# National Commercial Bank Jamaica Limited 

Notes to the Financial Statements
30 September 2002

1 Identification and Principal Activities
National Commercial Bank Jamaica Limited ("the Bank") is incorporated in Jamaica and licensed under the Banking Act, 1992.

On 19 March 2002, AIC (Barbados) Limited acquired 75\% of the issued ordinary stock units from the Financial Sector Adjustment Company Limited (FINSAC). The ultimate parent company is Portland Holdings Inc., incorporated in Canada.

The Bank's subsidiaries, which together with the Bank are referred to as "the Group", are as follows:

| Principal Activities $\quad$ Percentage ownership by Bank |  |
| ---: | :--- |
|  | 30 September |

Data-Cap Processing Limited
Edward Gayle and Company Limited Mutual Security Insurance Brokers Limited N.C.B. (Cayman) Limited
N.C.B. (Investments) Limited
N.C.B. Jamaica (Nominees) Limited N.C.B. Remittance Services Limited Omni Insurance Services Limited West Indies Trust Company LimitedData Processing Broker

100 Insurance Brokers Commercial Banking Money Market Trading Money Mark' 100 Securities' Nominee 100 $\begin{array}{ll}\text { Fund Remittance Services } & 100 \\ \text { Life Insurance } & 100\end{array}$ Life Insurance
Investment and Pension Fund Management

Effective 7 August 2002, the Bank acquired the remaining $49.5 \%$ of the ordinary shares in Edward Gayle and Company Limited.

All subsidiaries are incorporated in Jamaica with the exception of N.C.B. (Cayman) Limited and N.C.B. Remittance Services Limited, which are incorporated in the Cayman Islands and the United Kingdom, respectively.

All amounts are stated in Jamaican dollars unless otherwise indicated.

## 2 Significant Accounting Policies

## (a) Basis of preparation

These financial statements have been prepared in accordance with and comply with Jamaican Accounting Standards, and have been prepared under the historical cost convention as modified by the revaluation of investments in subsidiaries, investment property and certain fixed assets and investments.

## (b) Use of estimates

The preparation of financial statements in conformity with Jamaican generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

## (c) Consolidation

The consolidated financial statements include the assets, liabilities, results of operations and cash flows of the Bank and its subsidiaries, after eliminating intercompany transactions and balances.

Any differences between the value of the net assets of subsidiaries acquired and the cost of those investments are dealt with in capital reserve.
(d) Financial instruments

Financial instruments carried on the balance sheet include cash resources, investments, loans, other assets, deposits, cheques and other instruments in transit, acceptances, guarantees and letters of credit, obligations under repurchase agreements, obligations under credit card and cash advances securitization arrangements, and other liabilities.

The fair values of financial instruments are discussed in note 27.

## (e) Interest and fees

Interest income and expense are recorded on the accrual basis except that, where collection of interest income is considered doubtful or payment is outstanding for 90 days or longer, interest is taken into account on the cash basis.

Fee income is recognised as earned when received.

## (f) Foreign currency translation

Foreign currency balances included in these financial statements are translated at rates of exchange prevailing at the balance sheet date. These rates represent the weighted average rates at which the Bank trades in foreign currencies.
Transactions during the year are at rates prevailing on transaction dates. Gains or losses are credited or charged to the profit and loss account.

Assets and liabilities of the foreign subsidiaries are translated into Jamaican dollars at year end rates and items affecting the profit and loss account are translated at average rates. The resultant gains or losses arising on translation of the foreign subsidiaries are reflected in capital reserve.

## (g) Cash and cash equivalents

For the purpose of the cash flow statement, cash and cash equivalents comprise cash on hand and at Bank of Jamaica and fixed deposits and balances with other banks and financial institutions.

## (h) Investment properties

These are intended for resale and are stated at expected net realisable value.
Gains or losses arising from the revaluation of investment properties are dealt with in capital reserve.

## (i) Investments in subsidiaries

Investments by the Bank in subsidiaries are stated at valuation, based on the underlying book values of the subsidiaries' net assets.

Changes in the carrying amounts arising on revaluation of the investment in subsidiaries are reflected in the capital reserve.

## (j) Investments

(i) Investments in Government of Jamaica securities are stated at lower of cost or market value.
(ii) Quoted securities are stated at market value. Changes in market value are dealt with in capital reserve.
(iii) Unquoted securities are stated at cost less reductions to net realisable value where appropriate.
(iv) Promissory notes and other investments are stated at cost less any provision for anticipated losses.

Gains and losses on disposal and any write-downs of investments below cost are dealt with through the profit and loss account.
(k) Securities purchased under agreements to resell / obligations under repurchase agreements The purchase and sale of securities under resale and repurchase agreements are treated as collateralised lending and borrowing transactions. The related interest income and interest expense are recorded on the accrual basis.

## (1) Loans

Loans are stated net of any unearned income and of an allowance for credit losses.
A loan is classified as impaired when, in management's opinion there has been a deterioration in credit quality to the extent that there is no longer reasonable assurance of timely collection of the full amount of principal and interest. If a payment on a loan is contractually 90 days in arrears, the loan will be classified as impaired, if not already classified as such. Any credit card loan that has a payment that is contractually 90 days in arrears is written-off.

When a loan is classified as impaired, recognition of interest in accordance with the terms of the original loan ceases, and interest is taken into account on a cash received basis.

## (m) Provision for loan losses

The Bank maintains an allowance for credit losses, which in management's opinion, is adequate to absorb all credit related losses in its portfolio. The allowance consists of specific provisions and general provisions for doubtful credits.

Specific provisions are established as a result of reviews of individual loans and are based on an assessment, which takes into consideration all factors, including collateral held and business and economic conditions. Collateral held by the Bank is valued on the basis of guidelines issued by the Bank of Jamaica. General provisions for doubtful debts of $1 \%$ are established against the loan portfolio in respect of performing loans.

Loans that are secured by a guarantee or irrevocable undertaking of the Government of Jamaica are classified as sovereign risk and are not considered to be impaired if they are contractually in arrears,

## (n) Fixed asset

Fixed assets are carried either at:
(i) Cost, or
(ii)Valuation as determined by independent professional valuers, or
(iii) Net realisable value where they are intended for resale.

Depreciation is calculated on the straight line basis at annual rates that will write off the carrying value of each asset over the period of its expected useful life. Annual depreciation rates are as follows:

Freehold buildings
Leasehold improvements
Computer equipment
Office equipment and furniture
Office equipmen
Motor vehicles
Leased assets
Gains or losses on disposal of fixed assets are determined by reference to their carrying amount and are taken into account in determining net profit.

## (o) Finance leases

(i) As Lessee

The fair values of the assets at the inception of the leases have been capitalised as fixed assets and corresponding obligations to the lessor have been recorded. Interest expense is recognised over the term of the lease in a manner that produces a constant rate of charge on the lease obligation.
(ii)As Lessor

The gross investment in finance leases net of unearned income is recorded as a receivable balance. Income is recognised over the term of the lease in a manner that produces a constant rate of return on the net investment in the leases.
(p) Policyholders' liabilities

Policyholders' liabilities represent the amount which, together with associated future premiums and net investment income will be sufficient to pay estimated future benefits, policyholder dividends, taxes other than income taxes and expenses on policies in force. The amount of policyholders' liabilities is determined annually by an independent actuary using the policy premium method in accordance with generally accepted standards of valuation.
(q) Certificates of participation sold

These reflect the Group's liability under agreements where promissory note investments are sold and repurchased in the short term. Gains arising on these repurchase agreements are credited to the profit and loss account over the period of the agreements.
$(r)$ Acceptances, guarantees, indemnities and credits
The potential liability under acceptances is reported as a liability in the balance sheet. There are equal and offsetting claims against customers in the event of a call on these commitments, which are reported as an asset.
(s) Funds under management and held in trust

Assets held in trust which are not beneficially owned by the Group but for which the Group has responsibility in accordance with trust agreements are excluded from the balance sheet.
(t) Retirement plans

The Bank and its subsidiaries operate a number of retirement plans, the assets of which are generally held in separate trustee-administered funds. The pension plans are funded by payments from employees and by the relevant companies, taking into account the recommendations of actuaries.

