# Jamaica Producers Group Limited <br> AUDITED GROUP RESULTS FOR THE YEAR ENDED <br> DECEMBER 31, 2004 

## CHAIRMAN'S REPORT


#### Abstract

Jamaica Producers Group recorded a net profit of $\$ 426.3$ million on revenue of $\$ 22.11$ billion for the year ended December 31, 2004. Net profit declined 52.2\% and revenue increased 20.1\% from the previous year. The profit decline is mainly due to a $\$ 325.6$ million gain on sale of investments in 2003 and the effect of Hurricane Ivan in 2004. Our balance sheet remains strong, with shareholders' equity of $\$ 9.16$ billion at December 31, 2004 - up $42.0 \%$ during the year.

Fresh and Processed Foods The Fresh and Processed Foods Division produced excellent results in 2004. Pre-tax profit was $\$ 640.4$ million, up $118.1 \%$ from $\$ 293.6$ million in 2003 . Our UK-based juice, smoothie and fresh food distribution business enjoyed strong sales and profit growth, and was the principal contributor to divisional profitability. The fresh produce business (other than bananas) also performed well. The Jamaican snack food business was adversely affected by the unavailability of raw materials following Hurricane Ivan.


## Bananas

Hurricane Ivan devastated our banana farms in September 2004. In addition to the direct
impact on the farms, this adversely affected the cost of bananas to the United Kingdom, and our shipping and Jamaican ripening businesses for the rest of
the year. The Banana Division recorded a pre-tax loss of $\$ 0.6$ million in 2004 , compared with a pre-tax profit of $\$ 198.7$ million in 2003.

## Corporate

The Corporate segment comprises the cost of corporate functions that are not directly charged to the business units, as well as interest and investment income. The segment generated a pre-tax profit of $\$ 70.9$ million in 2004 , down from $\$ 578.7$ million in 2003 . The decline was primarily due to a $\$ 325.6$ million gain on sale of investments in 2003 and lower interest rates in 2004. We generated excellent returns on our investment portfolio , as reflected in the substantial strengthening of our balance sheet during the year.

## 2005

> Our banana farms are expected to resume exports late in the Second Quarter, as the post-Ivan recovery is underway. Our UK banana business is currently experiencing very difficult trading conditions that will adversely affect the Group's results. We are,however, implementing strategies to increase margins in the short to medium term.

## Group Balance Sheet

## CURRENT ASSETS

## Cash resources

Short-term investments
Securities purchased under resale agreements
Accounts receivable
Taxation recoverable
Inventories

## CURRENT LIABILITIES

Bank overdrafts and short-term loans
Accounts payable
Taxation
Unclaimed dividends
Current portion of long-term loans

## WORKING CAPITAL

BIOLOGICAL ASSETS- BANANA PLANTS
INTERESTS IN ASSOCIATED COMPANIES
INVESTMENTS
EMPLOYEE BENEFIT ASSET

## GOODWILL

## deferred tax assets

PROPERTY, PLANT AND EQUIPMENT

## Financed by: <br> STOCKHOLDERS' EQUITY <br> Share capital

Reserves

## Notes

| $1,941,335$ | $1,538,641$ |
| ---: | ---: |
| 173,510 | 182,002 |
| 810,462 | 878,644 |
| $2,638,371$ | $2,388,141$ |
| 103,244 | 74,799 |
| 662,379 | 498,193 |
| $6,329,301$ | $5,560,420$ |

73,666 62,151* 3,116,874 2, 863,722*

89,711
2,863,722
26,978

| 44,448 | 27,573 |
| :--- | :--- |
| 87,940 | 70,112 |

$\frac{87,940}{3,412,639}$$\frac{70,112}{2,916,662} \quad \frac{3,050,536}{2,509,884}$
30,408*

$$
\begin{array}{r}
34,519 \\
\hline 769
\end{array}
$$

$$
76,195
$$

$$
4,769,423
$$

$$
2,262,642
$$

$$
116,619
$$

| 341,814 | 257,318 |
| ---: | ---: |
| $\frac{2,330,369}{1,560,871}$ | $\frac{2,168,861}{7,593,269}$ |

18,702

18,702

## MINORITY INTERESTS <br> DEFERRED TAX LIABILITIES <br> DEFERRED INCOME <br> EMPLOYEE BENEFIT OBLIGATION <br> LONG-TERM LOANS

| $9,161,883$ | $6,451,106$ |
| ---: | ---: |
| 544,583 | 429,685 |
| 164,047 | 158,834 |
| 130,186 | 48,055 |
| 352,834 | 270,863 |
| 207,338 | 234,726 |
| $10,560,871$ | $7,593,269$ |
| $=========$ | $========$ |
| $\$ 48.99$ | $\$ 34.49$ |
| $=========$ | $=======$ |

