08
3,583,721	1,570,555	50,987	18,620	Feb-08
3,902,102	1,615,049	53,349	19,528	Jan-08
Hits	Pages	Number of visits	Unique visitors	Month

#### $\equiv$ Data Services

Information dissemination is crucial in keeping investors abreast of the activities on the Stock Market. Consequently, the JSE ensures that accurate and quality information is made available to its client's through sources such as Bloomberg who utilizes a Market Data Feed provided by the JSE. Other product of this data expanded this service which will become, in future years, a key source of income. feed can be seen on cable stations and websites of clients who subscribe to this technology. In 2008 we

#### 3 Caribbean Exchanges Network

trading and settling trades done on the CXN market. upgraded to facilitate seamless 'any-to-any' connectivity between the brokers in Jamaica and the Hubs in Barbados and Trinidad. Additionally, the trading, clearing and settlement systems will be upgraded to facilitate Given the impending Caribbean Exchanges Network (CXN), the JSE's telecommunication infrastructure was

### 3 Development Market Surveillance System

With the separation of the commercial arm from the Regulatory arm of the organization and the subsequent creation of the Regulatory Market and Oversight Division (RMOD), the JSE has identified the need to develop a Market Surveillance System, which will undoubtedly assist the efficiency of the RMOD in protecting stakeholders' interest

#### ANNUAL REPORT

## JAMAICA STOCK EXCHANGE

"Providing A Fair, Efficient and Transparent Stock Market"



#### GENERAL MANAGER'S REPORT ī JSE (Cont'd)

### HUMAN RESOURCES

of all positions within the organization. and prepared workforce, a manpower audit was conducted which resulted in salary re-classification and job evaluation exemplary cooperation and resilient spirit of the staff members. Based on the company's objective to have a motivated that the JSE/JCSD encountered during the year, we were able to overcome most of these obstacles through the The Jamaica Stock Exchange is privileged to have a very dedicated, loyal and committed team. Despite the challenges

We recognize the importance of effectively developing our staff, hence we facilitated and encouraged employee development through training in Corporate Finance, Securities Market, IFRS, Leadership, Derivatives, Real Estate Investment Trust (REIT) Communicating in a Crisis and also internal cross-training. Additionally, the JSE continues to encourage staff to advance their professional status through our Education Loan Facility.

and memorable one. camaraderie and keen competitiveness of the employees was quite intense, which made Fun Day 2008 a very exciting Employees were placed in 'houses' named after past Chairmen of the Board (Samms, Brown and Lloyd). The JSE in ensuring that we are a 'well rounded' workforce had their fun day at Sunset Beach Resort, Montego Bay. The

## CORPORATE SOCIAL RESPONSIBLITY

students from UWI, UTECH and other institutions of learning. We are also committed to United Way and many other charitable We maintained close ties with our community and supported the Denham Town Golden Age and the Denham Town Primary School through our corporate donations and staff activities. We have improved on our scholarships for both students of the organizations University of the West Indies and University of Technology and have continued to provide work experience programmes for

#### FORECAST-2009

2009 marks the Exchange's 40<sup>th</sup> Anniversary in which we expect to have some celebratory activities geared towards market education. It is also expected to be a challenging year. Building market awareness and the advantages that exist even in the face of an economic downturn for both investors and current and potential listed companies will be the thrust of the Group's response time to our stakeholders. activities for 2009. We will seek new ways of providing better service to the market at a lower cost. We will improve on our

resulting in a few listings. Our work will be that of market education and assistance to potential listed companies We anticipate that with the launch of the Junior Market in 2009, there will be tremendous interest from many companies

The Group pursues several other business development initiatives, which include:

- A new exchange traded fund market (ETF)
- New Exchange Indices
- Market Data Messaging Services
- Listing of Foreign/International Companies through the process of Advanced Deposit Receipts
- The Caribbean Exchange Network which reduces the exposure to only local stocks
- Online Access of Client Accounts
- Many 40th Anniversary Activities

(Continued)



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ANNUAL REPORT

## GENERAL MANAGER'S REPORT - JSE (Cont'd)

I wish to thank all our listed companies, investors and others, through whose continued support and feedback we have been able to continue our growth path. Our many successful market education programmes such as the Market Analyst Competition and Best Practice Awards Competition would not be possible without the dedicated Committee members who volunteer their time and expertise.

Our employee retention and job satisfaction is paramount to our continued success in product and service delivery. I wish personally to commend the team for the time, efforts and enthusiasm displayed in the execution of their functions. Finally, many thanks to the Board of the Exchange for providing the encouragement and leadership, which enables us to give of our

Marlene & Street Forrest

Marlene J. Street Forrest General Manager, JSE

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# Jamaica Stock Exchange Regulatory Functions



he year 2008 could be remembered for the tremulous financial conditions that negatively impacted the stability of the global financial market, which many say were synonymous to the Great Depression of the 1930's. All major markets felt the impact of the financial crisis and as was expected, reverberations and contagion were observed in developing markets like Jamaica. The year's events caused paradigm shifts in market intervention and oversight, the result of which saw a reinforcement of the merits of good governance and market controls.

### Regulatory Activities at the JSE

The Regulatory and Market Oversight Committee (RMOC) charged the Regulatory and Market Oversight Division (RMOD) at its inception on April 1, 2008 with the responsibility to develop and implement policies and operational procedures that would preserve information confidentiality and privacy, as this is deemed necessary to promote and preserve the integrity of the Exchange's regulatory responsibilities; this was done.

For 2008, the RMOD reviewed 86 cases on matters related to complaints, market infractions and other compliance issues.; Market Infractions accounted for the highest, totaling 78% of the total cases. These issues were generally violations of the JSE's Rules. In this regard, corrective actions are afoot by the RMOD to sensitize the market on market rules; particularly through one-on-one meetings and providing preliminary notices to stakeholders on activities that could potentially lead to Market Infractions.

#### The Horizon

In 2008, the RMOD completed a number of projects, including the creation of a web page link with contact information and a complaint log, the hosting of workshops, and commencing the formation of the automated market surveillance system. For 2009, the RMOD continues to be steadfast in furthering its mission and defining itself through keener market oversight, improved market interface and bolstering the regulatory structure of the market. Arising from these activities, one should see evidence that the JSE's regulatory framework is more robust in advancing and protecting stakeholders' welfare.

Mr. Wentworth Graham Chief Regulatory Officer



JSE CORPORATE HIGHLIGHTS 2008

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# **JSE CORPORATE HIGHLIGHTS 2008**

# Jamaica Stock Exchange's Best Practices Annual Report

The evening culminated with the presentation of the prestigious Governor General's Award for Excellence. Forty five Listed Companies vied for this Award. This year, as in 2006, there was a tie with National Commercial Bank Jamaica Limited and PanCaribbean Financial Services Limited emerging as joint winners.

- JSE's BEST PRACTICES ANNUAL REPORT AWARD: (This Award seeks to encourage public listed companies to produce clearer more reader-friendly annual reports and to provide greater insight into companies' financial affairs, governance practices and business activities)
- First Place Pan Caribbean Services Ltd.
  Second Place Scotia Group Jamaica Ltd.
  Third Place National Commercial Bank
- THE JSE'S BEST PRACTICES CORPORATE DISCLOSURE AND INVESTOR RELATIONS AWARD: (This Award recognizes and encourages companies to make timely and accurate reports and announcements to the JSE and maintain good investor relations with the wider investing Parkies)

First Place - National Commercial Bank Ltd.
Second Place - NCB Capital Markets Ltd.

Third Place - Pan Caribbean Services Ltd.

 JSE's BEST PERFORMING COMPANY AWARD: (This award seeks to identify and recognize outstanding performance by listed companies in enhancing shareholder value in the areas of return on capital, improved profitability and direct returns on shareholdings)

First Place - Carreras Group Ltd.
Second Place - Pulse Investments Ltd.
Third Place - Salada Foods Jamaica Ltd.

 JSE's BEST PRACTICES INVESTOR RELATIONS AWARD - STOCK BROKERAGES: (This Award seeks to recognize excellence in the service provided by stock brokerages to investors. The Award will be presented to the stockbrokerage that provides investors with the best services)

First Place - Jamaica Money Market Brokers Ltd.
Second Place - First Global Financial Services Ltd.
Third Place - Barita Investments Ltd.

INCLUDE STOCK BROKERAGES: (This Award seeks to encourage listed companies and stock brokerages to raise the quality and efficiency of the dissemination of information to the investing public via the website)

First Place - Scotia DBG Investments Ltd.
(Stockbrokerage)

Second Place - Mayberry Investments Ltd.
Third place - Capital & Credit Securities Limited

FOR LISTED COMPANIES:

First Place - Trinidad Cement Ltd.

Second Place - Guardian Holdings Ltd.

Second Place - Guardian Holdings Ltd.
Third Place - Scotia DBG Investments Ltd.

The penultimate Award for the night was the additional award, the **PSOJ's AWARD FOR CORPORATE GOVERNANCE**. This year, the award was only given for first and second place. However, going forward all three places will be awarded. The winners were:

First Place - Sagicor Life of Jamaica
Second Place - Scotia Group Jamaica Ltd.



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# JSE CORPORATE HIGHLIGHTS 2008





Best Overall: Donovan Perkins (left), President & CEO, PCFS and Patrick Hylton (right), Group Managing Director NCB receive shared award for Overall Winner from the Governor General Sir Kenneth Hall.



Mr. Richard Byles, President & CEO, Sagicor Life Jamaica accepts the newly added PSOJ award for Corporate Governance from Mrs. Sandra Glasgow , CEO, PSOJ.

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### JSE **CORPORATE HIGHLIGHTS 2008**

Best Practices Awards (cont'd)



Shaun Lawson (left), Company Secretary Caribbean Cement Ltd. receives the first place award for Website (Listed Company) on behalf of parent company TCL from Hilary Phillips, JSE Board Member.



Carolyn DaCosta, Group Compliance Manager & Company Secretary, JMMB accepts the Category Winner (Investor Relations Stockbrokerage) from Mr. Livingstone Morrison



Christopher Williams (right), Managing Director NCB Capital Markets Ltd. accepts the award on his company's behalf for second place in Corporate Disclosure & Investor Relations category from Mr. Leo Williams, JCSD board member:

### **Market Research Competition**



Ferris Jackson (right), formerly of First Global, first quarter winner of the JSE's Market Research Competition receives his cheque from Michael Johnson, Marketing Officer at the JSE.



Stephanie Shaw of Scotia DBG Investments Ltd receives her cheque from Mr. Claremont Kirton, Head of the Department of Economics at the University of the West Indies. Mr. Kirton Chairs the JSE's Market Research Committee.



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# JSE CORPORATE HIGHLIGHTS 2008

# **National Investor Education Week 2008**



(Left to right) Governor General, Sir Kenneth Hall opens the Stock Market at the JSE's Inaugural Bell Ringing Ceremony on Monday, September 29, 2008. Looking on are Mr. George Roper, Acting Executive Director of the FSC; Mrs. Marlene Street Forrest, General Manager, JSE; Lady Rhemia Hall, Ms. Sandra Shirley, Deputy Chairman, JSE; and Mr. Neville Ellis, Senior Marketing Officer, JSE.

# **Workshop - Real Estate Investment Trust**



Dr. Milena Petrova shares with the participants who attended the JSE's Real Estate Investment Trust (REIT) workshop the benefits and opportunities that can be derived from a REIT portfolio. The workshop was held at the Courtleigh Hotel on June 19-20, 2008.

#### ANNUAL REPORT

### JAMAICA STOCK EXCHANGE

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# JSE CORPORATE HIGHLIGHTS 2008

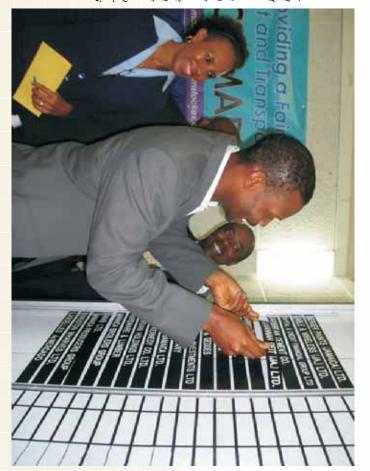
#### **Listing Ceremonies**



On June 30, 2008 the Jamaica Stock Exchange created history by being the first Stock Exchange in the region to be listed on its own Exchange. Inserting the strip is JSE board member and Deputy Governor of BOJ Mr. Livingstone Morrison. Also sharing in the moment are (front L-R) Director of the JCSD, Mr. Alvaro Casserly, General Manager, JSE, Mrs. Marlene Street Forrest; Chairman of the JSE, Mr. Curtis Martin.

Back row R-L: Directors, Miss Anya Schnoor, Mr. Mark Croskery, Chief Regulatory Officer, Mr. Wentworth Graham, Deputy General Manager - JSE, Mr. Robin Levy, Director, Mrs. Jane George.

Another historic listing Carlton Savannah Real Estate Investment Trust of Williams & Associates Williams, Executive Director Chairman JSE and Mr. Leo REIT (Ja.) Ltd, strip; looking on are Mrs. Savannah REIT (Jamaica) (REIT) was listed August 5, Investments Ltd. hidden Mr. Director Carlton Fayval Williams, Limited inserts the Company Chairman 2008 - Mr. Garfield Sinclair, Curtis of Savannah partially Executive Carlton Martin,





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ANNUAL REPORT

# JSE CORPORATE HIGHLIGHTS 2008

#### Outreach



JSE's outreach held at the Terra Nova All Suite Hotel on March 13, 2008. Mr. Robin Levy, GM-JCSD, Mrs. Marlene Street Forrest, Members of the panel from left to Right GM - JSE Mr. Curtis Martin, Chairman -JSE, Mr. Leo Williams (Former Deputy Chairman) and Mr. Vernon James VP Corporate Client Services - NCB Capital Markets.



Members of staff from the Jamaica Stock Exchange (JSE) meet and greet the residents of the Denham Town Golden Age Home.

#### **JSE Sports Day 2008**



Team Samms exuding an air of confidence as they pose in their house colours (red & black).

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# **JSE CORPORATE HIGHLIGHTS 2008**



"Vybz of the Caribbean" Team Samms shows their creativity in capturing the essence of the Caribbean spirit



On your mark!! ........ Members of House of Brown, Team Samms and House of Lloyd getting ready for the "three legged race"



House of Lloyd decked out in their royal blue and white, getting ready to unveil their Egyptian Queen. House of Lloyd emerged the overall winner of Funday 2008



Members of "The Browns" posing for a photo shoot and wondering if they will bring it" for Funday 2008

	2008	2007	2006	2005	2004	2003	2002	2001	2000
Revenue (\$)	561,297,000	240,797,000	294,515,000	313,590,000	219,395,000	160,997,000	76,612,000	65,116,000	47,325,000
Expenses(\$)	302,306,000	212,796,000	323,349,000	180,099,000	135,495,000	101,216,000	70,586,000	67,496,000	52,898,000
Income Before Taxes (\$)	258,991,000	28,001,000	Ø-28,834,000	133,491,000	83,900,000	59,781,000	6,026,000	-2,380,000	-9,573,000
Net Income After Tax (\$)	207,703,000	44,116,000	8,213,000	114,213,000	109,001,000	77,313,000	25,753,000	21,996,000	17,023,000
Compensation Fund (\$)	510,134,000	463,759,000	434,686,000	404,253,000	378,839,000	331,517,000	280,604,000	253,953,000	218,167,000
Members' Equity (\$)	436,956,000	486,273,000	465,872,000	484,043,000	403,770,000	287,029,000	244,717,000	241,474,000	191,156,000
Reported Share Volume (Millions)* (Units)	2,953.01	2,433.48	5,639.39	2,498.03	5,194.56	4,290.43	1,604.59	2,845.20	694.90
Daily Average Share Volume (Millions) (Units)	11.81	9.73	22.55	9.91	20.45	17.09	6.39	11.43	3.49
Reported Dollar Value (Millions) (\$)	67,026.87	29,047.42	37,041	40,747	35,994.85	24,237.33	7,636.88	5,948.36	3,441.08
Daily Average Dollars Value (Millions) (\$)	268.10	116.18	148.16	161.69	141.71	96.53	30.43	23.89	17.29
JSE Market Index as at December 31,	80,152.02	107,968.00	100,678	104.510	112,655.51	67,586.72	45,396.21	33,835.59	28,893.24
Member Organizations	11	11	11	11	11	10	10	10	6
New Listed Companies/Securities	9	1	3	1	Nil	2	Nil	1	5
Total Listed Companies*	45	44	44	41	40	41	40	42	44
Total Shares Listed (Billions)	47.49	47.16	49.23	46.19	42.28	41.88	35.77	33.19	29.49
Market Capitalization as at December 31:(Billion) (\$)	597.28	876.69	822.86	839.85	879.30	512.88	292.3	222.0	160.14

<sup>\*</sup>Note:Securities issued by TOJ are now subsumed under Cable & Wireless in our report. Previous years have been adjusted.