The employers' contributions are expensed in the period to which they relate.

## (u) Deferred taxation

Taxation payable due to timing differences between charges allowed for taxation purposes
and those shown in these financial statements is provided for only to the extent that there is a reasonable probability that the liabilities will arise in the foreseeable future.

## (v) Comparative information

Where necessary, comparative figures have been reclassified and restated to conform with changes in presentation in the current year.

In particular, in respect of the Bank's life insurance subsidiary, the portion of premium income that represents an investment has been credited directly to policyholders liabilities. Investment returns associated with the insurance policies have been reflected as interest expense. Such premiums were previously shown as other operating income and nvestment returns were shown as other operating expenses. This change is to conform with the requirements of the Insurance Act and Regulations 2001

## 3 Staff Costs

Wages and salaries Statutory contributions Pension costs
Allowances and benefits

| The Group |  | The Bank |  |
| :---: | :---: | :---: | :---: |
| 2002 | 2001 | 2002 | 2001 |
| \$'000 | \$'000 | \$'000 | \$'000 |
| 2,077,441 | 2,005,031 | 1,923,650 | 1,876,919 |
| 218,648 | 188,511 | 203,063 | 177,279 |
| 77,849 | 59,627 | 72,677 | 56,574 |
| 365,687 | 299,109 | 328,341 | 271,930 |
| 2,739,625 | 2,552,278 | 2,527,731 | 2,382,702 |


|  | The Group |  | The Bank |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2002 | 2001 | 2002 | 2001 |
| Full-time | 2,445 | 2,252 | 2,282 | 2,098 |
| Part-time | 315 | 12 | 289 | 10 |
| Contract | 46 | 293 | 33 | 269 |
|  | 2,806 | 2,557 | 2,604 | 2,377 |

The following have been charged:

Directors' emoluments Fees
Management remuneration Compensation for loss of office Auditors' remuneration Depreciation

| The Group |  | The Bank |  |
| :---: | :---: | :---: | :---: |
| 2002 | 2001 | 2002 | 2001 |
| \$'000 | \$'000 | \$'000 | \$'000 |
| 1,648 | 2,027 | 1,111 | 1,697 |
| 36,247 | 30,301 | 36,247 | 30,301 |
| 37,563 | - | 37,563 | - |
| 15,455 | 14,734 | 9,050 | 8,500 |
| 290,997 | 404,470 | 270,768 | 383,141 |

5 Exceptional Items

| The Group |  | The Bank |  |
| :---: | :---: | :---: | :---: |
| 2002 | 2001 | 2002 | 2001 |
| \$'000 | \$'000 | \$'000 | \$'000 |
| $(195,576)$ | $(328,308)$ | (49,908) | $(328,308)$ |
| - | $(665,027)$ | - | $(665,027)$ |
| 15,255 | - | 15,255 | - |
| - | $(296,296)$ | - | $(296,296)$ |
| - | (642) | - | - |
| - | 38,678 | - | - |
| $(139,230)$ | - | $(139,230)$ | - |
| - | $(70,865)$ | - | - |
| (319,551) | (1,322,460) | (173,883) | (1,289,631) |

6 Taxation
Taxation in these financial statements is based on the profit for the year adjusted for taxation purposes and comprises

|  | 2002 | 2001 | 2002 | 2001 |
| :---: | :---: | :---: | :---: | :---: |
|  | \$'000 | \$'000 | \$'000 | \$'000 |
| Income tax at $331 / 3 \%$ | 177,183 | 17,401 | 156,121 | - |
| Tax on premium income at $11 / 2 \%$ | 15,339 | 8,468 | - | - |
| Investment income tax at $71 / 2 \%$ | - | 14,864 | - | - |
| Tax credit on issue of bonus shares | $(5,500)$ | $(4,125)$ | - | - |
| Over provision in prior year | $(1,021)$ | - | - - | - |
|  | 186,001 | 36,608 | 156,121 | - |

The taxation charges were incurred by group companies that generated taxable profits.
(a) The tax credit on the issue of bonus shares is computed at the rate of $25 \%$ of the nominal value of the shares issued during the year ended 30 September 2002 by certain subsidiaries. The maximum nominal value available for the credit is $50 \%$ of the after-tax profit for the year of each subsidiary.
(b) The income tax charge for the year ended 30 September 2002 has been computed after deduction from profits of net unrealized foreign exchange gains of $\$ 406,597,000$ (2001 - $\$ 291,869,000$ ) and after remission of income tax relating to interest income of approximately $\$ 620,328,000(2001-\$ 704,000,000)$ from the Government of Jamaica Local Registered Stocks that were issued to replace bonds issued by Financial Institutions Services Limited.
(c) Subject to agreement with the Commissioner of Income Tax, losses available indefinitely for offset against future profits of certain subsidiaries amount to approximately $\$ 223,535,000(2001-\$ 410,234,000)$.

## 7 Extraordinary Items

Loss on disposal of subsidiaries Write-off of balances receivable from subsidiaries sold

| 2002 | 2001 |
| ---: | :---: |
| $\$ ' 000$ | $\$ ' 000$ |
| - | $(2,322)$ |
| - | $\frac{(23,206)}{(25,528)}$ |
| $-===$ | $========$ |

8 Net Profit Attributable to the Stockholders of National Commercial Bank Jamaica Limited

Dealt with in the financial statements of: The Bank
Subsidiaries

9 Retained Earnings

Reflected in the financial statements of: The Bank
Subsidiaries

| $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 1}$ |
| ---: | ---: |
| $\mathbf{\$ ' 0 0 0}$ | $\mathbf{\$ \prime 0 0 0}$ |
| $1,364,523$ | 447,636 |
| $\frac{396,579}{1,761,102}$ | $\frac{16,068}{463,704}$ |
| $========$ | $======$ |

10 Earnings Per Stock Unit
Earnings per stock unit is based on $2,466,762,828$ ordinary stock units, being the number of stock units in issue at the end of the year after the bonus issue during the year and the net profit attributable to stockholders both before and after extraordinary items. The comparative figures for the previous year have been restated to reflect the bonus issue during the year.

## 11 Statutory Reserves and Deposits

Cash includes $\$ 5,618,098,000(2001-\$ 5,670,988,000)$, which is the required ratio of 9\% (2001 - 10\%) of prescribed liabilities. The amount is held in a special deposit account at the Bank of Jamaica as cash reserve; accordingly, it is not available for investment, lending or other use by the Group. Amounts placed on special deposit may not be dealt with by the Group and must be maintained as long as the Bank of Jamaica so requires. The Jamaican dollar cash reserve of $\$ 4,093,585,000(2001-\$ 4,255,708,000)$ is non-interest-bearing.

| Investments |  |  | The Bank |  |
| ---: | ---: | ---: | ---: | ---: |
|  | 2002 | 2001 | 2001 |  |
| $\$ ' 000$ | $\$ ' 000$ | $\$ ' 000$ | $\$ ' 000$ |  |

Government of Jamaica (GOJ) Local registered stock -

J\$ Denominated -fixed rate (12\% -

## 19.5\%)

J\$ Denominated - variable rate
US\$ Denominated or linked fixed rate (9\%-12\%)
GOJ Treasury bills
GOJ Investment debenture (14.5\% - 16.25\%)
GOJ US\$ Tranche'B'debt (2.625\%)
GOJ US\$ bonds (10.625\% -12.75\%)
GOJ Promissory notes
Bank of Jamaica Certificates of deposit Land bonds
Education bonds
Development bonds

Promissory notes -
Marketable investments
Unquoted investments
Foreign securities
Mortgages
Other

