Caribebean Cement Company Limited

The Directors of Caribbean Cement Company Limited report the Consolidated Unaudited Results for the three months ended $31^{\rm st}$ March 2001.

DIRECTORS' STATEMENT:

In June 2000, the first shipment of *dumped* cement was imported into Jamaica directly from Thailand.

In order to protect the company's market share, and to secure the long term viability of Caribbean Cement Company, immediately an application was made to the Anti-Dumping and Subsidies Commission for the imposition of antidumping duties to be applied to the "dumped cement" under the Customs Duties dumping and Subsidies Act 1999.

REVENUE

While awaiting an outcome of the investigation by the Commission, the company, in order to preserve its market share, was forced to implement price-discounting strategy to the trade. This high cost strategy had the effect of containing our market share loss to 18% in an expanding cement market. Consequently, the reduction in sales volumes and discounted prices resulted in a decline of first quarter revenue by \$113 Million or 12.9% against the corresponding period last year.

We wish to emphasise that consequential upon this loss of sales and market share, the company only operated one of the two grinding mills to satisfy our reduced demand. This reduction in plant activity has severe implications for employment.

PROFIT

Operating profit reduced from 23.5% of sales during the first quarter of 2000 to 13.1% in first quarter 2001 as a result of:

- > Revenue decline (as noted above)
- > Cost increases due to:
- a) Unprecedented escalation in energy prices

b) Currency devaluation

COSTS

We continue to improve our plant efficiency and labour productivity. However, these improvements have been and are being eroded by circumstances outside of our control, for example, high-energy prices and the depreciation of the Jamaican Currency.

Historically, these costs were recovered by price adjustments, but due to the existence of "dumped cement" in the market, which constitutes an "unfair trading practice", Caribbean Cement Company had no alternative but to absorb these cost increases. This obviously cannot continue.

NET PROFIT

Group net profit after taxation declined by \$69.7 Million or 55% from the same period last year, which has resulted from the issues facing the company already elaborated upon.

OUTLOOK

Due to reduced sales volumes, high cement stocks and given the timing of the final determination from the Anti-Dumpmg Comnussion, the opportunity is being taken to carry out maintenance work on various plant and equipment.

The Board therefore does not expect any significant improvement in the results of the company until the third quarter.

On March 14, 2001 the Anti-Dumping Commission, after their evaluation, ruled that the cement exported from Thailand constituted "dumping" and that this "dumping! is injuring Caribbean Cement Company. As a result, the AntiDumping Commission imposed preliminary duties of 170% :on all future imports of Thailand cement. Your Board is confident that the final determination expected on June 11, 2001 will concur with the Commission's preliminary ruling.

The Directors Of The Caribbean Cement Company Limited Report
The Consolidated Unaudited Results