# FINANCIAL & STATISTICAL HIGHLIGHTS

**JAMAICA STOCK EXCHANGE** 

<sup>△</sup> Restated

Ø Loss due to Exceptional Item - Write off of Fixed Income Development (\$128.7M)

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### SHAREHOLDINGS

Shareholders Holding the Ten Largest Blocks of Shares in the Jamaica Stock Exchange

10. Charles Leiba	9. Lascelle Lenford Brown	8. Onis Johnson	7. Victoria Mutual Building Society	6. Berrist Alfanzo Phillips	5. Wilford Reid	4. Derek Demercado	3. First Global Fin. Serv. Ltd-Trading	2. First Jamaica Investments Limited	1. Douglas Halsall
600,869	627,278	751,725	761,747	1,000,618	1,249,511	1,254,489	1,408,803	1,249,511	2,125,615

Shareholding of Managers and Senior Managers for the Jamaica Stock Exchange

7. Josephine Lewis	6. Neville Ellis	5. Suzette Whyte	4. Doreen Parsons Smith	3. Suzette McNaught	2. Robin Levy	1. Marlene Street Forrest
25.000	8,333	10,000	8,333	25,000	25000	28,333

Shareholdings of Directors in The Jamaica Stock Exchange

4. Christopher Williams- Michelle M. Williams	3. Edwin McKie-Beulah McKie	2. Rita Humphries Lewin	יי למינים ואימינייו
129,491	49,846	19,978	



AND ITS SUBSIDIARY

**AUDITORS' REPORT & FINANCIAL STATEMENTS** 



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428 & 42C Union Street Montego Bay Jamaica, W.I. Tel: (876)9524713-4 Fax: (876) 979 0246



### **INDEPENDENT AUDITORS' REPORT**

To the members of

### THE JAMAICA STOCK EXCHANGE LIMITED

### Report on the financial statements

and other explanatory notes. of changes in equity and cash flows for the year then ended, and a summary of significant accounting policies balance sheets as at December 31, 2008, the consolidated and the company income statements, statements subsidiaries (the Group), set out on pages 49 to 99, which comprise the consolidated and the company We have audited the financial statements of The Jamaica Stock Exchange Limited (the Company) and its

# Management's Responsibility for the Financial Statements

reasonable in the circumstances. selecting and consistently applying appropriate accounting policies; and making accounting estimates that are includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; with International Financial Reporting Standards and the Jamaican Companies Act. This responsibility Management is responsible for the preparation and fair presentation of the financial statements in accordance

#### Auditors' Responsibility

ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the audit in accordance with International Standards on Auditing. Those standards require that we comply with Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our financial statements are free from material misstatement.

of the financial statements reasonableness of accounting estimates made by management, as well as evaluating the overall presentation circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal presentation of the financial statements in order to design audit procedures that are appropriate in the the risks of material misstatement of the financial statements, whether due to fraud or error. In making those An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of assessments, An audit also includes evaluating the appropriateness of accounting policies used and the the auditors consider internal control relevant to the entity's preparation and

audit opinion. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our

Cont'd on next page



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Opinion

flows for the year then ended in accordance with International Financial Reporting Standards. In our opinion, the financial statements give a true and fair view of the financial positions of the Group and the Company as at December 31, 2008 and of the Group's and the Company's financial performance and cash

Report on additional requirements of the Jamaican Companies Act

necessary for the purposes of our audit. We have obtained all the information and explanations which, to the best of our knowledge and belief, were

In our opinion, proper accounting records have been maintained and the financial statements are in agreement therewith and give the information required by the Jamaican Companies Act in the manner so required.

Chartered Accountants

Kingston, Jamaica February 20, 2009



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# CONSOLIDATED BALANCE SHEET AT DECEMBER 31, 2008

Total equity and liabilities	Total current liabilities	Current liabilities Accounts payable Income tax payable	Total non-current liabilities	Non-current liabilities Long-term liabilities Deferred tax liabilities	Total equity	Contingency reserve	EQUITY AND LIABILITIES Capital and Reserves Share capital Fair value reserve Revenue reserve	Total assets	Total current assets	Cash and bank deposits	Current assets Income tax recoverable Trade and other receivables	Total non-current assets	Long-term receivables Post employment benefits	Compensation Fund Other	Non-current assets Properly and equipment Intangible assets	2001110
		19		17 18		16	6 4 6			8.1 8.2	<b>1</b>		10	8.2	O) (J)	Notes
1,332,628	303,007	254,276 48,731	115,404	66,000 49,404	914,217	436,956 477,261	168,590 ( 4,008) 272,374	1,332,628	530,023	282,690 125,197 98,860	23,276	802,605	42,648	227,444 425,596	91,055 11,706	<u>2008</u> \$'000
1.003,584	41,901	41,901	33,380	33,380	928,303	486,273 442,030	113,590 ( 1,102) 373,785	1.003,584	541,118	324,787 149,097 26,607	14,168 26,459	462,466	46,946	138,972 162,657	96,687 13,529	<u>2007</u> \$'000

The notes on Pages 57 to 99 form an integral part of the financial statements.

The financial statements on Pages 49 to 99 were approved and authorized for issue by the Board of Directors on February 20, 2009 and are signed on its behalf by:

Director

Mark pridace



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### CONSOLIDATED INCOME STATEMENT

470,270     205,889       115,230     86,516       43,764     37,307       16,977     17,621       26,493     16,676       59,178     24,135       2,170     1,899       3,437     9,673       296,293     213,788       173,977     7,899       91,027     34,908       51,828     37,751       ( 6,013)     ( 1,380)       207,703     44,116       207,703     44,116       207,703     44,116       207,703     44,116       207,703     44,116       207,703     44,116       207,703     44,116       207,703     50,68	24 25 28 29 29	Taxation  NET SURPLUS  Surplus derived from operations distributable  Surplus of Compensation Fund  Earnings per share
	24 25 27 28	NET SURPLUS  Surplus derived from operations distributable  Surplus of Compensation Fund
	24 25 27 28	Taxation  NET SURPLUS  Surplus derived from operations distributable  Surplus of Compensation Fund
	24 25 26 27 28	Taxation  NET SURPLUS  Surplus derived from operations distributable
	24 25 26 27 28	Taxation  NET SURPLUS
	24 25 26 27	Taxation
	25 26 26	SURPLUS BEFORE LAXATION
1 ~ 12 1 12	25	CLIPNI IIO DEECOR TAVATION
	24	Other gains and losses
~ [2 ]		Finance cost
~ 12 1 12	23	Compensation Fund income (net)
~ [2 ]	22	Investment income
		SURPLUS (DEFICIT) FROM OPERATIONS
		Other operating expenses
		Demutualization costs
		Allowances for doubtful debts
		Securities commission fees
		Advertising and promotion
		Depreciation and amortisation
		Property expenses
	21	Staff costs
		Expanses
47,061 33,134	20	Other operating income
		Fee income
260,273 110,260		Cess
\$000	Notes	Income
2008 2007		YEAR ENDED DECEMBER 31, 2008



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# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

YEAR ENDED DECEMBER 31, 2008

Balance at December 31, 2008	Appropriation from income to contingency reserve	Dividend declared	Capitalized on issue of bonus shares	Total recognised Income for the year	Net surplus for the year	Net Income recognised directly in equity	Deferred tax on fair value adjustment	Fair value adjustments on available-for- sale securities	Balance at January 1, 2008	Appropriation from income to contingency reserve	Total recognised income for year	Net surplus for the year	Net income recognised directly in equity	Deferred tax on fair value adjustment	Fair value adjustments on available- for-sale securities	Balance at January 1, 2007	
	16	32	13(b)				200			6				18			Notes
168,590	ŀ		55,000	12	1		ŀ		113,590	ŀ		ŀ	4.			113,590	Share Capital \$7000
(4.008)	1.	·		(2,906)	ŀ	(2,906)	1.451	(4.357)	(1,102)	ŀ	1,452	-	1,452	(_726)	2,178	(2,554)	Fair Value Reserve \$'000
272,374	(34,114)	(220,000)	( 55,000)	207,703	207,703	,			373,785	( 25,167)	44,116	44,116	ï	Ē		354,836	Reserve \$'000
477,261	34,114	1	*	1,117		1,117	( 559)	1,676	442,030	25,167	2,524	1	2,524	(_1,262)	3,786	414,339	Contingency Reserve \$'000
914,217	-	(220,000)	į	205,914	207,703	( 1,789)	892	( 2,681)	928,303	k	48,092	44,116	3,976	( 1.988)	5,964	880,211	<u>Fotal</u> \$'000



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CONSOLIDATED STATEMENT OF CASH FLOWS

Note 2008 \$7000  207,703  11,774  5,203  5,503  11,774  5,203  103,116  (19,075)  (103,116  (19,075)  (103,116  (19,075)  (103,116  (19,075)  (103,116  (19,075)  (103,116  (19,075)  (20,751  (1,013  (20,751  (1,013  (20,751  (1,013  (20,751  (23,301) (23,301) (23,301) (23,301) (23,301) (23,301) (227,441) (23,301) (23,301) (227,441) (23,301) (227,441) (23,301) (227,441) (23,301) (23,301) (23,301) (23,301) (23,301) (23,301) (33,301) (4,960) (4,960) (4,960) (61,040  F1,040  F1	26,607	98,860	12	CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR
ECEMBER 31, 2008  **TIVITIES**  2008  \$000  207,703  207,703  207,703  207,703  207,703  11,774  11anghle assets 5.203  5.203  5.203  5.203  5.203  5.203  5.203  5.203  5.203  7.610  1.0316  1.0316  1.0316  1.03176  1.03132  1.043  202,751  1.043  201,761  1.043  202,751  1.043  201,761  1.043  202,751  1.043  201,761  1.043  202,751  1.053  202,751  1.043  202,751  1.043  202,751  1.040  1.053  202,751  1.040  1.053  202,751  1.040  1.053  202,751  1.040  1.053  202,751  1.040  1.053  202,751  1.040  1.053  202,751  1.040  1.053  1.040  1.054  1.055  1.055  1.056  1.057  1.077  1.057  1.077  1.057  1.077  1.057  1.077  1.057  1.077  1.057  1.077  1.057  1.077  1.057  1.077  1.033  1.077  1.077  1.033  1.077  1.077  1.033  1.077  1.033  1.077  1.033  1.031  1.073  1.073  1.073  1.073  1.073  1.073  1.073  1.073  1.073  1.073  1.073  1.073  1.073  1.073  1.073  1.073  1.077  1	15	89		Effect of foreign exchange rate changes
Access to properly and equipment therefore movements in working capital tendit claring between the acceptables on investments the earth other receivables until payable thenefit contributions (1.2,075) (2.3,011) (2.	41,447	26.607		CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR
CEEMBER 31, 2008   Note   2008	(14,855)			NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS
ECEMBER 31, 2008   Note   2008	(5,155)	61,040		Cash provided by (used in) financing activities
ECEMBER 31, 2008  **TIVITIES**  2008  **TOTOTTES**  2007.703  2007.704  2007.705  2007.707  2007	( 5,155)	66,000 ( 4.960)		Issue of preference shares Long-term liabilities (net)
ECEMBER 31, 2008  **TIVITIES**  2008  **TOTOTTON TOTAL TRANSMENT TO THE STORY AND ENGRAPHISM TO THE STORY AND ENGR				FINANCING ACTIVITIES
2008   Note   2008   Strivities   Note   2008   Strivities   2008   Strivities   207,703	27,965	(158,155)		Cash (used in) provided by investing activities
ECEMBER 31, 2008  **TIVITIES*  2008  \$5000  207,703  11,774  11angible assets  10 property and equipment the early and equipment strength the strength of the property and equipment strength the strength of the property and equipment strength the strength of the property and equipment strength streng	2,026 56,943	( 481) 135,347		Long-term receivables Interest received
ECEMBER 31, 2008  *TIVITIES  2008  \$7000  207,703  11,774  11angible assets of property and equipment in exchange gains on investments thenefit charge ubfful debts from (utilized in) operations from (utilized in) operations (net)  Fund  Note 207,703  11,774  5,203  11,774  5,203  11,774  5,203  11,774  5,203  11,774  5,203  11,774  5,203  11,774  5,203  11,774  5,203  11,774  5,203  11,774  5,203  11,774  15,203  207,703  11,774  1,118  1,013  1,013  202,751	(16,708) ( 4,516)	( 6,197) ( 3,380)		Acquisition of property and equipment Acquisition of intangible assets
Note   2008   2008   2008   2008   2008   2000   207,703   207,7	(13,1)	( 62.003) (221,441)		Acquisition of investments in securities (net)  Compensation Fund  Other
## ECEMBER 31, 2008  *TIVITIES    2008   \$7000				INVESTING ACTIVITIES
Note   2008   1,774   1,775   1,776   1,776   1,776   1,776   1,013	(37,665)	169,279		Cash provided by (used in) operating activities
Note   2008   1,774   1,774   1,774   1,818   1,613   1,013	(14.184) (22,101) (_1,380)	197,787 ( 23,301) ( 5,207)		Cash generated from (utilized in) operations Income tax paid Interest paid
Note   2008   5000	3,026 (21,174) (2,305)	1,013 ( 2,665) ( 3,312)		Decrease in trade and other receivables  Decrease in accounts payable  Post employment benefit contributions
Note   2008   1000   11,774   12,008   11,774   12,008   10,000	6,269	202,751		Operating cash flows before movements in working capital
2008 Note 2008 \$'000  ipment 207,703 equipment 5,203 equipment 550 7,610 7,610	21,636 (74,159) 1,380	103,116 (129,075) 6,013		Income tax expense Interest income Interest expense
Note 2008 \$'000 11,774 5,203	( 6,816) 587	( 11,818) 7,610		Unrealised foreign exchange gains on investments  Post employment benefit charge
Note 2008 \$'000	11,560 6,061	11,774 5,203		Depreciation of property and equipment  Amortisation of intangible assets
Note 2008 \$'000	44,116	207,703		Net surplus Adition parts for
	\$'000	\$'000	Note	OPERATING ACTIVITIES
				YEAR ENDED DECEMBER 31, 2008



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BALANCE SHEET AT DECEMBER 31, 2008

Total equity and liabilities	Total current liabilities	Current liabilities Accounts payable Income tax payable	Total non-current liabilities	Non-current liabilities Long-term liabilities Deferred tax liabilities	Total shareholders' equity	Contingency reserve	EQUITY AND LIABILITIES Shareholders' Equity Share capital Fair value reserve Revenue reserve	Total assets	Total current assets	I rade and other receivables Investments in securities Compensation Fund Other Due from related party Cash and cash equivalents	Current assets Income tax recoverable	Total non-current assets	Long-term receivable Post employment benefits	Compensation Fund	Non-current assets Properly and equipment Intangible assets Investment in subsidiary	ACCETTO
		18		17 18		16	13 15 15			12 8.2 12	t		10	0 00 0 1	765	Notes
1.219,238	270,057	239,586 30,471	109,775	66,000 43,776	839,406	362,145 477,261	168,590 ( 2,653) 196,208	1,219,238	462,069	14,798 282,690 96,276 4,379 63,926	1	757,169	2,843 34,117	227,444	84,626 6,086 55,000	<u>2008</u> \$'000
1,022,292	27,833	27,833	48,130	48.130	946,329	504,299 442,030	113,590 ( 869) 391,578	1.022.292	557,848	324,787 117,060 65,575 22,290	8,489	464,444	2,775 37,567	138,972	89,369 7,371 55,000	Restated 2007 \$'000

The notes on Page 57 to 99 form an integral part of the financial statements.

The financial statements on Pages 49 to 99 were approved and authorized for issue by the Board of Directors on February 20, 2009 and are signed on its behalf by:

Director

Director hiddel



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#### INCOME STATEMENT

### YEAR ENDED DECEMBER 31, 2008

Finance cost       24       (_6.013)       (         SURPLUS BEFORE TAXATION       26       169.921	24 (_		Compensation Fund income (net) 23 51,828	Investment income 22 74,639	SURPLUS (DEFICIT) FROM OPERATIONS 49,467 (	233,073	Other operating expenses 5,216	Demutualization costs 3,437	Allowance for irrecoverable debts 1,784	Securities commission fee 53,608	Professional fees 13,566	Advertising and promotion 26,305	Depreciation and amortisation 13,950	Property expenses 28,597	Staff costs 21 86,610	282.540 282.540	Other operating income 20 46.881	Fee income 40,454	Cess 195,205	Notes \$'000	
-	52,128	(_1,380)	37,751	28,840	( 13,083)	163,519	3,426		1,411			20	. 72		_	150,436	ĺ.s	34,805		2007 \$.000	

#### STATEMENT OF CHANGES IN EQUITY YEAR ENDED DECEMBER 31, 2008

	Notes	Share Capital \$'000	Fair Value Reserve \$'000	Revenue Reserve \$'000	Contingency Reserve \$'000	Total \$'000
Balance at January 1, 2007		113,590	(1,486)	381,784	414,339	908,227
Fair value adjustment on available for sale securities			926	-0.0	3,786	4,712
Deferred tax on fair value adjustment	18		(_309)		(_1,262)	(_1,571)
Net income recognised directly in equity			617	12	2,524	3,141
Net surplus for the year				34,961		34,961
Total recognised income for the year		2	617	34,961	2,524	38,102
Appropriation from income statement to contingency reserve fund	16			(_25,167)	25,167	
Balance at January 1, 2008		113,590	(_869)	391,578	442,030	946,329
Fair value adjustment on available for sale securities			(2,675)		1,676	( 999)
Deferred tax on fair value adjustment	18		891		( 559)	332
Net income recognised directly in equity		-	(1,784)	4	1,117	( 667)
Net surplus for the year			-	113,744		113,744
Total recognised income for the year		-	(1,784)	113,744	1,117	113,077
Capitalized on issue of bonus shares	13(b)	55,000		(55,000)		
Dividend declared	32	- 6		(220,000)		(220,000)
Appropriation from income statement to contingency reserve fund	16			(_34,114)	34,114	
Balance at December 31, 2008		168,590	(2.653)	196,208	477,261	839,406