Less: Provision for decline in value

| 6,538,346 | 12,279,379 | 5,423,905 | 11,837,080 |
| :---: | :---: | :---: | :---: |
| 34,586,698 | 34,688,306 | 28,656,498 | 28,390,098 |
| 11,245,901 | 10,329,042 | 11,166,299 | 10,329,042 |
| 774,923 | 786,666 | 746,732 | 555,342 |
| 870,362 | 1,579,242 | 189,650 | 151,000 |
| 35,008 | 50,487 | 35,008 | 50,487 |
| 5,686,606 | 2,350,080 | 1,044,511 | 810,362 |
| 121,889 | 809,731 | - | - |
| 4,360,566 | - | 2,719,000 | - |
| - | 170,000 | - | 170,000 |
| 17,000 | 17,000 | 17,000 | 17,000 |
| 722,694 | 310,037 | 1,722,694 | 310,037 |
| 64,959,993 | 63,369,970 | 50,721,297 | 52,620,448 |
| 1,203,981 | 1,513,109 | - | - |
| 358,138 | 101,693 | - | - |
| 16,388 | 13,936 | 16,386 | 13,934 |
| 307,427 | 145,058 | 257,955 | 79,604 |
| 410,316 | 370,294 | - | - |
| 557 | 82,802 | - | 69,485 |
| 2,296,807 | 2,226,892 | 274,341 | 163,023 |
| 67,256,800 | 65,596,862 | 50,995,638 | 52,783,471 |
| $\frac{(523,884)}{66,732,916}$ | $\frac{(328,308)}{}$ | $(378,216)$ | $(328,308)$ |
| 66,732,916 | 65,268,554 | 50,617,422 | 52,455,163 |

(a) Included in the Jamaican dollar denominated GOJ LRS are instruments totalling \$21.4 billion in face value which bear interest at the weighted average treasury bill yield (WATBY) minus two (2) percent up to 31 March 2003, WATBY between 1 April 2003 and 31 March 2005 and WATBY plus one (1) percent thereafter until maturity. These instruments
bore interest at WATBY minus four (4) percent up to 31 March 2002.
(b) Mortgages include the Jamaican dollar equivalent of US\$7,500,000, which represents a second mortgage to the purchaser of the Wyndham Kingston Hotel. The mortgage is supported by a Financing Note, which was issued on 29 May 1998 and is repayable on 29 May 2003 with the purchaser having the option to extend the repayment date to 29 May 2008. Interest is receivable annually in advance at $7.5 \%$ in year 1, $8.5 \%$ in year 2 increasing by $0.75 \%$ per annum to $14.25 \%$ in year 10 , if applicable. During the first four years, interest was received by way of US $\$ 75,000$ in cash with the remainder by the issue of additional promissory notes, payable ten years after the date of issue of the mortgage. In the fifth year, interest will be receivable in the form of a promissory note for the total and shall be payable in four equal consecutive quarterly instalments payable three months after the fourth anniversary of the issue date and consecutively at the end of each subsequent three month period.
(c) Included in investments are amounts totalling $\$ 1,488,518,000(2001-\$ 1,600,000,000)$ that are being held by the Bank of Jamaica as security for overdraft facilities on the Bank's operating account. At year-end, the Bank's operating account was not overdrawn at the Bank of Jamaica.

## 13 Investment Properties

|  | 2002 | 2001 |
| :---: | :---: | :---: |
|  | \$'000 | \$'000 |
| Balance at beginning of year | 16,100 | 472,203 |
| Additions | 1,442 | - |
| Disposals | - | $(455,744)$ |
| Diminution in value | (100) | (359) |
| Balance at end of year | 17,442 | 16,100 |

The real estate investments of Omni Insurance Services Limited are stated at open market value, determined by Chartered Surveyors.

## Provision for Loan Losses

Movements during the year were as follows:

|  | The Group |  | The Bank |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2002 | 2001 | 2002 | 2001 |
|  | \$'000 | \$'000 | \$'000 | \$'000 |
| Non-performing loans - interest not being accrued | 1,553,676 | 1,920,195 | 1,525,898 | 1,889,596 |
| Balance at beginning of year | 2,658,574 | 3,500,665 | 2,652,662 | 3,496,060 |
| Provided during the year | 114,915 | 524,787 | 112,005 | 523,480 |
| Recoveries during the year | $(581,892)$ | $(1,250,908)$ | $(581,892)$ | $(1,250,908)$ |
| Amounts written off | $(135,595)$ | $(115,970)$ | $(135,595)$ | $(115,970)$ |
| Balance at end of year | 2,056,002 | 2,658,574 | 2,047,180 | 2,652,662 |
| This comprises: |  |  |  |  |
| Specific provision | 1,897,425 | 2,567,261 | 1,891,112 | 2,563,561 |
| General provision | 158,577 | 91,313 | 156,068 | 89,101 |

At 30 September 2002, specific provision has been made for all loans which are in arrears in respect of interest and principal repayments for three months or longer. No interest is accrued in respect of these loans. Specific provision has also been made for loans which, although performing, exhibit signs of credit weakness and non-performing loans in respect of which the Bank is a guarantor. General provision approximates one percent of the performing loan portfolio.

## 15 Other Assets

These include interest receivable of $\$ 2,849,413,000(2001-\$ 3,879,707,000)$ for the Group and $\$ 1,794,629,000(2001-\$ 3,182,303,000)$ for the Bank. Included in these amounts as at 30 September 2001 was interest due between 1 April and 30 September 2001 on the Government of Jamaica Local Registered Stocks issued to replace FINSAC bonds and promissory notes.

Fixed Assets

|  | Assets Capitalised |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Freehold <br> Land and Buildings \$'000 | Leasehold <br> Improvements \$'000 | $\begin{array}{r} \text { Furniture, } \\ \text { Equipment } \& \\ \text { Vehicles } \\ \${ }^{\prime} 000 \end{array}$ | Under Finance Leases \$'000 | Construction <br> in progress \$'000 | Total <br> \$'000 |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Cost or Valuation - |  |  |  |  |  |  |
| At 1 October 2001 | 1,117,958 | 266,551 | 835,979 | 791,083 | 91,347 | 3,102,918 |
| Additions | 198,731 | 1,957 | 298,214 | 58,332 | 698,858 | 1,256,092 |
| Disposals | $(5,477)$ | $(5,253)$ | $(11,275)$ | $(13,093)$ | - | $(35,098)$ |
| Transfers | 44,291 | $(14,180)$ | 5,004 | 47,236 | $(82,351)$ | - |
| At 30 September 2002 | 1,355,503 | 249,075 | 1,127,922 | 883,558 | 707,854 | 4,323,912 |
| Depreciation - |  |  |  |  |  |  |
| At 1 October 2001 | 167,029 | 208,450 | 589,152 | 627,010 | - | 1,591,641 |
| Charge for the year | 24,098 | 11,936 | 151,473 | 103,490 | - | 290,997 |
| Disposals | (929) | $(4,990)$ | $(10,386)$ | $(8,460)$ | - | $(24,765)$ |
| Transfers | 14,180 | $(14,180)$ | - | - | - | - |
| At 30 September 2002 | 204,378 | 201,216 | 730,239 | 722,040 | - | 1,857,873 |
| Net Book Value - |  |  |  |  |  |  |
| 30 September 2002 | 1,151,125 | 47,859 | 397,683 | 161,518 | 707,854 | 2,466,039 |
| 30 September 2001 | 950,929 | 58,101 | 246,827 | 164,073 | 91,347 | 1,511,277 |


|  | The Bank |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Freehold <br> Land and Buildings $\$ 1000$ | Assets Capitalised |  |  |  |  |
|  |  | Leasehold Improvements \$'000 | Furniture, Equipment \& Vehicles \$'000 | Under Finance Leases \$'000 | Construction in progress \$'000 | Total $\$ 1000$ |
| Cost or Valuation - |  |  |  |  |  |  |
| At 1 October 2001 | 1,092,075 | 255,650 | 754,501 | 793,217 | 115,098 | 3,010,541 |
| Additions | 198,731 | 1,681 | 287,611 | 60,468 | 661,355 | 1,209,846 |
| Disposals | $(5,477)$ | - | $(1,905)$ | $(15,228)$ | - | $(22,610)$ |
| Transfers | 44,291 | $(14,180)$ | 5,004 | 47,236 | $(82,351)$ |  |

At 30 September 2002 Depreciation -

At 1 October 2001
Charge for the year 1,329,620
243,151 1,045,211

885,693
694,102 4,197,777

| 167,030 | 202,957 | 534,647 | 627,010 | - | 1,531,644 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 24,098 | 7,635 | 135,545 | 103,490 | - | 270,768 |
| (929) | - | $(1,229)$ | $(8,443)$ | - | $(10,601)$ |
| 14,180 | $(14,180)$ | (2) | (17) | - | (19) |
| 204,379 | 196,412 | 668,961 | 722,040 | - | 1,791,792 |
| 1,125,241 | 46,739 | 376,250 | 163,653 | 694,102 | 2,405,985 |
| 925,045 | 52,693 | 219,854 | 166,207 | 115,098 | 1,478,897 |

(a) The freehold land and buildings of a subsidiary were revalued at open market value by The C.D. Alexander Company Realty Limited as at 30 June 1990. The surplus has been credited to capital reserve (Note 22).
(b) The freehold land of a subsidiary was revalued at open market value by Allison, Pitter and Company on 22 September 1998. The diminution in value was charged to the profit and loss account.

