# Notes to the Financial Statements

# 31 December 2000

## 1. Principal Activities

The parent company and its subsidiaries are incorporated under the Laws of Jamaica. The group's principal activities are the manufacture and sale of cement and the winning and sale of gypsum.

During April 1999, Trinidad Cement Limited (TCL) a company incorporated under the Laws of Trinidad and Tobago, acquired the stock units held by the Government of Jamaica in Caribbean Cement Company Limited (CCCL). This acquisition, in addition to the stock units previously held and from a subsequent rights issue in July 1999 (note 25) resulted in TCL and a wholly owned subsidiary (TCL Nevis Limited), acquiring 74.1% of the issued stock units of CCCL at 31 December 1999.

## 2. Significant Accounting Policies

## a) Basis of preparation

These financial statements have been prepared under the historical cost convention, modified to take account of the revaluation of certain land, buildings, plant and machinery and in accordance with Jamaican generally accepted accounting principles

and therefore include all required material disclosures.

#### b) Comparative information

Where necessary, comparative figures have been reclassified to conform with changes in presentation in the current year. In particular, the comparatives have been adjusted or extended to take into account the requirements of the following new Accounting Standards:

- (i) JSSAP 3.29 Financial Instruments: Disclosure and Presentation
- (ii) JSSAP 3.30 Presentation of Financial Statements.

## c) Basis of consolidation

Subsidiary undertakings, being those companies in which the Group, directly or indirectly, has an interest of more than one half of the voting rights, have been fully consolidated. All intercompany transactions and balances and unrealised surpluses and deficits on transactions between group companies have been eliminated.

The excess of the cost of acquisition over the fair values of the assets and liabilities acquired is set off against reserves as a consolidation adjustment (Goodwill).

A listing of the group's subsidiaries is set out in note 13.

### d) Property, Plant and Equipment

It is the group's policy to account for property, plant and equipment at cost except for certain plant and equipment which were professionally revalued in 1991 and in prior years and the respective asset values adjusted accordingly. Subsequent thereto, all property, plant and equipment have been recorded at cost.

Depreciation is provided on the straight line basis at rates estimated to write-off the assets over their expected useful lives. The estimated useful lives of assets are reviewed periodically, taking account of commercial and technological obsolescence as well as normal wear and tear, and the depreciation rates are adjusted if appropriate.

Current rates of depreciation are:

Buildings - 2.5% to 5% Plant, machinery and equipment - 3% to 33.3%

Motor vehicles - 20% to 33.3% Office furniture and equipment - 25% to 33.3%

Leasehold land and improvements are amortised over the remaining term of the lease.

It is the Group's policy to capitalise interest on loans specific to capital projects during the period of construction. Repairs and renewals are charged against income when the expenditure is incurred.

#### e) Investments

Equity investments in subsidiaries and other companies, classified as long term, are stated at cost and provision is only made where, in the opinion of the Directors, there is a permanent diminution in value.

### f) Inventories

Plant spares and raw materials are valued at the lower of weighted average cost and net realisable value.

Work in progress and finished goods are valued at the lower of cost including attributable production overheads, and net realisable value. Net realisable value is the estimate of the selling price less the

costs of completion and selling expenses.

## g) Foreign currencies

Transactions in foreign currencies are recorded in Jamaican dollars at the rates ruling at the dates of transaction. Assets and liabilities in foreign currencies are translated at rates ruling at the balance sheet date. Differences arising therefrom are reflected in the current year's results.

#### h) Taxation

The group recognises all deferred tax assets and liabilities arising from temporary differences which result mainly from the excess of depreciation allowed for tax. The liability method of accounting for deferred taxation is followed whereby the deferred tax asset or liability is recorded at the current income tax rate.

#### i) Pension plans

The parent company has a defined contribution pension scheme for all permanent employees which is managed by an outside agency. The company's liability is limited to its contributions which are accounted for on the accrual basis.