For The Three Months Ended 31 at March, 2001

CONSOLIDATED BALANCE SHEET J\$'000		UNAUDITED THREE MTH JAN TO MAR 2001	UNAUDITED THREE MTHS JAN TO MAR 2000	AUDITED YEAR JAN TO DEC. 2000
OPERATING PROFIT 99,389 205,048 419,421 Finance Cost. Net (23,522) (21,083) (158,381) Exceptional Item - - - 154,105 Profit BeforeTaxation 75,847 183,965 415,146 Taxation (19,194) (57,634) (55,535) GROUP NET PROFIT AFTER TAXATION 56,653 126,331 359,611 Earnings per ordinary stock unit 7 15 42 Operating Profit/Revenue Ratio 13.08% 23.49% 13.08% CONSOLIDATED BALANCE SHEET UNAUDITED UNAUDITED UNAUDITED AUDITED AUDITED AUDITED 30.03.2000 31.12.2000 Non-Current Assets 2,472,017 2,462,559 2,504,911 Current Assets 911,758 636,907 921,728 Current Liabilities (1,581,626) (1,273,563) (1,647,484) Non-Current Llobfittles (173,796) (329,775) (179,011) Total Net Assets 1,628,353 1,496,128 1,600,144	SALES (CEMENT TONNES)	158,875	167,807	603,962
Finance Cost. Net Exceptional Item (23,522) (21,083) (158,381) Exceptional Item (23,522) (21,083) (158,381) Exceptional Item (23,522) (21,083) (158,381) Frofit BeforeTaxation 75,847 183,965 415,146 Taxation (19,194) (57,634) (55,535) GROUP NET PROFIT AFTER TAXATION 56,653 126,331 359,611 Earnings per ordinary stock unit Cents - Basic & Diluted 77 15 42 Operating Profit/Revenue Ratio 13.08% 23.49% 13.08% CONSOLIDATED BALANCE SHEET Non-Current Assets 2,472,017 2,462,559 2,504,911 Current Assets 2,472,017 2,462,559 2,504,911 Current Liabilities (1,581,626) (1,273,563) (1,647,484) Non-Current Llobfittles (1,581,626) (1,273,7563) (1,647,484) Non-Current Llobfittles (1,73,796) (329,775) (179,011) Total Net Assets 1,628,353 1,496,128 1,600,144 Share Capital 425,669 455,569 425,569	REVENUE			
Profit BeforeTaxation			•	
Profit BeforeTaxation 75,847 183,965 415,146 Taxation (19,194) (57,634) (55,535) GROUP NET PROFIT AFTER TAXATION 56,653 126,331 359,611 Earnings per ordinary stock unit Cents - Basic & Diluted 7 15 42 Operating Profit/Revenue Ratio 13.08% 23.49% 13.08% CONSOLIDATED BALANCE SHEET Sylvoo Jslvoo Jslvoo Jslvoo Jslvoo Jslvoo UNAUDITED UNAUDITED UNAUDITED 30.03.2001 30.03.2000 31.12.2000 Non-Current Assets 2,472,017 2,462,559 2,504,911 Current Assets 911,758 636,907 921,728 Current Liabilities (1,581,626) (1,273,563) (1,647,484) Non-Current Llobfittles (1,73,796) (329,775) (179,011) Total Net Assets 1,628,353 1,496,128 1,600,144 Share Capital 425,669 455,569 425,569		(23,522)	(21,083)	
Taxation GROUP NET PROFIT AFTER TAXATION Earnings per ordinary stock unit Cents - Basic & Diluted Operating Profit/Revenue Ratio CONSOLIDATED BALANCE SHEET Ty'000 UNAUDITED UNAUDITED 30.03.2001 Non-Current Assets Current Liabilities One-Current Liabilities Non-Current Llobfittles Total Net Assets Share Capital (19,194) (57,634) (55,535) (56,653 126,331 359,611 329,7611 329,7612 329,775) (179,011) 329,775 (179,011)	Exceptional Item		-	154,105
Taxation GROUP NET PROFIT AFTER TAXATION Earnings per ordinary stock unit Cents - Basic & Diluted Operating Profit/Revenue Ratio CONSOLIDATED BALANCE SHEET Ty'000 UNAUDITED UNAUDITED UNAUDITED 30.03.2001 Non-Current Assets Current Liabilities Current Liabilities Non-Current Llobfittles Total Net Assets Share Capital (19,194) (57,634) (55,535) (56,653 126,331 359,611 329,761 42 A 2 A 2 A 2 A 2 A 2 A 2 A 2	Profit BeforeTaxation	75 , 847	183,965	415,146
Earnings per ordinary stock unit Cents - Basic & Diluted Operating Profit/Revenue Ratio Total Net Assets Current Liabilities Non-Current Llobfittles Cents - Basic & Diluted Total Net Assets To	Taxation	(19,194)	(57 , 634)	
Cents - Basic & Diluted 7 15 42 Operating Profit/Revenue Ratio 13.08% 23.49% 13.08% CONSOLIDATED BALANCE SHEET J\$'000 J\$'000 J\$'000 UNAUDITED AUDITED 30.03.2001 30.03.2000 31.12.2000 Non-Current Assets 2,472,017 2,462,559 2,504,911 Current Assets 911,758 636,907 921,728 Current Liabilities (1,581,626) (1,273,563) (1,647,484) Non-Current Llobfittles (173,796) (329,775) (179,011) Total Net Assets 1,628,353 1,496,128 1,600,144 Share Capital 425,669 455,569 425,569	GROUP NET PROFIT AFTER TAXATION	56,653	126,331	359,611
Operating Profit/Revenue Ratio 13.08% 23.49% 13.08% CONSOLIDATED BALANCE SHEET J\$'000				
CONSOLIDATED BALANCE SHEET J\$'000		7	15	42
J\$'000	Operating Profit/Revenue Ratio	13.08%	23.49%	13.08%
UNAUDITED UNAUDITED AUDITED 30.03.2001 30.03.2000 31.12.2000 Non-Current Assets 2,472,017 2,462,559 2,504,911 Current Assets 911,758 636,907 921,728 Current Liabilities (1,581,626) (1,273,563) (1,647,484) Non-Current Llobfittles (173,796) (329,775) (179,011) Total Net Assets 1,628,353 1,496,128 1,600,144 Share Capital 425,669 455,569 425,569	CONSOLIDATED BALANCE SHEET			
UNAUDITED UNAUDITED AUDITED 30.03.2001 30.03.2000 31.12.2000 Non-Current Assets 2,472,017 2,462,559 2,504,911 Current Assets 911,758 636,907 921,728 Current Liabilities (1,581,626) (1,273,563) (1,647,484) Non-Current Llobfittles (173,796) (329,775) (179,011) Total Net Assets 1,628,353 1,496,128 1,600,144 Share Capital 425,669 455,569 425,569		J\$'000	J\$ ' 000	J\$ ' 000
Non-Current Assets 2,472,017 2,462,559 2,504,911 Current Assets 911,758 636,907 921,728 Current Liabilities (1,581,626) (1,273,563) (1,647,484) Non-Current Llobfittles (173,796) (329,775) (179,011) Total Net Assets 1,628,353 1,496,128 1,600,144 Share Capital 425,669 455,569 425,569				
Current Assets 911,758 636,907 921,728 Current Liabilities (1,581,626) (1,273,563) (1,647,484) Non-Current Llobfittles (173,796) (329,775) (179,011) Total Net Assets 1,628,353 1,496,128 1,600,144 Share Capital 425,669 455,569 425,569		30.03.2001	30.03.2000	31.12.2000
Current Assets 911,758 636,907 921,728 Current Liabilities (1,581,626) (1,273,563) (1,647,484) Non-Current Llobfittles (173,796) (329,775) (179,011) Total Net Assets 1,628,353 1,496,128 1,600,144 Share Capital 425,669 455,569 425,569	Non-Current Assets	2,472,017	2,462,559	2,504,911
Non-Current Llobfittles (173,796) (329,775) (179,011) Total Net Assets 1,628,353 1,496,128 1,600,144 Share Capital 425,669 455,569 425,569	Current Assets			
Total Net Assets 1,628,353 1,496,128 1,600,144 Share Capital 425,669 455,569 425,569	Current Liabilities	(1,581,626)	(1,273,563)	
Total Net Assets 1,628,353 1,496,128 1,600,144 Share Capital 425,669 455,569 425,569	Non-Current Llobfittles			
· · · · · · · · · · · · · · · · · · ·	Total Net Assets		1,496,128	
· · · · · · · · · · · · · · · · · · ·	Share Capital	425,669	455,569	425,569
		247,052	·	190,399