## 17 Other Liabilities

These include:
(a) Amounts aggregating $\$ 157,230,000(2001-\$ 723,269,000)$ representing funds provided by GOJ and various funding agencies to the Bank for the purpose of making loans to students of tertiary educational institutions.
(b) Interest payable amounting to $\$ 963,009,000(2001-\$ 1,108,482,000)$ for the Bank and $\$ 1,483,251,000(2001-\$ 1,574,659,000)$ for the Group.
(c) An amount of $\$ 245,989,000(2001-\$ 228,057,000)$ representing a US dollar denominated demand loan from Barclays Bank plc to a subsidiary of the Bank. The interest rate on the loan is one year US\$ LIBOR plus 125 basis points.
(d) Provision for restructuring costs.


The provision for restructuring costs as at 30 September 2002 is in respect of estimated redundancy costs for approximately 660 employees. The reduction in staff numbers,
particularly in processing and administration, will arise as part of a Transformation Initiative that the Bank has commenced to enhance product development capabilities and service delivery. The Initiative will involve, inter alia, the acquisition and
installation of a new information technology system. It is expected that the Initiative will be substantially completed by 2005.
(e) Obligations under finance leases. Future payments under these lease commitments are as follows:

Total minimum lease payments Less: Future interest payments Net obligations under finance leases

Payable in the year ending -
2003
2005

| The Group |  | The Bank |  |
| :---: | :---: | :---: | :---: |
| 2002 | 2001 | 2002 | 2001 |
| \$'000 | \$'000 | \$'000 | \$'000 |
| 131,108 | 144,569 | 206,470 | 208,580 |
| $(24,861)$ | $(38,725)$ | (41,452) | $(44,852)$ |
| 106,247 | 105,844 | 165,018 | 163,728 |
| 78,833 |  | 113,087 |  |
| 42,023 |  | 70,312 |  |
| 10,252 |  | 23,071 |  |

(f) Negative fair values of the interest rate swap agreements (see note 18) entered into by the Bank with Citibank N.A. aggregating $\$ 139,230,000(2001-N i l)$.

18 Obligations Under Credit Card and Cash Advance Securitization Arrangements
In 2001, the Bank entered into an arrangement for the sale of Future Accounts Receivable amounting to US $\$ 125,000,000$ in respect of credit card and cash advance transactions in Jamaica between Visa International Service Association and Master Card International Incorporated and cardholders holding cards issued by banks outside of Jamaica (primarily in the U.S.A.). This took the form of variable funding certificates issued by Citibank N.A. through Citicorp administered commercial paper conduits. The interest is payable quarterly commencing in October 2001 and ending October 2006 . Interest is calculated daily based on the weighted average rate applicable to commercial paper transactions administered by the respective conduits. The rate approximates one month US dollar LIBOR plus 250 basis points.

The Bank also entered into two interest rate swap agreements effective October 2001 with Citibank N.A. whereby the Bank will pay $3.78 \%$ and $4.33 \%$ per annum fixed and receive three month US dollar LIBOR on a notional amount that reduces in proportion to the principal balance outstanding under the arrangements every quarter commencing January 2002 and ending July 2006. The fair value of these swaps at 30 September 2002 amounted to negative US\$2.8 million (see note 17(f)).

19 Policyholders' Liabilities

| Investment liabilities | $\mathbf{\$ 1 0 0 0}$ | $\$ \mathbf{0 0 0}$ |
| :--- | ---: | ---: |
| Life assurance fund | $3,188,347$ | $2,291,550$ |
|  | $\frac{29,174}{6,916}$ | $\frac{6,217,521}{2,298,466}$ |
|  | $========$ | $========$ |

20 Deferred Profit
This represents US\$7.5 million (net of commissions deferred) of the sale proceeds of the Wyndham Kingston Hotel which was financed by a second mortgage from a subsidiary. The amount is being taken to the profit and loss account over the life of the loan based on annual assessments (Note $12(\mathrm{~b})$ ).

|  | 2002 | 2001 |
| :---: | :---: | :---: |
|  | \$'000 | \$'000 |
| Authorised | 5,750,000 | 5,750,000 |
| Issued and Fully Paid Up Capital - |  |  |
| Ordinary stock units of \$1 each | 2,466,763 | 1,973,410 |

During the year, the Bank's issued share capital was increased by a bonus issue of 493,352,566 ordinary shares to rank pari passu in all respects with the existing ordinary shares. The sum of $\$ 450,000,000$ standing to the credit of the Capital Redemption Reserve Fund and the sum of $\$ 43,352,566$ standing to the credit of the Retained Earnings Account were capitalised and applied in paying up in full the bonus shares. Upon issue, the bonus shares were converted into ordinary stock units.

## Capital Reserve

Realised:
Capital distribution
Surplus on revaluation of fixed assets and investment properties
Surplus on revaluation of subsidiaries
(Goodwill)/reserve arising on consolidation Retained earnings capitalised

| The | Group | The | Bank |
| :---: | :---: | :---: | :---: |
| 2002 | 2001 | 2002 | 2001 |
| \$'000 | \$'000 | \$'000 | \$'000 |
| 151 | 151 | - | - |
| 92,991 | 92,991 | - | - |
| - | - | 312,622 | 312,622 |
| $(51,880)$ | $(69,459)$ | - | - |
| 116,500 | 66,500 | - | - |

Unrealised:
Surplus on revaluation of fixed assets and investments
Surplus on revaluation of subsidiaries Gain on translation of foreign subsidiary

| 116,960 | 68,439 | 47,904 | 47,904 |
| ---: | ---: | ---: | ---: | ---: |
| - | - | 916,081 | 392,762 |
| $\frac{146,548}{421,270}$ | $\frac{119,840}{278,462}$ | - | - |
| $1,276,607$ | $\overline{753,288}$ |  |  |

Net profit
Adjustments to net profit to arrive at net cash provided by/(used in) operating activities: Provision for loan losses, net of recoveries Depreciation
Translation gain on foreign subsidiaries
Exchange loss on credit card and cash advance securitization arrangements
Interest earned on FINSAC bonds
Interest paid on FINSAC bonds repurchase obligation
Provision for decline in value of investments
Changes in operating assets and liabilities: Amounts due to other banks and financial

$$
\begin{aligned}
& \text { mounts due to } \\
& \text { institutions }
\end{aligned}
$$

Cheques and other instruments in transit Other, net
Net cash provided by/(used in) operating activities

| 2002 | 2001 | 2002 | 2001 |
| :---: | :---: | :---: | :---: |
| \$'000 | \$'000 | \$'000 | \$'000 |
| 1,960,164 | 369,914 | 1,529,655 | 77,951 |
| $(466,977)$ | $(726,121)$ | $(469,887)$ | $(727,428)$ |
| 290,997 | 404,470 | 270,768 | 383,141 |
| 26,708 | 18,174 | - | - |
| 347,321 | - | 347,321 | - |
| - | $(3,778,494)$ | - | $(3,778,494)$ |
| - | - | - | 1,750,174 |
| 195,576 | 328,308 | 49,908 | 328,308 |
| 1,123,321 | $(1,021,950)$ | 1,121,279 | $(802,792)$ |
| 380,288 | $(596,326)$ | 292,251 | 372,340 |
| $(3,544)$ | $(2,809,933)$ | (211,083) | $(1,936,037)$ |
| 3,853,854 | $(7,811,958)$ | 2,930,212 | $(4,332,837)$ |

## 24 Banking Reserve Fund

This fund is maintained in accordance with the Banking Act 1992 which requires that a minimum of $15 \%$ of the net profits, as defined by the Act, of the Bank be transferred to the reserve fund until the amount of the fund is equal to $50 \%$ of the paid-up capital of the Bank and thereafter $10 \%$ of the said net profits until the amount of the fund is equal to the paid-up capital of the Bank.

