## Hardware and Lumber 1998

## Notes to the Financial Statements

31 December 1998

1. Principal Activities and Related Parties

The company is $69 \%$ owned by Pan-Jamaican Investment Trust Limited. The company and its subsidiaries trade in hardware, lumber, agricultural products and boat engines, and provide construction related and janitorial services.

The company, its holding company and subsidiaries are incorporated in Jamaica. All amounts are stated in Jamaican dollars unless otherwise identified.
2. Significant Accounting Policies
(a) Accounting convention

These financial statements have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets
(b) Consolidation

The group financial statements present the results of operations and financial position of the company and its wholly owned subsidiaries as detailed below:

Principal Activities
H. \& L. True Value Limited

H \& L Agri \& Marine Company Limited Hole-In-The-Wall Limited
Office Services Limited

Trading
Trading
Construction and Janitorial Services

Shareholdings

Wherry Wharf Sales Company Limited
Trading
93\%
Goodwill arising on acquisition of subsidiaries has been adjusted against capital reserves Note 16).
(c) Fixed assets and depreciation

Fixed assets are stated at cost or valuation. In accordance with group policy, the cost or valuation of fixed assets, other than freehold land, is written off on the straight line method over the expected useful lives of the assets held at the beginning of the year

The expected useful lives are as follows:

Freehold buildings
Furniture and office equipment
Vehicles and forklift trucks
Scaffolding
Equipment
Leasehold improvements
Computer equipment

10 - 55 years
10 years
5-7 years
20 years
10 years
$5 \& 10$ years
5 years

Gains and losses on disposal of fixed assets are dealt with in the profit and loss account. Repair and maintenance expenditure are charged to the profit and loss account
Improvement expenditure is included in the cost of the related asset or in leasehold improvement as is appropriate.
(d) Foreign currency balances

Balances denominated in foreign currencies are translated at the rates of exchange ruling at the balance sheet date. Transactions denominated in foreign currencies are translated at the rates of exchange ruling on the transaction dates. Gains or losses arising on translation are reflected in the profit and loss account.
(e) Inventories

Inventories are stated at the lower of cost and net realisable value, cost being determined on the weighted average cost method.
(f) Work in progress

Work in progress is valued at the actual labour, material and other costs incurred on construction projects.
(g) Investment in subsidiaries

In the company's separate financial statements, investments in subsidiaries are stated at cost.
(h) Finance leases

The present value of minimum lease payments under finance leases is capitalised as fixed assets and a corresponding obligation to the lessor is recorded. Lease payments are treated as consisting of principal repayment and finance charges. The finance charges are recorded so as to give a constant periodic interest rate on the outstanding obligation.
(i) Retirement benefit plan

The group participates in contributory retirement plans. Retirement benefits are actuarially determined based on career earnings. Employers' contributions to fund past service deficiencies and future service liabilities are made monthly and are charged to the profit and loss account
(j) Deferred expenses

Deferred expenses are being written off over the period of benefit
(k) Deferred taxation

Deferred taxation is not recognised in these financial statements because the timing differences are not expected to reverse in the forseeable future.
3. Turnover

Turnover represents the value of goods sold to third parties, net of returns and General Consumption Tax.
4. Trading Profit

Trading profit is arrived at after charging/(crediting) the following items:

$$
\begin{array}{rr}
1998 & 1997 \\
\$ 1000 & \$ 1000
\end{array}
$$

Directors' emoluments Other

| 2,785 | 3.316 |
| :---: | ---: |
| 2,439 | 2,621 |
| $(27)$ | - |
| 7,317 | 8,746 |
| - | 902 |
| 21,299 | 18,575 |
| $\frac{5,896}{27,195}$ | $\underline{10,502}$ |
| 2,000 | 1,077 |
| 18,409 |  |
| $(492)$ | $(450)$ |
| $(761)$ | $\mathbf{( 3 6 8 )}$ |
| $\mathbf{1 , 7 7 8}$ | $\underline{\mathbf{2 , 2 0 9}}$ |
| $\mathbf{1 , 7 0 7}$ | $\underline{\mathbf{6 , 2 1 1}}$ |

5. Taxation
(a) Taxation is based on the profit for the year adjusted for taxation purposes and comprises:

> Income tax at $331 / 3 \%$
> Tax credit on issue of bonus shares
> Contractor's levy
> Prior year's overprovision

| 1998 | 1997 |
| :---: | :---: |
| $\$ 1000$ | $\$ 1000$ |
| 6,444 | 3,468 |
| $(1,395)$ | - |
| 300 | $\frac{(122)}{-}$ |
| $\underline{\underline{5,349}}$ | $\underline{3,346}$ |

