# HARDWARE \& LUMBER LIMITED AND ITS SUBSIDIARIES <br> UNAUDITED FINANCIAL RESULTS 30 JUNE 2005 

## CEO's Statement

The financial results for the six month period ended 2005 June 30 showed group revenues of $\$ 2.713$ million, (2004: $\$ 2.561$ million) an increase of $\$ 152$ million or $6 \%$. The net profit attributable to stockholders decreased by $\$ 20.8$ million compared to the corresponding period of 2004, moving from $\$ 55.2$ million to $\$ 34.4$ million, a decrease of $38 \%$. This represents earnings per stock unit of $\$ 0.48$ (2004: $\$ 0.82$ ). Based on the actuarial review done earlier this year, we booked an expense of $\$ 10$ million for the first six months relating to retirement benefits in accordance with IAS 19.

The company has invested heavily in a new Management Information System to allow us to become more efficient and improve our customer service. The total investment to date is $\$ 69$ million and these results include significant development costs although the benefits will be realized in future periods.

The general business climate for our hardware business continued to be very challenging in the second quarter. This was primarily due to the heavy rains experienced in May and June. Also we experienced high interest expenses due to our high inventory levels. This was a carry over from the build up of inventories during the post Hurricane Ivan period.

Sales in our retail division increased by $9 \%$ over 2004, while profit declined by $7.2 \%$. Expenses in this division, such as utilities, increased significantly in the last few months. Our long-term goal is to develop the consumer end of the business in order to compensate for the fluctuations in demand in the construction industry.

The wholesale division experienced strong competition as our competitors were overstocked and reduced their prices in order to move their inventory. This negatively impacted our margins in this division.

The agriculture division turned in an excellent performance in the second quarter with increases in both sales and profit, and we were able to recover from the initial slow first quarter. Sales increased by $4.7 \%$ over 2004 while profits increased by $87.8 \%$.

We continued the roll out of the new computer system with the addition of our Sovereign and Lane stores. We are experiencing positive customer feedback on the new system.

The Renounceable Rights Issue was completed in the second quarter and resulted in a net inflow of $\$ 336$ million. This is being used to pay down debt and finance our expansion programme. Construction continues on the new store in Ocho Rios and we expect to complete this in the fourth quarter.

We expect to see an improvement in our results for the second half of the year due both to the general improvement in construction activity as well as specific actions that we are taking to improve our cost structure.

John Mahfood
Chief Executive Officer 2005-07-27

## HARDWARE \& LUMBER LIMITED

UNAUDITED CONSOLIDATED PROFIT AND LOSS ACCOUNT
6 MONTHS TO 30 JUNE 2005

|  | Note | 3 MONTHS TO JUNE 2005 | 3 MONTHS TO JUNE 2004 | 6- MONTHS TO JUNE 2005 | 6- MONTH TO JUNE 2004 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \$'000 | \$'000 | \$'000 | \$'000 |
| Sales |  | 1,359,026 | 1,255,657 | 2,713,330 | 2,560,918 |
| Cost of Sales |  | 978,988 | 914,904 | 1,978,622 | 1,885,908 |
| Gross Profit |  | 380,038 | 340,753 | 734,708 | 675,010 |
| Other Operating Income |  | 2,699 | 5,346 | 29,611 | 18,242 |
|  |  | 382,737 | 346,099 | 764,319 | 693,252 |
| Operating Expenses |  | 335,168 | 282,700 | 661,241 | 586,022 |
| Operating Profit |  | 47,569 | 63,399 | 103,078 | 107,230 |
| Finance Costs-net |  | 29,969 | 14,407 | 50,943 | 25,353 |
| Profit before Taxation |  | 17,600 | 48,992 | 52,135 | 81,877 |
| Taxation |  | 6,182 | 15,670 | 17,735 | 26,632 |
| Net Profit |  | 11,418 | 33,322 | 34,400 | 55,245 |
| Number of 50c Stock Units Issued ('000) | 2 | 80,842 | 67,368 | 80,842 | 67,368 |
| Earnings per Stock Unit |  | \$0.14 | \$0.49 | \$0.48 | \$0.82 |

## Net Assets Employed

## Non-Current Assets

Property, plant and equipmen
Goodwill
Deferred tax assets

Retirement plan asset

## Current Assets

## Current Liabilities

## Net Current Assets

## Financed by:

Share capital

Share premium
Capital reserve
Retained earnings

|  | JUNE | DECEMBER | JUNE |
| :---: | :---: | :---: | :---: |
| Note | 2005 | 2004 | 2004 |
|  | \$'000 | \$'000 | \$'000 |
|  | 402,059 | 397,073 | 366,480 |
|  | 3,032 | 4,108 | 5,182 |
| 1(b) | 4,510 | 4,510 | 6,952 |
| 1(c) | 136,750 | 139,559 | 135,391 |
|  | 2,164,151 | 2,051,186 | 1,309,235 |
|  | $(1,362,229)$ | $(1,668,932)$ | $(978,395)$ |
|  | 801,922 | 382,254 | 330,839 |
|  | 1,348,275 | 927,504 | 844,844 |
| 2 | 40,421 | 33,684 | 33,684 |
| 2 | 576,247 | 244,881 | 244,881 |
|  | 89,348 | 89,348 | 100,699 |
|  | 409,224 | 374,824 | 281,332 |
|  | 1,115,239 | 742,737 | 660,596 |
|  | 72,158 | 41,252 | 43,929 |
|  | 1,550 | 1,454 | 4,510 |
|  | 40,526 | 31,236 | 24,453 |
|  | 118,802 | 110,825 | 111,357 |