## 25 Retained Earnings Reserve

Section 2 of the Banking Act 1992 permits the transfer of any portion of the Bank's net profit to a retained earnings reserve. This reserve constitutes a part of the capital base for the purpose of determining the maximum level of deposit liabilities and lending to customers.

The deposit liabilities of the Bank and other indebtedness for borrowed money together with all interest accrued should not exceed twenty-five times its capital base.

## 26 Risk Exposure

The tables below analyse assets and liabilities of the Group and the Bank into relevant maturity groupings based on the remaining period at balance sheet date to the contractual maturity date.

The matching and controlled mismatching of the maturities and interest rates of assets and liabilities is fundamental to the management of the Group. It is unusual for banks ever to be completely matched since business transacted is often of uncertain term and of different types. An unmatched position potentially enhances profitability, but can also increase the risk of loss.

The maturities of assets and liabilities and the ability to replace, at an acceptable cost interest-bearing liabilities as they mature, are important factors in assessing the liquidity of the Group and its exposure to changes in interest rates and exchange rates.

## (a) Liquidity risk

## Assets

Cash resources
$13,708,205$


Government of Jamaica securities and other investments

123,879
49,756
29,827

- 13,911,667
443,545

4,209,174
$1,105,566$
23,255,339
$37,736,734$ to resell for losses
ustomer liabilities on acceptances,

| guarantees, $\mathrm{Ex}-\mathrm{Im}$ Bank discount etc. 85,159 | 715,832 | 487,416 | 378,639 | 443,479 | $2,110,525$ |
| :--- | :--- | ---: | :--- | ---: | :--- | :--- |

Other assets 1,063,412 1,372,516 428,206 240,138 964,698 4,068,970
Fixed assets
Total assets
<BLIABILITIES< b>
Deposits and current accounts of customers

Promissory notes and certificates of
participation 7,904,418

Amounts due to other banks and

$$
\begin{aligned}
& \text { unts aue to otner banks } \\
& \text { financial institutions }
\end{aligned}
$$

7,904,418
$2,567,150$
617,169
400
0

951,693
512,499
400,084

$$
695,876 \quad 2,320,274
$$ course of payment

715,832 487,416 378,63
443,479 2,110,525
Liability on acceptances, guarantees, Ex-Im Bank discount etc.

85,159
Obligations under repurchase agreements

4,668,762
4,327,553
2,776,523
16,088
108,514 11,897,440
Obligations under credit card and cash advance securitization arrangements
Minority Interest in Subsidiaries
Other liabilities
Total liabilities
Net Liquidity Gap
Cumulative Liquidity Gap

| 692,739 | $4,225,429$ | 724,853 | $1,175,774$ | 526,223 | $7,345,018$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $67,125,514$ | $19,282,367$ | $8,886,286$ | $7,066,490$ | $1,774,092$ | $104,134,749$ |
| $(46,253,457)$ | $(6,631,206)$ | $(1,803,732)$ | $21,902,679$ | $43,563,474$ | $10,777,758$ |
| $(46,253,457)$ | $(52,884,663)$ | $(54,688,395)$ | $(32,785,716)$ | $10,777,758$ |  | | $(46,253,457)$ | $(6,631,206)$ | $(1,803,732)$ | $21,902,679$ | $43,563,474$ | $10,777,758$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $(46,253,457)$ | $(52,884,663)$ | $(54,688,395)$ | $(32,785,716)$ | $10,777,758$ |  |

Total assets
Total liabilities
Net Liquidity Gap
Cumulative Liquidity Gap

| Within 1 | 1 to 3 | 3 to 12 | 1 to 5 | Over 5 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Month | Months | Months | Years | Years | Total |
| 2001 | 2001 | 2001 | 2001 | 2001 | 2001 |
| \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| 20,034,801 | 8,779,454 | 11,459,128 | 21,559,971 | 42,923,429 | 104,756,783 |
| 63,820,868 | 16,031,685 | 7,575,668 | 7,177,558 | 1,085,805 | 95,691,584 |
| (43,786,067) | $(7,252,231)$ | 3,883,460 | 14,382,413 | 41,837,624 | 9,065,199 |
| (43,786,067) | $(51,038,298)$ | $(47,154,838)$ | $(32,772,425)$ | 9,065,199 |  |

## Assets

| Within 1 | 1 to 3 | 3 to 12 | 1 to 5 | Over 5 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Month | Months | Months | Years | Years | Total |
| 2002 | 2002 | 2002 | 2002 | 2002 | 2002 |
| \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |

Cash resources $13,711,340$

$$
-13,823,602
$$

Government of Jamaica securities and other investments
Securities purchased under agreements to
resell

## 1,517,968

ooans and advances less provision for losses
Customer liabilities on acceptances,

$$
\begin{aligned}
& \text { guarantees, Ex-Im Bank discount etc. } 85,159
\end{aligned}
$$

other assets 323,611
Fixed assets
Total assets

## Liabilities

Deposits and current accounts of customer
$\qquad$ 17,534,253 $\qquad$

$$
98,395 \quad 13,867
$$

| 53,274,086 | 6,115,888 | 2,806,324 | 1,198,253 | - | 63,394,551 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 686,287 | 25,251 | 512,499 | 400,084 | 695,876 | 2,319,997 |
| - | 823,566 | - | - | - | 823,566 |
| es, |  |  |  |  |  |
| 85,159 | 715,832 | 660,187 | 378,639 | 443,479 | 2,283,296 |
| ments | 4,229,737 | 146,134 | - | - | 4,375,871 |
| cash | 283,415 | 874,816 | 3,897,252 | - | 5,055,483 |
| - | - | 139,942 | - | - | 139,942 |
| 151,632 | 689,915 | 451,865 | 1,185,419 | 165,017 | 2,643,848 |
| 54,197,164 | 12,883,604 | 5,591,767 | 7,059,647 | 1,304,372 | 81,036,554 |
| $(36,662,911)$ | $(6,052,144)$ | $(616,554)$ | 15,216,285 | 38,893,082 | 10,777,758 |
| $(36,662,911)$ | $(42,715,055)$ | $(43,331,609)$ | $(28,115,324)$ | 10,777,758 |  |

[^0]customer

Amounts due to other banks and
financial institutions
Cheques and other instruments in the course of payment
Liability on acceptances, guarantees, Ex-Im Bank discount, etc.
Obligations under repurchase agreements
obligations under credit card and cash advance securifization arrangements Taxation
Other liabilities
Total liabilities
Net Liquidity Gap
Cumulative Liquidity Gap

| $3,358,983$ | 295,538 | $16,682,776$ | $32,665,233$ | $53,002,530$ |
| ---: | ---: | ---: | ---: | ---: |
| 769,555 | 241,069 | - | - | $2,528,592$ |
| 995,699 | $3,481,806$ | $4,983,386$ | $3,720,048$ | $15,077,114$ |
|  |  |  |  |  |
| 715,832 | 660,187 | 378,639 | 443,479 | $2,283,296$ |
| 892,996 | 282,746 | 231,131 | 962,709 | $2,693,193$ |
| - | - | - | $2,405,985$ | $2,405,985$ | $\begin{array}{rr}2,405,985 & 2,405,985 \\ 40,197,454 & 91,814,312\end{array}$