(b) Subject to the agreement with the Commissioner of Income Tax, losses available for offset against future taxable profits amounting to approximately \$4,542,000 (1997-\$951,000).
6. Extraordinary Items

Extraordinary items represent expenses incurred in respect of the closure of the partitioning department of Office Services Limited, and comprise:

|  | 1998 |
| :--- | ---: |
| Redundancy costs | $\$ 000$ |
| Inventory written off | 3,417 |
|  | $\underline{2,319}$ |
| $\underline{5,736}$ |  |

Of the redundancy costs, $\$ 1,394,000$ relates to redundancy payments to a former executive.
7. Net Profit

Profit dealt with in the financial statements of the holding company was
Earnings Per Stock Unit
The calculations of earnings per stock unit are based on:
(i) the profit after taxation and before extraordinary items of $\$ 18,188,000$ (1997-6,221,000) and the profit after extraordinary items of $\$ 12,452,000$ 1997-\$6,221,000)
(ii) the number of stock units in issue throughout both years
9. Fixed Assets

The Group

| Freehold | Freehold | Furniture \& Office | Leasehold Improve- | Equipment \& | \& | Vehicles <br> Forklift | Construction Work in |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Land | Buildings | Equipment | ments | Scaffolding |  | Trucks | Progress | Total |
| \$1000 | \$1000 | \$1000 | \$1000 | \$1000 |  | \$1000 | \$ 000 | \$1000 |
| 75,000 | 103,241 | 21,095 | 2,175 | 8,312 |  | 12,390 | - | 222,213 |
| - | 88 | 8,744 | 199 | 426 |  | - | 7,086 | 16,543 |
| - | - | -70 | - | -295 |  | -4,378 | - | -4,743 |
| 75,000 | 103,329 | 29,769 | 2,374 | 8,443 |  | 8,012 | 7,086 | 234,013 |

1 January 1998
Charge for the year
On disposals
31 December 1998
et Book Value 199
31 December 1997

| - | 3,507 | 10,600 | 1,624 | 2,530 | 6,181 | - | 24,442 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | 3,506 | 1,191 | 27 | 628 | 1,965 | - | 7,317 |
| - | - | -27 | - | -32 | -3,669 | - | -3,728 |
| - | 7,013 | 11,764 | 1,651 | 3,126 | 4,477 | - | 28,031 |
|  |  |  |  |  |  |  | 7,086 |
| 75,000 | 96,316 | 18,005 | 723 | 5,317 | 3,535 | 7,086 | 205,982 |
| 75,000 | 99,734 | 10,495 | 551 | 5,782 | 6,209 | - | 197,771 |


|  |  | The Company |  |
| ---: | ---: | ---: | ---: |
| Freehold | Freehold | Furniture | Equipment |
| Land | Buildings | \& Fixtures | Scaffolding |
| $\$ 1000$ | $\$ 1000$ | $\$ 1000$ | $\$ 1000$ |

\$1000
Forklift Trucks
\$'000 Tota
\$'000 \$'000

At Cost or Valuation -
1 January 1998
Additions
Disposals
31 December 1998
Depreciation
1 January 1998
Charge for the year
On disposals
31 December 1998
Net Book Value -
31 December 1998
31 December 1997

| 75,000 | 103,241 | 14,399 |
| ---: | ---: | ---: |
| - | 88 | 1,080 |


| 1,086 | 7,754 | 201,480 |
| :---: | ---: | ---: |
| - | - | 3,778 |
| 1,086 | 1,710 | 1,710 |
| 218 | 6,044 | 203,548 |
| 108 | 2,780 | 14,278 |
| - | 1,388 | 5,635 |
| 326 | 1,186 | 1,186 |
|  | 2,982 | 18,727 |
| 760 |  |  |
| 868 | 3,062 | 184,821 |
|  | 4,974 | 187,202 |

(a) Freehold land and buildings are stated at fair market value and depreciated replacement cost respectively, as at 31 December 1996 as appraised by C.D. Alexander Company Realty
Limited, real estate brokers and appraisers. The surplus arising on revaluation has been credited to capital reserves (Note 16).