#### j) Revenue

Revenue is recognised upon delivery of products and customer acceptance or performance of services, if any, net of general consumption tax and discounts and after eliminating sales within the Group.

Interest and investment income are recognised as they accrue unless collectibility is in doubt.

#### k) Trade receivables

Trade receivables are carried at anticipated realisable value. A provision is made for doubtful receivables based on a review of outstanding amounts at the year end.

## 1) Earnings per stock unit

Earnings per stock unit is computed by dividing profit attributable to ordinary stockholders by the weighted average number of ordinary stock units in issue during the year.

#### m) Use of estimates

The preparation of financial statements in conformity with Jamaican generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

#### n) Financial instruments

Financial instruments carried on the balance sheet include cash and bank balances, receivables, related company balances, payables and other liabilities. The particular recognition methods adopted are disclosed in the individual policy statements associated with each item.

The fair values of the group's other financial instruments are discussed in Note 30.

Thousands of Jamaican dollars		Group Parent		Parent	
		2000	1999	2000	1999
2 Onemating Profit					
3. Operating Profit Sales	_	0.70 0.21	0 017 FE0	2 006 270	2 0 0 0 4 0 0
Raw materials and consumables	3	8,078,031 830,121	957,748	2,986,378 800,132	
		605,275	506,227		
Fuels and electricity  Personnel remuneration and benefits (Note	4.)	640,011			506,131 569,752
Depreciation	4)	180,506			188,005
<u>•</u>		·	·		
Other operating expenses	al	715 <b>,</b> 900	333,864	08/,3/3	307 <b>,</b> 926
Changes in inventories of finished goods as	na	(102 202)	172 067	(106 060)	100 670
work in progress	=	(183,283)	173,067	(186,260)	180,672
Other income	2	2,788,530	2,754,472		2,698,689
Other income	<del>-</del>	129,920	66,980	121,973	62,071
Profit from Operations	<del>-</del>	419,421	230,066	410,319	<u>223,870</u>
Other income include:					
Amortisation of deferred gain (Note 6)		(113,799)	(39,882)	(113,799)	(39,882)
Gain on disposal of fixed assets		(642)	_	(642)	
Operating profit is stated net of:					
Audit fees		3,070	2,840	2,625	2,000
Directors' emoluments		•	·	·	•
Fees		4,439	3,520	4,439	3,120
Management Remuneration		2,935	8,200	· ·	8,200
Compensation for loss of office		. –	12,777	·	12 <b>,</b> 777
Technical assistance fees and related			,		,
charges		50,370	49,542	50,370	49,542
Operating lease charges		426,913	131,424	426,913	131,424
			,	,	<u>,                                      </u>
Thousands of Jamaican dollars		Group	Pare	ent	
	2000	1999	2000	1999	
4. Personnel Remuneration and Benefits					
Wages and salaries	522,791	486 395	505,359	168 743	
Statutory contributions	40,656			36,891	
Pension costs (Note 32)	22,320		22,320		
Other post retirement benefits	22,320	12,777	•	12,777	
Other post retirement benefits Other personnel costs	54,244			28,682	
orner bersonner coses	<u> </u>	21,030	J=, Z==	20,002	

Termination costs  Average number of employees: Full - time Part - time		<u> </u>	- 621,071 248 41	569,752 9,493 <b>579,245</b> 250 20 <b>270</b>
			<u> </u>	
5. Finance Costs - Net				
Interest expense	73,9	923 705 <b>,</b> 763	73 <b>,</b> 333	657 <b>,</b> 993
Interest income	(11,5	541) <u>(7,260</u>	) <u>(11,239</u> )	<u>(7<b>,</b>179</u> )
	62,3	382 698 <b>,</b> 503	62,094	650,814
Loss on currency exchange	95,9	999 64,021	97,313	66,242
	158,3	762,524	159,407	717,056
6. Deferred Gain				
		Group		Parent
	2000	1999	2000	1999
Balance at 1 January	1,099,350	_	1,099,350	_
Net gain on sale of machinery				
and equipment (Note 12)	_	1,139,232	_	1,139,232
Additional charges incurred on the				
sale and leaseback agreement	(1,375)	_	(1,375)	_
Amortisation for the year	<u>(113,799</u> )	<u>(39,882</u> )	( <u>113,799</u> )	(39,882)

Deferred gain represents the profit from the sale of certain machinery and equipment in August 1999 which

1,099,350

984,176

1,099,350

984,176

Balance at 31 December

will be credited to the profit and loss account over the 10 year period of the operating lease (Note 31 [b] ).