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### STATEMENT OF CASH FLOWS

### YEAR ENDED DECEMBER 31, 2008

CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	Effect of foreign exchange rate changes	CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR	NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	Cash provided by (used in) financing activities	FINANCING ACTIVITIES  Loan financing (net)  Proceeds from preference shares	Cash (used in) provided by investing activities	INVESTING ACTIVITIES  Net acquisition of investments in securities  Compensation fund Other  Advances to subsidiary Acquisition of property and equipment Acquisition of intangible assets Proceeds on disposal of property and equipment Long-term receivable Interest received	Cash provided by (used in) operating activities	Cash generated from (used in) operations Income tax paid Interest paid	Decrease in trade and other receivables  Decrease in accounts payable  Post employment benefit contributions	Operating cash flows before movements in working capital	Adjustments for: Depreciation of property and equipment Amortisation of intangible assets Loss on disposal of property and equipment Unrealised foreign exchange gains on investments Post employment benefit charge Allowance for doubtful debts Income tax expense Interest expense	OPERATING ACTIVITIES Net surplus
12													Note
63.926	89	22,290	41,547	61,040	( 4,960) 66,000	(62,042)	( 62,003) (179,827) 61,196 ( 4,888) ( 3,089) ( 68) 126,637	42,549	68,996 ( 21,240) ( 5,207)	3,066 ( 3,287) ( 2,380)	71,597	9,576 4,374 55 ( 6,878) 5,820 1,784 56,177 (119,068) 6,013	2008 \$'000
22,290	15	40,518	( 18,243)	( 5,155)	( 5,155)	26,014	( 13,114) 7,012 ( 4,082) ( 16,190) ( 280) 102 1,773 50,793	(39,102)	( 17,162) ( 20,560) ( 1,380)	189 ( 10,313) ( 1,815)	( 5,223)	9,408 4,911 5 ( 6,816) 441 1,411 17,167 ( 68,091) 1,380	2007 \$'000



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### NOTES TO THE FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2008

### GROUP IDENTIFICATION

-

limited liability company. The main activities of the Company are the regulation and operation of a stock exchange and the development of the stock market in Jamaica. The registered office of the company is 40 Harbour Street, Kingston, Jamaica. The Jamaica Stock Exchange Limited (the Company) is incorporated in Jamaica as a public

the company. and operating an efficient platform on which that market trades, which is the commercial arm of between the Company's twin role of regulating participants in a fair and transparent stock market inclusive of the Regulatory and Market Oversight Committee, illustrates a clear line of demarcation regulatory arm from its commercial arm. Effective April 1, 2008, the Company was fully demutualized with the formal separation of its The new organizational structure of the company

preference shares were listed on the Jamaica Stock Exchange effective May 2008. As part of the demutualization, the Company issued preference shares to the public and these (See also

These financial statements are expressed in Jamaican dollars

#### 1.2 Principal Activities

The Group comprises the Company and its wholly-owned subsidiaries as detailed below:

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Jamaica Central Securities Depository
Limited and its subsidiary

Subsidiaries

To establish and maintain a Central Securities Depository (CSD) in Jamaica to transfer ownership of securities "by book entry", including shares, stocks, bonds or debentures of companies and other eligible securities.

JCSD Trustee Services Limited (Incorporated July 21, 2008)

The provision of trustee, company management, custodianship and related services.

### N ADOPTION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS

### 2.1 Standards and Interpretations effective in the current period

derivative financial assets recognised in accordance with IAS 39. Financial Assets effective July 1, 2008, which permitted the reclassification of certain non-In the current year, the Group adopted the amendments to IAS 39 and IFRS 7, Reclassification of

Also in the current year, three interpretations issued by the International Financial Reporting Interpretations Committee became effective for the Group. These are:

	IFRIC 14; IAS 19	IFRIC 12	IFRIC 11
interaction	The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their	Service Concession Arrangements	Group and Treasury Share Transactions

The adoption of the above amended standards and interpretations has not resulted in changes to the Group's accounting policies nor the amounts reported for the current or prior years



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### NOTES TO THE FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2008

# ADOPTION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS (Cont'd)

2

# 2.2 Standards and interpretations in issue not yet adopted

Interpretations were in issue but not yet effective for the financial period being reported on: At the date of authorization of these financial statements, the following Standards and

Effective for annual periods beginning on or after

AS 1, 8,10,16,18.) 19, 20, 23, 27, 28.) Amendments resulting from May 2008 Annual 29, 31, 34, 36, 38.) Improvements to IFRS 39, 40, 41 and IFRS 7 IAS 1 (Revised) Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital IAS 23 (Revised) Consolidated and Separate Financial Statements - Consequential amendments arising from amendments in Associates - Consequential amendments to IFRS 3 IAS 28 Investments in Associates - Consequential amendments to IFRS 3 IAS 32 Financial Instruments: Presentation - Amendments relating to puttable instruments and obligations arising on liquidation IAS 39 Financial Instruments: Recognition and Measurement - Amendments to clarify Eligible Hedged Items IFRS 1 Reporting Standards - Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate - First-lime Adoption of Financial Reporting Standards - First-lime Adoption and Cancellations - First-lime Adoption of January 1, 2009 - Share-based Payment - Amendment relating to yesting conditions and cancellations - January 1, 2009 - January 1, 2				
23, 27, 28,) Amendments resulting from May 2008 Annual 34, 36, 38,) Improvements to IFRS 41 and Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital Borrowing Costs Consolidated and Separate Financial Statements - Consequential amendments arising from amendments in Associates - Consequential amendments arising from amendments to IFRS 3 Interests in Joint Ventures - Consequential amendments arising from amendments to IFRS 3 Financial Instruments: Presentation - Amendments relating to puttable instruments and obligations arising on liquidation Financial Instruments: Recognition and Measurement - Amendments to clarify Eligible Hedged Items First-time Adoption of International Financial Reporting Standards: - Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate - First-time Adoption of Financial Reporting Standards Share-based Payment - Amendment relating to	January 1, 2009	vesting conditions and cancellations		
Amendments resulting from May 2008 Annual 34, 36, 38,) Amendments resulting from May 2008 Annual 34, 36, 38,) Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital Borrowing Costs Consolidated and Separate Financial Statements - Consequential amendments arising from amendments in Associates - Consequential amendments or IFRS 3 Interests in Joint Ventures - Consequential amendments arising from amendments to IFRS 3 Financial Instruments: Presentation - Amendments relating to puttable instruments and obligations arising on liquidation Financial Instrument - Amendments to clarify Eligible Hedged Items First-time Adoption of International Financial Reporting Standards: - Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate - First-time Adoption of Financial Reporting Standards		Share-based Payment - Amendment relating to	IFRS 2	
Amendments resulting from May 2008 Annual 33, 27, 28,) Amendments to IFRS 41 and Presentation of Financial Statements: Comprehensive revision including requiring a statement of comprehensive income Amendment to add disclosures about an entity's capital Borrowing Costs Consolidated and Separate Financial Statements Consolidated and Separate Financial Statements Consequential amendments arising from amendments to IFRS 3 Investments in Associates - Consequential amendments arising from amendments to IFRS 3 Financial Instruments: Presentation - Amendments relating to puttable instruments and obligations arising on liquidation Financial Instruments: Recognition and Measurement - Amendments to clarify Eligible Hedged Items First-time Adoption of International Financial Reporting Standards: Controlled Entity or Associate - First-time Adoption of Financial Reporting - First-time Adoption of Financial Reporting	July 1, 2009	Standards		
23. 27. 28.) Amendments resulting from May 2008 Annual 34, 36, 38.) Improvements to IFRS 41 and )  Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital Borrowing Costs  Consolidated and Separate Financial Statements - Consequential amendments arising from amendments to IFRS 3 Interests in Joint Ventures - Consequential amendments to IFRS 3 Financial Instruments: Presentation - Amendments relating to puttable instruments and obligations arising on liquidation Financial Instruments: Recognition and Measurement - Amendments to clarify Eligible Hedged Items - First-time Adoption of International Financial Reporting Standards: - Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate		- First-time Adoption of Financial Reporting		
Amendments resulting from May 2008 Annual 34, 36, 38,)  Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital  Borrowing Costs  Consolidated and Separate Financial Statements - Consequential amendments arising from amendments to IFRS 3 Investments in Associates - Consequential amendments arising from amendments to IFRS 3 Interests in Joint Ventures - Consequential amendments relating to puttable instruments: Presentation - Amendments relating to puttable instruments and obligations arising on liquidation Financial Instruments: Recognition and Measurement - Amendments to clarify Eligible Hedged Items First-time Adoption of International Financial Reporting Standards:	January 1, 2009	Controlled Entity or Associate		
Amendments resulting from May 2008 Annual 33, 27, 28.) Amendments resulting from May 2008 Annual 34, 36, 38.) Presentation of Financial Statements: Comprehensive revision including requiring a statement of comprehensive income Amendment to add disclosures about an entity's capital Borrowing Costs Consolidated and Separate Financial Statements Consequential amendments arising from amendments to IFRS 3 Interests in Joint Ventures - Consequential amendments to IFRS 3 Financial Instruments: Presentation - Amendments relating to puttable instruments and obligations arising on liquidation Financial Instruments: Recognition and Measurement - Amendments to clarify Eligible Hedged Items First-time Adoption of International Financial		Reporting Standards:		
Amendments resulting from May 2008 Annual 23, 27, 28.) Amendments resulting from May 2008 Annual 34, 36, 38.) Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital Borrowing Costs Consolidated and Separate Financial Statements - Consequential amendments arising from amendments in Associates - Consequential amendments relating to puttable instruments and obligations arising on liquidation Financial Instruments: Recognition and Measurement - Amendments to clarify Eligible Hedged Items		First-time Adoption of International Financial	IFRS 1	
23, 27, 28.) Amendments resulting from May 2008 Annual 23, 27, 28.) Improvements to IFRS 41 and Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital Borrowing Costs (Revised) Consolidated and Separate Financial Statements - Consequential amendments arising from amendments in Associates - Consequential amendments arising from amendments to IFRS 3 Interests in Joint Ventures - Consequential amendments arising from amendments to IFRS 3 Financial Instruments: Presentation - Amendments relating to puttable instruments and obligations arising on liquidation Measurement - Amendments to clarify Eligible	July 1, 2009	Hedged Items		
23, 27, 28.) Amendments resulting from May 2008 Annual 23, 27, 28.) Improvements to IFRS 41 and )  Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital Borrowing Costs  (Revised) Consolidated and Separate Financial Statements - Consequential amendments arising from amendments to IFRS 3 Investments in Associates - Consequential amendments arising from amendments to IFRS 3 Financial Instruments: Presentation - Amendments relating to puttable instruments and obligations arising on liquidation  Financial Instruments: Recognition and		Measurement - Amendments to clarify Eligible		
23, 27, 28.) Amendments resulting from May 2008 Annual 34, 36, 38.) Improvements to IFRS 41 and  Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital  Borrowing Costs  Consolidated and Separate Financial Statements - Consequential amendments arising from amendments to IFRS 3 Interests in Joint Ventures - Consequential amendments arising from amendments to IFRS 3 Financial Instruments: Presentation - Amendments relating to puttable instruments and obligations		Financial Instruments: Recognition and	IAS 39	
23. 27. 28.) Amendments resulting from May 2008 Annual 34. 36. 38.) Improvements to IFRS 41 and ) Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital  (Revised) Borrowing Costs  (Consolidated and Separate Financial Statements - Consequential amendments arising from amendments to IFRS 3 Investments in Associates - Consequential amendments arising from amendments to IFRS 3 Financial Instruments: Presentation - Amendments relating to puttable instruments and obligations	January 1, 2009	arising on liquidation		
23. 27. 28.) Amendments resulting from May 2008 Annual 34, 36, 38.) Improvements to IFRS 41 and ) Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital (Revised) Borrowing Costs (Consolidated and Separate Financial Statements - Consequential amendments arising from amendments to IFRS 3 Investments in Associates - Consequential amendments arising from amendments to IFRS 3 Interests in Joint Ventures - Consequential amendments arising from amendments to IFRS 3 Financial Instruments: Presentation - Amendments		relating to puttable instruments and obligations		
23. 27. 28.) Amendments resulting from May 2008 Annual 34, 36, 38,) Improvements to IFRS 41 and ) Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital (Revised) Consolidated and Separate Financial Statements - Consequential amendments arising from amendments to IFRS 3 Investments in Associates - Consequential amendments to IFRS 3 Interests in Joint Ventures - Consequential amendments to IFRS 3		Financial Instruments: Presentation - Amendments	IAS 32	
23. 27. 28.) Amendments resulting from May 2008 Annual 34, 36, 38,) Improvements to IFRS 41 and ) (Revised) Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital (Revised) Borrowing Costs (Consolidated and Separate Financial Statements - Consequential amendments arising from amendments to IFRS 3 Investments in Associates - Consequential amendments in Joint Ventures - Consequential	July 1, 2009	amendments arising from amendments to IFRS 3		
3,10,16,18.) Amendments resulting from May 2008 Annual 34, 36, 38.) Improvements to IFRS 41 and ) (Revised) Presentation of Financial Statements: - Comprehensive revision including requiring a statement of comprehensive income - Amendment to add disclosures about an entity's capital (Revised) Borrowing Costs (Revised) Consolidated and Separate Financial Statements - Consequential amendments arising from amendments to IFRS 3 Investments in Associates - Consequential amendments to IFRS 3		Interests in Joint Ventures - Consequential	IAS 31	
3.10,16,18.)  Amendments resulting from May 2008 Annual 34, 36, 38.)  Improvements to IFRS  Presentation of Financial Statements: Comprehensive revision including requiring a statement of comprehensive income Amendment to add disclosures about an entity's capital  (Revised)  Borrowing Costs Consolidated and Separate Financial Statements Consequential amendments arising from amendments to IFRS 3 Investments in Associates - Consequential	July 1, 2009	amendments arising from amendments to IFRS 3		
Amendments resulting from May 2008 Annual Improvements to IFRS  Presentation of Financial Statements: Comprehensive revision including requiring a statement of comprehensive income Amendment to add disclosures about an entity's capital Borrowing Costs Consolidated and Separate Financial Statements Consequential amendments arising from amendments to IFRS 3		Investments in Associates - Consequential	IAS 28	
Amendments resulting from May 2008 Annual Improvements to IFRS  Presentation of Financial Statements: Comprehensive revision including requiring a statement of comprehensive income Amendment to add disclosures about an entity's capital Borrowing Costs Consolidated and Separate Financial Statements Consequential amendments arising from	July 1, 2009	amendments to IFRS 3		
Amendments resulting from May 2008 Annual L) Improvements to IFRS l) Presentation of Financial Statements: Comprehensive revision including requiring a statement of comprehensive income Amendment to add disclosures about an entity's capital Borrowing Costs Consolidated and Separate Financial Statements		<ul> <li>Consequential amendments arising from</li> </ul>		
Amendments resulting from May 2008 Annual Improvements to IFRS Presentation of Financial Statements: Comprehensive revision including requiring a statement of comprehensive income Amendment to add disclosures about an entity's capital Borrowing Costs		Consolidated and Separate Financial Statements	IAS 27 (Revised)	
Amendments resulting from May 2008 Annual Improvements to IFRS  Presentation of Financial Statements: Comprehensive revision including requiring a statement of comprehensive income Amendment to add disclosures about an entity's capital	January 1, 2009	Borrowing Costs	IAS 23 (Revised)	
Amendments resulting from May 2008 Annual Inprovements to IFRS  Presentation of Financial Statements: Comprehensive revision including requiring a statement of comprehensive income	January 1, 2009	<ul> <li>Amendment to add disclosures about an entity's capital</li> </ul>		
)) Amendments resulting from May 2008 Annual )) ) Presentation of Financial Statements:	January 1, 2009	<ul> <li>Comprehensive revision including requiring a statement of comprehensive income</li> </ul>		
18.)  Amendments resulting from May 2008 Annual 38.) Improvements to IFRS		Presentation of Financial Statements:	IAS 1 (Revised)	
18,) Amendments resulting from May 2008 Annual 38,) Improvements to IFRS			39, 40, 41 and )	
Amendments resulting from May 2008 Annual	January 1, 2009	Improvements to IFRS	29, 31, 34, 36, 38,)	
		Amendments resulting from May 2008 Annual	19, 20, 23, 27, 28,)	
			IAS 1, 8,10,16,18,)	



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### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# ADOPTION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS (Cont'd)

N

### 22 Standards and interpretations in issue not yet adopted (Cont'd)

		beginning on or after
IFRS 3 (Revised) B	Business Combinations - Comprehensive revision	
0	on applying the acquisition method	July 1, 2009
IFRS 5 (Revised) N	Non-current Assets Held for Sale and Discontinued	
0	Operations - Amendment relating to plans to sell	
#	the controlling interest in a subsidiary	July 1, 2009
IFRS 8 C	Operating Segments	January 1, 2009
IFRIC 13 C	Customer Loyalty Programmes	July 1, 2008
IFRIC 15 A	Agreements for the Construction of Real Estate	January 1, 2009
IFRIC 16 H	Hedges of a Net Investment in a Foreign Operation	October 1, 2008
IFRIC 17 D	Distributions of Non-cash Assets to Owners Transfers of Assets from Customers (transfers	July 1, 2009

Except as noted below, the Board of Directors and management believe that the adoption of these standards and interpretations in the future periods at their effective dates will not be relevant to the financial statements of the company in the period of initial application.

