## THE GLEANER COMPANY LIMITED

CONSOLIDATED TWELVE MONTHS FINANCIAL REPORT
DECEMBER 31, 2001

|  | $\begin{gathered} 2001 \\ \$(000) \end{gathered}$ | $\begin{gathered} 2000 \\ \$(000) \end{gathered}$ |
| :---: | :---: | :---: |
| Revenue | 2,010,456 | 1,744,545 |
| Cost of sales | $(1,117,672)$ | $(996,596)$ |
| Gross profit | 892,784 | 747,949 |
| Other operating income | $\begin{array}{r} 152,796 \\ \hline 1.045,580 \end{array}$ | $\frac{147,255}{895.204}$ |
| Distribution costs | $(292,926)$ | $(256,634)$ |
| Administration expenses | $(318,219)$ | $(249,239)$ |
| Other operating expenses | $(180,785)$ | $(163,010)$ |
|  | $(791,930)$ | $(668,883)$ |
| Profit from operations | 253,650 | 226,321 |
| Finance cost | $(33,238)$ | $(17,528)$ |
| Share of (Ioss)/profit in associated companies | $\begin{aligned} & (1,009) \\ & 12,435 \end{aligned}$ | $\begin{array}{r} 3,301 \\ 43,291 \\ \hline \end{array}$ |
| Exceptional items | 231,838 | 255,385 |
| Profit before taxation | $(62,314)$ | $(66,247)$ |
| Taxation | 169,254 | 189,138 |

## Profit attributable to stockholders

 of parent company$\left.\begin{array}{rr}170,687 \\ =========\end{array} \quad \begin{array}{r}189,138 \\ =========\end{array}\right)$

## Consolidated Balance Sheet

## December 31, 2001

## Non-current assets

Property, plant and equipment
Long-term receivables
Investments

## Current assets

Cash resources
Trade and other receivables

| 2001 | 2000 | 2001 | 2000 |
| :---: | :---: | :---: | :---: |
| \$(000) | \$(000) | \$(000) | \$(000) |
| 349,997 | 349,752 | 293,230 | 306,168 |
| 7,689 | 8,101* | 340 | 1,112 |
| 92,443 | 66,739 | 10,406 | 60,821 |
| 450,121 | 417,700 | 397,630 | 368,101 |
| 359,485 | 371,147 | 337,318 | 350,052 |
| 395,537 | 296,071* | 368,065 | 309,741 |

Prepaymerrs
Inventories and Goods in-transit
Securities purchased under
agreement for resale

## Current liabilities

Bank overdraft
Trade and other payables
Taxation
Current Portion of long-term
liabilities
Deferred income

## Working capital <br> Net assets

## Financed by:

Stockholders' Equity
Share capital
Capital reserve
Retained profits

## Non-current Liabilities

Minority interest
Long-term liabilities
Deferred taxation

| 12,441 | 6,745 | 11,762 | 6,235 |
| :---: | :---: | :---: | :---: |
| 203,830 | 148,036 | 47,228 | 32,938 |
| 185,150 | 238,766 | 137,960 | 146,306 |
| 1,156,443 | 1,067,057 | 902,333 | 845,272 |
| 1,972 | 1,081 | - | 1,081 |
| 282,258 | 280,651 | 215,349 | 198,758 |
| 11,712 | 35,284 | 10,600 | 24,434 |
| 7,640 | 8,917 | 7,640 | 8,917 |
| 4,790 | 3,827 | - | - |
| 308,372 | 329,760 | 233,589 | 233,190 |
| 848,071 | 737,897 | 668,744 | 612,082 |
| 1,298,200 | 1,155,597 | 1,066,374 | 980,183 |


| 427,04 |
| ---: |
| 241,13 |
| 58,14 |
| $\mathbf{1 , 2 5 1 , 3 2}$ |

15,317
18,203
$\begin{array}{r}13,360 \\ \hline 46,880 \\ \hline\end{array}$

1,298,200
$=======$
349,397

349,397
200,316
$\begin{array}{r}403,872 \\ \hline 953,585 \\ \hline\end{array}$

980,183
*Restated to conform with 2001 presentation

## GROUP STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

Year ended December 31, 2001

Balances at December 31, 1999
Net profit for the year
Issue of bonus shares
Appropriation in respect of bonus shares issued in subsidiaries
Appropriation in respect of capital distribution
Dividends paid (gross)
Gain of disposal of fixed assets transferred
Currency translation difference on foreign subsidiaries