The current year amortisation gain of \$113,799,000 was transferred to capital reserve as realised capital gain.

Thousands of Jamaican dollars		Group	Parer	nt
	2000	1999	2000	1999
7. Exceptional Items				
i) Redundancy costs	_	10,143	_	9,493
ii) Write-off of work-in-progress and capital				
projects	-	123,080		102,800
iii) Write-down of power station equipment				
and spares	_	64,000		64,000
iv) Spares and inventories provision	_	58,466		58 <b>,</b> 466
v) Reversal of penalty for non - performance				
on coal contract	70,112	_	(70,112)	_
vi) Write back of general spares provision	83 <b>,</b> 993	_	(83 <b>,</b> 993)	_
	154,105	255,689	(154, 105)	234,759

- i) Redundancy expenses were incurred as the company restructured its operations to reduce costs and increase efficiencies.
- ii) The projects written-off were identified as uneconomic and not viable to pursue. Included were costs for writing down the value of computer operating software in the parent company and leasehold improvements in one of the subsidiaries.
- iii) The power station assets were written off as the company decided to utilise power from the Jamaica Public Service Company Limited.
- iv) The provision for spares and inventories was made due to the age, rate of turnover and carrying values of these items.
- v) Reversal of the penalty on a coal contract. Provision was made in prior year for penalties incurred due to the company's inability to take delivery of coal under a contract with Scancem International ANS. A new agreement was negotiated and both parties agreed that each party will treat any and all outstanding liabilities of the other under the agreements as fully discharged so that neither party will have any claim against the other, hence the reversal of the penalty.
- vi) Represent the write back of a part of general spares provision no longer required.

		Group		]	Parent	
		2000	1999	2000	1999	
8.	Taxation					
	Income Tax	_	_	-	_	
	Deferred Tax Liability	_	34,154	_	34,154	
	(Decrease) / Increase in Deferred Tax Asset	(55 <b>,</b> 535)	223 <b>,</b> 798	(55, 535)	223,798	
	Tax (Expense)/Credit	( <u>55,535</u> )	257,952	(55,535)	257,952	

The Group and the parent company have available tax losses of \$2,177,860,000 (1999 \$2,358,900,000) and \$1,477,950,000 (1999 - \$1,469,500,000) respectively for set off against future taxable profits. Tax losses of the

subsidiaries amount to \$699,910,000 (1999 \$713,900,000) and are available for set off against future taxable

profits. These tax losses can be carried forward indefinitely subject to agreement with the Commissioner of

Income Tax.

- 9. Profit / (Loss) after taxation and accumulated deficit
  - i) The net profit/(loss) is dealt with in the financial statements as follows:

Parent company	349,482	(469 <b>,</b> 993)
Subsidiaries	_10,128	<u>(60,202</u> )
	359,610	(530, 195)

ii) The accumulated deficit is reflected in the financial statements as follows:

	$(\overline{2,089,770})$	(2,335,581)
Subsidiaries	(664,635)	(674 <b>,</b> 763)
Parent company	(1,425,135)	(1.660.818)

10. Profit / (Loss) per Stock Unit

Thousands of Jamaican dollars	Group	Group		
	2000	1999	2000	1999

Net profit/(loss) attributable to stockholders	359 <b>,</b> 610	(530 <b>,</b> 195)	349 <b>,</b> 482	(469 <b>,</b> 993)
Number of stock units in				
issue (thousands)	851 <b>,</b> 138	636 <b>,</b> 590	851 <b>,</b> 138	636 <b>,</b> 590
Profit / (loss) per stock unit-cents	42	(83)	41	(74)

In July 1999, the number of issued ordinary stock units of the parent company increased from 422,042,136 to 851,138,184 following a rights issue of new stock units (Note 26).