### 2.3 New and Revised Standards and Interpretations considered relevant

- statement and the statement of changes in equity. date, the standard will result in a change in the presentation of the Group's income income statement and a statement of comprehensive income. On adoption at its effective one or two statements; either in a single statement of comprehensive income, or in an requires the presentation of all non-owners changes in equity (comprehensive income) in affects the presentation of owner changes in equity and comprehensive IAS 1 (Revised 2007) - Presentation of Financial Statements - IAS 1, among other things income
- standard requires management to capitalise borrowing costs attributable to qualifying assets. Qualifying assets are assets that take a substantial time to get ready for their intended use or sale. The adoption of this revised standard at its effective date is not expected to have a significant impact on the Group's financial statements. costs relating to qualifying assets or expensing these borrowing costs. IAS 23 (Revised) - Borrowing Costs removes the option of either capitalising borrowing The revised
- Losses of the acquired entities are allocated to the Minority interest even if they exceed the Minority's share of equity in the subsidiary. The adoption of this revised standard at its effective date is not expected to have a significant impact on the Group's financial retained non-controlling investment at the date control is lost is re-measured to fair value attributed to the owners of the parent. Where there is loss of control of a subsidiary, any measured. Any difference between the change in the non-controlling investment and the entity. No gain or loss is recognised on such transactions and goodwill is not reresult in a loss of control, is accounted for as equity transactions of the consolidated amendments, the increases or decreases in a parent's ownership interest that do not IAS 27 (Revised) of the consideration paid or received is recognised directly in equity and Consolidated and Separate Financial Statement, under the



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### NOTES TO THE FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2008

# ADOPTION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS (Cont'd)

N

### 23 New and Revised Standards and Interpretations considered relevant (Cont'd)

- clarify that interest income is not a component of finance costs. IAS 1 and IFRS 7 by amending the Implementation Guidance accompanying IFRS 7 to minimal effect on accounting and merely sought to resolve the potential conflict between IFRS 7 Financial Instruments: Disclosure - The amendment is expected to have no or
- organization for the purpose of issuing any class of instruments in a public market. The adoption of this standard at its effective date is relevant to the Group and may have an impact on segment reporting in the financial statements. The Group is currently assessing the impact. traded in a public market customers. products and services, the geographical areas in which it operates and its major disclosure of information about an entity's operating segments and about the entity's IFRS 8 Operating Segments - IFRS 8 replaces IAS 14 and sets out requirements for The standard is required for entities whose debt or equity instruments are 9 that file their financial information with a regulatory

### 3 SIGNIFICANT ACCOUNTING POLICIES

### 3.1 Statement of compliance

International Financial Reporting Standards (IFRS) and the Jamaican Companies Act. The Group's financial statements have been prepared in accordance, and comply with,

#### 3.2 Basis of preparation

The financial statements have been prepared under the historical cost basis, except for revaluation of financial assets classified as available-for-sale investments. The principal accounting policies The principal accounting policies

### 3.3 Basis of consolidation

from its activities has the power to govern the financial and operating policies of an entity so as to obtain benefits the entities controlled by the Company (its subsidiaries). The consolidated financial statements incorporate the financial statements of the Company and Control is achieved where the Company

disposal as appropriate. consolidated income statement from the effective date of acquisition or up to the effective date The results of the subsidiary acquired or disposed of during the year are included in the 9

intra-group transactions, balances, income and expenses are eliminated in full 9

### 3.4 Property and equipment

accumulated impairment losses All property and equipment held for use in the supply of services, or for administrative purposes, are recorded at historical cost, less any subsequent accumulated depreciation and subsequent

Properties in the course of production are carried at cost, less any recognised impairment loss. Cost includes professional fees capitalized in accordance with the Group's accounting policies. assets are ready for their intended use Depreciation of these assets, on the same basis as other property assets, commences when the



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### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

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### 3.4 Property and equipment (Cont'd)

changes in estimate accounted for on a prospective basis. residual values and depreciation methods are reviewed at each year end, with the effect of any Depreciation is charged so as to write off the cost of property and equipment other than freehold land, over the estimated useful lives, using the straight-line method. The estimated useful lives,

Freehold land is not depreciated.

and is recognised in the income statement. determined as the difference between the sales proceeds and the carrying amount of the asset The gain or loss arising on the disposal or retirement of an item of property and equipment is

#### 3.5 Intangible assets

impairment losses Intangible assets acquired are reported at cost less accumulated amortisation and accumulated

assets are ready for their intended use. Intangible assets in the course of development are carried at cost less any impairment losses. Amortisation of these assets, on the same basis as other intangible assets, commences when the Costs include professional fees capitalized in accordance with the group's accounting policies

estimated useful life and amortisation method are reviewed at the end of each annual reporting Amortisation on intangible assets is charged on a straight-line basis over the estimated lives. period, with the effect of any changes in estimate being accounted for on a prospective basis The

# 3.6 Impairment of tangible and intangible assets

or otherwise they are allocated to the smallest group of cash-generating units for which a allocation can be identified, corporate assets are also allocated to individual cash-generating units cash-generating unit to which the asset belongs. recoverable amount of an individual asset, the Group estimates the recoverable amount of the determine the extent of the impairment loss (if any). Where it is not possible to estimate the reasonable and consistent allocation basis can be identified. loss. If any such indication exists, the recoverable amount of the asset is estimated in order to assets to determine whether there is any indication that those assets have suffered an impairment At each balance sheet date, the Group reviews the carrying amounts of its tangible and intangible Where a reasonable and consistent basis of

tested for impairment annually and whenever there is an indication that the asset may be impaired. Intangible assets with indefinite useful lives and intangible assets not yet available for use are

specific to the asset for which the estimates of future cash flows have not been adjusted discount rate that reflects current market assessments of the time value of money and the risks value in use, the estimated future cash flows are discounted to their present value using a pre-tax Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing

recoverable amount. Impairment losses are recognised as an expense immediately. carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than the



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### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

w

# 3.6 Impairment of tangible and intangible assets (Cont'd)

reversal of an impairment loss is recognised as income immediately. had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A increased carrying amount does not exceed the carrying amount that would have been determined generating unit) is increased to the revised estimate of its recoverable amount, but so that the Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-

### 3.7 Investment in subsidiary

Investment in subsidiary is stated at cost in the financial statements of the Company.

### 3.8 Employee benefit costs

#### Pension obligations

otherwise is amortised on a straight-line basis over the average period until the amended benefits service cost is recognised immediately to the extent that the benefits are already vested, and amortised over the expected average remaining working lives of the participating employees. Past group's defined benefit obligation and the fair value of plan assets at the end of the prior year are sheet date. Actuarial gains and losses that exceed 10% of the greater of the present value of the using the Projected Unit Credit Method with actuarial valuations being carried out each balance become vested. The Group operates a defined benefit pension plan. The cost of providing benefits is determined

resulting from this calculation is limited to the unrecognised actuarial losses and past service cost, service costs, and as reduced by the present value of the defined benefit obligation. Any asset the plan assets, as adjusted for unrecognised actuarial gains and losses and unrecognised past plus the present value of available refunds and reductions in future contributions to the plan. The post employment benefit asset recognised in the balance sheet represents the fair value of

#### 3.9 Taxation

Income tax expense represents the sum of tax currently payable and deferred tax.

#### 3.9.1 Current tax

excludes items that are never taxable or deductible. The Group's liability for current tax is Items of income or expenses that are taxable or deductible in other years and it further differs from the net surplus as reported in the income statement because it excludes calculated using tax rates that have been enacted at balance sheet date The tax currently payable is based on taxable surplus for the year. Taxable surplus



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### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

w

#### 3.9 Taxation (Cont'd)

#### Deferred tax

taxable surplus nor the accounting surplus. differences and deferred tax assets are recognised to the extent that it is probable that from the initial recognition of assets and liabilities in a transaction that affects neither the taxable surpluses will be available against which deductible temporary differences can be computation of taxable surpluses and is accounted for using the balance sheet liability liabilities in the financial statements and the corresponding tax bases used in the Deferred tax is recognised on differences between the carrying amounts of assets and Such assets and liabilities are not recognised if the temporary differences arise Deferred tax liabilities are generally recognised for all taxable temporary

reduced to the extent that it is no longer probable that sufficient taxable surplus will be available to allow all or part of the asset to be recovered The carrying amount of deferred tax assets is reviewed at each balance sheet date and

or settle the carrying amount of its assets and liabilities would follow from the manner in which the group expects, at the reporting date, to recover expected to apply in the period when the liability is settled or the asset is realised measurement of deferred tax liabilities and assets reflects the tax consequences that (and tax laws) that have been enacted by the balance sheet date, which rates are apply in the period in which the liability is settled or the asset realized, based on tax rates Deferred tax assets and liabilities are measured at the tax rates that are expected to

set off current tax assets against current tax liabilities and when they relate to income Deferred tax assets and liabilities are offset when there is a legally enforceable right to assets and liabilities on a net basis. taxes levied by the same taxation authority and the Group intends to settle its current tax

#### 3.9.3 Current and deferred tax for the period

deferred tax is also charged or credited in equity. except when it relates to items charged or credited directly to equity, in which case the Current and deferred tax for the period is charged or credited in the income statement,

#### 3.10 Financial Instruments

financial liability to or equity to another entity. A financial instrument is any contract that gives rise to a financial asset to one entity and a

A financial asset is any asset that is:

- (8)
- 9 an equity instrument of another entity
- to receive cash or another financial asset from another entity; or
- 33 to exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the Group



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### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

w

### 3.10 Financial Instruments (Cont'd)

A financial liability is any liability that is a contractual obligation:

- to deliver cash or another financial asset to another entity; or
- $\equiv$ to exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavourable to the Group.

after deducting all of its liabilities. An equity instrument is any contract that evidences a residual interest in the assets of the Group

Group becomes a party to the contractual provisions of the instrument. The Group recognises financial assets or financial liabilities on its balance sheet only when the

#### 3.11 Financial assets

Investments are recognised and derecognised on a trade date where the purchase or sale of an investment is under a contract whose terms require delivery of the investment within the timeframe established by the market concerned, and are initially measured at fair value, plus transaction

investments', 'available-for-sale' (AFS) Illianda assets and is determined at the classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. Financial assets ets are classified 'available-for-sale' ( (AFS) the following specified categories: held-to-maturity

### 3.11.1 Effective interest method

or, where appropriate, a shorter period costs and other premiums or discounts) through the expected life of the financial asset is the rate that exactly discounts estimated future cash receipts (including all fees on points paid or received that form an integral part of the effective interest rate, transaction asset and of allocating interest income over the relevant period. The effective interest rate The effective interest method is a method of calculating the amortised cost of a financial

Income is recognised on an effective interest basis for the debt instruments.

### 3.11.2 Held-to-maturity investments

effective yield basis using the effective interest method less any impairment, with revenue recognised on an to-maturity investments. Held-to-maturity investments are recorded at amortised cost Investments in securities with fixed or determinable payments and fixed maturity dates that the Group has the positive intent and ability to hold to maturity are classified as held-

#### 3.11.3 AFS financial assets

the period or loss previously recognised in the fair value reserve is included in surplus or deficit for and losses on monetary assets which are recognised directly in the income statement. classified as being AFS and are stated at fair value. Fair value is determined in the manner described in Note 34.11. Gains and losses arising from changes in fair value are recognised directly in equity in the fair value reserve with the exception of impairment losses, interest calculated using the effective interest method and foreign exchange gains Where the investment is disposed of or is determined to be impaired, the cumulative gain Listed redeemable notes held by the Group that are traded in an active market



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### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

w

### 3.11 Financial assets (Cont'd)

### 3.11.3 AFS financial assets (Cont'd)

The fair value of AFS monetary assets denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the balance sheet date. The change in fair value attributable to translation differences that result from a change in amortised cost of the asset is recognised in income statement, and other changes are recognised in equity.

#### 3.11.4 Loans and receivables

for short-term receivables when the recognition of interest would be immaterial. impairment. Interest income is recognised by applying the effective interest rate, except receivables are measured at amortised cost using the effective interest method less any and other receivables that have fixed or determinable payments that are not in an active market are classified as 'loans and receivables'. Loans

### 3.11.5 Trade and other receivables

in the income statement, when there is objective evidence that the asset is impaired immaterial. Appropriate allowances for estimated irrecoverable amounts are recognised are usually settled within a short period during which recognition of interest would be measured initially at fair values. Interest is not charged on outstanding balances as they Trade receivables and other receivables are classified as loans and receivables and is

#### 3.11.6 Related party

A party is considered to be related if:

- 3 exercise control or significant influence over the other party; directly or indirectly, through one or more intermediaries, one party is able to
- 3 same source: both parties are subject to common control or significant influence from the
- 1 members of the families of these individuals; or and controlling the activities of the group, including directors, officers and close that is, those persons having authority and responsibility for planning, directing the party is a member of key management personnel of the group or its parent
- 3 the party is a post-employment benefit plan for the benefit of the employees of the Group.

Intra group transactions are recorded at normal rates.



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### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

co

### 3.11 Financial assets (Cont'd)

### 3.11.7 Impairment of financial assets

estimated future cash flows of the investment have been impacted. more events that occurred after the initial recognition of the financial assets, the Financial assets are impaired where there is objective evidence that, as a result of one or Financial assets are assessed for indication of impairment at each balance sheet date.

of impairment could include: For all financial assets, including redeemable notes classified as AFS, objective evidence

- Significant financial difficulty of the issuer or counter party; or
- Default of delinquency in interest or principal payments; or
- It becoming probable that the borrower will enter bankruptcy or financial re-

observable changes in national or local economic conditions that correlate with default on of delayed payments in the portfolio past the average credit period of 30 days, as well as include the Group's past experience of collecting payments, and increase in the number collective basis. Objective evidence of impairment for a portfolio of receivables could assessed not to be impaired individually are subsequently assessed for impairment on a For certain categories of financial asset, such as trade receivables, assets that are

cash flows, discounted at the financial asset's original effective interest rate. difference between the asset's carrying amount and the present value of estimated future For financial assets carried at amortised cost, the amount of the impairment is the

Changes in the carrying amount of the allowance account are recognised in the income recoveries of amounts previously written-off are credited against the allowance account. considered uncollectible, it is written-off against the allowance account. reduced through the use all financial assets with the exception of trade receivables, where the carrying amount is The carrying amount of the financial asset is reduced by the impairment loss directly for of an allowance account. When a trade receivable is Subsequent

the impairment not been recognised. impairment is reversed does not exceed what the amortised cost would have been had statement to the extent that the carrying amount of the investment at the date the recognised, the previously recognised impairment loss is reversed through the income decrease can be related objectively to an event occurring after the impairment was in a subsequent period, the amount of the impairment loss decreases and the



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### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

w

### 3.11 Financial assets (Cont'd)

### 3,11.8 De-recognition of financial assets

for the proceeds received. continues to recognise the financial asset and also recognises a collateralized borrowing all the risks and rewards of ownership of a transferred financial asset, the Group an associated liability for amounts it may have to pay. If the Group retains substantially control the transferred asset, the Group recognises its retained interest in the asset and transfers nor retains substantially all the risks and rewards of ownership and continues to risks and rewards of ownership of the asset to another entity. If the Group neither flows from the asset expire; or it transfers the financial assets and substantially all the The Group de-recognises a financial asset only when the contractual rights to the cash

### 3,12 Financial liabilities and equity instruments issued by the Group

### 3.12.1 Classification as debt or equity

accordance with the substance of the contractual arrangement. Debt and equity instruments are classified as either financial liabilities or as equity in

#### 3.12.2 Equity instruments

recorded at the proceeds received, net of direct issue costs. entity after deducting all of its liabilities. An equity instrument is any contract that evidences a residual interest in the assets of an Equity instruments issued by the Group are

#### 3.12.3 Financial liabilities

### 3,12,3,1 Financial liabilities of the Group are classified as other financial liabilities.

expense recognised on an effective yield basis. measured at amortised cost using the effective interest method, with interest initially measured at fair values net of transaction costs and subsequently Other financial liabilities that include borrowings and accounts payable are

appropriate, a shorter period. cash payments through the expected life of the financial liability, or, where The effective interest rate is the rate that exactly discounts estimated future a financial liability and of allocating interest expense over the relevant period The effective interest method is a method of calculating the amortised cost of

#### 3.12.3.2 Accounts payable

within a short period during which any interest charged would be immaterial. No interest is accrued on outstanding balances as these are usually settled

### 3.12.3.3 De-recognition of financial liabilities

obligations are discharged, cancelled or they expire. The Group de-recognises financial liability when, and only when, the Group's

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### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### 3.13 Revenue recognition

amounts receivable for services provided in the normal course of business, net of consumption Revenue is measured at the fair value of the consideration received or receivable and represents

### 3.13.1 Income from operations

#### Cess income

accruals basis, brokers on the Exchange and derived from levies on investors, is accounted for on the Cess income which is based on a percentage of the volume of business done through

#### 3.13.2 Fee income

accounted for as received listing fees paid by entities wishing to be listed on the Stock Exchange. These are is accounted for on the accruals basis. Fee income of the company also includes initial Fee income of the company, derived from annual listing fees charged to listed companies

Fee income of the subsidiaries includes:

#### Membership fees

participate in the CSD, and are accounted for on the accrual basis. These are annual fees charged to the brokers and institutional investors who

#### Account maintenance fees

participate in the CSD, and are accounted for on the accrual basis. These are monthly fees charged to the brokers and institutional investors who

#### User fees

(trades), and are accounted for on the accrual basis. These include charges per transaction for deposits, withdrawals and delivery orders

#### Trustee service fee

accrual basis. management, custodianship and related services and are accounted for on the These include service fees charged for the provision of trustee, company

### 3.13.3 Other operating income

charges, conferences and seminars, and are accounted for on the accrual basis These include income related to other services and events of the group such as website



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### NOTES TO THE FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2008

# SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

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#### 3.13 Revenue recognition (Cont'd)

#### 3.13.4 Investment income

Interest income

future cash receipts through the expected life of the financial asset to that asset's net at the effective interest rate applicable, which is the rate that exactly discounts estimated carrying amount. Interest income is accrued on a time basis, by reference to the principal outstanding and

#### 3.14 Compensation fund

#### 3,14,1 Compensation fund receipts

member dealers as the Board was of the view that the reserve was adequate for the the volume of business done by them through the Exchange, for maintaining the specific purpose. (See 3.14.2 below). Contingency Reserve Fund. However, during the year there were no contributions by the These are contributions by members of the Stock Exchange, based on a percentage of

#### 3.14.2 Contingency reserve

This fund is created out of surpluses for the purpose of providing some protection to the investing public who have suffered pecuniary loss as a result of defalcation or fraudulent misuse of securities or documents of titles to securities. Provisions in respect of the fund income net of the charge for income tax related to such receipts and investment income. The amount of the fund is invested as detailed in Note 8.1. compensation fund receipts (Note 3.14.1 above) and compensation fund investment to transfer each year from income are in accordance with Sections 27 to 35 of The Securities Act. to the fund an amount equivalent to the total of The Board has decided

#### Segment reporting

products or services A segment is a distinguishable component of the Group that is engaged in either providing

business segments is based on the Group's management and internal reporting structure Segment information is presented in respect of the Group's business. The primary format for

incurred during the year to acquire segment assets that are expected to be used for more than one Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Segment capital expenditure is the total cost

The activities of the Group are organized into the following primary segments:

- Exchange operations
- Depositor
- Investments Compensation Fund
- 0000 Investments - Other



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### NOTES TO THE FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2008

# SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

w

#### 3.16 Foreign currencies

environment in which the Group operates (its functional currency). The financial statements are presented in Jamaican dollars, the currency of the primary economic

Group's functional currency, the Jamaican dollar, are recorded at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary items denominated in foreign currencies are re-translated at the rates prevailing on the balance sheet date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not re-In preparing the financial statements of the Group, transactions in currencies other than the

statement. Exchange differences arising on the settlement of monetary items, are included in the income

#### 3.17 Dividends

statements in the period in which the dividends are approved by the company's shareholders Dividend distribution to the company's shareholders is recognised as a liability in the financial

#### 3.18 Borrowing costs

Borrowing costs are recognised in the income statement in the period in which they are incurred.