The Bank

| Within 1 <br> Month | 1 to 3 <br> Months | 3 to 12 <br> Months | 1 to 5 <br> Years | Over 5 <br> Years | Total |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 2001 | 2001 | 2001 | 2001 | 2001 | 2001 |
| $\$ '^{\prime} 000$ | $\$ ' 000$ | $\$ ' 000$ | $\$ '^{\prime} 000$ | $\$ ' 000$ | $\${ }^{\prime} 000$ |

Total assets
Total liabilities
Net Liquidity Gap Cumulative Liquidity Gap

| $16,805,430$ | $5,635,635$ | $5,284,689$ | $17,082,077$ | $42,843,569$ | $87,651,400$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $55,715,874$ | $10,443,470$ | $4,521,984$ | $7,149,003$ | 755,870 | $78,586,201$ |
| $(38,910,444)$ | $(4,807,835)$ | 762,705 | $9,933,074$ | $42,087,699$ | $9,065,199$ |
| $(38,910,444)$ | $(43,718,279)$ | $(42,955,574)$ | $(33,022,500)$ | $9,065,199$ |  |

$(38,910,444)(43,718,279)(42,955,574)(33,022,500) \quad 9,065,199$

## (b) Interest rate risk

The Group and the Bank are exposed to various risks associated with the effects of fluctuations in the prevailing levels of market interest rates on their financial position and cash flows. The tables below summarise the Group's and the Bank's exposure to interest rate risk. Included in the table are the Group's and the Bank's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates.

Non-


| Assets |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash resources | 7,898,604 | 139,941 | 69,758 | - | - | 5,803,364 | 13,911,667 |
| $\begin{gathered}\text { Government of Jamaica securities } \\ \text { and other investments }\end{gathered} 1,991,398 \quad 9,682,293 \quad 36,982,36513,902,636 \quad 3,874,185 \quad 317,481366,750,358$ |  |  |  |  |  |  |  |
| Securities purchased unde agreements to resell | $3,664,374$ | 5,234,059 | 1,507,468 | - | - | - | 10,405,901 |
| Loans and advances less provision |  |  |  |  |  |  |  |
| Customer liabilities on acceptances, guarantees, Ex-Im Bank discount, |  |  |  |  |  |  |  |
| Other assets | - | - | - | - | - | 4,068,970 | 4,068,970 |
| Fixed assets | - | - | - | - | - | 2,466,039 | 2,466,039 |
| Total assets | 27,942,901 | 15,061,551 | 38,633,875 | 14,611,083 | 3,896,718 | 14,766,379 | 114,912,507 |

Fixed assets

## Liabilities

Deposits and current accounts
of customers 39,780,321
Promissory notes and certificates
of participation
ounts due to other banks and financial institutions

6,186,044 2,893,010
617,169
400
$1,198,253$ 13,307,551
63,365,179
2,567,150
73,162 400,085
695,876
11,089,137
464,587
400,085

$$
2,320,274
$$

Liability on acceptances, guarantees,

$$
-\quad 951,693
$$

$$
951,693
$$ Ex-Im Bank discount, etc.

Obligations under repurchase

$$
-\quad 2,110,525 \quad 2,110,525
$$

$$
\text { agreements } 4,666,738
$$

Obligations under credit card and
cash advance securitization
arrangements
5,055,483
$4,329,576 \quad 2,776,524 \quad 124,602$

Minority interest in subsidiaries
Other liabilities
Total liabilities
Interest sensitivity gap
Cumulative interest
sensitivity gap

$(30,153,403)(32,142,966) \quad 123,44714,103,19616,105,78510,777,758$


The Group

| Within 1 | 1 to 3 | 3 to 12 | 1 to 5 | Over 5 | Non- <br> Interest |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | Months | Months | Years | Years | Bearing | Total |
| 2001 | 2001 | 2001 | 2001 | 2001 | 2001 | 2001 |
| \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| 25,438,584 | 37,234,991 | 25,814,691 | 1,766,302 | 230,780 | 14,271,435 | 104,756,783 |
| 52,833,626 | 15,032,237 | 5,393,944 | 1,544,058 | 77,581 | 20,810,138 | 95,691,584 |
| $\begin{aligned} & \text { ty } \\ & (27,395,042) \end{aligned}$ | 22,202,754 | 20,420,747 | 222,244 | 153,199 | $(6,538,703)$ | 9,065,199 |

Total liabilities
Interest sensitivity
gap
Cumulative interest
sensitivity gap $(27,395,042)(5,192,288) 15,228,45915,450,70315,603,902$ 9,065,199

| Within 1 <br> Month | 1 to 3 <br> Months | 3 to 12 Months | 1 to 5 <br> Years | Over 5 Years | Non-interest Bearing | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2002 | 2002 | 2002 | 2002 | 2002 | 2002 | 2002 |
| \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| 7,910,116 | 98,395 | 13,870 | - | - | 5,801,221 | 13,823,602 |
| 42,592 | 6,684,782 | 30,215,703 | 11,540,857 | 2,133,488 | 2,385,108 | 53,002,530 |
| 1,163,968 | 1,123,554 | 241,070 | - | - | - | 2,528,592 |
| 14,377,337 | 5,258 | 51,948 | 642,571 | - | - | 15,077,114 |
| - | - | - | - | - | 2,283,296 | 2,283,296 |
| - | - | - | - | - | 2,693,193 | 2,693,193 |
| - | - | - |  | - | 2,405,985 | 2,405,985 |
| 23,494,013 | 7,911,989 | 30,522,591 | 12,183,428 | 2,133,488 | 15,568,803 | 91,814,312 |

## Assets

Cash resources $\qquad$ securities and other investments

6,684,782
Securities purchased unde

1,123,554 241,070

- 2,528,592
agreements to resell
ns and advances less
provision for losses $14,377,337$
Customer liabilities on
acceptances, guarantees
Ex-Im Bank discount

$$
\begin{aligned}
& \text { etc. } \\
& \text { ner asset }
\end{aligned}
$$

Fixed assets
Total assets

## Liabilities

Deposits and current accounts
of customers
39,966,535

6,115,888
2,806,324
464,587
73,162
400,085
1,198,253 13,307,551 63,394,551
finane to other banks and
financial institutions 686,287
-
695,876

- 2,319,997
in the course of payment
Liability on acceptances,
guarantees, Ex-Im Bank _ _ _ _
discount, etc.

Obligations under repurchase $\begin{array}{ll}\text { agreements } & \text { - 4,229,737 146,134 }\end{array}$
Obligations under credit card and cash advance securitization

| $5,055,483$ | - | - | - | - | - | $5,055,48$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - | - | - | - | 139,942 | 139,942 |  |
| - | - | - | 165,018 | - | $2,478,830$ | $2,643,848$ |
| $45,708,305$ | $10,810,212$ | $3,025,620$ | 565,103 | $1,894,129$ | $19,033,185$ | $81,036,55$ |

## Cumulative interest

sensitivity gap

$$
(22,214,292)(25,112,515) 2,384,45614,002,78114,242,14010,777,758
$$

The Bank

## Non-

| Within 1 Month | 1 to 3 Months | $\begin{array}{r} 3 \text { to } 12 \\ \text { Months } \end{array}$ | $\begin{array}{r} 1 \text { to } 5 \\ \text { Years } \end{array}$ | Over 5 <br> Years | $\begin{array}{r} \text { Non- } \\ \text { Interest } \\ \text { Bearing } \\ \hline \end{array}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2001 | 2001 | 2001 | 2001 | 2001 | 2001 | 2001 |
| \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| 21,211,243 | 31,323,086 | 19,579,984 | 535,755 | 21 | 15,001,311 | 87,651,400 |
| 44,189,447 | 9,533,766 | 3,187,736 | 1,310,411 | 54,775 | 20,310,066 | 78,586,201 |
| $(22,978,204)$ | 21,789,320 | 16,392,248 | $(774,656)$ | $(54,754)$ | $(5,308,755)$ | 9,065,199 |
| $(22,978,204)$ | $(1,188,884)$ | 15,203,364 | 14,428,708 | 14,373,954 | 9,065,199 |  |