All other fixed assets are stated at cost.
(b) Included in vehicles and forklift trucks are motor vehicles costing $\$ 3,382,000$ (the group and the company) which have been lease financed (Note 18).
10. Long Term Receivables

These comprise National Housing Trust contributions to 31 July 1979 made in compliance with The National Insurance (Amendment) Act 1976 which are recoverable in the years 2001 to 2004
11. Deferred Expenditure

This represents computer development, store restructuring and share and bond issue costs which are being written off over three to five years.
12. Holding Company and Fellow Subsidiaries
The Group The Company

Due to holding company (net) Due to subsidiaries

Due from fellow subsidiaries Due from subsidiaries

| 1998 | 1997 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| \$'000 | \$1000 | \$1000 | \$'000 |
| $(2,659)$ | $(2,818)$ | $(1,543)$ | $(2,492)$ |
| - | - | $(20,529)$ | $(20,876)$ |
| $(2,659)$ | $(\overline{2,818})$ | $(22,072)$ | $(23,368)$ |
| 3,928 | 5,629 | 2,097 | 2,854 |
| - | - | 53,628 | 63,607 |
| 1,269 | $\underline{2,811}$ | 33,653 | 43,093 |

These balances arose from trading and financing arrangements in the normal course of business.
The balance due to the holding company includes $\$ 2,175,000$ representing handling fees charged on certain imported inventory items.
13. Current Assets

|  | The Group |  | The Company |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1998 | 1997 | 1998 | 1997 |
|  | \$'000 | \$'000 | \$'000 | \$'000 |
| Inventories | 194,622 | 195,904 | 68,585 | 102,744 |
| Work in progress | - | 1,577 | - | - |
| Trade receivables, less provision |  |  |  |  |
| \$20,112,000 (1997- \$10,422,000 | 76,088 | 102,252 | 49,507 | 67,694 |

Other receivables and prepayments
Taxation recoverable
Bank Deposits
Cash on hand and in bank
These balances include amounts held with related parties as follows:

$$
\begin{aligned}
& \text { Trade receivables } \\
& \text { Bank Deposits }
\end{aligned}
$$

| 12,642 | 8,451 | 4,272 | 3,462 |
| ---: | ---: | ---: | ---: |
| 137 | 934 | - | 37 |
| 18,477 | 1,244 | 3,074 | 737 |
| $\frac{82,747}{\mathbf{3 2 4}, \mathbf{7 1 3}}$ | $\underline{\mathbf{3 1 8}, \mathbf{3 7 1}}$ | $\underline{13,577}$ | $\frac{4,230}{\mathbf{1 3 9 , 0 1 5}}$ |$\underline{\mathbf{1 7 8 , 9 0 4}}$


| 1998 | 1997 |
| ---: | ---: |
| $\$ 1000$ | $\$ 1000$ |
| 2,387 | - |
| 17,411 | 507 |

14. Current liabilities

$$
\begin{aligned}
& \text { Payables and accruals } \\
& \text { Bank loans and overdrafts } \\
& \text { Taxation payable } \\
& \text { Current maturities of long } \\
& \text { term loans (Note 17) }
\end{aligned}
$$

Current portion of net obligations under finance leases (Note 18)

The Company
98 company 1097
1998
$\$ 1900$
54,110 87,759

16,330 9,864
1,268
23,891 24,675
$\begin{array}{r}1,136 \\ \hline 96,735\end{array}$


Included in bank loans and overdrafts are loans totalling approximately $\$ \mathrm{Nil}(1997$ \$8,033,000) from fellow subsidiaries
The bank loans and overdrafts are secured by a first charge on fixed assets, a second charge on other assets, the assignment of an insurance policy and the guarantee of the holding company, Pan Jamaican Investment Trust Limited.
Bank loans and overdrafts include foreign currency denominated liabilities of US\$439,450 (1997 US\$251,589)
Payables and accruals include foreign currency denominated liabilities in various currencies, the equivalent of J\$96,575,000 (1997-J\$100,325,000).
15. Share Capital

|  | 1998 <br> Authorised - <br> $50,000,000 ~ O r d i n a r y ~ s h a r e s ~ o f ~$ <br> 1000 | 1997 <br> $\$ ' 000$ |
| :--- | ---: | ---: |
| Issued and fully paid - <br> $40,000,000$ Ordinary stock units of 50 cents each | $\underline{\mathbf{2 5 , 0 0 0}}$ | $\underline{\mathbf{2 5 , 0 0 0}}$ |

16. Capital Reserves

The movement in capital reserves during the year was as follows:

Balance at beginning of year -

Share premium
Revaluation surpluses (net)
Revaluation surplus
Purchased goodwill
Bonus issue
Realised gain on sale of fixed assets
Goodwill arising on consolidation (Note 2(b))
Retained earnings capitalised
Current year amortization of revaluation surpluses Balance at end of year
17. Long Term loans

\[

\]