### 3.19 Comparative information

requirements of amendments to existing IFRS presentation in the current year. Where necessary comparative figures have been reclassified to In particular, the comparatives have been extended to reflect the conform with changes in

## 4 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 3, management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are differ from these estimates based on historical experience and other factors that are considered to be relevant. Actual results may

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods

# 4.1 Critical judgments in applying accounting policies

significant effect on the amounts recognised in the financial statements. The following is a critical judgment, apart from those involving estimations (see 4.2 below) that the management has made in the process of applying the accounting policies and that have the most

### 4.1.1 Held-to-maturity investments

therefore be measured at fair value fails to hold these investments to maturity other than in specific circumstances such as an isolated event which is non-recurring and that is beyond the control of the Group, it will be with fixed or determinable payments and fixed maturity as held-to-maturity. If the Group The Group follows the guidance of IAS 39 in classifying non-derivative financial assets to reclassify the entire class as available-for-sale. The investments would



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### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

## (Cont'd) CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

# 4.1 Critical judgments in applying accounting policies (Cont'd)

### 4.1.1 Held-to-maturity investments (Cont'd)

entire class of held-to-maturity investments to available-for-sale remains compliant with IAS 39. investments US\$250,000) Group's investments with no penalty, and redeemed its investments in MAN-IP security without penalty. gave certain options for consideration by the investors which included redemption of the the difficulties facing its products and the projected exposures, the investment House In a communique issued by Man Investments Limited in November 2008, which detailed Series Limited bonds (Compensation The management of the Group opted for the redemption of the in November 2008. As a consequence the Group has not reclassified the 5 Fund exercising this option the US\$250,000 and Multiother

corresponding entry in the fair value reserve in shareholders' equity. If the entire class of held-to-maturity investments had been reclassified, the carrying value of investments would decrease by \$57.3 million (2007: increase by \$13.3 million) with a

### 4.2 Key sources of estimation uncertainty

to the carrying amount of assets and liabilities within the next financial year. uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment The following are the key assumptions concerning the future and other key sources of estimation

### 4.2.1 Post employment benefit

future discount rates, rates of salary increases and inflation rate in respect of the pension estimates in respect of periodic costs that are dependent on future returns on assets \$34.1 million for the company, in respect of the defined benefits plan is subject to amounts shown in the balance sheet of approximately \$42.6 million for the Group and As disclosed in Note 10, the Group operates a defined benefit pension plan.

post employment benefit obligations. Actuaries are contracted in this regard determine the present value of estimated cash outflows expected to be required to settle returns. The Group estimates the appropriate discount rate annually which rate is used to term historical returns, asset allocation and future estimates of long-term investment The estimated return on pension assets assumption is determined by considering long-

related pension liabilities were considered bonds, the interest rates on government bonds that have maturities approximating the To determine the appropriate discount rate in the absence of high quality corporate

#### 4.2.2 Income taxes

such determination is made. differences will impact the income tax and deferred tax provisions in the period in which of these matters is different from the amounts that were originally recorded, such based on estimates of whether additional taxes will be due. Where the final tax outcome the ordinary course of business. The Group recognises liabilities for possible tax issues transactions and calculations for which the ultimate tax determination is uncertain during Estimates are required in determining the provisions for income taxes. (see Notes 18 and 27) There are some

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#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

#### 5 PROPERTY AND EQUIPMENT

					The Group				
	Freehold Land \$'000	Land Improvement \$'000	Freehold Buildings \$'000	Furniture & Fixtures \$'000	Office Equipment \$'000	Computer Hardware \$'000	Motor Vehicles \$'000	Work-in- Progress \$'000	TOTAL \$'000
Cost									
January 1, 2007	5,154		63,743	8,349	12,684	51,787	670	1	142,387
Additions	11,528	70	269	37	2,426	2,378	52.	1-1	16,708
Disposals	-	-		(223)	(757)	(2,502)	- 2/	-	(_3,482)
January 1, 2008	16,682	70	64,012	8,163	14,353	51,663	670	0	155,613
Additions	Au Control	W. S.	643	1,036	566	3,374	0.300.20	578	6.197
Disposals			- 200			( 295)	-		(295)
December 31, 2008	16,682	_70	64,655	9,199	14,919	54,742	670	578	161,515
Depreciation									
January 1, 2007	2		10,442	4,671	5,424	30,070	134	14	50,741
Charge for year		-	1,787	495	2,069	7,075	134		11,560
Disposal				(226)	(750)	(_2,399)	-		(_3,375)
January 1, 2008		2	12,229	4,940	6,743	34,746	268		58,926
Charge for year			1,461	537	2,319	7,323	134		11,774
Disposal		22			44	(240)	_	-	(240)
December 31, 2008	-	-	13,690	5.477	9,062	41,829	402	_	70,460
Carrying amount									
December 31, 2008	16,682	_70	50,965	3,722	5,857	12,913	268	578	91,055
December 31, 2007	16.682	_70	51.783	3.223	7.610	16.917	402		96,687

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#### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

#### PROPERTY AND EQUIPMENT (Cont'd) 5

					The Company				
	Freehold Land S'000	Land Improvement \$ 000	Freehold Buildings \$'000	Furniture & Fixtures \$'000	Office Equipment \$'000	Computer Hardware \$'000	Motor Vehicles \$'000	Work-in- Progress \$'000	<u>Total</u> \$'000
Cost	0.000	0000	0.000	9 000	0 000	000	0.000	000	9 000
January 1, 2007	5,154		63,743	6,608	11,141	39,429	670	¥.	126,745
Additions	11,528	70	269	(3,600)	1,963	2,360		-	16,190
Disposals				( 223)	(757)	(2,502)	-	-	(_3,482)
January 1, 2008	16,682	70	64,012	6,385	12,347	39,287	670	*	139,453
Additions			643	285	519	2,863		578	4,888
Disposals		5.00				(295)	-		(295)
December 31, 2008	16,682	70	64,655	6,670	12,866	41,855	670	578	144,046
Depreciation									
January 1, 2007			10,442	4,423	4,826	24,226	134		44,051
Charge for year	-		1,787	317	1,687	5,483	134	-	9,408
Disposals	-	-		(_226)	(750)	(2,399)	-	14	(_3,375)
January 1, 2008	- 2		12,229	4,514	5,763	27,310	268	-	50,084
Charge for year			1,461	298	2,048	5,637	134	5-2	9,576
Disposals	-		-		-	(240)	-	2.	(240)
December 31, 2008		200	13,690	4.812	7,809	32,707	402	4	59,420
Carrying amount									
December 31, 2008	16.682	_70	50,965	1.858	5.057	9.148	268	578	84.626
December 31, 2007	16,682	70	51,783	1.871	6.584	11,977	402	2	89,369



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

#### O PROPERTY AND EQUIPMENT (Cont'd)

The following rates are used for the depreciation of property and equipment:

#### Per annum

20%		Motor vehicles
20%	,	Computer hardware
20%		Office equipment
10%		Fumiture and fixtures
2.5%	1	Buildings

No depreciation is provided on freehold land.

#### INTANGIBLE ASSETS

0

#### INVESTMENT IN SUBSIDIARY

Investment in subsidiary is as follows:

Shares - at cost

55,000	\$1000
55,000	\$'000



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

# INVESTMENT IN SUBSIDIARY (Cont'd)

below: included as part of investment in subsidiary in 2007, has been restated as due from related party, as detailed In previous years investment in subsidiary was stated inclusive of the advances. However, during the current year, the investment has been stated at the cost of equity investments. Accordingly, the amount which was

As restated	Less: Reclassified to due from related party	As previously stated	Advances	Shares at cost	
55,000	(.65,575)	120,575	65,575	55,000	\$000

#### INVESTMENTS IN SECURITIES

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#### 8.1 Compensation Fund

companient and	The Group and The Company	The Company	
	<u>2008</u>	<u>2007</u>	
Held-to-maturity - At amortised cost			
Government of Jamaica Securities			
Variable Rates Local Registered Stocks - 12.5% - 16.98% (2007: 14.81%)	41,701	41,629	
Investment Debentures: 16.7% (2007: 12.88% - 16.63%)	34,214	8,182	
Investment Bonds: 14.85% - 18.46% (2007: 12.44% - 14.29%)	82,890	31,149	
Bank of Jamaica certificate of deposits	11,355	7,586	
Foreign Currency Investments			
GOJ Fixed Rate US\$ Global Bonds; 10.625% (nominal value US\$350,000)	30,791	27,241	
Government of Belize guaranteed mortgage notes			
(nominal value US\$49,201 - 4.25%)	2.701	2,362	
GOJ US\$ 8% Global Bond (nominal value US\$195,000)	12,110		
GOJ Fixed Rate US\$ Indexed Bond 11.5% (nominal Value US\$144,000)	11,698		
MAN-IP Multi-strategy Series 3 Limited Bonds (nominal value US\$250,000)		18,730	
	227,460	136,879	
Available-for-sale - At fair value	47	10 45	
Loans and receivables - At amortised cost			
Repurchase agreements – 12.55% - 15.65% (2007: 11.95% - 13.35%) Repurchase agreements (US\$7.486 – 5.25%)	107.171	167,739	
(2007: US\$261,232 - 5.75% - 6.5%)	612	18,882	
	107.783	186,621	
Cash and cash equivalents	128 454	102.427	
Other receivables	6,211	188	
Payables	(_4,907)	( 5,813)	
	129,758	96,802	
Carried forward	510.134	463,759	



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

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Carried forward	Available-for-sale – At fair value Investments in Unit Trusts		(nominal value US\$100,000)	GOJ 10.625% US\$ Index Bond (nominal value US\$410,000)	US\$600,000)	30J 7.25% US\$ Indext	(nominal value US\$200,000)	MAN-IP Multi – strategy Serie (nominal value US\$250,000) GOJ US\$ Global Bond	Foreign Currency Investments Government of Belize guaranteed mortgage notes (nominal value US\$49,201-4.25%)	Investment Bonds J\$:14.81% - 20.76% (2007: 13.59% - 14.34%)	(2007: 12.85% - 16.5%) Government of Jamaica CDJ\$: 15.3%	Variable Rates Local R (2007: 14.81%)	Held-to-maturity - at amortised cost Government of Jamaica Securities		8.2 Other	Closing balance	Opening balance Increase in fair value	The movement for the year investments is as follows:	Brought forward Less: Current portion		8.1 Compensation Fund (Cont'd)	INVESTMENTS IN SECONTILES (CONT. a)
	sts		0,000)	ex Bond (0,000)		GOJ 7.25% US\$ Indexed Bond (US\$518,000) GOJ 8% Global Euro Bond 2019 (Nominal value	10,000)	MAN-IP Multi – strategy Series 3 Limited Bonds (nominal value US\$250,000)  GOJ US\$ Global Bond	stments juaranteed mortgage US\$49,201- 4.25%)	34%) 34%)	%) A CDJ\$: 15.3%	Variable Rates Local Registered Stocks: 16.975% (2007: 14.81%)	nortised cost a Securities				ralue	The movement for the year of the available-for-sale investments is as follows:	ortion		Fund (Cont'd)	Contines (cont a)
515.176	21,848	493,328	8,169	35,891	46,579	42,456	15,519	·	2,701	239,253	12,542 56,939	33,279		<u>2008</u> \$'000	The C							
232.364	26,205	206,159		31,111	1		,	18,730	2,362	110,061	10,666	33,229		\$'000	The Group							
425,525	12,880	412,645		35,891	46,579	17,857			2,701	210,746	11,756 53,836	33,279		2008 \$'000	The	45.133	1,876	227,444	510,134 (282,690)	<u>2008</u> \$'000	The Group and The Company	
191,843	15,555	176,288	1.	31,111				18,730	2,362	81,732	9,124	33.229		2007 \$'000	The Company	43,457	39,671 3,786	138,972	463,759 (324,787)	2007 \$'000	Company	



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# 8 INVESTMENTS IN SECURITIES (Cont'd)

						8
	Less: Current portion	- US\$52,573 - 5.8% (2007: Nil)	- At amortised cost Repurchase agreements: 11.55% - 12.5% (2007: 11.85% - 12.25%)	Brought forward		Other (Cont'd)
425,596	550,793 (125,197)	4.167	31,450	515,176	\$'000	The
162.657	311,754 (149,097)		79,390	232,364	\$'000	The Group
347,053	443,329 (_96,276)	4,167	13,637	425,525	\$'000	The Co
133,400	250,460 (117,060)		58,617	191.843	\$'000	The Company

The movement for the year of the available-for-sale investment is as follows:

	The	Group	The Co	ompany	
	2008 \$'000	<u>2007</u> \$'000	<u>2008</u>	2007 \$'000	
Opening balance	26,205	24,027	15,555	14,629	
(Decrease) increase in fair value	(4,357)	2,178	(2,675)	926	
Closing balance	21,848	26,205	12,880	15,555	

#### 9 LONG-TERM RECEIVABLES

within twelve months from the year-end amounting to \$2,438,940 (2007: \$1,583,995) is included in other period of 5 years. These loans carry an interest rate of 10% per annum. The current portion of these loans, due These represent loans granted to employees. The loans are repayable by monthly installments and are for a

## 10 POST EMPLOYMENT BENEFITS

independent actuarial valuations (currently 6.6% of pensionable salary) to meet the obligations of the scheme employees and is administered by Guardian Asset Management Limited. The scheme is funded by employee years of service. The pension benefits are determined on a final salary basis at 2% of final pensionable salary times pensionable pensionable salary. contributions of 5% of pensionable salary, with an option for additional voluntary contributions of up to 5% of The Group operates a defined benefit pension plan for its employees. This scheme is open to all permanent The companies in the Group contribute to the plan at rates determined periodically by

qualified actuary. past service costs have been measured using the projected unit credit method. The most recent actuarial valuation was carried out at December 31, 2008, by Duggan Consulting Limited, a The present value of the defined benefit obligation and the related current service costs and



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

# 10 POST EMPLOYMENT BENEFITS (Cont'd)

(B) Principal assumptions used for the purpose of the actuarial valuations were as follows:

	2008	2007
Discount rate	16.0%	13.0%
Expected return on plan assets	15.0%	10.0%
Expected rate of salary increase	12.0%	10.0%
Future pension increases	0.0%	0.0%

0 Amount included in the balance sheet in respect of the scheme is as follows:

0 Amounts recognised in income in respect of the scheme are as follows:

	The	The Group	The Co	The Company
	2008 \$:000	\$'000	\$'000	\$'000
Current service cost	417	1.077	334	861
Interest cost	2,982	2,468	2,386	1,975
Expected return on plan assets	(7,506)	(7.004)	(6,005)	(5,603)
Past service costs	3,935		3,148	
Recognised gains	( 488)	( 54)	( 392)	_
Increase in unrecognised assets	8.270	4.100	6.349	3,278
Total included in employee benefit costs	Z.610	587	5,820	44
Actual return on plan assets	(Z.826)	594	6.261	1,328

(d) Movements in the net asset in the current period were as follows:

	The	Group	The Co	mpany
	2008 \$'000	\$'000	2008 \$'000	2007 \$'000
Opening balance	46,946	45,228	37,557	36,183
Amount charged to income	(7,610)	( 587)	( 5,820)	( 441)
Contributions paid	3,312	2,305	2,380	1,815
Closing balance	42.648	46.946	34,117	37.557



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# 10 POST EMPLOYMENT BENEFITS (Cont'd)

3 Changes on the present value of the defined benefit obligations were as follows:

	The Grou	roup	The Con	pany
	<u>2008</u> \$'000	\$'000	\$'000	\$'000
Opening defined benefit obligations	20,005	17,530	16,004	14,024
Service cost	417	1,077	334	861
Interest cost	2,982	2,468	2,386	1,975
Members' contributions	4,861	3,693	3,773	2,673
Past service cost	4,479		3,583	
Benefits paid	( 538)	(1,855)	( 45)	(1.797)
Actuarial gain	(1,243)	(2,908)	(1.265)	(1.732)
Closing defined benefit obligations	30.963	20.005	24.770	16,004

(f) Changes in the fair value of plan assets are as follows:

	The G	roup	The Cor	npany
	2008 \$'000	<u>2007</u> \$'000	\$'000	<u>2007</u> \$.000
Opening fair value of plan assets	75,060	70,038	60,048	56,031
Members' contributions	4,861	3,693	3,773	2,673
Employer's contributions	3,312	2,305	2,380	1,815
Expected return on plan assets	7,506	7,004	6,005	5,603
Benefits paid	( 538)	( 1,855)	( 45)	(1,797)
Actuarial loss	(15,332)	(6,125)	(12,266)	(4,277)
Closing fair value of plan assets	74,869	75,060	59.895	60,048

(g) The fair value of plan assets is analysed as follows:

	The	The Group	The Cor	mpany
	2008 \$'000	\$'000	<u>2008</u> \$'000	<u>2007</u> \$'000
Equity investment	21,046	33,135	16,837	26,508
Government of Jamaica securities	37,518	26,423	30,014	21,138
Real estate	10,010	10,010	8,008	8,008
Others	6,295	5,492	5,036	4,394
Fair value of plan asset	74.869	75.060	59,895	60,048

The overall expected rate of return of 10% on plan assets is a weighted average of the expected return of the various categories of plan assets held. The directors' assessment of the expected return is based on historical trends and analysts' predictions of the market for the assets in the next twelve months.