### 11. Related Party Balances and Transactions

In accordance with a Technical Assistance Agreement with Cemex, a 10% shareholder until July 5, 1999 (subsequently reduced to 5% after the rights issue), technical fees are charged in these financial statements and

amounted to \$nil (1999 - \$29,452,000). This agreement was terminated in August 1999.

In accordance with a Technical Assistance Agreement with the TCL Group, a 74.1% shareholder, technical fees are charged in these financial statements and amounted to \$32,443,000 (1999 - \$20,000,000). This balance

was outstanding at year end.

Sales of gypsum and shale valued at \$19,816,000 (1999 - \$14,271,000) was made from a wholly owned subsidiary, Jamaica Gypsum and Quarries Limited to TCL Group.

The company purchased products from the TCL Group amounting to \$69,467,000 (1999 \$50,987,000).

At year end, the company owed short term advances of US\$5,908,000 (1999 - US\$4,708,000) at an interest rate

of 12 per cent to TCL Group. Interest accrued on these advances is US\$804,000 (1999 - US\$ 267,000). None

of the advances are secured on the assets of the company.

Balances with related parties are shown in Notes 18 and 23.

Group

#### 12. Property, Plant and Equipment

Plant,

	Land and Buildings	Machinery, Equipment and Motor Vehicles	Office and Furniture Equipment	Capital Work in Progress	Total
At 31 December 2000					
Cost/ Valuation Accumulated depreciation Net book value Net Book Value 1 January 2000	904,998 (256,388) 648,610	2,163,776 (686,875) 1,476,901 1,425,933	72,719 96,865	130,573 - 130,573 136,602	3,343,802 (1,014,999) 2,328,803 2,329,351
Additions Disposals and adjustments Depreciation charge 31 December 2000	4,066 - (25,407) 648,610	174,297 (869) (122,460) 1,476,901	_	136,213 (142,242) - 130,573	323,069 (143,111) (180,506) 2,328,803
At 31 December 1999					
Cost/ valuation Accumulated depreciation Net book value Net Book Value	909,873 ( <u>239,922</u> ) <u>669,951</u>	1,995,022 (569,089) 1,425,933	157,917 (61,052) 96,865	136,602 - 136,602	3,199,414 (870,063) 2,329,351
1 January 1999 Additions Disposals and adjustments Depreciation charge 31 December 1999	708,056 9,042 (20,387) (26,760) 669,951	2,580,831 127 (1,020,224) (134,801) 1,425,933		473,198 35,048 (371,644) - 136,602	4,021,391 45,905 (1,542,470) (195,475) 2,329,351

Thousands of Jamaican dollars Parent

Plant,
Machinery,
Equipment Office and Capital
Land and Motor Furniture Work in
Buildings Vehicles Equipment Progress