Shareholders' Equity Deferred Gain	672,621 956,732	425,246 1,070,882	615,968 984,176
Group Equity	1,629,353	1,496,128	1,600,144
CONSOLIDATED CASH FLOW STATEMENT			
	J\$ ' 000	J\$' 000	J\$' 000
	UNAUDITED	UNAUDITED	AUDITED
	THREE MTH	THREE MTHS	YEAR
	ENDED	ENDED	ENDED
Group Net Profit after taxation	56,653	126,331	359,610
Adjustment for non-cash items	34,128	72,411	(33,880)
	90,781	198,742	325,730
Change in working capital	(58,724)	(252,410)	(319,219)
Net cash (Used In)/generated by operating activities	32,057	(53,668)	6,511
Net cash (Used in)/Provided by investing activities	(30,278)	(8,799)	(180, 826)
Net cash generated by financing activities	111,572	(5,364)	(69,242)
(Decrease)/Increase In cash and short term funds	113,351	(67,831)	(243,557)
Cash and short term funds - beginning of period	(82 , 846)	160,711	160,711
Cash and short term funds - end of period	30,505	92,880	(82,846)
CONSOUDATED STATEMENT OF CHANGE IN EQUITY			

CONSOUDATED STATEMENT OF CHANGE IN EQUITY

	Share Capital	Share Premium	Revaluation Reserve	Realised Capital Gain (Accumulated (Losses)	Stockholders' Equity
Three months ended 31 March 2001							
Balance at 1 January 2001 Not Profit for the throo months	425 , 569	1,383,288	780,042	,	(17,757)	(2,089,770) 56,653	615,968 56,653
Transfer of reallsed gain Amortisation for the Period			(15,821	28,444) 15,821		(28,444)	0

Balance at 31 March 2001	425,569	1,383,268	764,221	150,437	(17,757)	(2,033,117)	672,621
Three months ended 31 March 2000							
Balance at 1 January 2000	425,569	1,383,268	843,325	91	(17,151)	(2,335,581)	298,915
Net Profit for the three months				20 460		126,331	126,331
Transfer of realised gain Amortisation for the period			(15,821)	28,468 15,821		(28,468)	0
Balance at 31 March 2000	425,569	1,383,268	827,504	44,380	(17,151)	(2,237,718)	425,246
Year ended 31 December 2000							
Balance at 1 January 2000 Net Profit for the year	425,569	1,383,208	843,325	91	(17,757)	(2,335,581) 359,610	298,915 359,610
Transfer of realised gain				113,799		(113,799)	0
Amortisation for the year			(63 , 283)	63,283			0
Transfer to profit and loss account				(42,557)		42 , 557	0
Proposed Dividends						(42 , 557)	(42,557)
Balance at 31 December 2000	425,569	1,383,268	780,042	134,616	(17,757)	(2,089,770)	615,968