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# 10 POST EMPLOYMENT BENEFITS (Cont'd)

The history of experience adjustments is as follows:

Experience adjustments on plan liabilities (1,265)	Present value of defined benefit obligation (24,770) Fair value of plan assets 59,895	2008 \$'000			Experience adjustments on plan assets 15.332	Experience adjustments on plan liabilities (1,243)	Fund surplus 43,906	Fair value of plan assets 74,869	Present value of defined benefit obligation (30,963)	<u>2008</u> \$'000		
44,044 ( 1,732) 4.277	(16,004) 60,048	\$'000	Defin		6,125	(2,908)	55,055	75,060	(20,005)	\$'000	Defin	0.00
42,007 ( 624) 4,942	(14.024) 56.031	\$'000	Defined Benefit Pension Plan	The Company	6,351	( 605)	52,508	70.038	(17,530)	\$'000	Defined Benefit Pension Plan	The Group
42,434 ( 1,424) 11,233	( 9,513) 51,947	\$'000	nsion Plan	YOU	(14,041)	(1,732)	53,042	64,782	(11,740)	\$'000	nsion Plan	
28,988 ( 945) ( 1,284)	( 5.291) 34.279	\$'000			( 1,605)	(1,181)	36,235	42,849	( 6,614)	\$'000		

\$3.47 million and \$2.58 million respectively) to the defined benefit plan during the next financial year. The Group and the Company expect to make contributions of \$4.21 million and \$3.10 million respectively (2008:

other assets used by the Group. The plan assets do not include any of the Group's own financial instruments, nor any property occupied by or

# 1 TRADE AND OTHER RECEIVABLES

	Prepayments	receivables		Cess receivable Fees and other receivables		
23.276	18,532 4,744	(6,555)	25,087	2,441 22,646	2008 \$'000	The C
26,459	20,210 6,249	(4,385)	24,595	6,875 17,720	\$'000	he Group
14.798	12,058	(5,241)	17,299	1,878 15,421	\$'000	The Company
19.647	15,459 4,188	(3,457)	18,916	6,875 12,041	\$'000	mpany



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# 11 TRADE AND OTHER RECEIVABLES (Cont'd)

past due beyond 180 days are generally not recoverable. The average credit period on services is 30 days. No interest is charged on the trade and other receivables. The Group has provided for receivables over 180 days, because historical experience is such that receivables that are

and the amounts are still considered recoverable. Included in other receivables however, are debtors with a carrying amount of \$171,924 for the Group and \$nil for reporting date for which the Group has not provided as there has not been a significant change in credit quality the Company (2007: \$1.7 million for the Group and \$1.7 million for the Company), which are past due at the

Ageing of past due other receivables not impaired

	receivables 2,170 1,899	Balance at beginning of year 4,385 2,486	\$'000 \$'000	The Group	Movement in allowance for doubtful debts on other receivables	172 1.747	180 – 365 days Over 1 year  873	<u>2008</u> <u>2007</u> \$'000 \$'000	The Group
5.241	1.784	3,457	\$'000	The C		ŀ	þ	\$'000	The C
3,457	1.411	2,046	\$'000	The Company		1.667	821 846	\$'000	The Company

In determining the recoverability of a receivable, the group considers any change in the credit quality of the required in excess of the allowance for doubtful debts. the nature of the customer base. receivable from the date credit was granted up to the reporting date. Concentration of credit risk is limited due to Accordingly, management believes that there is no further credit provision

#### Ageing of impaired other receivables

77 2008 2008 5000 5.241	180 + days <u>6.555</u> <u>4.38</u>	\$'000 \$'000	The Group
12	5.241		Th.



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

#### 12 CASH AND CASH EQUIVALENTS

bank overdraft and investments in money market instruments with an original maturity of three months or less from the date of acquisition and are held to meet cash requirements rather than for investment purposes. For the purpose of the cash flow statement cash and cash equivalents include cash on hand and in banks, net of

Cash and cash equivalents include:

At December 31	Less: Redeemable preference shares classified as liabilities as required by IFRS (see (a),(c) below) (Note 17)		Stated capital At January 1 Issue of ordinary shares (see (b) below) 33,000,000 preference shares at \$2.00 each (see (c) below)	Preference shares - no par value	Issued capitali Ordinary shares - no par value	Preference shares - no par value (see (a) below)	Authorised Ordinary shares - no par value (see (a) below)	SHARE CAPITAL		Money market investment denominated in foreign currency US\$106,437 (2007: US\$75,906) at interest rate 5% - 6% (2007: 5.0% -5.9%)	Money market investments denominated in Jamaican dollars at interest rate of 11.55% - 12.25% (2007: 11.85% -12.25%)	Cash on hand and in banks		
				33,000,000	28,050,000	100,000,000	600.000.000	2008 No. of shares	98,860	8,511	12,829	77,520	2008 \$'000	The Group
				1	550,000		700,000,000	2007 No. of shares	26,607	5.640	12,144	8,823	2007 \$'000	dno
168,590	( 66,000)	234,590	113,590 55,000 66,000					<u>2008</u> \$'000	63,926	8,511	9,775	45,640	2008 \$'000	The Company
113,590		113,590	113,590					<u>2007</u> \$'000	22.290	5,640	12,144	4,506	2007 \$1000	mpany

13

- (a) At an extraordinary general meeting of the shareholders held April 17, 2008, a resolution was approved to reclassify the seven hundred million (700,000,000) ordinary shares to six hundred million (600,000,000) ordinary shares and one hundred million (100,000,000) Class 'A' variable redeemable preference shares and that thirty three million (33,000,000) of the one hundred million (100,000,000) variable rate preference shares be allotted by way of a public offer at a price of \$2.00 each.
- 0 rated to the current holdings by capitalizing \$55,000,000 out of the retained earnings. By ordinary resolution dated April 17, 2008, 27,500,000 ordinary shares were issued to its existing shareholders pro-
- 0 Preference shares
- The preference shares pay a variable cumulative preferential dividend every three (3) months based on the higher of Government of Jamalca weighted average Treasury Bill yield (having a tenor of between 178 and 184 days) fixed at the beginning of every 6 months period and interest rate paid on open market instruments issued by the Bank of Jamalca that have 180 days tenor.

  These preference shares have no voting rights.



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

#### 4 FAIR VALUE RESERVE

The reserve represents the fair value adjustment relating to available-for-sale investments in securities — other (Note 8.2).

#### 6 REVENUE RESERVE

Reflected in the financial statements of the \$'000 \$'000

272.374	76,166	196,208
373.785	(_17,793)	391,578

#### 6 CONTINGENCY RESERVE

Parent company Subsidiaries

Deferred tax adjustment	Income tax charge for year at 331/3%	Less:	Surplus - Compensation fund before taxation	The transfer from revenue reserve comprises:				400000000000000000000000000000000000000
1,613	16,101		51,828		\$000	2008	The Group an	
4,058	8,526		37,751		\$'000	2007	The Group and the Company	

#### The reserve comprises:

34,114

25,167

17,714

12,584

Deferred tax liability	Income tax (payable) recoverable	Investments in securities (see Note 8.1)	Fair value adjustments	investment before fair value adjustment
(25,224)	( 7,649)	510,134	27,428	482,706
(23,052)	1,323	463,759	25,752	438,007

477,261

442,030

#### 17

	Less current portion (Note 19)	Capital & Credit Merchant Bank Limited (See note below)	Preference shares (Note 13)		LONG-TERM LIABILITIES
		(See note below)			
66,000	66,000	ŀ	66,000	<u>2008</u> \$'000	The Group and
k	4,960 ( <u>4,960</u> )	4,960	D	\$'000	The Group and the Company



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# 17 LONG-TERM LIABILITIES (Cont'd)

The loan from Capital & Credit Merchant Bank Limited was evidenced by a Promissory Note along with a Corporate Borrowing Resolution and secured by a Bill of Sale stamped to cover \$12.524M plus interest over computer equipment. Security also included assignment to the bank of the comprehensive peril insurance on the computer equipment for the full replacement value. Interest was charged at an initial rate of 18.5% per annum and was variable at the discretion of the bank. The loans were repaid in full during the year.

#### 18 DEFERRED TAX

This comprises:

(31,130) (31,130) (31,130)

The movement in the net deferred tax position was as follows:

At December 31	for the year	for the year	for the year (Note 27)	At January 1		
(49,404)	( 559)	1,451	(16,916)	(33,380)	\$'000	The G
(33,380)	(1,262)	( 726)	(11.936)	(19,456)	\$'000	he Group
(43,775)	( 559)	891	4,023	(48,130)	\$'000	The Con
(48.130)	(1,262)	( 309)	( 7.467)	(39,092)	\$'000	npany



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

#### 18 DEFERRED TAX (Cont'd)

The following are the deferred tax assets and deferred tax liabilities recognised by the Group during the year:

#### Deferred Tax Assets

			The Group	
	Vacation \$'000	Investments \$'000	Tax Loss \$'000	Total \$'000
At January 1, 2007	717	534	24,170	25,421
Charged to fair value reserve for the year	i.e	(417)	i.	( 417)
Charged to income for the year	(_85)	ŀ	(4,200)	(4.285)
At December 31, 2007	632	117	19,970	20,719
Credit to fair value reserve for the year		560	0	560
(Charged) Credited to income for the year	245	ŀ	(19,770)	(19,525)
At December 31, 2008	877	677	200	1.754

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#### NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

#### 18 DEFERRED TAX (Cont'd)

**Deferred Tax Liabilities** 

			The Group					The Company		
	Capital Allowance in excess of Depreciation \$'000	Interest Receivable \$1000	Unrealised Gains in Investment in Securities \$'000	Retirement Benefit Assets \$'000	<u>Total</u> \$'000	Capital Allowance in excess of Degreciation \$'000	Interest Receivable \$'000	Unrealised Gains in Investment in Securities \$'000	Retirement Benefit Assets \$'000	Total \$'000
At January 1, 2007 (Charged) Credited to income	(7,140)	(7,994)	(14,667)	(15,076)	(44,877)	(5,477)	( 7,526)	(14,667)	(12,061)	(39,731)
for the year	(1,229)	(5,738)	( 111)	( 573)	(7,651)	(1,108)	( 5,765)	( 111)	( 458)	(7,442)
Charged to fair value reserve Charged to confingency		1	( 309)	Control of the Contro	( 309)		4	( 309)		( 309)
reserve	-	-	(_1,262)	-	(_1,262)	-		(_1,262)		(_1,262)
At December 31, 2007 (Charged) Credited to income	(8,369)	(13,732)	(16,349)	(15,649)	(54,099)	(6,585)	(13,291)	(16,349)	(12,519)	(48,744)
for the year	3,541	2,091	( 4,457)	1,434	2,609	3,045	2,523	( 2,810)	1,147	3,905
Credit to fair value reserve Charged to contingency		14.	891		891	-		891		891
reserve	-		(559)	-	(559)		-	(559)	<u> </u>	(559)
At December 31, 2008	(4,828)	(11,641)	(20,474)	(14,215)	(51,158)	(3,540)	(10,768)	(18,827)	(11,372)	(44,507)



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

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	Accruals and other payables Current portion of long-term liabilities (Note 17)		
254,276	254,276	\$'000	The (
41.901	36,941 4,960	\$'000	Group
239,586	239,586	\$.000	The C
27,833	22,873 4,960	\$'000	ompany

### 20 OTHER OPERATING INCOME

	Other	Regional conference			
47,061	33,806	13,255	\$.000	2008	The
33.134	21,506	11,628	\$.000	2007	Group
46,881	33,626	13,255	\$.000	2008	The Co
32,936	21,308	11,628	\$'000	2007	mpany

#### 21 STAFF COSTS

	Retirement benefit charge	Statutory contributions	Salaries and other employee benefits			
115.230	7,610	6,903	100,717	\$.000	2008	The
86,516	587	5,498	80,431	\$7000	2007	he Group
86,610	5,820	5,193	75,597	\$.000	2008	The Co
64,063	441	4.033	59,589	\$'000	2007	mpany

#### 22 INVESTMENT INCOME

	22.2		22.1		
	Investment income earned, analysed by category of financial asset is as follows: Held to maturity Loans and receivables		Investment income includes: Interest income Foreign exchange gains		
91,027	76,952 14,075	91,027	71,481 19,546	\$'000	The
34,908	24,666 10,242	34,908	31,912 2,996	\$'000	The Group
74,639	64,861 9,778	74,639	61,474 13.165	\$.000	The Co
28.840	20,352 8,488	28.840	25,844 2,996	\$'000	The Company



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# 23 COMPENSATION FUND INCOME (NET)

	Administrative charges	n cooperation	Foreign exchange gains	Interest income	income:		
51,828	(18,901)	70,729	13,135	57,594	\$ 000	2008	The Group an
37,751	(8,772)	46,523	4,276	42,247	\$000	2007	he Group and the Company

#### 24 FINANCE COST

Interest on long-term lia		
abilities		
6.01	\$100	The Gr

### 25 OTHER GAINS AND LOSSES

During the year ended December 31, 2007 an amount of \$2.3 million previously written-off in relation to the fixed income software development project was recovered.

## 26 SURPLUS BEFORE TAXATION

Surplus before taxation is stated after taking into account the following:

	The C	The Group	The Cor	The Company
	2008	2007	2008	2007
	\$.000	\$'000	\$000	\$'000
Income:				
Interest	71,481	31,912	61,474	25,844
Expenses:				
Directors' fees	8,689	7,053	7,109	5,970
Audit fees	4,400	2,300	2,900	1,500
Depreciation of property and equipment	11,774	11,560	9,576	9,408
Amortisation of intangible assets	5,203	6,061	4,374	4,911
Interest on long-term liabilities	6,013	1,380	6,013	1,380



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

#### 27 TAXATION

# 27.1 Recognised in income statement

(i) The charge for the year represents:

17,167	56_177	21.636	103,116	
7,467	(4,023)	11,936	16,916	Deferred tax (Note 18)
9,700	60,200	9,700	86,200	Current tax
\$.000	\$'000	\$'000	\$.000	
2007	2008	2007	2008	
mpany	The Co	roup	The C	

(1) The charge for the year is reconciled to the surplus as per the income statement as follows:

17,167	56,177	( <u>399</u> ) 21,636	103,116	Other
r	( 1,636)		( 1,641)	Tax effect of items allowed for tax purposes
118	1,173	118	1,173	not deductible in determining taxable profit
17,376	56,640	21,917	103,606	Tax at the domestic income tax rate of 331/5%
52,128	169,921	65,752	310,819	Surplus before taxation
\$'000	\$'000	\$'000	\$'000	
The Company	The Co	The Group	The	

profits. Commissioner, Taxpayer Audit and Assessment) which are available for set-off against future taxable At balance sheet date, the subsidiary had tax losses aggregating \$600,092 (subject to agreement of the

A deferred tax asset has been recognised in respect of these losses (Note 18) as management expects adequate future profits to recover the asset.

#### 27.2 Recognised directly in equity

Fair value adjustments		Newoginised directly in equity
892	<u>2008</u> \$.000	The
(1,988)	\$'000	Group
(332)	\$'000	The Co
(1.571)	\$'000	mpany

# 28 NET SURPLUS OF THE GROUP FOR THE YEAR

Reflected in the financial statements of the

Parent company Subsidiary

2008	2007	
\$.000	\$000	
93,959	34,961 9,155	
207,703	44,116	



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

#### 29 EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the distributable surplus derived from operations, by the weighted average number of ordinary shares in issue.

Weighted average number of ordinary shares (see below) 28,050 28,050	Surplus derived from operations - distributable (\$'000) 173,589 18,949	2008 2007
	imber of ordinary shares (see below)	lus derived from operations - distributable (\$'000)  phted average number of ordinary shares (see below)

Number of ordinary shares in issue in 2007 of 550,000 has been adjusted to 28,050,000 shares to reflect the effect of the issue of 27,500,000 bonus shares during 2008 for comparative purposes.