Total

$\Delta +$	31	December	2000
$\Delta$	$\supset \bot$	December	2000

Cost/ Valuation	812,616	2,095,161	143,342	130,574	3,181,693
Accumulated depreciation	(247,045)	(643,534)	(72 <b>,</b> 387)	_	(962,966)
Net book value	565 <b>,</b> 571	1,451,627	70,955	130,574	2,218,727
Net Book Value					
1 January 2000	584 <b>,</b> 257	1,395,094	94,834	136,602	2,210,787
Additions	3,936	172,693	8,649	136,214	321,492
Disposals and adjustments	-	(869)	-	(142,242)	(143,111)
Depreciation charge	<u>(22,622</u> )	<u>(115,291</u> )	( <u>32<b>,</b>528</u> )		<u>(170,441</u> )
31 December 2000	<u>565,571</u>	1,451,627	70,955	130,574	2,218,727
At 31 December 1999					
Cost/ valuation	808,550	1,931,515	153 <b>,</b> 528	136,602	3,030,195
Accumulated depreciation	(224,293)	(536 <b>,</b> 421)	(58 <b>,</b> 694)	-	(819 <b>,</b> 408)
Net book value	584,257	1,395,094	94,834	136,602	2,210,787
Net Book Value			·	' <u> </u>	
1 January 1999	598 <b>,</b> 672	2,540,963	258 <b>,</b> 685	473 <b>,</b> 198	3,871,518
Additions	9,032	_	1,687	35 <b>,</b> 049	45 <b>,</b> 768
Disposals and adjustments	(734)	(1,014,117)	(131 <b>,</b> 998)	(371 <b>,</b> 645)	(1,518,494)
Depreciation charge	(22,713)	<u>(131,752</u> )	(33,540)		<u>(188,005</u> )
31 December 1999	<u>584,257</u>	1,395,094	94,834	<u>136,602</u>	<u>2,210,787</u>
Thousands of Jamaican dollars		(	Group	Parent	
		2000	1999	2000	1999

In August 1999, Caribbean Cement Company Limited entered into a sale and operating lease-back transaction with a third party involving certain of its machinery and equipment having a net book value of \$1,406,873,000. A gain of \$1,139,232,000, representing the difference between the net fair value of the assets and the sale proceeds, was realised and is being amortised on a straight line basis over ten years which is the term of the resulting operating lease (note 6). The lease period may be terminated on its fifth anniversary. Lease payments for the first year amount to US\$9,632,000 and US\$10,345,000 in each of the following four years. (Note 30b).

#### 13. Investments

At cost				
Subsidiaries				
Jamaica Gypsum and Quarries Limited				
375,000,000 ordinary shares of \$0. each Rockfort Mineral Bath Complex Limite	-	-	79,000	79,000
21,000,000 ordinary shares of \$0.0 each	1 -	-	20,010	20,010
Other				
Jamaica Production Fund Limited 5,00 ordinary shares of \$1 each	0,000 5,000	5 <b>,</b> 000	5 <b>,</b> 000	5 <b>,</b> 000
Caribbean Gypsum Limited	600	600	600	600
Port Royal Development Company Limit				
5,000 ordinary shares of US\$ 10 ea	ch <u>1,775</u> <u>7,375</u>	1,775 7,375	1,775 106,385	1,775 106,385
Thousands of Jamaican dollars		Group	Par	ent
	2000	1999	2000	1999
These financial statements include the f	ollowing subsidiaries	:		
Subsidiaries	Country of Incorpor	ation	Ownersh	ip Level
Jamaica Gypsum and Quarries Limited	Jamai	.ca		100%
Rockfort Mineral Bath Complex Limited	Jamai	ca		100%
14. Long Term Receivable				

Long term receivable 470 470 470 470

This amount represents contributions to the National Housing Trust and is recoverable in the years 2001 to 2004.

The fair value and the carrying amounts are the same and are based on the net underlying assets.

Group Parent 2000 1999 2000 1999

### 15A. Deferred Taxation

Movements on the deferred taxation account:

Balance at 1 January	(223,798)	34,154	(223 <b>,</b> 798)	34,154
(Decrease) / Increase for the year (Note 8)	55 <b>,</b> 535	(257 <b>,</b> 952)	55 <b>,</b> 535	(257 <b>,</b> 952)
Balance at 31 December	(168, 263)	(223,798)	$(\overline{168,263})$	(223 <b>,</b> 798)

Based on a review of the financial results of the parent company subsequent to the financial restructuring, the purchase of power from the national grid, and the refurbishment of the kiln 4 production line, in addition to a review of the five year profit projection, the directors are of the opinion that the company will generate sufficient taxable profits in the near future against which the unused tax losses can be utilized. These tax losses together with the effect of other timing differences, have resulted in the parent company having a deferred tax asset at 31 December 2000 of approximately \$168,263,000 (1999 - \$223,798,000)

In recognition of its projected future earnings (and in keeping with the International Accounting Standard 12 - Income Taxes), the company decided to account for the deferred tax asset in its financial statements. Consequently, this amount has been recorded in the company's profit and loss account and in its balance sheet.