The tables below summarise the effective interest rate by major currencies for financial instruments of the Group and the Bank.

| The Group |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2002 |  |  |  | 2001 |  |  |  |
| J\$ | US\$ | CAN\$ | GBP | J\$ | US\$ | CAN\$ | GBP |
| \% | \% | \% | \% | \% | \% | \% | \% |
| 1.4 | 1.3 | 1.9 | 1.8 | 1.4 | 2.5 | - | 2.0 |
| 15.8 | 9.1 | - | 6.8 | 17.3 | 9.6 | - | - |
| 14.2 | 9.1 | 2.2 | 4.0 | 17.1 | 8.6 | 4.3 | 4.7 |

Loans and advances less provision for losses

## Liabilities

Deposits and current accounts of customers
Promissory notes and certificates of parti Amounts due to other banks and financial

## institutions

Obligations under repurchase agreements

## Assets

Cash resources
Securities purchased under agreements to resell Government of Jamaica securities and other investments
Loans and advances less provision for losses

## Liabilities

Deposits and current accounts of customers Amounts due to other banks and financial institutions
Obligations under repurchase agreements
$21.8 \quad 9.7 \quad 12.1 \quad-\quad 23.9 \quad 9.8 \quad 12.0$
$\begin{array}{llllllll}7.8 & 3.7 & 1.7 & 2.4 & 7.8 & 4.2 & 3.0 & 2.0\end{array}$


| - | 2.8 | - | - | - |
| ---: | ---: | ---: | ---: | ---: |

$\begin{array}{llllllll}14.5 & 8.6 & 5.0 & 5.6 & 16.5 & 8.3 & - & - \\ -\end{array}$

## (c) Foreign exchange risk

The Group and the Bank incur foreign currency risk on transactions that are denominated in a currency other than the Jamaican dollar. The main currencies giving rise to this risk are the United States dollar, Canadian dollar, British Pound and the Euro.

The Group and the Bank ensure that the net exposure is kept to an acceptable level by matching foreign assets with liabilities as far as possible.

Total foreign currency assets/(liabilities) were as follows:

## 2002

| US\$'000 | CAN\$ ${ }^{\text {2 }} 000$ | GBP'000 | EURO'000 | US\$'000 | CAN\$ '000 | GBP'000 | EURO'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 769,101 | 4,501 | 38,525 | 10,573 | 586,143 | 6,231 | 30,914 | 1,093 |
| 577,843 | 6,146 | 33,331 | 263 | $(451,510)$ | $(4,758)$ | $(30,138)$ |  |
| 191,258 | 1,645 | 5,194 | 10,310 | 134,633 | 1,473 | 776 |  |

Total assets
Total liabilities


|  | The Bank |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2002 |  |  |  | 2001 |  |  |  |  |
|  | US\$'000 CAN\$'000 |  | GBP'000 ${ }^{\text {E }}$ EURO'000 |  | US\$'000 | CAN\$'000 GBP'000 |  | EURO'000 |  |
| Total assets | 609,483 | 4,501 | 38,034 | 10,573 | 519,379 | 6,231 | 30,914 |  | 1,093 |
| Total liabilities | 441,656 | 6,063 | $(32,840)$ | 263 | $(403,626)$ | $(4,758)$ | $(30,138)$ |  | - |
|  | 167,827 | $(1,562)$ | 5,194 | 10,310 | 115,753 | 531,47 |  | 776 | 1,093 |

(d) Credit exposure

The following tables summarise the credit exposure of the Group and the Bank to businesses and government by sector:

The Group
The Group $\quad$ The Barantees

|  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Loans and acceptances | Guarantees and letters of credit | Total | Total | Loans and acceptances | Guarantees and letters of credit | Total | Total |
|  |  |  | 2002 | 2001 |  |  | 2002 | 2001 |
|  | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Agriculture, |  |  |  |  |  |  |  |  |
| fishing and mini Construction and real estate | ing 235,596 | 101,890 | 337,486 | 280,524 | 235,596 | 101,890 | 337,486 | 280,524 |
|  | and 963,149 | 673,688 | 1,636,837 | 1,083,332 | 931,712 | 846,459 | 1,778,171 | 1,224,827 |
| Distribution | 773,620 | 220,168 | 993,788 | 844,999 | 773,620 | 220,168 | 993,788 | 844,999 |
| Financial |  |  |  |  |  |  |  |  |
| institutions | 254,322 | 204,530 | 458,852 | 266,386 | 254,322 | 204,530 | 458,852 | 266,386 |
| Government and |  |  |  |  |  |  |  |  |
| public entities | 3,358,798 | 8,020 | 3,366,818 | 1,458,450 | 3,358,798 | 8,020 | 3,366,818 | 1,458,450 |
| Manufacturing | 844,237 | 522,917 | 1,367,154 | 989,064 | 839,563 | 522,917 | 1,362,480 | 989,084 |
| Transport, |  |  |  |  |  |  |  |  |


| storage and communication | 3,465,693 | - | 3,465,693 | 1,467,572 | 3,465,693 | - | 3,465,693 | 1,467,572 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Personal | 2,374,579 | 98,726 | 2,473,305 | 3,292,851 | 2,285,088 | 98,726 | 2,383,814 | 3,203,991 |
| Professional and |  |  |  |  |  |  |  |  |
| other services | 1,933,167 | 185,888 | 2,119,055 | 1,484,456 | 1,933,167 | 185,888 | 2,119,055 | 1,484,456 |
| Tourism and entertainment | 2,586,380 | 51,968 | 2,638,348 | 1,364,093 | 2,584,019 | 51,968 | 2,635,987 | 1,364,093 |
| Other | 465,508 | 42,730 | 508,238 | 224,194 | 462,716 | 42,730 | 505,446 | 234,772 |
| Total | 17,255,049 | 2,110,525 | 19,365,574 | 12,755,921 | 17,124,294 | 2,283,296 | 19,407,590 | 12,819,154 |
| Total provision | (2,056,002) | - | $(2,056,002)$ | $(2,658,574)$ | $(2,047,180)$ | - | $(2,047,180)$ | $(2,652,662)$ |
| Net | 15,199,047 | 2,110,525 | 17,309,572 | 10,097,347 | 15,077,114 | 2,283,296 | 17,360,410 | 10,166,492 |

## 27 Fair Values of Financial Instruments

Fair value amounts represent estimates of the consideration that would currently be agreed upon between knowledgeable, willing parties who are under no compulsion to act and is best evidenced by a quoted market price, if one exists. Many of the Group's financial instruments lack an available trading market. Therefore, these instruments have been valued using present value or other valuation techniques and may not necessarily be indicative of the amounts realizable in an immediate settlement of the instruments. In addition, the calculation of estimated fair value is based on market conditions at a specific point in time and may not be reflective of future fair values.

The following tables set out the fair values of on-balance sheet financial instruments of the Group and the Bank using the valuation methods and assumptions described below. The fai values disclosed do not reflect the value of assets and liabilities that are not considered financial instruments, such as land, buildings and equipment.

Fair values were estimated as follows:
The fair values of cash resources, other assets, cheques and other instruments in transit, acceptances, guarantees and letters of credit, securities sold under repurchase agreements and other liabilities are assumed to approximate their carrying values, due to their shortterm nature.

The fair value of investments is assumed to be equal to the estimated market value of investments provided in the following tables. These values are based on quoted market
prices, when available; when not available other valuation techniques are used.

The estimated fair value of loans reflects changes in the general level of interest rates that have occurred since the loans were originated. The particular valuation methods used are as follows:
(i) For floating rate loans, fair value is assumed to be equal to book value as the interest rates on these loans automatically reprice to market.
(ii)For match funded loans the fair value is assumed to be equal to their carrying value, as gains and losses offset each other.
(iii)For all other loans, fair value is ascertained by discounting the expected future cash flows of these loans at current market rates for loans with similar terms and risks.

The fair values of deposits which are payable on demand or notice are assumed to be equal to their carrying values. Fair values of fixed rate deposits with a remaining term to maturity exceeding six months or term deposits payable within six months are determined by discounting the contractual cash flows, using market interest rates currently offered for deposits with similar terms and risks.