Diluted earnings per stock unit are the same as basic earnings per stock unit as there were no dilutive potential ordinary stocks.

#### 30 SEGMENT REPORTING

The Group is organized into four main business segments.

- (B) Exchange operations - The operation and regulation of the Stock Exchange
- 0 and debentures. Depository - Services in connection with transferring and holding of securities, shares, stocks, bonds
- 0 Investments - Compensation Fund - Income derived from investing activities of the Compensation
- (b) Investments - Other - Income derived from investing activities of the Group with the exception of (c)
- (e) Other - Trustee, custodianship, company management and other activities.

The Group's operations are located solely in Jamaica.



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

#### 30 SEGMENT REPORTING (Cont'd)

Investments Other Other Eliminations \$'000 \$'000 \$'000 \$'000  91,027 48,205  91,027 14,562  91,027 14,562	Consolidated total	13,950 3,027 265,775 64,008	Profit for the year  Other information Capital additions 7,977 1,600 Depreciation and	Finance cost  Profit before taxation	Result 34,296 125,119	nue <u>235,659</u> 186,406	Exchange CSD Com \$'000 \$'000
Other Eliminations \$'000 \$'000 48,205 14,562 14,562 1,562	6	510,134	7.1		51,828	51.828	Investments Compensation Fund \$'000
Eliminations \$'000	w.	550,793	10.00		91,027	91,027	2008 Investments Other \$'000
	1,904	2,130	4		14,562	48.205	Other \$'000
Group \$7000 613.125 613.125 613.125 316.832 (	( 4,581)	(60,212)					Eliminations \$'000
	1.332.628 418.411	16.977	207,703	310,819	316,832	613.126	Group \$:000



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

## 30 SEGMENT REPORTING (Cont'd)

		Revenue	Total	Result Segment result	Finance cost	Profit before taxation	Taxation	Profit for the year	Other information Capital additions Depreciation and	amortisation	Balance sheet Assets Segment assets	Consolidated total assets	<u>Liabilities</u> Segment liabilities	Consolidated total
Ī	Exchange \$'000	117,500	117,500	( 42,593)					16,470	14,319	308,073		75,963	
	CSD \$'000	56,256	55,255	11,233					4,754	3,302	55,323		79,643	
	Investments Compensation Fund \$'000	37,751	37,751	37,751					je i		463,759		*	
2007	Investments Other \$'000	34,908	34,908	34,908					,		311,754		O.	
	Other Sento	35,506	35,506	25,833					Ţ.		i			
	Eliminations \$'000										(135,325)		( 80,325)	
	Group Stoup	280,920	280,920	67,132	(	65,752	( 21,636)	44,116	21,224	17,621	1,003,584	1,003,584	75,281	75.281



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

# 31 RELATED PARTY TRANSACTIONS

31.1 Compensation of key management personnel

The remuneration of directors and other members of key management during the year was as follows:

		31.2				
Loans to key management personnel		Loans to related parties		Short-term benefits Post employment benefits		
2,700	\$'000	The C	40.019	38,488 1,531	\$'000	The
4.014	\$ 000	ne Group	32,296	31,135 1,161	\$'000	he Group
1.667	\$'000	The Co	27,626	26,800 826	\$'000	The Co
2,594	\$'000	Company	22.159	21,455	\$'000	he Company

#### 32 DIVIDEND

These include dividends declared to stockholders recorded at December 22, 2008 of \$7.84 per stock unit payable on January 2, 2009.

#### 33 COMMITMENTS

Capital commitments

software up-grades. Capital commitments as at December 31, 2008 amounted to \$1.9 million and were in relation to computer

There were no capital commitments as at December 31, 2007.

#### 34 FINANCIAL INSTRUMENTS

#### 34.1 Capital risk management

The capital structure of the Group consists of equity attributable to the shareholders of the parent company comprising issued capital; including preference capital, reserves, retained earnings and cash equivalents.

on the face of the balance sheet are: The Group's objectives when managing its capital structure, which is a broader concept than the equity

- provide returns for stockholders and benefits for other stakeholders; and To safeguard the Group's ability to continue as a going concern so that it can continue to
- 3 Maintain a strong capital base to support the business development.

The Group's overall strategy remains unchanged from 2007.



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# 34 FINANCIAL INSTRUMENTS (Cont'd)

## 34.2 Significant accounting policies

Details of the significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability and equity instruments are disclosed in Note 3 to the financial statements

# 34.3 Categories of financial instruments

775,505 1,032,290
cash and cash equivalents) 394,710 362,813 334,172 342,040 ancial liabilities 1,182,479 775,505 1,032,290 714,211
1.182,479 775,505 1.032,290

# 34.4 Financial risk management objectives

duties of the Investment Management Committee are to receive and review data on current market including derivative financial instruments for speculative purposes. quarterly investment portfolio strategies. risk, liquidity risk, currency risk, and market risk; review monthly report on portfolios and establish conditions and economic outlook; review various risk reports submitted including fair value, interest rate the Audit and Finance Committee, uniform investment decisions, policies and procedures. The specific The Group's Investment Committee is responsible for recommending to the Board of Directors, through The Group does not enter into or trade financial investments

#### 34.5 Market risk

international markets. manages its risk through extensive research and monitors the risk exposures on the local and The Group's investment activities expose it primarily to the financial risks of changes in foreign currency

There has been no change to the manner in which the Group manages and measures this risk.



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

# 34 FINANCIAL INSTRUMENTS (Cont'd)

# 34.6 Foreign currency risk management

maintaining a manageable balance in the types of investments Jamaican dollar. The Group undertakes certain investment transactions denominated Exchange rate exposures are managed within approved policy parameters, in currencies other than the

The following balances held in United States dollars are included in these financial statements:

Net exposure	Investment securities Cash and cash deposits		
304,411	303,093	\$7000	The
149,122	148,912 210	\$'000	Group
256,124	254,806 1,318	\$'000	The Co
	148,912 210		ympany

## 34.6.1 Foreign currency sensitivity analysis

change in foreign exchange rate. management personnel and represents management's assessment of the reasonably possible is the sensitivity rate used when reporting foreign currency risk internally to the key sensitivity to a 5% increase or decrease in the Jamaican dollar against the United States dollar The Group's investment portfolio is exposed to the United States dollar. The Group's

The sensitivity of the 5% increase or decrease in the Jamaican dollar on the net United States dollar exposure would be J\$15.2 million (2007: J\$7.5 million). A 5% strengthening of the Jamaican dollar would indicate a decrease in surplus. A 5% weakening of the Jamaican dollar would indicate an equal and opposite impact on the surplus.

securities held in foreign currency. The foreign currency sensitivity has increased due to the increase in the level of investment

#### 34.7 Interest rate risk management

liquidity risk management section of this note. The Group's exposure to interest rates on financial assets and financial liabilities are detailed in the

#### Interest rate sensitivity analysis

investment in securities at the balance sheet date as these are substantially the interest sensitive instrument impacting financial results. For floating rate assets, the analysis assumes the amount of asset outstanding at the balance sheet date was outstanding for the whole year. A 100 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonable possible change in interest rates Interest rate sensitivity have been determined based on the exposure to interest rates for the Group's

constant: If market interest rates had been 100 basis points higher or lower and all other variables were held

	The G	roup	The Company	
	\$:000	\$'000	\$000 \$000	\$'000
ct on net surplus	3.297	2.354	2,985	2.075
		-		1

Effec

year as the Group had a decrease in the number of variable rate financial instruments The Group's and the Company's sensitivity to interest rates has decreased marginally during the current



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# 34 FINANCIAL INSTRUMENTS (Cont'd)

#### 34.8 Price risk management

for strategic rather than for trading purposes. The Group does not actively trade these investments The Group is exposed to price risks arising from unit trust investments. Unit trust investments are held

Price sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to unit trust price risks at the reporting date. If unit trust prices had been \$1 higher/lower and all other variables were held constant:

	The	Group	The Co	ompany
	2008	2007	2008	2007
	\$000	\$.000	\$'000	\$'000
air value reserve	5.497 5.497	5,497	4.865	4,865 4,865

Effect on fa

The Group's and the Company's sensitivity to price has not changed from the prior year as there has been no movement in the number of units held by the Group.

#### 34.9 Credit risk management

policy, deals with credit worthy counterparties, to minimize credit risk exposures Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Group. In relation to bank accounts and investments securities, the Group, as a

Trade receivables consist of broker members of the Group and accordingly mitigates against credit risk in relation to such receivables. In the case of other receivables, ongoing credit evaluation is performed on the financial conditions of those receivables

The carrying amount of financial assets recorded in the financial statements (as disclosed in Note 34.3), which is net of impairment losses, represents the Group's maximum exposure to credit risk.

#### 34.10 Liquidity risk management

flows and matching the maturity profiles of financial assets and liabilities. maintaining adequate reserves, banking facilities, by continuously monitoring forecasts and actual cash appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. Ultimate responsibility for liquidity risk management rests with the board of directors, which has built an The Group manages liquidity risk by

### 34.10.1 Liquidity and interest rate tables

a different period, and in the case of financial liabilities, based on the earliest date on which the on those except where the Group and the Company anticipates that the cash flows will occur in on undiscounted contractual maturities of financial assets including interest that will be earned derivative financial assets and financial liabilities. Group and the Company can be required to pay. The following table details the Group's and the Company's contractual maturity for its non-derivative financial assets and financial liabilities. The tables below have been drawn up based



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# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2008

#### 34 FINANCIAL INSTRUMENTS (Cont'd)

#### 34.10 Liquidity risk management (Cont'd)

# 34.10.1 Liquidity and interest rate tables (Cont'd)

	Financial liabilities Non-interest bearing Interest bearing loan		instruments	instruments Fixed interest rate	2007 Financial assets Non-interest bearing		preference shares	Financial liabilities Non-interest bearing		instruments	instruments	Financial assets Non-interest bearing	NO.
	11.25		11.62	14,36				14.75		14.5	15.75		Weighted average effective interest rate %
36,941	36,941	137,977		i	137,977	253,335	1	253,335	33,637	3,053	9	30,584	Less than 1 month \$7000
		ŀ			×.	9.375	9,375	,	185,213	6,954	134,090	44,169	1 to 3 Months \$7000
4,960	4,960	456,699	351,535	105,164	Y	1	1	×.	176,506	31,206	145,300		3 months to 1 year \$'000
1	1. 1	191,550	50,750	140,800	T.	104,940	104,940	7	854,673	376,876	477,797		1 to 5 Years \$'000
k		158,622	88,274	70,348	1	-		14	266,630	259,186	7,444	ì	Over 5 years \$'000
41,901	36,941 4,960	944,848	490,559	316,312	137,977	367,650	114,315	253,335	1,516,659	677,275	764,631	74,753	Total \$'000



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# 34 FINANCIAL INSTRUMENTS (Cont'd)

# 34.10 Liquidity risk management (Cont'd)

# 34,10.1 Liquidity and Interest rate tables (Cont'd)

	Financial liabilities Non-interest bearing Interest bearing loan		instruments	instruments	Financial assets Non-interest bearing	2007	rate	Financial liabilities Non-interest bearing		instruments	instruments	Financial assets Non-interest bearing	2008		
	11.25		9.23	14.72			14.75			15	16,5		effective interest rate %	Weighted	
22,873	22,873	117,331	.		117,331	239,587		239,587	23,748	-	,	23,748	than 1 month \$'000		
-	ļ.,	1		•		9,735	9,735		153,924	6,954	134,090	12,880	1 to 3 Months \$'000		
4,960	4,960	422,765	327,885	94,880		-		100	131,997	13,428	118,569	,	3 months to 1 year \$'000	The Company	
	ļ.,	170,843	50,750	120,093	4	104,940	104,940	14	782,031	339,379	442,652	,	1 to 5 Years \$'000	Y	
		151,512	88,274	63,238				1	230,400	230,400	j.	•	Over 5 years \$'000		
27,833	22,873 4,960	862,451	466,909	278,211	117,331	354,262	114,675	239,587	1,322,100	590,161	695,311	36,628	Total \$'000	1	

# 34.11 Fair value of financial instruments

estimates presented in these financial statements are not necessarily indicative of the amounts that the necessarily required in interpreting market data to develop estimates of fair value. Accordingly, the techniques based on market conditions existing at balance sheet date. Group, the fair values in the financial statements have been presented using various estimation Fair value is the amount for which an asset could be exchanged, or a liability settled between knowledgeable, willing parties in an arm's length transaction. A market price, where an active market Group would realise in a current market exchange. instrument. (such as a recognised stock exchange) exists, is the best evidence of the fair value of a financial Where market prices are not available for some of the financial assets and liabilities of the Generally, judgement is



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# NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2008

# 34 FINANCIAL INSTRUMENTS (Cont'd)

# 34.11 Fair value of financial instruments (Cont'd)

The following methods and assumptions have been used:

- 3 quoted market prices. Financial assets classified as available-for-sale are measured at fair value by reference to
- 3 The fair value of variable rate financial instruments is assumed to approximate their carrying
- 3 The fair value of fixed rate financial instruments is estimated using present value or other estimation techniques based on market conditions on similar instruments at balance sheet
- 3 The carrying amount of liquid assets and other assets maturing within one year is assumed to approximate their fair value. This assumption is applied to liquid assets and the other shortterm elements of all other financial assets and liabilities.

Except as detailed in the following tables, management considers that the carrying amounts of financial assets and financial liabilities in the financial statements approximate their fair values.

	Carrying Value	Fair Va	The Group 2007	
Financial assets	S'000	\$'000	S'000	\$'000
Compensation fund Held-to-maturity	227,460	204,222	136,879	143.974
Other				
Held-to-maturity	493,328	459,295	206,159	212,427
		The Co	The Company	
	2008		2007	7
	Carrying Value \$'000	Fair Value \$'000	Carrying Value \$'000	Fair Value \$'000
Financial assets				
Compensation fund Held-to-maturity	227,460	204,222	136,879	143,974
Other				
Held-to-maturity	412,645	380,452	176,288	182,556



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# **Products Offered by JSE**

#### Remote Observer

stock market seriously, and abounds with the following features: investors to view real time trading activities at their convenience. This product has endless possibilities for those who take the The Real Time Market Watch or the Remote Observer is another exciting feature of the Jamaica Stock Exchange which allows

- > It allows the client to be on the cutting edge of technology.
- Clients will be able to monitor daily activities of the market in real time giving them a distinct competitive
- Clients will have ready access to market information and will therefore be able to make informed decisions
- Clients watching the activities can negotiate sale and purchase fees of securities, thus lowering their transaction
- > Clients can know if their brokers are executing their requests.

especially when the market is bullish. This product is proven to provide significant benefits to the client and is a viable source of revenue for the Stock Exchange,

Market and attracts customers both locally and internationally The remote Observer is the only product on the market that offers real time information on trading on the Jamaican Stock

This product is designed to meet the needs of:

- Directors and the Pension Funds Managers). Companies involved in pension funds management: (The contact will be established with CEOs, Managing
- ii. Companies that invest in securities.
- Ξ: Middle-to-upper class professionals who invest in the Stock Market as the means to create a solid retirement plan
- CEOs and MDs especially those of listed companies who have an avid interest in the stock market.
- v. CEO's and MDs of potential listed companies
- vi. Broker members

#### Banner Ad

vehicle for companies to keep in touch with their upwardly mobile clientele. The Stock Exchange's revamped website <u>www.jamstockex.com</u> has a totally new look and feel and has become an exciting

companies and institutions to connect with their target market. It is a well-known fact that advertising works best when our site repeatedly to check the daily trade sheets, as well as other information. This product offers an excellent opportunity for existing and potential investors. targeted to a specific audience. Hence the JSE's Banner Ad is that medium of choice which provides product exposure to The Jamaica Stock Exchange's website receives over 110,000 hits per day from many local and international visitors who use

#### **Online Statements**

pleased to offer you the JCSD online statement. This facility will give clients access to their statements whenever they In response to the demands of clients to supply more current and ready information on their accounts, the JCSD is now Twice yearly, the JCSD sends out statements showing client's transactions and trading activity of their invested securities.

want it! What will the On-line Statement Show?