	Group 2000 1999		2000	Parent 1999
15B. Sources of Deferred Tax (Asset)\Liability	2000	1333	2000	1333
Accelerated tax depreciation				
Balance at 1 January Charge to earnings Balance at 31 December Tax losses carry forward and net provisions	818,253 - 818,253	818,253 - 818,253	818,253 - 818,253	818,253 - 818,253
Balance at 1 January (Debit) / Credit to earnings Balance at 31 December Net Balance at 31 December	(1,042,051) 55,535 (986,516) (168,263)	, ,	55,535	(784,099) (257,952) (1,042,051) (223,798)

16. Inventories Plant spares Consumables Raw materials and work in progress Finished goods Goods in transit	: : :	360,280 137,484 157,371 109,685 4,304 <b>769,124</b>	169,567 81,741 19,654 64,083 8,372 343,417	353,197 137,484 154,240 109,685 4,296 758,902	162,773 81,741 13,547 64,083 8,372 330,516
Thousands of Jamaican dollars	Gro 2000	oup 1999	Par 2000	ent 1999	
17. Receivables and Prepayments					
Trade receivables Sundry receivables and prepayments	7,709 77,615 85,324	10,801 54,324 65,125	2,819 75,963 78,782	52,276 52,276	
The fair value and the carrying amounts	are the sa	ame and are	e based on	the short-te	erm

maturity of these instruments.

# 18. Due from Related Companies

TCL Cement Limited	1,874	_	_	_
Arawak Cement Company Limited	8,432	_	_	_
	10,306		_	

The fair value and the carrying amounts are the same and are based on the short-term maturity of these instruments.

19.	Cash and Short Term Deposits	3			
	Cash at bank and in hand	36,325	48,714	31 <b>,</b> 679	41,557
	Short term deposits	_	140,000	_	140,000
		36 <b>,</b> 325	188,714	<del>31,679</del>	181 <b>,</b> 557

The fair value and the carrying amounts are the same and are based on the short-term maturity of these instruments.

	G	Group		Parent	
	2000	1999	2000	1999	
20. Borrowings					
The interest rate exposure of the borrowings as Total borrowings:	re as follow	s:			
At fixed rates	293,432	308,813	272,966	300,708	
At floating rates	119,171	28,003	119,171	28,003	
Mainhtad annual affacting interest nature	00	%	00	90	
Weighted average effective interest rates:  Bank overdrafts	26.30	28.00	26.30	28.00	
_ = = = = = = = = = = = = = = = = = = =	7.80				
Bank borrowings (US\$ loans)					
Parent company	12.00		12.00		
Other	9.50	9.50	9.50	9.50	
21. Bank Advances					
Overdrafts The advances are unsecured.	119,171	28,003	119,171	28,003	

The fair value and the carrying amounts are the same and are based on the short term maturity of these instruments.

# 22. Payables and Accruals

		Group		Parent
Thousands of Jamaican dollars	2000	1999	2000	1999
Sundry payables and accruals	237,902	423,208	237,902	422,473
Trade payables	156 <b>,</b> 607	133,659	156 <b>,</b> 607	133,659
Operating lease payable	60 <b>,</b> 912	60 <b>,</b> 956	60 <b>,</b> 912	60 <b>,</b> 956
Technical assistance fees	109,073	166,215	109,073	166,215
Statutory obligations	889,109	1,068,170	883,056	1,058,145

The fair value and the carrying amounts are the same and are based on the short term

maturity of these instruments.