| Share | Capital | Retained |  |
| :---: | :---: | :---: | :---: |
| Capital | Reserves | Profits | Total |
| \$(000) | \$(000) | \$(000) | \$(000) |
| 262,048 | 210,275 | 506,968 | 979,291 |
|  | - | 189,138 | 189,138 |
| 87,349 | - | $(87,349)$ | - |
| - | 17,940 | $(17,940)$ | - |
| - | $(20,964)$ | 20,964 | - |
| - | - | $(39,307)$ | $(39,307)$ |
| - | 43,136 | $(43,136)$ | - |
| - | (123) | - | (123) |
| - | 1,200 | 1,200 | - |
| 349,397 | 251,464 | 528,118 | 1,128,999 |
|  |  | 170,687 | 170,687 |
| 77,644 | - | $(77,644)$ | - |
| - | 14,486 | $(14,486)$ | - |
| - | $(38,434)$ | 38,434 |  |
| - | - | $(48,916)$ | $(48,916)$ |
| - | 12,216 | $(12,216)$ | - |

Adjustrnent arising on consolidation
of subsidiary company
Adjustment on arising on the change of an associated company to a subsidiary
Prior year adjustment by subsidiary company
Currency translation difference on
foreign subsidiaries
Balances at December 31, 2001

Retained in the financlal statements of.
The Company
Subsidiary Companies
Associated Companies
Balances at December 31, 2001

The Company
Subsidiary Companies
Associated Companies
Balances at December 31, 2001

| - | $(1,297)$ | - | $(1,297)$ |
| :---: | :---: | :---: | :---: |
| - |  | (851) | (851) |
| - | 472 |  | 472 |
| 427,041 | 241,133 | 585,146 | 1,251,320 |
| 427,041 | 173,765 | 437,269 | 1,038,075 |
| - | 65,950 | 142,213 | 208,163 |
| - | 1,418 | 3,664 | 5,082 |
| 427,041 | 241,133 | 583,146 | 1,251,320 |
| 349,397 | 200,316 | 403,872 | 953,585 |
| - | 46,963 | 119,612 | 166,575 |
| - | 4,185 | 4,654 | 8,839 |
| 349,397 | 251,464 | 583,146 | 1,251,320 |

## GROUP STATEMENT OF CASH FLOWS

## Year ended December 31, 2001

## CASH FLOWS FROM OPERATING ACTIVITIES

Profit attributable to stockholders
Adjustments to reconcile profit to net cash provided by operating activities:
Depreciation

| $\mathbf{2 0 0 1}$ | $\mathbf{2 0 0 0}$ |
| ---: | ---: |
| $\mathbf{\$ ( 0 0 0 )}$ | $\$(000)$ |
| 170,687 | 189,138 |
|  |  |
| 58,923 | 53,721 |
| 155 | 655 |
| 990 | $(2,032)$ |
| $(12,435)$ | $(43,291)$ |
| 1,163 | - |
| 219,483 | 198,200 |
|  |  |
| $(99,466)$ | $(33,157)$ |
| $(5,696)$ | $(1,666)$ |
| $(55,794)$ | $(18,858)$ |
| 53,616 | 44,032 |
|  |  |
| 1,607 | 82,151 |
| $(23,572)$ | 4,723 |
| 963 | $(205)$ |
| 91,141 | $\underline{275,220}$ |

CASH FLOWS FROM INVESTING ACTIVITIES
Exchange gain on investments and fixed assets
Addition to fixed assets
(277)
(179)

Adjustmnet to fixed assets relating to the acquisition
of Independent Radio Company Limited
$(46,650)$
$(58,149)$