Variable Rate Debts:

| 30,934 | 30,934 |
| :---: | :---: |
| 160,853 | 160,853 |
| $(2,916)$ | $(2,916)$ |
| $(5,000)$ | $(5,000)$ |
| 329 | - |
| $\frac{(11,510)}{172,690}$ | $\frac{184,200}{7,200}$ |
| $\frac{(2,842)}{177,048}$ | $\underline{(2,842)}$ |
| $\underline{181,358}$ |  |


| The Group | The Company |
| :---: | :---: |
| 1998 | 1997 |
| $\$^{\prime} 000$ | $\$ 1000$ |

30, 93
160,853
(5,000)
$\overline{184,200}$
$\frac{(2,842)}{181,358}$

| "A" Bonds | (a) | 1997/1999 | 8,000 | 16,000 | 8,000 | 16,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| "B" Bonds | (a) | 2000/2001 | 16,000 | 16,000 | 16,000 | 16,000 |
| "C" Bonds | (a) | 1998/2001 | 18,200 | 25,480 | 18,200 | 25,480 |
| "D" Bonds | (a) | 1998/2001 | 14,300 | 20,020 | 14,300 | 20,020 |
| First Life Insurance Company Limited | (b) | 1997/2000 | 427 | 626 | 427 | 626 |
| First Life Insurance Company Limbed | (b) | 1997/1999 | 2,128 | 3,876 | 2,128 | 3,876 |
| First Life Insurance Company Limited | (c) | 1998/2002 | 824 | - | 824 | - |
| First Life Insurance Company Limited | (c) | 1998/2002 | 590 | - | 590 | - |
| First Life Insurance Company Limited | (c) | 1998/2002 | 1,044 | - | 1,044 | - |
| Pan Caribbean Merchant Bank | (c) | 1994/1998 | $\frac{-}{61,513}$ | $\frac{1,743}{83,745}$ | $\frac{-}{61,513}$ | $\frac{1,743}{83,745}$ |
| Current maturities |  |  | $\frac{(23,891)}{37,622}$ | $\frac{(24,675)}{59,070}$ | $\frac{(23,891)}{37,622}$ | $\frac{(24,675)}{59,070}$ |

(a) Principal and interest payments on the 1997/1999, 2000/2001, and the 1998/2001 Bonds are guaranteed by the holding company, Pan-Jamaican Investment Trust Limited. Interest rates are as follows
"A" Bonds - Treasury Bill rate plus 4\%
"B" Bonds - Treasury Bill rate plus 4.25\%
"C" Bonds - Treasury Bill rate plus 4\%
"D" Bonds - Treasury Bill rate plus 4.5\%
(b) These other loans are from related parties and are unsecured. At 31 December 1998, the interest rates on these loans ranged from $30 \%-32 \%$.
(c) These are related party loans which were used to acquire motor vehicles and are secured by Bills of Sale on the vehicles. At 31 December 1998, the interest rate was $32 \%$.
18. Net Obligations under Finance leases

The group and the company entered into finance lease agreements for the purchase of motor vehicles. Obligations under these agreements are as follows:

In the year ending 31 December
1998
1999
2000
Minimum lease payments
Less: Future interest payments
Net obligations under finance leases
Repayable within one year

| - | 1,802 |
| :---: | :---: |
| 1,399 | 1,681 |
| $\frac{66}{1,465}$ | $\frac{90}{3,573}$ |
| $\left(\frac{265}{1,200}\right.$ | $\left(\frac{1,123)}{2,450}\right.$ |
| $\frac{(1,136)}{64}$ | $(\underline{1,002})$ |

Included in net obligations under finance leases is $\$ 699,000(1997-\$ 1,536,000)$ which is due to a related party. Of this amount, $\$ 635,000$ (1997 - $\$ 588,000$ ) is repayable within one year.
19. Retirement Benefit Plans

The group participates in contributory pension plans administered by First Life Insurance Company Limited.

The company and most of its subsidiaries participate in a plan whose benefits are based on $2 \%$ of final five years' average salary for each year of service. The latest actuarial valuation, which was carried out at 31 December 1996, indicated that there was a past service deficiency of
$\$ 2,294,000$. The trustees have implemented the actuary's recommendation that, effective 1
January 1997, the employer contributes at the rate of $6.2 \%$ of members' earnings until the next
valuation date which should occur no later than 31 December 1999. The employer's contribution
of $6.2 \%$ includes a contribution of $3 \%$ of members' basic earnings, which is required to eliminate
the deficiency over a period of three years. The employees contribute at a rate of $5 \%$ of earnings.
One subsidiary, office Services Limited, participates in a plan whose benefits are based on career earnings. The latest actuarial valuation, which was carried out as at 31 December 1995 indicated that there was a funding surplus of $\$ 157,000$.
During the year contributions made by the group were $\$ 2,748,000(1997-\$ 2,609,000)$ and by the company $\$ 1,173,000$ (1997-\$1,443,000).