# 23. Due to Parent and Related Companies

TCL Ponsa Manufacturing Limited	981	_	981	_
TCL Services Limited	1,775	-	1,775	_
TCL Cement Limited	357 <b>,</b> 762	234,102	357 <b>,</b> 762	234,102
TCL Trading Limited	-	8,114	_	8,114
TCL Nevis Limited	52,523	20,000	52,523	20,000
TCL Packaging Limited	50 <b>,</b> 993	22,461	50 <b>,</b> 993	22,461
Arawak Cement Company Limited	31,006	20,013	31,006	20,013
	495,040	304,690	495,040	304,690

The fair value and the carrying amounts are the same and are based on the short term maturity of these instruments.

Thousands of Jamaican dollars	Group		Parent	
	2000	1999	2000	1999
24. Medium and Long Term Financing				
Amounts repayable within:				
One year	101,607	38,031	96 <b>,</b> 391	37 <b>,</b> 781
Two years	96,391	92 <b>,</b> 882	96 <b>,</b> 391	92,632
Three years	80,482	92 <b>,</b> 882	79 <b>,</b> 983	92,632
Four years	250	77,912	_	77,663
Five years and over	1,888	7,106	_	_
	280,619	308,813	272,765	300 <b>,</b> 708
Current portion	101,607	38,031	96,391	37,781
<del>-</del>	179,011	270,782	176,374	262,927

The rate of interest charged on the various loans are in the range 4% - 25%.

The Government of Jamaica has agreed in their letter dated 1 February 2000 to reschedule the principal and interest into three equal annual payments commencing 31 January 2001. These loans total approximately \$164,555,000.

None of the above loans are secured on the assets of the company.

The fair values of these instruments approximate their carrying amounts.

Loans are as fo	llows:
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•	% Repayable				
CIBC New York					
(i) US\$0.878 million	7 2003	39,884	50,767	39,884	50,767
(ii) US\$0.372 million	7 2002	16,888	23,032	16,888	23,032
(iii) US\$1.1 million	7 2003	51,438	62,354	51,438	62,354
		108,210		108,210	136,153
Government of Jamaica 9 1/- National Investment Bank of	4 2001-2003	164,555	164,555	164 <b>,</b> 555	164,555
Jamaica Nil	2001-2006	7,854	8,105	_	_
		280,619		272,765	300,708
Thousands of Jamaican dollars		Group		Parent	
	2000	1999	2000	)	1999
Deferred Liability					
Deferred Liability	_	70,112	_	70	,112

The company entered into an agreement with Scancem International ANS on 1 January 1990, for an initial period of 24 months, for the purchase of a specified minimum quantity of coal to be taken in specified shipments annually. This agreement was extended on several occasions and the accumulated default amount due to the non-performance of contractual obligations by the company at 21 November 1998 was to approximately US\$1,698,000.

A new agreement was negotiated and in a letter dated 14 October 1999 both parties agreed that each party will treat any and all outstanding liabilities of the other under the agreements as fully discharged so that neither party will have any claim against the other. The company decided to record all of the liability as revenue in the current year.

## 26. Share Capital and Share Premium

25.

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Ordinary shares of \$0.50 each	675 <b>,</b> 000	675 <b>,</b> 000
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Issued and fully paid

Ordinary stock units of \$0.50 each 425,569 425,569

	Number of Stock Units (thousands)	Ordinary Stock Units \$'000	Share Premium \$'000	Total \$'000
At 1 January 1999	422,042	211,021	213,628	424,649
Rights issue	429,096	214,548	1,169,640	1,384,188
At 31 December 1999	851,138	425,569	1,383,268	1,808,837
At 31 December 2000	851,138	425,569	1,383,268	1,808,837

During June 1999, the parent company made a rights issue of ordinary shares at a par value of 50 cents each to existing stockholders on the basis of four new ordinary shares for every three stock units held at a price of \$3.25 per share. The issue resulted in the allotment of 429,096,048 shares which were subsequently converted to ordinary stock units thus increasing the value of the issued stock units to \$425,569,092. The premium, net of issue expenses, amounting to approximately \$1,169,640,000 was credited to the share premium account. The issue also resulted in the TCL Group increasing its ownership from 49.9% to 74.1% of the issued stock units.