- Account holders who access this statement on-line will be able to see transactions conducted from December 31, 2004 onwards.
- Whether or not clients choose to print their statement or view it on-line, the information will appear in the same
- Clients will be able to stipulate what transaction they wish to view or print.
- Clients will see a quick look-up of their holdings as at the current date
- Clients will have access to all their active accounts in the JCSD



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The JSE produces two types of tickers namely the "Desk Top Ticker" and the "Website Ticker"

#### Desk Top Ticker

"The Desk Top Ticker" is a summary of trading taking place on the market compiled as a crawl across a computer screen. It gives the distinct advantage of allowing the client to view the information, without disruption of work. The Desk Top ticker is appropriate for clients working at a remote station and need to access summarized market information.

their stock on a timely basis. This is a reliable way for clients to keep in touch with the performance of the market and most importantly, the performance of

#### Website Ticker

**Ticker**" site will also attract visits from new customers seeking market report information. they are aware of a particular site which supplies this information they will make frequent visits to that site. international investors to the client's site. Investors are always seeking information on the performance of the market and once This ticker is appealing to companies, web administrators and media houses. It is the ideal product to attract both local and A "Website

#### **Publications**

#### CEO's Report

of Directors and Senior Management of these companies. year of the publication and beyond. It also contains a brief company profile, background and current information on the Board This publication allows CEOs of listed companies to share their visions of the corporate priorities they will engage in for the

The CEOs reflect on:

- Growth of their company in the year of publication and beyond
- Obstacles they envision are ahead
- $\omega$ Local/global/regional conditions that will impact their company's profitability.
- 4.2 Alternative investment
- Risk management.

for financial planners and managers This magazine is an invaluable source of information for existing and potential investors - locally and abroad - as well as

internationally to our subscribers, hence it becomes an ideal vehicle for advertisers wanting maximize their spending and investment power. The JSE CEO Report is a timely publication usually published in the first three months of the year. It is distributed locally and to influence clients while

which has an average monthly hit of 3,357,904. This publication enjoys wide public appeal and is available in hard copy as well as accessible via the JSE's website



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#### **PocketBook**

locally and abroad as well as for financial planners and managers. the Jamaican stock market for the previous year. It contains invaluable research material for potential investors This annual publication is a compendium of facts, figures, charts and other illustrations showing the performance of

enter the overseas market and in particular to reach Jamaicans living abroad. which averages at least 3,357,904 hits per month. This has opened for advertisers, a new window of opportunity to The Pocketbook is distributed to our subscribers, both locally and internationally and is posted on the JSE's website

#### Stock Market Review

market. The publication is timely and contains indicators of market performance as well as pertinent news on market development. This magazine is the perfect advertising vehicle for reaching existing and potential clients who invest in the stock

and abroad. It also appears on the Jamaica Stock Exchange's website which enjoys thousands of visitors daily. The magazine is published quarterly and circulated free of cost to subscribers and other interested clients in Jamaica

#### Year Book

market for the previous year. The distinguishing features of the Year Book are: This annual publication is a sought after collection of information showing the performance of the Jamaican stock

- ✓ A snapshot of the financials of the Listed Companies
- Comparative figures on companies' financials
- Comparative figure for market statistics such as Market Capitalization, Volume, Top Ten Companies by Value and

This publication is invaluable research material for potential investors locally and abroad as well as for financial planners and

averages some 3,357,904 hits per month. The Year Book is distributed to our subscribers, both locally and internationally and is posted on the JSE's website which

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# **Brokerages & Contact Information**

#### BARITA INVESTMENTS LTD.

15 St. Lucia Way, Kingston 5 Phone: 926-2681-2 / 926-2686 Fax: 929-8432

e-mail: barita@cwjamaica.com

#### SCOTIA DBG INVESTMENTS LTD.

7 Holborn Road, Kingston 10 Phone: 960-6699 / 968-3365 Fax: 960-3984 e-mail: info@scotiadbg.com

#### JMMB SECURITIES LTD.

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e-mail: info@jmmbsecurities.com

#### FIRST GLOBAL FINANCIAL SERVICES LTD.

2 St. Lucia Avenue, Kingston 5 Phone: 926-1275 Fax: 926-1279 / 929-6436 e-mail: fgfs@gkco.com

#### MAYBERRY INVESTMENTS LTD.

1 ½ 0xford Road, Kingston 5 Phone: 929-1908-9 Fax: 929-1501 / 920-2103 e-mail: feedback@mayberryinv.com

#### PAN CARIBBEAN FINANCIAL SERVICES LTD.

60 Knutsford Boulevard,
Kingston 5
Phone: 929-5583/4
Fax: 926-0555
e-mail: options@gopancaribbean.com

#### 2-6 Grenada Crescent, Kingston 5

M/VL STOCKBROKERS LTD.

Phone: 960-1570 / 926-4319 Fax: 960-1571

e-mail: mvl@wtjam.net

#### NCB CAPITAL MARKETS LTD.

32 Trafalgar Road, 3rd Floor
Kingston 10
Phone: 960-7108 Fax: 960-7649
TOLL FREE: 1-888-4-WEALTH
e-mail: info@ncbcapitaimarkets.com

#### STOCKS AND SECURITIES LTD.

24-26 Grenada Crescent, Kingston 5 Phone: 929-3261 / 929-3400 Fax: 929-4825

e-mail: info@gostocksandsecurities.com

#### VICTORIA MUTUAL WEALTH MANAGEMENT LTD.

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### CAPITAL & CREDIT SECURITIES LTD.

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# "Providing A Fair, Efficient and Transparent Stock Market"

#### Yearly Trading Summary (1972-2008) Jamaica Stock Exchange

,011 67,026,871 80,152.03 73,994.96 1,984.74	67,026,871 80,152.03	67,026,871		-0	2,953,011	45	597,277,036 + Six (6) active Brokers	2008
29,047,425   107,968.00   106,782.82   2,928.98	107,968.00		29,047,425		2,433,488	44	876,690,610	2007
37,040,992 100,678.00 107,213.42 2,942.88	100,678.00		040,992	37,	5,639,412	44	822,862,351	2006
+	104,510.38		746,681	40,	2,498,028	4	839,852,762	2005
35,994,853   112,655.51   116,218.38   3,176.62	112,655.51		94,853	35,9	5,194,558	40	879,297,296	2004
24,237,330 67,586.72 55,629.64 1,697.87	67,586.72		237,330	24,2	4,290,433	4	512,884,380	2003
7,636,877 45,396.21 46,142.81 1,450.34	45,396.21		36,877	7,6	1,604,591	40	292,297,900	2002
5,948,358 33,835.59 32,508.99 1,015.26	33,835.59		48,358	5,5	2,845,199	42	222,006,166	2001
3,441,081 28,893.24 26,894.76 883.67	28,893.24		41,081	3,4	694,897	44	160,135,746	2000
2,218,714 21,892.58			18,714	2,2	520,531	44	104,041,538	1999
2,064,243 20,593.33			64,243	2,0	604,545	47	79,038,726	8661
4,594,108 19,846.66			94,108	4,5	905,387	49	79,619,594	1997
4,629,395 16,615.99			29,395	4,6	560,528	50	66,116,257	1996
11,560,485 14,266.99			60,485		3,565,607	5	50,755,753	1995
5,155,463 16,676.74			55,463	5,1	741,754	50	58,018,064	1994
8,346,770 13,099.68			46,770	8,3	567,454	48	41,879,310	1993
4,687,337 25,745.88			87,337	4,6	395,606	48	76,974,281	1992
1,156,609 7,681.50			56,609	<b>-</b>	144,258	44	22,214,715	1991
230,782 2,539.36			10,782	23	57,960	44	7,321,285	1990
516,456 2,075.85			6,456	5	95,202	44	6,228,384	1989
136,739 1,439.22			6,739	- ω	43,522	44	4,290,291	1988
399,971 1,515.09			9,971	35	71,877	4	3,468,661	1987
374,617 1,499.87			4,617	37	59,252	36	3,085,766	1986
117,146 941.50			7,146	=	37,640	33	1,456,590	1985
26,017 461.10			5,017	20	9,744	32	697,729	1984
9,820 240.38			,820	٠,0	5,185	32	359,199	1983
10,156 211.16			),156	-	5,542	32	315,964	1982
3,332 152.23			3,332	(4)	4,198	33	225,761	1861
5,101 69.83			5,101	(=	7,390	4	124,149	1980
2,217 59.28			2,217	.,	4,833	39	109,600	1979
10,093 49.28			0,093	_	13,818	40	93,494	1978
1,293 46.99			1,293		2,185	43	89,776	1977
2,827 55.72			2,827		5,650	43	106,426	1976
5,335 66.22			5,335		6,930	38	126,472	1975
10,660 61.97			0,660		19,400	40	129,656	1974
7,811 78.94			7,811		9,450	4	203,649	1973
11,465 86.00			1,465		12,134	40	157,063	1972
JE YEAR-END YEAR-END YEAR-END ED JSE ALL JA JSE OO) INDEX COMPOSITE SELECT	YEAR-END JSE INDEX		OO)	VALUE TRADED JA\$(000)	VOLUME TRADED (000)	OF LISTED COMPANIES	MARKET CAPITAL JA\$(000)	YEAR
						NO.	YEAR-END	

<sup>+</sup> Six (6) active Brokers

<sup>\*</sup> The All Jamaican Composite started on the May 1, 2000 at 31,931.32 points

<sup>\*</sup> JSE Select started on the June 1, 2000 at 1,000 points

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# **Corporate Information**

Registered Office:

40 Harbour Street The Jamaica Stock Exchange & The Jamaica Central Securities Depository

P.O. Box 1084

Kingston. Telephone: (876) 967-3271-2

Fax: (876) 922-6966

**Bankers** 

National Commercial Bank Cnr. Duke & Barry Streets

Kingston.

Attorneys-at-law Livingston, Alexander & Levy 72 Harbour Street, Kingston

Deloitte & Touche

**Auditors** 

Kingston 4. 7 West Avenue

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E-Mail Address

Website Address

jse-info@jamstockex.com



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#### Corporate Governance Principles & Practices Jamaica Stock Exchange Statement of

#### PREAMBLE

The Jamaica Stock Exchange recognizes that as a national self-regulatory organization with a mission to ensure and promote a fair and efficient stock market, it must embrace and practice sound corporate governance. These principles and the attendant structures should serve the best interest of all stakeholders and emphasize the highest standards of transparency, oversight and independence.

The intent is to protect the investing public while advancing the interests of owners and members. Confidence in the stock market will be enhanced by the clear demarcation of regulatory and normal operational functions.

These practices are consistent with world best practices and adhere to the relevant legal and regulatory framework. The corporate governance core practices of the JSE are rooted in the acceptance of the following principles:

- Ņ Corporate Governance should establish a clear foundation for Management and Board oversight. responsibilities of Board and Management should therefore be clearly outlined to facilitate accountability The role and
- The Board of Directors should be structured and selected to ensure effectiveness, independence and protection of the public's interests through appropriate selection and operating processes. Ethical standards and responsible decision-making should be promoted.
- ω 4. Governance should ensure that there is accurate, timely and full financial and governance reporting with strong
- Ö internal controls and risk management.

  Material information regarding the company's operations should be disclosed in a timely manner to the public and regulatory entities.
- 7.6
- There should be regular reviews of Board and Management performance to enhance effectiveness. Remuneration should be fair to attract and retain competent skills, and reward consistent with performance
- φ The interests ofstakeholders should becarefully balanced, protected and promoted

ISSUES	DESCRIPTION/PRINCIPLE
Accountability to	The ISE is a public company with public responsibility. It must halance the
shareholders/stakeholders	interest of all stakeholders to foster a fair, efficient and transparent market.
Mission and Responsibility	The Board members have the responsibility to attend meetings and familiarize themselves with, and make decisions on issues within their purview.
Elections	The provisions for elections of members are set out in the Memorandum &
	Articles of the JSE and stipulate election of members on an annual basis. Interest groups identified by the Board will propose independent members to the Nominating Committee. Where an interest group fails to make a nomination, the Nominating Committee will propose directors for election.
Orientation and Training	Training is made available to directors upon appointment to the Board.  The Exchange will organize orientation and training for any director within three  (3) months of appointment to the Board. The Board will pursue a programme of
	chairing committees.
Access to Information	The Board considers the provision of good quality, timely and accurate information as a significant priority in company procedures. Management has a responsibility to provide the Board with any information that will allow members to properly carry out its responsibilities.
Disclosure of Directors Biographical Information	Sufficient biographical data with the names of all directors, nominated or elected, will be presented to shareholders and directors. This allows for the proper selection of members to specific committees.
Composition	Board members will be drawn from different interest groups and from member-dealers. Representation should reflect the diversity of stakeholders and the needs of the Company. The Board shall be comprised of member dealers, an
Multiple Board Seats	Members must declare appointments to other companies. They must at the
	beginning of the year, and as many times as their positions change, give a written declaration to the Board of the Exchange with pertinent information about the other Boards on which they serve.
Chairman & CEO	Any decision to combine these two positions must be justified.
Independence Directors	No director qualifies as an independent director unless the Board determines that the director has no material relationship that could interfere with the independent judgment of that member.

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# Corporate Governance Principles & Practices Jamaica Stock Exchange Statement of

Committees	Composition  There are both mandatory and non-compulsory committees of the Board.  The mandatory committees of the Board are comprised of the Conduct Review Committee, the Audit Committee and the Compensation Committee. These are referred to in the JSE's Rules.
	Each Committee has a written charter outlining its purpose and responsibilities and reporting format. Committees must meet at least twice annually.
	Review Process  The Board of the JSE conducts regular reviews of the performance of the Committees. Chairmen of Committees are required to develop and present their key performance indicators.
Audit and Finance Committee	The Audit Committee assists the Board with oversight responsibilities in regards to the integrity of the company's financial statements. It also serves as the communication link between the Board, the management team and the auditors. The Audit Committee ensures that the Company complies with legal and regulatory requirements.
Market Oversight Committee	The Market Oversight Committee is responsible for processing and recording applications of Member Dealers for access of Member Dealers, attorneys/ traders, to conduct business on the floor of the Exchange and their use of these facilities.
Conduct Review Committee	The Conduct Review Committee reviews Member Dealers' conduct of business and adherence to Business Rules, Contractual Obligations and the Securities Act. The Conduct Review Committee is responsible to the Board of Directors for the conduct, procedures and holding of disciplinary hearings and reviews and to investigate complaints by investors against Member Dealers.
Regulatory & Market Oversight Committee (RMOC)	The Regulatory and Market Oversight Committee (hereinafter called the "RMOC") is the Committee of the Board of Directors of the Exchange comprising the independent directors who are not the nominees or connected to any Member/Dealer of the Exchange. The Board of Directors of the Exchange has delegated responsibility to the RMOC for reviewing and ensuring compliance with and enforcement of the Laws, any Rules including Business Rules, contractual obligations and appropriate standards of conduct governing the Member/Dealers, their clients and participants on the Exchange.
Governance Committee	The Corporate Governance Committee is responsible to develop, recommend and review Corporate Governance Principles, applicable to the Board, Management and listed companies. In addition the Committee has the responsibility to oversee the evaluation of the Board's other committees and make recommendations in respect to the structure of and effectiveness of the Committees.
Nominating Committee	The Nominating Committee is comprised of non-executive directors and is responsible for the recommendation of suitable candidates to fill vacancies on the Board.
Compensation Committee	The Compensation Committee of the JSE is made up exclusively of non-executive directors who make recommendations on the company's framework of executive remuneration. The Committee reviews and approves corporate goals in relation to the CEO's compensation, evaluates the CEO's performance in light of the company's goals and objectives and makes recommendations to the Board with respect to executive and non-executive compensation.



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# Corporate Governance Principles & Practices Jamaica Stock Exchange Statement of

Listing and Standards Committee	The Listing and Standards Committee ensures the quality and integrity of a listing on the JSE. It is responsible to process applications and make recommendations regarding approval of companies wishing to list on the JSE and review and make recommendations of standards to be observed for companies to remain listed.
Other Committees	These are formed as the directors see fit and includes the Executive Committee
Board Meetings	There are formal scheduled meetings of the Board at which matters are specifically reserved for discussions. Matters must be addressed within a reasonable time in order to prevent an overrun of pending items.
	Procedure at Board Meetings In the interest of promoting and ensuring transparency all directors must:  Excuse himself/ herself from discussions in, and in making decisions on any matter in which he/she has a personal or business interest or companies on whose Board he/she sits or is connected. Further, members shall be bound by similar standards as outlined in Appendix 1- (Part K) of the JSE's Rules which addresses 'Acting in Concert'.
General Meetings	General Meetings of shareholders are held each year. Communication with shareholders on decisions concerning material, fundamental corporate changes are made on a timely basis.
Performance	Evaluation of Board Members and Senior Executives  The Board recognizes the importance of each director working to fulfill the mandate of the company. This evaluation is subject to the review of the Corporate Governance Committee.  The Board recognizes the importance of evaluating the performance of each director, senior executives and the Board as a whole.
Term Limits	Board Members are nominated by the Nominating Committee.
	Committees Chairman/Deputy Chairman The Chairman and Deputy Chairman of the Board and Chairmen of Committees have recommended term limits as follows:
	<ul><li>(a) The Chairman can serve for five (5) consecutive terms;</li><li>(b) The Deputy Chairman can serve for three (3) consecutive terms;</li><li>(c) The Chairmen of Committees can serve for three (3) consecutive terms</li></ul>
	Committee Members  Members can sit for a maximum of three consecutive years. These members are not eligible to be re-elected in the year subsequent to the three-year consecutive stint. Past Chairmen should automatically sit on the Executive Committee for the year after demitting office as Chairman.
Age Limits	The JSE has no maximum age limit for members sitting on the Board. However the minimum age limit should be 18 years.
Transparency	In order to promote transparency, Member /Dealers are asked to publish their companies' annual accounting results. Provisions are made to codify and publish procedures to address and/or eliminate conflict of interest involving Board Members.
Accounting Standards	The Board is governed by the standards as communicated from the Institute of Chartered Accountants of Jamaica.
Ethics	The Board intends to codify the JSE's current ethics and confidentiality requirements for Directors and Management and to post this information on the JSE's website. Any waiver of ethics for Directors or Executive Officers is to be declared.



JAMAICA STOCK EXCHANGE
"Providing A Fair, Efficient and
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#### **PROXY FORM**

Postage Stamp Box

I/We		
of		
being a Mem	ber of	being a Member of the Jamaica Stock Exchange, hereby appoint
Of		
or failing him/her	/her	
of		
as my/our pr said compan	oxy, to	as my/our proxy, to vote for me/us on my/our behalf at the Annual General Meeting of the said company to be held on the $25^{\rm th}$ day of June, $2009$ and any adjournment thereof.
Signed this		2009
Signature		
NOTES:	<del>. `</del>	This Form of Proxy must be received by the Secretary of the Company not less than 48 hours before the time appointed for the Meeting.
	5	If the appointer is a Corporation, this Form of Proxy must be executed under its Common Seal or under the hand of an officer or attorney duly authorized in writing.
	μ	The proxy form will attract stamp duty of J\$100 which may be paid by affixing stamps or stamp duty impressed by the Stamp Office.