## Group Profit and Loss Account

| Notes | 2004 | 2003 |
| :--- | ---: | ---: |
|  | $\$ ' 000$ | $\$ 1000$ |

Gross operating revenue
Cost of operating revenue
Grossprofit
Selling and distribution costs
Administrative and other operating expenses Profit from operations
Share of profit in associated companies
Net gains from fluctuations in exchange rates
Impairment loss on investments
Gains on disposal of property, plant and equipment
and investments
Gain on disposal of subsidiary
Other income
Finance cost-interest
Redundancy and lay-off costs

3 22,114,298 18,412,626
$\frac{(18,336,932)}{3,777,366} \frac{(15,226,937)}{3,185,689}$
$(1,531,168)(1,172,892)$ $\frac{(1,685,409)}{560,789} \frac{(1,471,084) *}{541,713}$

1,007 3,346
37,020 129,597
$(7,562)$
19,916 322,819
202,830 6,302
$\begin{array}{ll}(25,694) \quad & 101,449 \\ (26,635)\end{array}$
( 85,128 , 63

Profit before taxation and minority interests Taxation
Profit after taxation and before minority interests
Minority interests
Net profit for the year attributable to the group
Dealt with the financial statements of:
The company
Subsidiary companies
Associated companies

Earnings per ordinary stock unit, cents:


## *Reclassified to conform with 2004 presentation

## Group Statement of Changes in Stockholders' Equity

Balances at December 31, 2002
Net profit attributable to the group
Exchange gains not recognized in the group profit and loss account
Unrealised exchange gains transferred
Change in fair value of investments
Realised gains on investments recognised
in group profit and loss account

| Share capital \$'000 | Share premium \$'000 | Capital reserves \$'000 | Fair Value reserve \$'000 | Retained profits \$'000 | Total <br> \$'000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 18,702 | 135,087 | 1,954,308 | 1,358,585 | 1,452,860 | 4,919,542 |
| - | - | - | - | 891,814 | 891,814* |
| - | - | 542,019 | - | - | 542,019 |
| - | - | 45,749 | - | $(45,479)$ | - |
| - | - | - | 586,555 | - | 586,555* |
| - | - | - | $(321,013)$ | - | $(321,013)$ * |

Unrealised distributions to stockholders
Distributions to stockholders
Balances at December 31, 2003

*Total recognized gains for the year - \$2,944,557,000 (2003: \$1,718,588,000)

## Group Statement of Cash Flows

## CASH FLOWS FROM OPERATING ACTIVITIES

## Net profit for the year attributable to the group

Adjustments to reconcile net profit for the year to net cash provided/(used) by operating activities:
Items not involving cash:
Depreciation
Goodwill amortised
Biological assets amortised
Impairment loss on investment
Net unrealised exchange gains
Deferred tax, net
Employee benefits, net
Gain on disposal of property, plant and equipment and investments
Share of profit in associated companies
Minority interests in profit for the year
Deferred income amortised
Increase/(decrease) in current assets: Accounts receivable
Taxation recoverable
Inventories
Increase/(decrease) in current liabilities: Accounts payable
Taxation recoverable
Unclaimed distributions to stockholders Due to related companies

Net cash provided by operating activities

## CASH FLOWS FROM INVESTING ACTIVITIES

Biological assets
Short-term investments
Securities purchased under resale agreements
Additions to property, plant and equipment

| $\mathbf{2 0 0 4}$ | 2003 |
| ---: | ---: |
| $\$ ' 000$ | $\$ \mathbf{l}^{\prime} 000$ |
|  |  |
| 426,318 | 891,814 |
|  |  |
| 319,107 | 338,077 |
| 3,926 | 11,864 |
| 24,456 | - |
| - | 7,562 |
| 129,579 | 277,912 |
| 33,027 | 91,045 |
| 53,815 | 94,667 |
|  |  |
| $(19,916)$ | $(322,819)$ |
| $(1,007)$ | $(2,330)$ |
| 51,167 | $(15,454)$ |
| $(4,685)$ | $(9,259)$ |
| $1,015,787$ | $1,363,079$ |


| $(133,535)$ | $(683,319)$ |
| ---: | :---: |
| $(28,445)$ | $(34,133)$ |
| $(164,186)$ | $(142,769)$ |
|  |  |
| 253,152 | 862,868 |
| 62,733 | $(97,617)$ |
| 16,875 | 22,029 |
| - | $\frac{(96,106)}{1,194,032}$ |


| $(18,504)$ | $(26,401)$ |
| :---: | ---: |
| 8,492 | $(155,499)$ |
| 68,182 | $(149,531)$ |
| $(414,109)$ | $(281,222)$ |

Proceeds from disposal of property, plant and equipment and investments
nterests in associated companies
Goodwill acquired
Additions to investments
Net cash used by investment activities

## CASH FLOWS FROM FINANCING ACTIVITIES

Bank overdrafts and short-term loans
ong-term loans
Deferred income received
Distributuions to stockholders
Net cash used by financing activities Net increase in cash resources
Cash resources at beginning of the year
Cash resources at end of the year

| 228,486 | 327,414 |
| :---: | :---: |
| 42,683 | 17,620 |
| $(77,422)$ | $(91,216)$ |
| $(337,397)$ | $(241,662)$ |
| (499,589) | $(600,497)$ |
| 11,515 | $(91,065)$ |
| $(9,560)$ | 64,056 |
| 86,816 | 14,400 |
| $(208,869)$ | $(167,811)$ |
| $(120,098)$ | $(180,420)$ |
| 402,694 | 413,115 |
| 1,538,641 | 1,125,526 |
| 1,941,335 | 1,538,641 |