As part of the restructuring of the Group by the introduction of a substantial majority shareholder, the previous maximum 10% limitation on shareholdings and the existence of a special rights preference share, exercisable by the Government of Jamaica, were eliminated by special resolutions passed at an Extraordinary General Meeting of the parent company on 23 March 1999.

#### 27. Revaluation Reserve

	780,042	843,325	780,042	843,325
Realised during the year	<u>(63,283</u> )		<u>(63,283</u> )	
Balance at January 1999	843 <b>,</b> 325	843 <b>,</b> 325	843 <b>,</b> 325	843 <b>,</b> 325

In August 1999, Caribbean Cement Company Limited entered into a sale and operating lease-

back transaction with a third party involving certain of its machinery and equipment. This transaction resulted in the realisation of revaluation reserve of approximately \$474,618,000. This realised revaluation reserve is being amortised on a straight line basis over ten years which is the term of the resulting operating lease (Note 6).

#### 28. Dividend

Capital distribution Proposed in respect of 2000
- 5 cents per ordinary stock unit
The dividend is subject to withholding tax.

42,557

## 29. Contingencies

(a) A claim was made by the company in 1987 against the National Limestone and Quarries Limited for monies due and owing. National Limestone and Quarries Limited has counter-claimed for damages in respect of an alleged breach of contract. The amount of counter-claim is \$7,400,000.

In the opinion of the directors and the company's attorneys, this counter claim is unlikely to succeed and no material losses are likely to be sustained. Accordingly, no provision has been made for either the claim or counter claim in these financial statements.

(b) There are certain pending legal actions and other claims against the parent company. It is the opinion of the directors, based on the information provided by the company's attorneys at law, that the liability, if any, arising out of these claims is not likely to be material. Accordingly, no provision has been made in these financial statements.

#### 30. Financial Instruments

Credit Risk

The group has no significant concentrations of credit risk. Cash and short-term deposits are placed with substantial financial institutions.

#### 31. Commitments

### (a) Capital

The group has capital commitments amounting to \$2,500,000 (1999 - \$108,700,000).

## (b) Operating Leases

During 1999, the parent company sold certain of its machinery and equipment and entered into an operating lease for ten years ending 25 August 2009. The balance of the commitment under this lease is US\$82,760,000 and is payable semi-annually in United States dollars.

The parent company also has other operating leases of which certain amounts are payable in United States dollars.

In the year ending 31 December:

	Operating Lease	Other Leases	Other Leases
	US\$	US\$	J\$
2001	10,345	309	3 <b>,</b> 846
2002	10,345	198	3 <b>,</b> 345
2003	10,345	69	1 <b>,</b> 878
2004	10,345	17	1 <b>,</b> 878
2005-2009	41,380	_	-

#### 32. Pension Plan

The parent company participates in the defined contribution pension scheme which is managed by an independent party, Life of Jamaica Limited. This scheme is available to all categories of permanent employees. Contributions are 5% by both employee and employer. Additional voluntary contributions not to exceed a further 5% may be made by employees and the employer is required to contribute a similar amount. The amount of annual pension at any date shall be that pension which can be secured by the accumulation with interest plus contributions to the scheme to that date. The group's contributions in the year amounted to \$22,320,000 (1999 - \$22,659,000).

#### 33. Limestone Reserve

The major raw material used in the cement manufacturing process is limestone. The limestone requirements of the parent company are met from reserves in land leased from the Government of Jamaica. The lease term has 48 years remaining but exploitable reserves are expected to have a life of 178 years based on the current extraction rate. Deep reserves have a further exploitable life of approximately 130 years. These limestone reserves are not accounted for in these financial statements.

# 34. Net Foreign Currency Exposures

The net foreign currency exposures as at 31 December 2000 are as follows, asset/(liability)

United States (\$)

Cash 876 662 819 530 Other balances (18,171) (15,474) (18,171) (15,591) (17,295) (14,812) (17,352) (15,061)