| $1,348,274$ | 927,504 | 844,844 |
| :---: | :---: | :---: |

Unaudited Group Statement of Changes in Stockholders' Equity

6 MONTHS TO 30 JUNE 2005

|  | Note | $\begin{array}{r} \text { JUNE } \\ 2005 \\ \text { \$'000 } \end{array}$ | DECEMBER 2004 $\$ \mathbf{\prime} 000$ | $\begin{array}{r} \text { JUNE } \\ 2004 \\ \text { \$'000 } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Equity at the beginning of period |  | 742,737 | 605,351 | 605,351 |
| Issue of capital / Rights issue | 2 | 338,102 | 0 | 0 |
| Net profit |  | 34,400 | 169,004 | 55,245 |
| Dividends |  | - | $(21,558)$ | 0 |
| Net revaluation surplus |  | (0) | $(10,060)$ | 0 |
| Equity at end of period |  | 1,115,239 | 742,737 | 660,596 |


| JUNE | DECEMBER | JUNE |
| ---: | ---: | ---: | ---: |
| 2005 | 2004 | 2004 |
| S'000 |  |  |

CASH RESOURCES WERE PROVIDED BY/(USED IN):

## Operating Activities

| Net Profit | 34,400 | 169,004 | 55,245 |
| :---: | :---: | :---: | :---: |
| Items not affecting cash resources | 44,220 | 227,028 | 28,523 |
|  | 78,621 | 396,032 | 83,767 |
| Changes in non-cash working capital components | $(360,974)$ | $(381,912)$ | $(119,875)$ |
| Funds provided by/(used in) operating activities | $(282,353)$ | 14,120 | $(36,108)$ |
| Funds (used) in/provided by Financing Activities | 504,124 | 2,863 | 6,419 |
| Funds used in Investing Activities | $(44,310)$ | $(104,491)$ | $(57,260)$ |
| Increase /(Decrease) in cash resources | 177,461 | $(87,508)$ | $(86,949)$ |
| Net cash balance at beginning of period | $(151,065)$ | $(63,557)$ | $(63,557)$ |
| NET CASH BALANCE AT END OF PERIOD | 26,396 | $(151,065)$ | $(150,506)$ |

## Represented by:

Cash at Bank and in hand
Overdraft

| 272,430 | 27,490 | 75,530 |
| ---: | ---: | ---: |
| $(246,034)$ | $(178,555)$ | $(226,036)$ |
| 26,396 | $(151,065)$ | $(150,506)$ |

Segment Reporting
The Group is organised into three main business segments:
(a) Wholesale hardware and building products
(b) Retail household and hardware products
(c) Agricultural products and equipment

Other operations of the group include the provision of construction related equipment and janitorial services.

The Group's operations are located entirely in Jamaica.

External operating revenue

Operating revenue from other segments

Operating revenue

Profit / (loss) from operations

Finance cost, net
Profit before tax

| 756,463 | 83,938 | 2,342 |  | $(842,743)$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1,226,746 | 1,884,088 | 445,239 | - | $(842,743)$ | 2,713,330 |
| $(8,542)$ | 71,980 | 39,639 |  |  | 103,078 |
|  |  |  |  |  | $(50,943)$ |
|  |  |  |  |  | 52,135 |
|  |  |  |  |  | $(17,735)$ |
|  |  |  |  |  | 34,400 |


|  | 2004 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Wholesale Hardware | Retail Household | Agricultural | Others | Eliminations |  |
|  | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| External operating revenue | 435,580 | 1,655,642 | 422,751 | 46,945 |  | 2,560,918 |
| Operating revenue from other segments | 342,564 | 120,989 | 1,479 |  | $(465,032)$ |  |
| Operating revenue | 778,144 | 1,776,631 | 424,230 | 46,945 | $(465,032)$ | 2,560,918 |
| Profit / (loss) from operations | 11,038 | 77,535 | 21,102 | 3,351 | $(5,796)$ | 107,230 |
| Finance cost, net |  |  |  |  |  | $(25,353)$ |
| Profit before tax |  |  |  |  |  | 81,877 |
| Taxation |  |  |  |  |  | $(26,632)$ |
| Net profit |  |  |  |  |  | 55,245 |