## Financial Assets

Cash resources
Government of Jamaica securities and other investments
Securities purchased under agreements to resell Loans and advances less provision for losses Customer liabilities on acceptances, guarantees Ex-Im Bank discount, etc.
Other assets

## Financial Liabilities

Deposits and current accounts of customers

| Carrying Value | $\begin{gathered} \text { Fair } \\ \text { Value } \end{gathered}$ | Carrying Value | Fair Value |
| :---: | :---: | :---: | :---: |
| 2002 | 2002 | 2001 | 2001 |
| \$'000 | \$'000 | \$'000 | \$'000 |
| 13,911,667 | 13,911,667 | 14,262,014 | 14,262,014 |
| 66,750,358 | 67,932,186 | 65,268,554 | 65,870,984 |
| 10,405,901 | 10,405,901 | 8,613,235 | 8,613,235 |
| 15,199,047 | 15,199,047 | 8,279,420 | 8,279,420 |
| 2,110,525 | 2,110,525 | 1,817,927 | 1,817,927 |
| 4,068,970 | 4,068,970 | 4,988,256 | 4,988,256 |
| 63,365,179 | 63,365,179 | 58,351,974 | 58,351,97 |

Promissory notes and certificates of participation Amounts due to other banks and financial institutions Liability on acceptances, guarantees, Ex-Im Bank discount, etc.
Obligations under repurchase agreements
Obligations under credit card and cash advance securitization arrangements
Cheques and other instruments in the course of payment
Policyholders' liabilities
Other liabilities

## Financial Assets

Cash resources
Government of Jamaica securities and other investments
Securities purchased under agreements to resell
Loans and advances less provision for losses
Customer liabilities on acceptances, quarantees, Ex-Im Bank discount, etc
Other assets

## Financial Liabilities

Deposits and current accounts of customers
Amounts due to other banks and financial institutions Cheques and other instruments in the course of payment
Liability on acceptances, guarantees, Ex-Im Bank discount, etc
Obligations under repurchase agreement
Obligations under credit card and cash advance securitization arrangements

| $11,089,137$ | $11,089,137$ | $10,692,790$ | $10,692,790$ |
| ---: | ---: | ---: | ---: |
| $2,320,274$ | $2,320,274$ | $1,196,953$ | $1,196,953$ |
|  |  |  |  |
| $2,110,525$ | $2,110,525$ | $1,817,927$ | $1,817,927$ |
| $11,897,440$ | $11,897,440$ | $11,227,707$ | $11,227,707$ |
| $5,055,483$ | $5,055,483$ | $4,105,026$ | $4,105,026$ |
|  |  |  |  |
| 951,693 | 951,693 | 812,905 | 812,905 |
| $3,217,521$ | $3,217,521$ | $2,298,466$ | $2,298,466$ |
| $3,617,299$ | $3,617,299$ | $4,723,280$ | $4,723,280$ |


| $\begin{gathered} \text { Carrying } \\ \text { Value } \end{gathered}$ | $\begin{gathered} \text { Fair } \\ \text { Value } \end{gathered}$ | Carrying Value | $\begin{aligned} & \text { Fair } \\ & \text { Value } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| 2002 | 2002 | 2001 | 2001 |
| \$'000 | \$'000 | \$'000 | \$'000 |
| 13,823,602 | 13,823,602 | 14,104,736 | 14,104,736 |
| 50,617,422 | 51,498,666 | 52,455,163 | 53,114,987 |
| 2,528,592 | 2,528,592 | 4,127,391 | 4,127,391 |
| 15,077,114 | 15,077,114 | 8,155,989 | 8,155,989 |
| 2,283,296 | 2,283,296 | 2,010,503 | 2,010,503 |
| 2,693,193 | 2,693,193 | 3,624,686 | 3,624,686 |
| 63,394,551 | 63,394,551 | 58,242,684 | 58,242,684 |
| 2,319,997 | 2,319,997 | 1,198,718 | 1,198,718 |
| 823,566 | 823,566 | 772,729 | 772,729 |
| 2,283,296 | 2,283,296 | 2,010,503 | 2,010,503 |
| 4,375,871 | 4,375,871 | 8,330,174 | 8,330,174 |
| 5,055,483 | 5,055,483 | 4,105,026 | 4,105,026 |

## 28 Banking Act

At 30 September 2002 and 30 September 2001:
The Bank was in breach of Section $13(1)(d)$ of the Banking Act. This section deals with
unsecured lending to connected persons. These lendings represent approximately $0.2 \%$ (2001

- $0.3 \%$ ) of the Bank's loans and advances.

29 Related Party Transactions and Balances
Included in these financial statements are transactions and balances with related parties as follows.

Loans and advances
Deposit liabilities
Obligations under repurchase agreements Obligations under finance leases Interest and other income earned Interest expense

| The Group |  | The Bank |  |
| :---: | :---: | :---: | :---: |
| 2002 | 2001 | 2002 | 2001 |
| \$'000 | \$'000 | \$'000 | \$'000 |
| 109,585 | 861,763 | 109,585 | 861,763 |
| 223,947 | 1,576,899 | 354,328 | 1,576,899 |
| - | - | 3,658,000 | 7,522,005 |
| - | 60,329 | 59,838 | 108,354 |
| 30,358 | 35,328 | 276,806 | 97,356 |
| 6,985 | 105,714 | 1,007,567 | 1,774,492 |

30 Capital Commitments

| The Group and The Bank |  |
| ---: | ---: |
| 2002 | 2001 |
| $\$ ' 000$ | $\$ ' 000$ |

Capital expenditure authorised but not contracted for 663,876 330,389 Capital expenditure authorised and contracted for 22,761

31 Funds under Management and Held in Trust
At 30 September 2002, a subsidiary had funds under management and funds held in trust amounting to $\$ 12.8$ billion (2001 - \$11.1 billion).

## 32 Retirement Plans

The Bank operates two pension schemes covering permanent employees as follows:

| employees | as |
| ---: | ---: |
| NCB Stallows: |  |
| Pension | NCB 1986 |
| Fund(1999) | Fund |
| $\$ ' 000$ | $\$ 1000$ |
| 75,682 | - |
| 78,095 | - |
| 396,762 | $6,267,522$ |
| 2,407 | 1,557 |
| $=======$ | $======$ |

Employer's contributions for year
Employees' contributions for year Total assets
Number of persons in fund

## NCB 1986

## ' 000

,267,522
1,557

## (a) NCB 1986 Fund

This defined benefit pension plan comprises the following pension funds which have been merged:

- National Commercial Bank Jamaica Staff Non-Contributory Pension Fund (NCB 1975 Fund)
- National Commercial Bank Jamaica Staff Pension Fund 1986 (NCB 1986 Fund)
- Mutual Security Bank Superannuation Scheme (MSB Fund)
- Computer Service and Programming Limited Pension Fund (CSP Fund)

The trustees of the NCB 1975 Fund, the NCB 1986 Fund and the MSB Fund approved the merger of these funds into the NCB 1986 Fund as at 1 October 1999. The members of the CSP Fund approved the merger with the NCB 1986 Fund as at 1 March 2001.

Members of all merged funds will receive pension benefits from the NCB 1986 Fund in respect of service up to the date of merger. Members' accrued rights under each of the funds as at the date of merger, are fully preserved in the NCB 1986 Fund. This Fund is closed to new members.

The last actuarial valuation of the NCB 1986 Fund as at 30 September 2001 indicated that it was adequately funded.

## (b) NCB Staff Pension Fund (1999)

This defined contribution pension plan was established on 1 October 1999 and covers all
permanent employees of the Bank. Employees must make a basic contribution of $5 \%$ of pensionable salary and may also make voluntary contributions of no more than 5\% while, the Bank contributes 5\%

Certain other subsidiaries have their own retirement plans, all of which are adequately funded in respect of past service benefits.


[^0]:    $(36,662,911)(42,715,055)(43,331,609)(28,115,324) 10,777,758$