Proceeds from disposal of fixed assets
$(15,077)$
46,247

| Investments | $(26,144)$ | $(40,678)$ |
| :---: | :---: | :---: |
| Minority interest | 14,154 | - |
| Net cash used by investing activities | (58,723) | (52,759) |
| CASH FLOWS FROM FINANCING ACTIVITIES |  |  |
| Bank Overdraft | 891 | (672) |
| Long-term receivable | 412 | $(7,557)$ * |
| Long-term liabilities | 3,533 | $(1,957)$ |
| Dividends paid | $(48,916)$ | $(39,307)$ |
| Net cash used by financing activities | $(44,080)$ | (49,493) |
| Net/(decrease)/increase in cash resources | $(11,662)$ | 172,968 |
| Cash resources at the beginning of the year | 371,147 | 198,179 |
| Cash resources at end of the year | 359,485 | 371,147 |

Investments
Minority interest

CASH FLOWS FROM FINANCING ACTIVITIES
Bank Overdraft
zong-term receivable
Long-term liabilities
Dividends paid

Net/(decrease)/increase in cash resources
Cash resources at the beginning of the year
*Restated to conform with 2001 presentation

## Notes to the Annual Financial Report

We hereby present the Report of the Group for the twelve month ended December 31, 2001.

1 The Group Financial Accounts for the twelve months ended December 11, 2001, show, before taxation but after exceptional items, a profit of approximately $\$ 232 \mathrm{M}$ with a profit of approximately $\$ 255 \mathrm{M}$ for the same period for 2000 .

2 The Group Profit., after taxation, for the twelve months of 2001 approximately 169 M compared with a profit of approximately $\$ 189 \mathrm{M}$ for the same period for 2000.

3 In comparing the profits for the twelve months period ending December 11, 2001, with those of the previous year, the following facts should be considered:
(a) The profit from operations in 2001 was adversely affected by a Substantial increase in the cost of newsprint particularly in the first part of the year over the previous year. The price fell later in the year.
(b) The twelve months for the year 2000 included exceptional items of $\$ 45.2 \mathrm{M}$ arising frorn sale of fixed assets. For the comparable period for 2001 , the exceptional items amounted to \$12M.

4 There were no significant changes to the Group's operations for the period under review (see, however, note 9).

5 The Group Financial Acounts for the twelve months ended December 31, 2001, include the Company's ten (2000: nine) subsidiaries - Associated Enterprise Limited, Popular Printers Limited, Sangster's Book Store Limited, The Book Shop Limited, The Gleaner Online limited, Selectco Publications Limited, Independent Radio Company Limited (see note 9) and overseas subsidiaries. The Gleaner Company
(NA) Limited, The Gleaner Company (NA) lncorporated. The Gleaner Company
(UK) Limited.
6 The revenue represents sale by the Group before commission payable but excluding returns

7 The calculations of earnings for 2001 and 2000 (after taxation) per stock unit are arrive at by dividing profit after taxation by $854,082,186$ stock unit which is the number of stock unit issuec at December 31, 2001.

8 The samee accountitig policies and methods of computation are followed as those used for the Dccember 31, 2000 audited financial statements.

9 Independent Radio Company Limited changed from a 47\% (associated company to a subsidiary on February 28, 2001. The company's accounts have been appropriately included in the Group's consolidated Profit and Loss Account and Balance Sheet for the Year.

Dividends
An interim capital distribution of 5 cents per stock unit (less transfer tax 7 1/2\%) was paid on

March 31, 2001, to sharehoders on record at close of business on February 23, 2001.
A second intrim capital distribution of 2.0 cents per stock unit (less transfer tax of $71 / 2 \%$ ) and ordinary capital dividend of 1.5 cents per stock unit less income tax was paid on August 14, 2001 to shareholders on record at the close of business on JuIy 27, 2001.

## Bonus Issue

An Extraordinary General Meeting was held on December 13, 2001 for the issue of 2 bonus shares for every 9 stock units held by stockholders at the close of business on the 28th day of December 2001

## Libel Cases

The company's lawyer have advised that they are of the opinion that the provision in the company's accounts is a reasonable provision for the purpose of coverting all reasonable and probable judgements and the costs for existing libel actons against the Company.