## *Reclassified to conform with 2004 presentation

## NOTES

## 1. Group's Operations

There were no significant changes to the Group's operations for the year under review

## 2. Basis of Presentation

These consolidated financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) adopted by the International Accounting Standards Board (IASB), as well as interpretations issued by the International Financial Reporting Interpretations Committee of the [ASB and practice statements issued by the Institute of Chartered Accountants of Jamaica,
and comply with the provisions ofthe Companies Act.
Where necessary, the previous year's comparative figures have been reclassified to conform with those of the current year.

## 3. Gross Operating Revenue

Gross operating revenue comprises the Group's sales of goods and services, commissions earned on consignment sales net of returns, UK Value Added tax, General Consumption Tax and investment income.

## 4. Earnings per stock unit and stockholders' funds per stock unit

Earnings per stock unit and stockhoders' funds per stock unit are calculated by dividing profit attributable to the group and stockkholders' funds, repectiviely, by $187,024,006$ stock units of 10 cents each.

## 5. Main Activities

The main activities of the Group during the period consisted of the cultivation, marketing and distribution of bananas and other fresh produce locally and overseas, juice manufacturing and distribution, shipping and the holding of investments.

## 6. Accounting Policies

The following accounting policies have been reflected in these financial statements in compliance with IFRS:
a. Employee benefits

During the year, the group participated in three defined benefit pension plans, one of which was terminated and replaced by a defined contribution plan for eligible employees.
As a result of that termination, the scheme is in the process of being wound up and the related employee benefit asset is included in accounts receivable. Pension costs for defined benefit pension plans are assessed using the projected unit credit method. The cost of providing pensions is charged to the Group Profit and Loss Account. The net of the present value of the pension obligation and the fair value of the plan assets is reflected on the balance sheet.

Provision is made for the cost of vacation leave in respect of services rendered by employees up to the balance sheet date.
b. Goodwill

Goodwill represnts amounts arising on acquisition of subsidiaries after 1995. It comprises the excess of the cost of acquisition over the fair value of the net identifiable assets acquired less contingent liabilities, and deemed cost at March 31, 2004

At each balance sheet date, goodwill is stated at cost less any accumulated impairment losses. IFRS 3 Business combinations, IAS 36 Impairment of assets and IAS 38 Intangible assets as revised, which are effective for accounting periods beginning on or after January 1,2005 in respect of goodwill, have been adopted early. As of April 1, 2004 goodwill is allocated to cash-generating units and is no longer amortised but tested annually for impairment.
C. Investments

The Group's investments are initially recognized at cost and classified at the time of purchase in accordance with IFRS. Available-for-sale investments are subsequently remeasured at fair value. The excess of the fair value of these investments over the original carrying amount is credited to the Fair Value Reserve (see Group Statement of Changes in Equity). Originated loans and receivables are subsequently re-measured at amortized cost. Securities having a maturity date of less than one year are included in Cuurent Assets.
d. Deferred income tax is provided in full, using the liability method, on temporary differences between the tax bases of users and liabilities and their carrying amounts, A tax asset is reflected for unutilized tax losses only to the extent that reversal can reasonably be expected.
e. Segment Reporting

The Group is organized into three business segments:
Banana Division - This comprises the growing, sourcing, ripening, marketing and distribution of bananas, and the operation of a shipping line that inter alia transports bananas to the United Kingdom.

Fresh and Processed Foods Division - This comprises the sourcing, marketing and distribution of fresh produce (other than bananas), and the production and marketing of fresh juices, drinks and other fireshly prepared foods and tropical snacks.

Corporate segment - This comprises the cost of corporate functions that are not directly charged to business units, as well as interest and investment income

## 7. Segment Results

Segment results are as follows

Revenue
Banana Division
Fresh and Processed Foods Division Corporate
Total
Profit((loss) before tax and minority interest
man minority interest
resh and Processed Foods Division
Total

## 8. Foreign Currency Translation

Overseas revenues and expenses have been translated at effective exchange rates of J\$109.38 (2003: J\$92.21) to 1.00 pound and J\$61.01 (2003: J\$58.13) to US\$1.00.

Adjustments have been made for exchange gains and losses on foreign currency assets and liabilities at December 31, 2004 and December 31, 2003 based upon the following exchange rates:

December 31, 2004
December 31, 2003

| J\$/Pound | J\$/US\$ |
| ---: | ---: |
| 115.68 | 61.27 |
| 105.89 | 60.42 |
| 79.89 | 50.55 |

December 31, 2002
60.42
50.55

On behalf of the Board

Chairman
C.H. Johnston

## Managing Director

 M. Hall